REGISTERED NUMBER: 00627117 (England and Wales)

BULLIMORES SAND AND GRAVEL LIMITED

STRATEGIC REPORT,

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

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BULLIMORES SAND AND GRAVEL LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 MAY 2023

DIRECTORS:	C N P Bullimore N S J Q Bullimore
SECRETARY:	Ms K Hayes
REGISTERED OFFICE:	Thistleton Lane South Witham Grantham Lincolnshire NG33 5QE
REGISTERED NUMBER:	00627117 (England and Wales)
SENIOR STATUTORY AUDITOR:	Michael Argyle BSc ACA
AUDITORS:	Duncan & Toplis Audit Limited, Statutory Auditor 3 Castlegate Grantham Lincolnshire NG31 6SF

STRATEGIC REPORT FOR THE YEAR ENDED 31 MAY 2023

The directors present their strategic report for the year ended 31 May 2023.

The directors aim to present a balanced and comprehensive review of the business development and performance during the year and its position at the year end. The review is consistent with the size and the non-complex nature of the company and is written in the context of the risks and uncertainties faced.

REVIEW OF BUSINESS

The results of the company for the year show a profit on ordinary activities before taxation of £2,932,965 (2022 - £1,962,064). Total shareholders' funds increased to £19,565,571 as at 31 May 2023 (2022 - £17,745,742). Revenue has increased for the year to 31 May 2023 to £15,940,307 compared to the year to 31 May 2022 of £14,234,523. The directors are satisfied with the overall performance in the current economic climate.

DEVELOPMENT AND PERFORMANCE

The company continues to review the market place it operates within and places effort in areas with the most potential and where it can expect to maximise its returns through strong management and leadership, whilst constantly reviewing its performance and opportunities. The company continues to explore avenues to expand its existing business and other opportunities as they arise.

KEY PERFORMANCE INDICATORS

The directors consider the key performance indicators to be revenue, gross profit and profit on ordinary activities before taxation.

Key highlights for the company as a whole for the 5 year period to 31 May 2023 are:

	2023	2022	2021	2020	2019
Revenue:					
Limestone	4,107,106	3,270,691	2,870,635	2,794,353	2,715,123
Transport	3,549,067	3,127,448	2,909,929	2,779,208	3,395,075
Plant hire	4,644,586	4,872,270	4,516,781	4,265,792	4,519,157
Merchanting	3,639,548	2,964,114	3,889,613	3,649,687	4,742,346
	15,940,307	14,234,523	14,186,958	13,489,040	15,371,701
Revenue growth / (decline)	12.0%	0.3%	5.2%	(12.2%)	16.4%
Gross profit margin	28.7%	24.6%	21.8%	18.3%	21.0%
Profit / (loss) before taxation	£2,932,965	£1,962,064	£1,555,403	£853,590	£1,601,269

We have had another satisfactory year, margins continue to challenge us and current trading has improved from prior year.

PRINCIPAL RISKS AND UNCERTAINTIES

The company's operations and assets are well diversified and as such the levels of operational and other risks are considered by the directors to be acceptable. The company does not have any material exposure to any high risk markets or geographical areas.

The company's exposure to liquidity risk is managed by the close monitoring of funds held on accounts and debtor and creditor balances by ensuring sufficient liquidity is available to meet foreseeable needs.

ON BEHALF OF THE BOARD:

C N P Bullimore - Director

21 November 2023

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MAY 2023

The directors present their report with the financial statements of the company for the year ended 31 May 2023.

PRINCIPAL ACTIVITIES

The principal activities of the company in the year under review were those of operating sand, gravel and limestone quarries, plant and skip hire and waste recycling and disposal.

DIVIDENDS

An interim dividend of £248,200 (2022 - £186,150) was paid during the year. The directors do not recommend payment of a final dividend.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 June 2022 to the date of this report.

C N P Bullimore N S J Q Bullimore

ENVIRONMENT

Bullimores Sand & Gravel Limited recognises the importance of its environmental responsibilities, monitors its impact on the environment, and designs and implements policies to reduce any damage that might be caused by the company's activities.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

C N P Bullimore - Director

21 November 2023

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BULLIMORES SAND AND GRAVEL LIMITED

Opinion

We have audited the financial statements of Bullimores Sand and Gravel Limited (the 'company') for the year ended 31 May 2023 which comprise the Income Statement, Other Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Statement of Cash Flows, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2023 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us;
 or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BULLIMORES SAND AND GRAVEL LIMITED

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We have identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial experience, knowledge of the sector, a review of regulatory and legal correspondence and through discussions with Directors and other management obtained as part of the work required by auditing standards. We have also discussed with the Directors and other management the policies and procedures relating to compliance with laws and regulations. We communicated laws and regulations throughout the team and remained alert to any indications of non-compliance throughout the audit. The potential impact of different laws and regulations varies considerably.

