ERNST & YOUNG

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REPORT AND ACCOUNTS

Airflow Developments Limited

MARCH 31, 1991

Registered in England: Number 550374

DIRECTORS

P E Bagley (Chairman) A C Wilson (President)

R Barnett (Managing) Resigned August 15, 1990 A N Blond (Managing) Appointed August 21, 1990

K R Burroughs

SECRETARY

W H Beglow

REGISTERED OFFICE

Lancaster Road High Wycombe Buckinghamshire HP12 3QP

AUDITORS

Ernst & Young Apex Plaza Reading Berks RG1 1YE Sec.

Airflow Developments Limited

DIRECTORS' REPORT

The directors present their report for the year ended March 31, 1991.

ACCOUNTS AND DIVIDEND

The directors submit the audited accounts of the company for the year ended March 31, 1991. The profit after tax for the year available to shareholders, as shown by the consolidated profit and loss account, amounts to £689,715 (1990 - £510,485) after distributing profit sharing bonuses to employees. The directors do not recommend any dividend.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The group has continued to manufacture and distribute air measuring equipment, fans, domestic ventilation units and small electrical motors.

The company has continued to do well even though the sales turnover has decreased because of depressed markets in most areas, including exports.

FIXED ASSETS

The directors are of the opinion that the open market value of the freehold properties of the company is not less than the amounts at which they are included in the accounts. Further details are shown in note 11.

DIRECTORS

The directors of the company during the year ended March 31, 1991 are those listed on page 1.

K R Burroughs retires by rotation and being eligible offers himself for re-election at the Annual General Meeting.

No director had any interests in the company's shares during the year.

CHARITABLE DONATIONS

During the year the company has made charitable donations under deed of covenant amounting to £94,100 (1990 - £93,750) to The Airflow Community Limited.

DIRECTORS' REPORT

AUDITORS

Ernst & Young have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

By order of the board

REPORT OF THE AUDITORS to the members of Airflow Developments Limited

We have audited the accounts on pages 5 to 20 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the group at March 31, 1991 and of the profit and source and application of funds of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants
Reading

13 Augus 1991

CONSOLIDATED PROFIT AND LOSS ACCOUNT at March 31, 1991

	Note	1991	1990
		£	£
TURNOVER	2 & 3	10,412,381	10.947.486
Cost of sales	200	, ,	6,707,608
GROSS PROFIT		4,856,392	4,239,878
Distribution costs		(1,688,672)	(1,808,937)
Administrative expenses		(2,287,423)	(1,881,552)
Other operating income		81,732	69,513
NET OPERATING INCOME	4	962,029	618,902
Other income	7	237,887	288,264
PROFIT BEFORE TAXATION		1,199,916	907,166
Tax on profit on ordinary activities	8	510,201	396,681
RETAINED PROFIT ON ORDINARY ACTIVIT	IES		
AFTER TAXATION	9	£689,715	£510,485
STATEMENT OF RETAINED RESERVES			
Balance at March 31, 1990			7,738,748
Retained profit for the year		•	510,485
Currency exchange movements	1	(6,150)	13,343
Balance at March 31, 1991	10	£8,946,141	£8,262,576

CONSOLIDATED BALANCE SHEET at March 31, 1991

	Note	1991 £	1990 £
FIXED ASSETS Tangible assets	11	4,453,190	3,385,780
CURRENT ASSETS Stocks Debtors Snort-term deposits Cash at bank and in hand	13 14	3,004,979 2,037,958 657,728 882,556	2,196,282 1,235,225
CREDITORS - amounts falling due within one year	15	. ,	6, 909,379 (1,830,793)
NET CURRENT ASSETS		4,712,678	5,078,586
TOTAL ASSETS LESS CURRENT LIABILITIES		9,165,868	8,464,366
PROVISION FOR LIABILITIES AND CHARGES	16	(167,347)	(149,410)
		£8,998,521	£8,314,956
CAPITAL AND RESERVES Called up share capital Profit and loss account Directors Approved by the board on August 13, 1991	18 10	52,380 8,946,141	,
		£8,998,521	£8,314,956

