Company No. 596765 (England and Wales)

Kings Chalets Limited

Directors' Report and Financial Statements

for the year ended 31 January 1997



## Company Information

Directors

H W King Esq J G King Esq G I King Esq Mrs C B King R C Marson Esq T Carlton Esq

Secretary

R C Marson Esq

Company Number

596765 (England and Wales)

Registered Office

2 Mountview Court 310 Friern Barnet Lane

London N20 OYZ

Auditors

Harris Lipman 2 Mountview Court 310 Friern Barnet Lane

London N20 OYZ

Business Address

Kings Park Canvey Island Essex SS8 8HE

Bankers

Barclays Bank plc Cheriot House Baxter Avenue Southend-on-Sea Essex SS2 6HG

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### Directors' Report for the year ended 31 January 1997

The directors present their report and the financial statements for the year ended 31 January 1997.

## Principal Activities and Review of the Business

The principal activity of the company is that of operators of a caravan and chalet park and dealers in caravans and chalets.

The company is undertaking major refurbishment work on its chalet accommodation as well as refurbishing and improving the camp facilities. It is anticipated that revenues will increase as a result of this work.

The directors are satisfied with the performance of the company taking into account the difficult trading conditions and the current economic climate.

#### Results and Dividends

The results for the year are set out on page 4.

The directors do not recommend payment of a dividend.

It is proposed that the loss of £339,335 is transferred to reserves.

#### Fixed Assets

The significant changes in fixed assets during the year are explained in note 7 to the financial statements.

#### Future Developments

The company continues to improve the park with the aim of increasing profitability in the long term.

#### Directors and their Interests

The directors who served during the year and their interests in the company at the beginning and end of the year were as stated below.

	•	Number o	of shares
	Class of share	1997	1996
H W King Esq	Ordinary shares	184,000	192,019
J G King Esq	Ordinary shares	4,000	3,981
G I King Esq	Ordinary shares	4,000	2,000
Mrs C B King	Ordinary shares	4,000	-
R C Marson Esq	Ordinary shares	-	-
T Carlton Esq	Ordinary shares	-	-

#### Political and Charitable Contributions

During the year the company contributed £2,636 to charities .

#### **Auditors**

The company has by elective resolution dispensed with the obligation to appoint auditors annually in accordance with Section 386(1) of the Companies Act 1985. Therefore, the auditors, Harris Lipman, will be deemed to be reappointed for each succeeding financial year.

Directors' Report for the year ended 31 January 1997 (continued)

## Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Board on 27 Octobra 1997

H W King Esq

### Auditors' Report to the shareholders of Kings Chalets Limited

We have audited the financial statements on pages 4 to 16 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out on page 9.

#### Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 January 1997 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Harris Lipman Registered Auditors
2 Mountview Court

310 Friern Barnet Lane

London N20 OYZ

Date: 6" Deroam 1907

# Profit and Loss Account for the year ended 31 January 1997

		1997	1996
	Notes	£	£
Turnover	2	4,245,747	3,206,719
Cost of sales		(1,847,154)	(1,225,003)
Gross profit		2,398,593	1,981,716
Administrative expenses Other operating income		(2,856,897) 127,164	(2,362,167) 206,061
Operating loss	3	(331,140)	(174,390)
Other interest receivable and similar income	4	5,276	17,528
Interest payable and similar charges	5	(13,471)	(12,331)
Loss on ordinary activities before taxation		(339,335)	(169,193)
Tax on loss on ordinary activities	6	<del>-</del>	67,789
Retained loss for the year	14	£ (339,335)	£ (101,404)

There are no acquisitions or discontinued operations during the current or preceding year.

# Statement of Total Recognised Gains and Losses for the year ended 31 January 1997

	1997 £	1996 £
Loss for the financial year	(339,335)	(101,404)
Unrealised deficit on revaluation of properties	(5,500)	5,124,598
Total recognised gains and losses relating to the year	£ (344,835)	£5,023,194

# Balance Sheet as at 31 January 1997

		1997	,	1	996
	Notes	£	£	£	£
Fixed Assets					
Tangible assets	7		6,573,013		6,622,240
Current Assets					
Stocks	8	73,552		85,771	
Debtors	9	568,404		606,451	
Cash at bank and in hand		25,157		38,878	
		667,113		731,100	
Creditors: amounts falling due within one year	10 (	1,860,241	)	(1,938,878	)
Net Current Liabilities			(1,193,128	)	(1,207,778)
Total Assets less Current Liabilities			5,379,885		5,414,462
Creditors: amounts falling duafter more than one year	e 11		(310,258	)	-
		£	5,069,627	£	5,414,462
Capital and Reserves					
Called up share capital	12		200,000		200,000
Revaluation reserve	13		5,138,598		5,144,098
Profit and loss account	14		(268,971	)	70,364
Shareholders' Funds	15	£	5,069,627	£	5,414,462

The financial statements were approved by the Board on 200 percent 1957.