Firstly, the company is subject to laws and regulations that directly impact the financial statements (for example financial reporting legislation) and we have assessed the extent of compliance with such laws as part of our financial statements audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including risk of override of controls) and determined that the principal risks were related to management bias in accounting estimates and judgemental areas of the financial statements such as depreciation policies. Audit procedures performed by the engagement team included the identification and testing of unusual material journal entries and challenging management on key estimates, assumptions and judgements made in the preparation of the financial statements. We carried out detailed substantive tests on accounting estimates, including reviewing the methods and data used by management to make those estimates, reperforming the calculation and reviewing the outcome of prior year estimates.

Secondly, the company is subject to other laws and regulations where the consequence for non-compliance could have a material effect on the amounts or disclosures in the financial statements. We identified the following areas as those most likely to have such an effect: Health and Safety regulations and Employment laws.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Directors and other management and inspection. This inspection included a review of legal and professional fees for evidence of non-compliance, in addition to an assessment of the company's employment and health and safety controls. Through these procedures, if we became aware of any non-compliance, we considered the impact on the procedures performed on the related financial statement items.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. The further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. As with any audit, there is a greater risk of non-detection of irregularities as these may involve collusion, intentional omissions of the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BULLIMORES SAND AND GRAVEL LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Argyle BSc ACA (Senior Statutory Auditor) for and on behalf of Duncan & Toplis Audit Limited, Statutory Auditor 3 Castlegate Grantham Lincolnshire NG31 6SF

21 November 2023

INCOME STATEMENT FOR THE YEAR ENDED 31 MAY 2023

		2023	3	2022	
	Notes	£	£	£	£
REVENUE	3		15,940,307		14,234,523
Cost of sales GROSS PROFIT			<u>11,366,113</u> 4,574,194		10,733,797 3,500,726
Administrative expenses OPERATING PROFIT	5		1,768,486 2,805,708		1,547,962 1,952,764
Income from fixed asset investments Interest receivable and similar income PROFIT BEFORE TAXATION	6	156 127,101	127,257 2,932,965	99 9,201	9,300 1,962,064
Tax on profit PROFIT FOR THE FINANCIAL YEAR	7		864,936 2,068,029		372,843 1,589,221

OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MAY 2023

	Notes	2023 £	2022 £
PROFIT FOR THE YEAR		2,068,029	1,589,221
OTHER COMPREHENSIVE INCOME TOTAL COMPREHENSIVE INCOME FOR THE YEAR		2,068,029	1,589,221

STATEMENT OF FINANCIAL POSITION 31 MAY 2023

		2023	3	2022	
	Notes	£	£	£	£
FIXED ASSETS					
Property, plant and equipment	9		14,226,170		11,005,226
Investments	10		-		55
			14,226,170		11,005,281
CURRENT ASSETS					
Inventories	11	62 <i>,</i> 667		44,625	
Debtors	12	3,005 <i>,</i> 477		2,860,008	
Cash at bank		6,573,368	_	7,003,088	
		9,641,512		9,907,721	
CREDITORS					
Amounts falling due within one year	13	2,471,073	_	2,048,544	
NET CURRENT ASSETS			7,170,439	.	7,859,177
TOTAL ASSETS LESS CURRENT LIABILITIES			21,396,609		18,864,458
PROVISIONS FOR LIABILITIES	16		1,831,038		1,118,716
NET ASSETS			19,565,571		17,745,742
CAPITAL AND RESERVES					
Called up share capital	17		1,241		1,241
Capital redemption reserve			262		262
Retained earnings			19,564,068		17,744,239
SHAREHOLDERS' FUNDS			19,565,571		17,745,742

The financial statements were approved by the Board of Directors and authorised for issue on 21 November 2023 and were signed on its behalf by:

