

Registered No: 590083

# British Airways Associated Companies Limited

Annual Report and Accounts  
For the year ended 31 December 2020



# British Airways Associated Companies Limited

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# **British Airways Associated Companies Limited**

## **Corporate information**

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### **Directors**

S. Philcox  
A. Fleming

### **Registered office**

Waterside  
PO Box 365  
Harmondsworth  
UB7 0GB

## **British Airways Associated Companies Limited** Registered No: 590083 **Directors' Report**

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The Directors present their unaudited Annual Report and Accounts ('financial statements') of British Airways Associated Companies Limited (the 'Company') for the year ended 31 December 2020.

The Company has taken the exemption under section 414B of the Companies Act 2006 to not prepare a Strategic Report.

### **Principal activities**

The Company, which is a wholly owned subsidiary undertaking of British Airways Plc ('BA'), acts primarily as a holding company for investments.

### **Directors**

The Directors of the Company during the year ended 31 December 2020 and up to date of approval of the financial statements were as follows:

A. Fleming  
S. Philcox

### **Results and dividends**

The profit after tax for the year amounted to £88,000 (2019: £375,000). The Directors do not recommend the payment of a final dividend (2019: £nil).

### **Going concern**

The Company has received confirmation from its parent company, British Airways Plc ('BA'), that it will provide financial support to the Company should it be required for a period of 12 months from the date of approval of these financial statements. Having made an assessment of the ability of BA to provide such support if required, the Directors have a reasonable expectation that the Company has sufficient liquidity for the foreseeable future and accordingly the Directors have adopted the going concern basis in preparing the financial statements for the year ended 31 December 2020.

However, the Company's financial position is significantly affected by the level of operating activity of BA. The Directors note the publication of BA's condensed consolidated interim financial statements for the six-month period ended 30 June 2021, in which a material uncertainty in relation to going concern was disclosed.

As a consequence of the above information and having made appropriate enquiries of the Directors of British Airways Plc on its current financial position, the Directors of the Company consider there is also a material uncertainty over the level of the Company's operating activities and BA's ability to provide financial support to the Company and this could cast significant doubt upon the Company ability to continue as a going concern. Refer to note 2.1 for further information.

### **Directors' and Officers' liability insurance**

IAG purchases insurance against Directors' and Officers' liability as permitted by the Companies Act 2006 for the benefit of the Directors and Officers of its subsidiary undertakings.

### **Post balance sheet events**

There have been no significant events post the balance sheet date

### **Political contributions**

During the year, the Company made no political contributions (2019: £nil).

# **British Airways Associated Companies Limited** Registered No: 590083

## **Directors' Report (continued)**

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### **Statement of Directors' responsibilities**

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable UK law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 'Reduced Disclosure Framework' and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss for that period.

In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 101 'Reduced Disclosure Framework', have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis, unless they consider that to be inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Directors' statement as to disclosure of information**

The Directors who were members of the Board at the time of approving the Directors' Report are listed on page 3. Having made enquiries of fellow Directors, each of these Directors confirms that:

- the members have not required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006; and
- the Directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the accounts.

The Directors' Report was approved by the Board and signed on its behalf by:



S. Philcox  
Director  
9 September 2021

**British Airways Associated Companies Limited**  
**Income Statement**  
For the year ended 31 December 2020

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£000	Note	2020	2019
Interest receivable and similar income	5	109	375
<b>Profit before tax</b>		<b>109</b>	<b>375</b>
Taxation	6	(21)	-
<b>Profit for the financial year</b>		<b>88</b>	<b>375</b>

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The above results are all in respect of continuing operations.

There is no other comprehensive income (2019: £nil) other than the profit amounting to £88,000 in the year ended 31 December 2020 (2019: £375,000). Therefore, no separate statement of comprehensive income has been presented.

## British Airways Associated Companies Limited

### Balance Sheet

As at 31 December 2020

£000	Note	2020	2019
<b>Fixed assets</b>			
Equity investment	7	-	-
<b>Current assets</b>			
Debtors: amounts falling due within one year	8	52,532	52,444
		52,532	52,444
<b>Net assets</b>		52,532	52,444
<b>Capital and reserves</b>			
Called up share capital	9	173,425	173,425
Profit and loss account		(120,893)	(120,981)
<b>Total shareholders' funds</b>		52,532	52,444

For the financial year in question the Company was entitled to exemption from audit under section 479a of the Companies Act 2006 relating to subsidiary companies.

The financial statements have been prepared in accordance with the special provisions relating to small companies within section 414 of the Companies Act 2006.