H W King Esq

Director

J G King

Director

# Cash Flow Statement for the year ended 31 January 1997

	19	97	19	96
	£	£	£	£
Net cash outflow from operating activities		(131,898)		183,403
Returns on investments and servicing of finance				
Interest received Interest paid	5,276 (13,471)		17,528 (12,331)	
Net cash outflow from returns on investments and servicing of finance		(8,195)		5,197
Taxation				
Corporation tax paid (including advance corporation tax)	(4,089)		(50,674)	
Tax paid		(4,089)		(50,674)
Investing activities				
Payments to acquire tangible assets	(251,279)		(452,153)	
Net cash outflow from investing activities		(251,279)		(452,153)
Net cash outflow before financing		(395,461)		(314,227)
Financing				
Other new long term loans	310,258			
Net cash inflow from financing		310,258		
Decrease in cash and cash equivalents	S	£ (85,203)		£(314,227)

# Notes to the Cash Flow Statement for the year ended 31 January 1997

1 Reconciliation of operating loss to 1997 net cash outflow from operating activities £	1996 £
Operating loss (331,14	0) (174,390)
Depreciation of tangible assets 295,00	5 165,465
Decrease in stocks 12,21	.9 (8,883)
Increase in debtors (22,52	(207,227)
Decrease in creditors due within one year (85,45	408,438
Net cash outflow from operating activities £(131,89	98) £ 183,403
2 Analysis of changes in cash and cash 1997	
equivalents during the year £	£
Balance at 1 February 1996 (531,82	26) (217,599)
Net cash outflow (85,20	(314,227)
Balance at 31 January 1997 £(617,02	29) £(531,826)
3 Analysis of the balances of cash and cash	Change in
equivalents as shown in the balance sheet 1997 1996	<b>y</b> ear
£ £	£
Cash at bank and in hand 25,157 38,8	78 (13,721)
Bank overdrafts (642,186) (570,7	04) (71,482)
£(617,029)£(531,8	26) £ (85,203)
A Applyoic of changes in financing during Shar	e Loans and
	al finance
4 Analysis of changes in financing during Shar the year capit	lease
4 Analysis of Changes in Timmering Curan-B	lease obligations £
the year capit	obligations £

# Notes to the Financial Statements for the year ended 31 January 1997

#### 1. Accounting Policies

## 1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings and include the results of the company's operations as indicated in the directors' report.

The company meets its day to day working capital requirements through its bank overdraft facility and borrowings from related companies.

The directors consider that the bank will continue to provide facilities on the basis of significant asset cover and furthermore the related companies will continue to provide their support. In this way the directors consider that the company will continue to operate and have therefore prepared the financial statements on the going concern basis.

#### 1.2 Compliance with accounting standards

The financial statements have been prepared in accordance with applicable accounting standards.

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services provided in the UK net of VAT and trade discounts.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings - Straight line over fifty years

Plant and machinery - 25% Straight line

Fixtures, fittings

and equipment - 25% Straight line
Motor vehicles - 25% Straight line

Investment properties are revalued annually. See note 7 for details.

#### 1.5 Stock

Stock is valued at the lower of cost and net realisable value.

#### 1.6 Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they fall due for payment.

#### 1.7 Deferred taxation

Provision is made for deferred taxation using the liability method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes except to the extent that the directors consider that a liability to taxation is unlikely to crystallise.

# Notes to the Financial Statements for the year ended 31 January 1997

#### 2. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the U.K.

3.	Operating Loss	1997 £	1996 £
	Operating loss is stated after charging:		
	Depreciation of tangible assets Hire of plant and machinery Auditors' remuneration	295,005 18,735 7,500	165,465 21,095 6,000
	and after crediting:		
	Exceptional item	(23,164)	(98,061)

The exceptional item represents a refund of overpaid rates in previous years and is included within administrative expenses.