BALANCE SHEET at March 31, 1991

	Note	1991 £	1990 £
FIXED ASSETS			
Tangible assets	11	4,084,791	2,975,283
Investments	12	711,994	
		4,796,785	3,515,309
CURRENT ASSETS			
Stocks	13	2.411.528	2,101,566
Debtors	14	-,,	1,920,963
Short-term deposits	_ ,	,,	1,235,225
Cash at bank and in hand		657,728	717,998
CDEDWOODS		5,705,364	5,975,752
CREDITORS - amounts falling due within one year	15	(1,715,927)	(1,527,712)
NET CURRENT ASSETS		3,989,437	4,448,040
TOTAL ASSETS LESS CURRENT LIABILITIES		8,786,222	7,963,349
PROVISIONS FOR LIABILITIES AND CHARGES	5 16	(131,736)	(114,348)
TOTAL ASSETS LESS LIABILITIES		£8,654,486	£7,849,001
CAPITAL AND RESERVES	40		
Called-up share capital	18		52,380
Profit and loss account		8,602,106	7,796,621

Directors

Approved by the board on 13 August 1991

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Airflow Developments Limited

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS for the year ended March 31, 1991

	1991 £	1990 £
SOURCE OF FUNDS FROM OPERATIONS	2	2.
Profit before taxation	1,199,916	907,166
Adjustment for items not involving the movement of funds Depreciation Loss on disposal of fixed assets Increase in German Pension Provision (Decrease)/increase in warranty provision	1,107	314,813 2,653 4,353 3,244
TOTAL GENERATED FROM OPERATIONS	1,559,117	1,232,229
EXCHANGE ADJUSTMENTS	6,221	9,731
OTHER SOURCES		
Sale of fixed assets	88,970	79,704
TOTAL SOURCES OF FUNDS	1,654,308	1,321,664
FUNDS APPLIED Purchase of fixed assets Taxation paid	1,536,684 167,928 1,704,612	386,311
(DECREASE)/INCREASE IN WORKING CAPITAL		£239,618
Arising from movements in Stock Debtors Creditors	336,388 (158,324) 275,854	85,449 37,838 56,760
Liquid funds Cash at bank Short-term deposits	453,918 73,275 (577,497) £(50,304)	180,047 146,577 (87,006) £239,618

NOTES TO THE ACCOUNTS at March 31, 1991

1 ACCOUNTING POLICIES

The accounts have been prepared in accordance with applicable accounting standards as follows:

Accounting convention

The accounts are prepared under the historical cost convention.

Basis of consolidation

The consolidated accounts incorporate the accounts of the company and of each of its subsidiaries for the year ended March 31, 1991.

Depreciation and amortisation

Freehold land and long leasehold land and buildings are not depreciated. The directors are of the opinion that amounts chargeable in respect of depreciation on leasehold buildings would not be significant. The cost of other fixed assets is written off either on a reducing basis, or by equal annual instalments over the expected useful lives of the assets. Annual depreciation rates arising from these methods are:

	On reducing balance	Straight Line
Plant & machinery	17.5% to 45%	10% to 33.33%
Fixtures & fittings	17.5% to 20%	5% to 33.33%
Tools & equipment	17.5% to 25%	10% to 12.5%
Motor vehicles	28% to 50%	25%
Buildings		2%

Stock and work-in-progress

Stock is valued at the lower of cost and net realisable value after making due allowance for any obsolete or slow moving items. In the case of finished goods and work-in-progress, cost comprises direct materials, direct labour and an appropriate proportion of manufacturing fixed overheads and has regard to budgeted normal production. Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

Research and development

Research and development expenditure is written off as incurred.