No members have required the Company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The Directors acknowledge their responsibility for complying with the requirements of the Companies Act 2006 with respect to accounting records and for the preparation of accounts.

The financial statements on pages 5 to 13 were approved by the Board of Directors on 9 September 2021 and signed on its behalf by:



S. Philcox  
Director  
9 September 2021

**British Airways Associated Companies Limited**  
**Statement of Changes in Equity**  
For the year ended 31 December 2020

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For the year ended 31 December 2020

£000	<b>Called up share capital</b>	<b>Profit and loss account</b>	<b>Total shareholders' funds</b>
Balance at 1 January 2020	173,425	(120,981)	52,444
Profit for the financial year	-	<b>88</b>	<b>88</b>
<b>At 31 December 2020</b>	<b>173,425</b>	<b>(120,893)</b>	<b>52,532</b>

For the year ended 31 December 2019

£000	<b>Called up share capital</b>	<b>Profit and loss account</b>	<b>Total shareholders' funds</b>
Balance at 1 January 2019	173,425	(121,356)	52,069
Profit for the financial year	-	<b>375</b>	<b>375</b>
<b>At 31 December 2019</b>	<b>173,425</b>	<b>(120,981)</b>	<b>52,444</b>

# British Airways Associated Companies Limited

## Notes to the financial statements

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### 1. Authorisation of financial statements

The financial statements of the Company for the year ended 31 December 2020 were authorised for issue by the Board of Directors on 9 September 2021 and the Balance Sheet was signed on the Board's behalf by S. Philcox. British Airways Associated Companies Limited is a private limited company and is incorporated and domiciled in England and Wales.

The principal accounting policies adopted by the Company are set out in note 2.

### 2. Accounting policies

#### 2.1 Basis of preparation and statement of compliance with FRS 101

These financial statements were prepared in accordance with Financial Reporting Standard 101 (FRS 101) *Reduced Disclosure Framework* and in accordance with the Companies Act 2006. These financial statements have been prepared under the historical cost convention.

The Company's financial statements are presented in pounds sterling, which is the Company's functional currency, and all values are rounded to the nearest thousand pounds (£000), except where indicated otherwise.

FRS 101 allows companies to take certain disclosure exemptions. As allowed under the standard, the disclosure exemptions under paragraph 8 to 9 of FRS 101 *Reduced Disclosure Framework* have been applied as the Company is a wholly owned subsidiary undertaking of British Airways Plc ('BA') whose accounts include an equivalent disclosure, where required, of the following standards:

- a) the requirements in paragraph 38 in IAS 1 *Presentation of Financial Statements* to present comparative information in respect of:
  - i. Paragraph 79(a)(iv) of IAS 1;
  - ii. Paragraph 73 (e) of IAS 16 Property, Plant and Equipment; and
  - iii. Paragraph 118(e) of IAS 38 Intangible Assets;
- b) the requirements of paragraphs 10(d), 10(f), 16, 38A-38D, 40A-40S, 111 and 134-136 of IAS 1 *Presentation of Financial Statements*;
- c) the requirements of IAS 7 *Statement of Cash Flows*;
- d) the requirements of 30 and 31 of IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors*;
- e) the requirements in IAS 24 *Related Party Disclosures* to disclose related party transactions entered into between two or more members of a Group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member;
- f) the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c)-135(e) of IAS 36 *Impairment of Assets*;
- g) the requirements of IFRS 7 *Financial Instruments: Disclosures*;
- h) the requirements of paragraphs 91-99 of IFRS 13 *Fair Value Measurement*; and
- i) the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 *Revenue from Contracts with Customers*.

#### Going concern

The Company has received confirmation from its parent company, BA, that it will provide financial support to the Company should it be required for a period of 12 months from the date of approval of these financial statements. Having made an assessment of the ability of BA to provide such support if required, the Directors have a reasonable expectation that the Company has sufficient liquidity for the foreseeable future and accordingly the Directors have adopted the going concern basis in preparing the financial statements for the year ended 31 December 2020.

However, the Company's financial position is significantly affected by the level of operating activity of BA. The Directors note the publication of BA's condensed consolidated interim financial statements for the six-month period ended 30 June 2021, in which a material uncertainty in relation to going concern was disclosed.

# **British Airways Associated Companies Limited**

## **Notes to the financial statements (continued)**

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### **2. Accounting policies (continued)**

#### **2.1 Basis of preparation and statement of compliance with FRS 101 (continued)**

##### **Going concern (continued)**

As disclosed in those consolidated financial statements, given the economic uncertainty of the COVID-19 pandemic, BA modelled the impact of mitigating actions to offset further deteriorations in demand and capacity, including reductions in operating expenditure and capital expenditure. BA expects to be able to continue to secure financing for future aircraft deliveries and in addition has further potential mitigating actions, including asset disposals, it would pursue in the event of adverse liquidity experience.