4.	Other Interest Receivable and Similar Income		1997 £	1996 £
	Bank interest received Other interest received		- 5,276	299 17,229
		=	5,276	17,528
5.	Interest Payable		1997 £	1996 £
	On bank loans and overdrafts On overdue tax		13,471	12,326 5
		£	13,471 £	12,331
		-	·	
6.	Taxation			

	£	£
Prior years U.K. Corporation tax		(67,789)
	£	£ (67,789)

# Notes to the Financial Statements for the year ended 31 January 1997

#### 7. Tangible Assets

iguatore wasera	buildings	machinery	Fixtures, fittings &	Motor vehicles	Total
	Freehold £	£	equipment £	£	£
Cost or valuation					
At 1 February 1996	6,332,000	641,857	326,315	87,752	7,387,924
Additions	59,300	177,133	14,846	-	251,279
Revaluation	(5,500)	-	-	-	(5,500)
At 31 January 1997	6,385,800	818,990	341,161	87,752	7,633,703
Depreciation		•			
At 1 February 1996	-	426,857	307,336	31,492	765,685
Charge for year	127,716	135,424	11,321	20,544	295,005
At 31 January 1997	127,716	562,281	318,657	52,036	1,060,690
Net book value		<del></del>			
At 31 January 1997	£6,258,084	£ 256,709	£ 22,504	35,716	£6,573,013
At 31 January 1996	£6,332,000	£ 215,001	£ 18,979	£ 56,260	£6,622,240

One freehold investment property was revalued at £52,500 on 26 September 1994 and the other two at £37,000 each on 17 June 1997 on the basis of an open market valuation for existing use by Fisk-Hyde, Chartered Surveyors. In the opinion of the directors' a total valuation of £126,500 (historical cost - £113,000) is applicable at 31 January 1997.

Land and buildings used by the company for its business activities were revalued at £6,200,000 (historical cost £1,205,709) on 28 June 1996 on the basis of an open market valuation for existing use by Countrywide Surveyors Limited. In the opinion of the company's directors a total valuation of £6,259,300 (including additions during the year amounting to £59,300) is applicable at 31 January 1997.

In accordance with SSAP 19, 'Accounting for investment properties', the company's investment properties are revalued annually and the aggregate surplus or deficit is transferred to the revaluation reserve. No depreciation is provided in respect of investment properties, which is not in accordance with the Companies Act 1985. However, the requirement to depreciate conflicts with the generally accepted accounting principle set out in SSAP 19. The directors consider that, as these properties are not held for consumption, but for their investment potential, to depreciate them would not give a true and fair view, and that it is necessary to adopt SSAP 19 in order to give a true and fair view.

If this departure from the Act had not been made, the profit before tax for the financial year would have reduced by £2,530 on a revalued basis (£2,260 on a historical cost basis), had a depreciation rate of 2% been applied. However, the amount of depreciation cannot reasonably be quantified because depreciation is only one of many factors reflected in the annual valuation and the amount which might otherwise have been shown cannot be separately identified or quantified.

# Notes to the Financial Statements for the year ended 31 January 1997

8.	Stocks	1997 £	1996 £
	Finished goods and goods for resale	73,552	85,771
9.	Debtors	1997	1996
		£	£
	Trade debtors	147,044	97,581
	Corporation tax	-	60,575
	Amounts owed by related companies	349,257	287,897
	Other debtors	27,50	26,381
	Prepayments and accrued income	44,598	3 134,017
		£ 568,404	£ 606,451
10.	Creditors: amounts falling due within one year	1997 £	1996 £
	Bank loans and overdrafts	642,180	5 570,704
	Trade creditors	194,78	· · · · · · · · · · · · · · · · · · ·
	Corporation tax	98,45	163,120
	Other taxes and social security costs	133,190	73,908
	Directors' current accounts	127,770	72,615
	Amounts owed to related companies	108,800	255,741
	Other creditors	153,550	•
	Accruals and deferred income	401,498	391,199
		£1,860,24	£1,938,878
11.	Creditors: amounts falling due after more than one year	1997 £	1996 £
	Loans		
	Wholly repayable within five years	310,258	3 -

Loans comprise amounts due to related companies (see note 20)

## Notes to the Financial Statements for the year ended 31 January 1997

12.	Share Capital	1997 £	1996 £
	Authorised	2	L
	200,000 Ordinary shares of £1 each	200,000	200,000
	Allotted, called up and fully paid		
	200,000 Ordinary shares of £1 each	200,000	200,000
13.	Revaluation Reserve	1997	1996
		£	£
	Balance brought forward at 1 February 1996	5,144,098	19,500
	Revaluation during the year	(5,500)	4,993,791
	Depreciation written back	-	130,807
	Balance carried forward at 31 January 1997	£5,138,598	£5,144,098
			<del></del>
14.	Profit and Loss Account	1997	1996
		£	£
	Retained profits at 1 February 1996	70,364	171,768
	Retained loss for the year	(339,335)	•
	·	<del></del>	
	Accumulated losses at 31 January 1997	£(268,971)	£ 70,364
15.	Reconciliation of Movements in Shareholders' Fu	nde	
		1997	1996
		£	£
	Loss for the financial year	(339.335)	(101,404)
	Other recognised gains and losses		5,124,598
	Net depletion in shareholders' funds	(344,835)	5,023,194
	Opening shareholders' funds		391,268
	Closing shareholders' funds	£5,069,627	£5,414,462