C N P Bullimore - Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MAY 2023

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Total equity £
Balance at 1 June 2021	1,241	16,341,168	262	16,342,671
Changes in equity				
Dividends	-	(186,150)	-	(186,150)
Total comprehensive income	-	1,589,221	-	1,589,221
Balance at 31 May 2022	1,241	17,744,239	262	17,745,742
Changes in equity				
Dividends	-	(248,200)	-	(248,200)
Total comprehensive income		2,068,029	-	2,068,029
Balance at 31 May 2023	1,241	19,564,068	262	19,565,571

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MAY 2023

		2023	2022
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	4,369,262	3,797,961
Tax paid		_	(196,971)
Net cash from operating activities		4,369,262	3,600,990
Cash flows from investing activities			
Purchase of tangible fixed assets		(6,446,684)	(4,900,433)
Sale of tangible fixed assets		1,768,590	1,219,082
Sale of fixed asset investments		55	-
Interest received		127,101	9,201
Dividends received		156	99
Net cash from investing activities		(4,550,782)	(3,672,051)
Cash flows from financing activities			
Equity dividends paid		(248,200)	(186,150)
Net cash from financing activities		(248,200)	(186,150)
Decrease in cash and cash equivalents		(429,720)	(257,211)
Cash and cash equivalents at beginning of year	2	7,003,088	7,260,299
Cash and cash equivalents at end of year	2	6,573,368	7,003,088

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MAY 2023

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2023	2022
	£	£
Profit before taxation	2,932,965	1,962,064
Depreciation charges	2,745,670	2,467,164
Profit on disposal of fixed assets	(1,288,520)	(578,529)
Finance income	(127,257)	(9,300)
	4,262,858	3,841,399
(Increase)/decrease in inventories	(18,042)	22,022
(Increase)/decrease in trade and other debtors	(145,469)	492,529
Increase/(decrease) in trade and other creditors	269,915	(557,98 <u>9</u>)
Cash generated from operations	4,369,262	3,797,961

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

Year	ended	31	May	2023
------	-------	----	-----	------

	31.5.23	1.6.22
	£	£
Cash and cash equivalents	6,573,368	7,003,088
Year ended 31 May 2022		
	31.5.22	1.6.21
	£	£
Cash and cash equivalents	7,003,088	7,260,299

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.6.22	Cash flow £	At 31.5.23 £
Net cash Cash at bank	7,003,088	(429,720)	6,573,368
	7,003,088	(429,720)	6,573,368
Total	7,003,088	(429,720)	6,573,368

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2023

1. GENERAL INFORMATION

Bullimores Sand and Gravel Limited is a limited company incorporated in England and Wales. The address of the registered office is given in the company information on page one of these financial statements. The nature of the company's operations and principal activities are detailed in the report of the directors on page four.

The presentation currency of the financial statements is the Pound Sterling (£).

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Significant judgements and estimates

In the application of the Company's accounting policies, management is required to make judgements, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described below.

i) Depreciation

The annual depreciation charge for property, plant and equipment is sensitive to changes in the estimated useful economic lives and residual values are reassessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 9 for the carrying amount of property, plant and equipment.

Revenue

Revenue represents amounts charged to customers for goods and services provided during the year, excluding value added tax and trade discounts.

Sale of goods

The company earns revenue from the sale and transport of limestone aggregates. Recognition of revenue from the sale of goods is at the point in time when control is deemed to pass to the customer upon delivery/dispatch depending on the terms of the sale.

Plant Hire

The company also earns revenue from the provision of services relating to plant hire. The company recognises plant hire revenue over time, as the hire contracts are fulfilled.

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less depreciation and impairment losses. Depreciation is not charged on freehold land except for mineral bearing land. Depreciation on other property, plant and equipment is provided at the rates calculated to write off the cost of those assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold land Leasehold land Freehold buildings Plant and machinery, fixtures, fittings and office equipment, motor vehicles and loaders nil to 50 years on cost
nil to 50 years on cost
10 to 50 years on cost

- 2 to 10 years on cost

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

2. ACCOUNTING POLICIES - continued

Inventories

Inventories are valued at the lower of cost and fair value less costs to complete and sell. Inventories are accounted for on a first-in-first-out basis.

Financial instruments

The company has chosen to adopt the Sections 11 and 12 of FRS 102 in respect of financial instruments.

Basic financial assets, including trade and other debtors and cash and bank balances are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Basic financial liabilities, including trade and other creditors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the statement of financial position date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Operating lease commitments

Rentals paid under operating leases are charged to the income statement as incurred.