Furthermore, to add resilience to the liquidity position of BA, including for the period beyond the next 12 months, the Directors of BA are actively pursuing a range of financing options, including securing additional long term financing facilities. The Directors of BA have a reasonable expectation that BA has sufficient liquidity to continue in operational existence for the foreseeable future and hence adopted the going concern basis in preparing the consolidated financial statements.

However, due to the uncertainty created by COVID-19, there are a number of significant factors that are outside of the control of BA, including: the status and impact of the pandemic worldwide; the emergence of new variants of the virus and potential resurgence of existing strains of the virus; the availability of vaccines worldwide, together with the speed at which they are deployed; the efficacy of those vaccines; and the restrictions imposed by national governments in respect of the freedom of movement and travel. BA, therefore, is not able to provide certainty that there could not be a more severe downside scenario than those it has considered, including the sensitivities in relation to the timing of recovery from the COVID-19 pandemic, capacity operated, impact on yield, cost mitigations achieved and the availability of aircraft financing to offset capital expenditure. In the event that a more severe scenario were to occur, the Group will need to secure additional funding. As set out above, sources of additional funding are expected to include securing additional long term financial facilities.

However, BA's ability to obtain this additional funding in the event of a more severe downside scenario represents a material uncertainty that could cast significant doubt upon BA's ability to continue as a going concern.

As a consequence of the above information and having made appropriate enquiries of the Directors of BA Plc on its current financial position, the Directors of the Company consider this also represents a material uncertainty over the level of Company's operating activities and BA's ability to provide financial support to the Company and this could cast significant doubt upon the Company ability to continue as a going concern.

The financial statements do not include the adjustments that would result if the Company was unable to continue as a going concern.

#### **2.2 Summary of significant accounting policies**

##### **Taxation**

Tax on the profit for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity and other comprehensive income.

Current taxation credit is calculated using tax rates enacted or substantively enacted at the Balance Sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary timing differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary timing differences are not provided for:

# **British Airways Associated Companies Limited**

## **Notes to the financial statements (continued)**

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### **2.2 Summary of significant accounting policies (continued)**

#### **Taxation (continued)**

- The initial recognition of goodwill;
- The initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination; and
- Differences relating to investment in subsidiaries to the extent that they will probably not reverse in the foreseeable future.

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised or that the Company has determined it is appropriate to recognise the deferred tax asset as it is recoverable due to the fact that the Company is part of a UK group for group relief purposes.

#### **Financial instruments**

In accordance with IFRS 9 'Financial Instruments', financial instruments are recorded initially at fair value. Subsequent measurement of those instruments at the balance sheet date reflects the designation of the financial instrument. The Company determines the classification at initial recognition. A financial asset or liability is generally derecognised when the contract that gives rise to it has been settled, sold, cancelled or has expired.

#### **Debtors**

Debtors are stated at amortised cost less allowances made for expected credit losses which approximates fair value given the short term nature of these assets. A provision for expected credit losses (allowance for doubtful debtors) is established based on the calculation and recognition of lifetime expected credit losses.

#### **Interest receivable**

Interest income on debtors is recognised as interest accrues using the effective interest method.

#### **Equity investments**

Equity investments are non-derivative financial assets which include unlisted investments, excluding interests in associates. On initial recognition, these equity investments are irrevocably designated as measured at fair value through other comprehensive income. They are subsequently measured at fair value, with changes in fair value recognised in other comprehensive income with no recycling of these gains and losses to the income statement when the investment is sold.

#### **Profit and loss reserves**

Profit and loss reserves represents the cumulative profit and losses and net distributions to shareholders.

#### **Share capital**

Ordinary shares are classified as equity.

#### **Key accounting estimates and judgements**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and

# British Airways Associated Companies Limited

## Notes to the financial statements (continued)

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### 2. Accounting policies (continued)

#### 2.2 Summary of significant accounting policies (continued)

##### Key accounting estimates and judgements (continued)

expenses. These estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances. Actual results could differ from these estimates. These underlying assumptions are reviewed on an ongoing basis.

Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if these are also affected.

Following adoption of IFRS 9 and the associated necessary accounting policy, the impact of introducing an expected credit loss model has been reviewed on the Company's debtor provisioning. It was determined that there have been no material impacts on the Company's financial statements.