# Notes to the Financial Statements for the year ended 31 January 1997

#### 16. Contingent Liabilities and Gains

#### Contingent liabilities

There were no contingent liabilities except for a cross guarantee dated 1 February 1996 in favour of Barclays Bank plc in respect of the related companies overdrafts amounting to £403,165 (1996 - £420,765) as at 31 January 1997.

#### Contingent gain

The company has lodged a protective claim for repayment of Value Added Tax over a six year period in respect of certain caravan site rents. The claim is being disputed by Customs and Excise on the grounds of unjust enrichment and the proposed three year limit for repayment in general. The company believes it will succeed with its claim but at this point in time it is difficult to quantify the amount of the potential repayment. On the grounds of prudence no credit has been taken in these accounts for this claim.

17.	Capital Commitments	1997 £	1996 £
	Details of capital commitments at the accounting date are as follows:		
	Authorised but not contracted for	-	35,000
18.	Directors' Emoluments	1997 £	1996 £
	Remuneration	239,028	195,373
	Emoluments disclosed above (excluding pension contributions) include amounts paid to:		
	The highest-paid director	£ 100,000	100,000

The chairman received no emoluments during the year.

Other directors' emoluments (excluding pension contributions) were in the Number Number following ranges: 2 2 £5,000 £Nil 1 3 £25,001 - £30,000 1 £30,001 - £35,000 £60,001 - £65,000 1

## Notes to the Financial Statements for the year ended 31 January 1997

#### 19. Employees

## Number of employees

The average monthly number of employees (including directors) during the year was:

and your mass	1997 Number	1996 Number
Directors and employees	68	91 
Employment costs	£	£
Wages and salaries Social security costs Other pension costs	793,657 62,067 23,788	780,039 58,963 13,080
	£ 879,512	£ 852,082

#### 20. Transactions with Directors

The following director had an interest free loan during the year. The movement on this loan was as follows:

	Amount O	Amount Outstanding	
	1997	1996	in year
	£	£	£
J G King Esq	-	-	56,719

The financial statements include the following transactions with companies and other organisations in which the directors have beneficial interests:

			Balance due (to)/from
Organisation	Type of transaction	Amount	organisation
	(in Kings Chalets Limited)	£	£
Autoclassic	Sales	66,162	
Limited	Recharged administrative expenses	14,474	
	Management charges receivable	50,000	
	Amount outstanding at the year end	d	226,674
Kings Aviation	Services provided	6,181	
Limited	Recharged administrative expenses	2,466	
	Amount outstanding at the year end	d	(5,982)
York Leisure	Sales	88,586	
Limited	Recharged administrative expenses	13,288	
	Management charges receivable	54,000	
	Amount outstanding at the year end	đ	89,766

#### Notes to the Financial Statements for the year ended 31 January 1997

#### 20. Transactions with Directors

		Balance due (to)/from
<b>Organisation</b>	Type of transaction Amount	organisation
	(in Kings Chalets Limited) £	£
Design 2 Print	Sales 1,630	
Limited	Recharged administrative expenses 1,138	
	Services acquired 19,196	
	Amount outstanding at the year end	(11,682)
Pemican Limited	Amount outstanding at the year end	(140,538)
Yorkcastle		
Limited	Amount outstanding at the year end	(169,720)
Steve's Radio	Services acquired 6,950	
Cars	Recharged administrative expenses 11,855	
	Amount outstanding at the year end	(7,322)
The Jack King	Recharged administrative expenses 7,809	
Charity	Rent received 2,000	
•	Amount outstanding at the year end	884

Furthermore, during the year J G King lent the company £80,000 on a short term basis. The amount was repaid after the year end.

J G King and G I King are directors of and have beneficial interests in all of the above incorporated companies. Mrs S Palmer is a director of and has beneficial interest in all of the above incorporated companies except Kings Aviation Limited and Design 2 Print Limited.

J G King and G I King are partners in Steve's Radio Cars. H W King and Mrs C B King are trustees of The Jack King Charity.

#### 21. Disclosure of Controlling Interests

The ultimate controlling party is H W King, a director of the company.