Pension costs and other post-retirement benefits

The company operates defined contribution pension schemes where contributions are made to external pension schemes to provide for retirement benefits and are charged to the income statement as incurred.

Investments

Fixed assets investments are stated at fair value.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

3. **REVENUE**

The revenue and profit before taxation are attributable to the principal activities of the company.

An analysis of revenue by class of business is given below:

		2023	2022
		2023 £	2022 £
	Limestone	4,107,106	3,270,691
	Transport	3,549,067	3,127,448
	Plant Hire	4,644,586	4,872,270
	Merchanting	3,639,548	2,964,114
		15,940,307	14,234,523
4.	EMPLOYEES AND DIRECTORS	0000	2000
		2023 £	2022
	Wages and salaries	± 2,023,875	£ 1,919,190
	Social security costs	2,023,873	175,818
	Other pension costs	176,768	129,162
	other perision costs	2,401,886	2,224,170
			, ,
	The average number of employees during the year was as follows:		
		2023	2022
	Management and administration	15	14
	Production	37	39
	Sales	6	<u> 6 </u>
		58	59
		2023	2022
		2023 f	2022 f
	Directors' remuneration	147,950	146,231
	Directors remaineration		
	The number of directors to whom retirement benefits were accruing was as follows:		
	Money purchase schemes	2	2
_			
5.	OPERATING PROFIT		
		2023	2022
		£	£
	The operating profit is stated after charging/(crediting):	<u> </u>	_
	The operating profit is stated after charging/terediting/.		
	Hire of plant and machinery	155,743	180,243
	Depreciation - owned assets	2,745,670	2,467,164
	Profit on disposal of fixed assets	(1,288,520)	(578,529)
	Auditors' remuneration - audit of the financial statements	13,600	12,375
	- other services	12,200	12,200
	Operating lease payments - land and buildings	537,932	484,109

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

6.	INTEREST RECEIVABLE AND SIMILAR INCOME	2023	2022	
		£	£	
	Bank interest	127,101	9,201	
7.	TAXATION			
	Analysis of the tax charge The tax charge on the profit for the year was as follows:	2023 £	2022 £	
	Current tax:			
	Corporation tax - adjustment in respect of previous years	152,614	-	
	Deferred tax	712,322	372,843	
	Tax on profit	864,936	372,843	
	Reconciliation of total tax charge included in profit and loss The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:			
		2023	2022	
	Do Calla Communication	£	£	
	Profit before tax	2,932,965	1,962,064	
	Profit multiplied by the standard rate of corporation tax in the UK of 19% (2022 - 19%)	557,263	372,792	
	Effects of:			
	Expenses not deductible for tax purposes	2,828	1,992	
	Income not taxable for tax purposes	(30)	(19)	
	Capital allowances in excess of depreciation	(360,119)	(862,919)	
	Adjustments to tax charge in respect of previous periods	152,614	-	
	Adjustment for change in tax rate	467,504	268,492	
	Amounts relating to losses carried forward	44,876	592,505	
	Total tax charge	864,936	372,843	
8.	DIVIDENDS			
		2023	2022	
		£	£	
	'A' Ordinary shares of 50p each		_	
	Interim	124,100	93,075	
	'B' Ordinary shares of 50p each	404.400	02.075	
	Interim	124,100	93,075	

248,200

186,150

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

9. PROPERTY, PLANT AND EQUIPMENT

THOTERT, TEATH AND EQUI MENT		1 1 - 1 - 1	
		Leasehold	-i
	Freehold	land and	Plant and
	property	buildings	machinery
	£	£	£
COST			
At 1 June 2022	1,148,893	349,859	18,784, 1 50
Additions	135,620	13,441	5,216,826
Disposals	(24,650)	-	(3,213,400)
At 31 May 2023	1,259,863	363,300	20,787,576
DEPRECIATION		·	· •
At 1 June 2022	730,897	339,400	9,346,008
Charge for year	29,169	19,759	2,322,432
Eliminated on disposal	(24,650)		(2,793,147)
At 31 May 2023	735,416	359,159	8,875,293
NET BOOK VALUE		333,233	0,0,0,0,00
At 31 May 2023	524,447	4,141	11,912,283
At 31 May 2022	417,996	10,459	9,438,142
At 31 May 2022	417,530	10,433	5,430,142
	Fixtures		
	and	Motor	
	fittings	vehicles	Totals
	£	£	£
COST			
At 1 June 2022	227,570	3,133,288	23,643,760
Additions	140,993	939,804	6,446,684
Disposals	(54,297)	(385,136)	(3,677,483)
At 31 May 2023	314,266	3,687,956	26,412,961
DEPRECIATION		2,007,220	20,122,301
At 1 June 2022	161,826	2,060,403	12,638,534
Charge for year	38,353	335,957	2,745,670
Eliminated on disposal	(52,383)	(327,233)	(3,197,413)
·			
At 31 May 2023	147,796	2,069,127	12,186,791
NET BOOK VALUE	166,470	1,618,829	14 226 176
At 31 May 2023	Inn 4/0	1.018.879	14,226,170
·			· /
At 31 May 2022	65,744	1,072,885	11,005,226