##### New standards, amendments and IFRIC interpretations

No new accounting standards, or amendments to accounting standards, or IFRIC interpretations that are effective for the period ended 31 December 2020, have had a material impact on the Company.

### 3. Audit exemption

The Company is not required to have audited annual accounts, in accordance with section 479a of the Companies Act 2006 relating to subsidiary companies, and has decided to take advantage of this exemption this year. BA has provided parent guarantee over section 479c of the Companies Act 2006. Therefore, no amounts have been paid for the audit of the financial statements during the year (2019: £nil).

### 4. Directors' emoluments

None of the Directors of the Company received any remuneration during the year in respect for their services to the Company (2019: £nil).

Two Directors accrued benefits under a defined contribution pension scheme (2019: two), provided by the Company's parent undertaking during the year. Full disclosure of this scheme is made in the financial statements of BA.

Two Directors (2019: two) participated in IAG's Long Term Incentive Schemes and one exercised awards during the year (2019: none).

No other transactions (other than the ones already disclosed above) or loans were outstanding with the Directors of the Company at the end of the period, which need to be disclosed in accordance with the requirements of section 412 and 413 of the Companies Act 2006.

There were no employees of the Company during the year (2019: nil).

### 5. Interest receivable and similar income

£000	2020	2019
Interest receivable from group undertakings	109	375

## British Airways Associated Companies Limited

### Notes to the financial statements (continued)

#### 6. Taxation

##### (a) Tax on profit

Tax charge in the Income Statement

	2020 £000	2019 £000
Current tax		
UK corporation tax on profits for the current period	21	-
Movement in respect of prior years	-	-
<b>Total current tax charge</b>	<b>21</b>	<b>-</b>
<b>Total tax charge</b>	<b>21</b>	<b>-</b>

##### (b) Reconciliation of the total tax charge in the Income Statement

The total tax charge is calculated at the standard rate of UK corporation tax. The tax charge on the profit for the year to 31 December 2020 is equal (2019: lower) to the expected tax charge at the UK rate. The Company's effective tax rate is 19% (2019: 19%) and the differences to the UK rate are explained below:

	2020 £'000	2019 £'000
Accounting profit before tax	109	375
Tax calculated at the standard rate of corporation tax in the UK of 19% (2019: 19%)	21	71
Effects of:		
Adjustments in respect of prior years	-	-
Group relief claim	-	(71)
<b>Tax charge in the income statement</b>	<b>21</b>	<b>-</b>

##### (c) Factors affecting future tax charges

A reduction in the UK corporation tax rate to 17% (effective 1 April 2020) was substantively enacted on 6 September 2016. This reduction from 19% to 17% was reversed in Finance Act 2020 and in Finance Act 2021, the tax rate was increased to 25% effective 1 April 2023. This will increase the Company's future UK current tax charge accordingly.

#### 7. Equity investments

The net book value of equity investments is £nil (2019: £nil). The full cost of £8,000 has been provided for in full.

Equity interests at 31 December 2020 comprise investments in the following companies:

Name of Company	Activity	Country of Incorporation	Proportion of Equity	Type of Holding
BA Call Centre India Private Limited	Call centre operations	India	0.01%	Ordinary
The Galileo Company (Unlimited)	Investment holding company	England	0.24%	Ordinary

## British Airways Associated Companies Limited

### Notes to the financial statements (continued)

#### 8. Debtors: amounts falling due within one year

£000	2020	2019
Amounts owed by group undertakings	52,532	52,444

Amounts owed by group undertakings are unsecured and are repayable on demand. The interest is calculated at a rate of one month average GBP LIBOR (2019: one month average GBP LIBOR).

#### 9. Share capital

	No.	2020 £000	No.	2019 £000
<b>Allotted, called up and fully paid</b>				
Ordinary shares of £1.00 each	173,425,000	173,425	173,425,000	173,425

#### 10. Related party transactions

As the Company is a wholly owned subsidiary of BA, the Company has taken advantage of the exemption in FRS 101 not to disclose related party transactions with fellow wholly owned group undertakings.

#### 11. Post balance sheet events

*There have been no significant events post the balance sheet date*

#### 12. Ultimate parent undertaking

The Company's immediate parent undertaking as at 31 December 2020 was BA, a company registered in England and Wales.

As at 31 December 2020, the ultimate parent undertaking of the Company was IAG, which is incorporated in Spain. Of the Group which the Company is a member, IAG was the largest undertaking preparing group financial statements and BA was the smallest undertaking preparing group financial statements.

Copies of the consolidated financial statements of IAG and BA can be found on the website [www.iagshares.com](http://www.iagshares.com).