1 ACCOUNTING POLICIES - (continued)

Deferred taxation

Deferred taxation is provided on the liability method on all timing differences which are expected to reverse in the future without being replaced, calculated at the rate at which it is estimated that taxation will be payable.

Deferred taxation

Provision is made for deferred taxation, using the liability method, on all timing differences.

Pension costs

The company operates a defined contribution pension scheme. The assets of the scheme are held in a separately administered fund. The pension cost represents contributions payable by the company to the scheme.

Foreign currency translation

The financial statements of overseas subsidiaries are translated into sterling prior to consolidation, by using the average rate for the period for the profit and loss account, and the closing rate for the balance sheet. Differences arising on exchange are shown as movements on reserves.

2 TURNOVER

Turnover comprises the invoice value of goods and services supplied by the group exclusive of VAT and intra-group transactions.

3 ANALYSIS OF TURNOVER

THIND OF TOTAL THE	1991 £	1990 £
UK Overseas	8,074,818 2,337,563	8,660,694 2,286,792
	£10,412,381 £	10,947,486

4	NET OPERATING INCOME is stated after chargin	g	
	_	.1991	1990
		£	£
	Depreciation of fixed assets	357,265	314,813
	Auditors' remuneration	19,200	13,000
	Hire of plant and equipment	5,452	1,908
	Operating lease rentals - land and buildings	9,478	9,473
5	STAFF COSTS	1991	1990
		£	£
	Wages and salaries	3,990,243	3,962,956
	Social security costs	432,943	427,745
	Other pension costs	566,421	571,436
		£4,989,607	£4,962,137
		E. E.	· · · · · · · · · · · · · · · · · · ·

This includes remuneration paid to directors of the company of £528,137 (1990 - £463,270) - see note 6.

The average number of persons employed by the group each week in the year was 210 (1990 - 208) and is broken down into the following categories:

	1991	1990
Manufacturing	62	63
Non-manufacturing	148	145
	210	208

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Airflow Developments Limited

NOTES TO THE ACCOUNTS at March 31, 1991

6 DIRECTORS' EMOLUMENTS

Directors	1991	1990
Remuneration, including pension contributions, profit sharing bonus and the money value of benefits received other than in cash e.g. use of company car and private medical	£	£
Insurance Pension to widow of former director	511,156 16,981	447,497 15,773
	£528,137	£463,270

The remuneration stated will vary disproportionately from year to year as a result of such influences as profit sharing bonus payments, pension contributions and benefits received other than in cash.

The emoluments as described above, excluding pension contributions, of directors of the company are as follows:

	1991 £	1990 £
	L	ı.
Chairman	15,223	18,538
Highest paid director (1991 includes severance pay of £227,116)	259,411	134,818
Other directors, in scale	Number (of directors
£35,001 to £40,000	1	-
£55,001 to £60,000 £60,001 to £65,000	-	1
£75,001 to £80,000	1	1
£90,001 to £95,000	1	ı.
£110,001 to £115,000	-	1
OTHER INCOME		
	1991	1990
	£	£
Income from current asset investment	237,887	288,264
	£237,887	£288,264

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Airflow Developments Limited

NOTES TO THE ACCOUNTS at March 31, 1991

8 TAXATION

The charge based on profit for the year comprises:		
	1991	19५0
	£	£
UK Corporation tax		
Current at 35%	486,991	303,293
Deferred	40,286	6,519
	527,277	309,812
Double taxation relief	(5,870)	(5,803)
	521,407	304,009
Adjustments relating to prior years		
Corporation tax	(4,369)	(7,461)
Deferred tax	(13,618)	
	503,420	302,659
Overseas taxation		
Withholding tax	••	7,402
Charge for the year	6,781	86,620
	£510,201	£396,681

9 PROFIT AFTER TAXATION

Included in profit after taxation is £805,485 (1990 - £560,053) which is dealt with in the accounts of the company. The company is exempt from presenting a profit and loss account by virtue of S230 of the Companies Act 1985.