Included in cost of land and buildings is freehold land of £ 40,050 (2022 - £ 40,050) which is not depreciated.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

10. FIXED ASSET INVESTMENTS

			Listed investments
	COST		£
	At 1 June 2022		363
	Disposals		(363)
	At 31 May 2023		
	PROVISIONS		
	At 1 June 2022		308
	Eliminated on disposal		(308)
	At 31 May 2023		
	NET BOOK VALUE		
	At 31 May 2023		
	At 31 May 2022		55
	The market value of the investments at the financial reporting date was £Nil (2022 - £9,491).		
11.	INVENTORIES		
		2023	2022
		£	£
	Consumables and finished goods	<u>62,667</u>	<u>44,625</u>
12.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2023	2022
		£	£
	Trade debtors	2,852,687	2,645,178
	Other debtors	160	2,295
	VAT	70,560	-
	Prepayments and accrued income	82,070	212,535
		3,005,477	2,860,008
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2023	2022
	Too do and there	£	£
	Trade creditors	1,657,553	1,509,033
	Corporation tax Other taxes and social security	152,625 237,773	11 200,137
	Accruals and deferred income	423,122	339,363
	ned data and deterred meanine	2,471,073	2,048,544
			2,040,344
14.	LEASING AGREEMENTS		
	Minimum lease payments under non-cancellable operating leases fall due as follows:		
		2023	2022
	116.1	£	£
	Within one year	33,060	53,200
	Between one and five years	28,035	61,095
		61,095	114,295

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

15. FINANCIAL INSTRUMENTS

The company has the following financial instruments:

	2023 £	2022 £
Financial assets that are debt instruments measured at fair value through profit and loss		
Fixed asset investment	-	55
Financial assets that are debt instruments measured at amortised cost		
Trade debtors	2,852,687	2,645,178
Other debtors	160	2,295
Financial liabilities measured at amortised cost		
Trade creditors	1,657,553	1,509,033

The total interest income and interest expense for financial assets and financial liabilities that are not measured at fair value through profit or loss was £nil (2022 - £nil) and £nil (2022 - £nil) respectively.

16. PROVISIONS FOR LIABILITIES

	2023	2022
	£	£
Deferred tax Accelerated capital allowances	1,831,038	1,118,716
		Deferred
		tax
		£
Balance at 1 June 2022		1,118,716
Movement in year		712,322
Balance at 31 May 2023		1,831,038

17. CALLED UP SHARE CAPITAL

Allotted, issue	ed and fully paid:			
Number:	Class:	Nominal	2023	2022
		value:	£	£
1,240	'A' Ordinary	50p	620	620
1,242	'B' Ordinary	50p	621	621
			1,241	1,241

Each class of share capital holds equal voting rights.

18. RELATED PARTY DISCLOSURES

During the year the company paid royalties in respect of mineral rights amounting to £54,622 (2022 - £34,512) and dividends amounting to £50,000 (2022 - £37,500) to close family members of key management personnel.

The company paid rent of £53,196 (2022 - £53,196) to a pension scheme of which two of the key management personnel are the sole members.

Key management personnel compensation

During the year the company paid dividends of £198,200 (2022 - £148,650) to key management personnel.

Key management personnel compensation in the year totalled £166,156 (2022 - £163,663).

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2023

19. EVENTS SINCE THE YEAR END

A dividend of £125.00 per share (totalling £310,250) was declared on 19 June 2023. These financial statements do not reflect the dividends payable, which will be accounted for in shareholder's equity as an appropriation of retained earnings in the year ended 31 May 2024.

20. ULTIMATE CONTROLLING PARTY

The company is controlled by its directors, C N P Bullimore and N S J Q Bullimore.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.