10	RETAINED PROFITS		
		1991	1990
		£	£
	Retained by		
	The company	8,602,106	7,796,621
	Subsidiaries	504,591	481,636
	Consolidation adjustments	(24,757)	-
	Elimination of unrealised stock	, ,	
	profits on consolidation	(125,399)	(24,774)
	Goodwill on consolidation	(4,250)	(4,250)
	Exchange adjustments	(6,150)	13,343

£8,946,141 £8,262,576

11	GROUP	TANGIBLE	CRIVIN	ASSETS
Y Y	GKOOL	IMMUDLE	LIVER	ADJULT

OKOOL INITODDE I	CIALD AND				
	Freehold		Fixtures		
	and long		and		
	leasehold	Plant	fittings,		
	land and	and	tools and	Motor	
	buildings	machinery	machinery	vehicles	Total
	£	£	£	£	£
COST					
At March 31, 1990	2,206,840	841,928	1,792,178	341,184	5,182,130
Exchange differences	(9,717)	(5,049)		(2,792)	
Additions during year			• • •	• • •	
Cost of disposals	•	(12,491)	-	•	
At March 31, 1991 £	3,118,651	£847,376	£2,138,933	£385,618	£6,490,578
DEPRECIATION					
At March 31, 1990	54,887	613,246	1,015,867	112,350	1,796,350
Exchange differences	(79)	(3,997)	•	(1,480)	
Charge for year	25,308	`52,878			
Relating to disposals	•	(9,401)	•	(75,220)	•
At March 31, 1991	£80,116	£652,726	£1,179,544	£125,002	£2,037,388
NET BOOK VALUES	;	·····			
At March 31, 1991 £	3,038,535	£194,650	£959,389	£260,616	£4,453,190
			PASSET NAME OF THE OWNER.	terror Paradaksinia	
At March 31, 1990 £	2,151,953	£228,682	£776,311	£228,834	£3,385,780

11 COMPANY TANGIBLE FIXED ASSETS

		Freekold and long leasehold land and buildings £	Plant and machinery £	Fixtures and fittings, tools and machinery £	Motor vehicles £	Total Ľ
	COST					
	At March 31, 1990	2,030,824	574,753	1,580,178	294,170	4,479,925
	Additions during year	919,432	9,348	359,079	205,299	1,493,158
	Cost of disposals	•	(7,595)	(19,877)	(158,073)	(185,545)
	At March 31, 1991	2,950,256	576,506	1,919,380	341,396	5,787,538
	DEPRECIATION					
	At March 31, 1990	53,476	451,236	911,887	88,043	1,504,642
	Charge for year	21,698	25,462	164,400	83,299	294,859
	Relating to disposals	-	(4,505)	(17,029)	(75,220)	(96,754)
	At March 31, 1991	75,174	472,193	1,059,258	96,122	1,702,747
	NET BOOK AMOUN	are				
	At March 31, 1991		£104,313	£860,122	£245,274	£4,084,791
	A4 Manah 21 1000	21 077 249	£122 517	£668,291	£206 127	£2,975,283
	At March 31, 1990	£1,777,340	1123,317			
12	SUBSIDIARY COM	PANIES				
					1991	1990
					£	£
	AIRFLOW LUFTIE	CHNIK Gm	bII			
	50,000 DM shares at	cost			4,464	4,464
	Loan account				65,583	114,980
					£70,047	£119,444

NOTES TO THE ACCOUNTS at March 31, 1991

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SUBSIDIARY COMPANIES (CONTINUED)		
,	1991	1990
STEMSHIRE ENGINEERING LIMITED	£	£
Ordinary shares at cost	5,000	5,000
	5,000	5,000
AIRFLOW PROPERTIES INC		
Ordinary shares at cost	609	609
Loan account	177,032	177,032
	177,641	177,641
AIRFLOW TECHNICAL PRODUCTS INC		
Ordinary shares at cost	1	1
Loan account	459,305	237,940
	459,306	237,941
	£711,994	£540,026

These companies are wholly-owned subsidiaries.

Airflow Lufttechnik GmbH, incorporated in Germany, is principally engaged in the manufacture and distribution of air measuring equipment and fans. Stemshire Engineering Limited is principally engaged in electric motor and gearbox manufacture.

Airflow Technical Products Inc was incorporated in the United States in 1982 and commenced trading in April 1990, marketing the group's instruments in the American market.

Airflow Properties Inc was incorporated in the United States in 1990 and holds the title to the building rented by Airflow Technical Products Inc.

13 STOCK AND WORK IN PROGRESS

		Group		Company
	1991	1990	1991	1990
	£	£	£	£
Raw materials	1,606,502	1,655,480	1,378,984	1,413,461
Work-in-progress	122,869	138,411	108,701	109,530
Finished goods	1,275,608	874,700	923,843	578,575
	£3,004,979	£2,668,591	£2,411,528	£2,101,566

In the directors' opinion, the replacement cost of stocks is not materially different from the balance sheet valuation.

14 DEBTORS

		Group	1	Company
	1991	1990	1991	1990
	£	£	£	£
Due within one year				
Trade debtors Amounts owed by subsidiary	2,008,765	2,129,977	1,763,974	1,803,151
companies	-	-	128,347	87,283
Other debtors	18,768	49,345	10,464	18,463
Prepayments and accrued		·		-
income	10,425	16,960	10,140	12,066
	£2,037,958	£2,196,282	£1,912,925	£1,920,963

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Airflow Developments Limited

NOTES TO THE ACCOUNTS at March 31, 1991

15 CREDITORS - amounts falling due within one year

			Group	(Company
		1991	1990		1990
		£	£	£	£
	Trade creditors Amount owed to holding	576,608	620,486	482,292	454,470
	company	1,211	149	1,211	149
	Amount owed to subsidiary companies			01.660	
	Corporation tax	651 066	226 262	91,669	202.760
	Value Added Tax	651,966		•	283,760
	Other taxation and	141,275	197,360	141,275	197,360
	social security	79,973	70,280	76 920	60 111
	Other creditors	340,395	436,075	•	68,111
	Accruals and deferred	·	·	·	409,479
	income	76,071	55,697	-	-
	Pension contributions	3,044	114,383	3,044	114,383
		£1,870,543	£1,830,793	£1,715,927	£1,527,712
16	PROVISIONS FOR LIABIL	ITIES AND	CHARGES	Terrestant Synthetic Confession of the Confessio	
			Group		Company
		1991	1990	1991	1990
		£	£	£	£
	Deferred taxation (note 17)	84,952	58,283	67,036	41,733
	Warranty provisions	64,700	74,539	64,700	72,615
	German pension obligations	17,695	16,588	-	-
		£167,347	£149,410	£131,736	£114,348
17	DEFERRED TAXATION				
			Group		Company
		1991	1990		1990
		£	£	£	£
	Provision at March 31, 1990	58,283	45,653	41,733	17,953
	Charge for year	26,669	12,630	25,303	23,780
	Provision at March 31, 1991	£84,952	£58,283	£67,036	£41.733
		Name and Address of the Owner, where		-	

NOTES TO THE ACCOUNTS at March 31, 1991

17 DEFERRED TAXATION (CONTINUED)

Full provision for deferred taxation has been made, comprising:

	Group		Group Compa	
	1991	1990	1991	1990
	£	£	£	£
Accelerated capital allowances Short-term timing differences	101,742	121,069	82,976	96,450
	(16,790)	(62,786)	(15,940)	(54,717)
	£84,952	£58,283	£67,036	£41,733

18 CALLED-UP SHARE CAPITAL

	1991	Authorised 1990	1991	Issued and fully paid 1990
Ordinary shares of £1 each	£80,000	£80,000	£52,380	£52,380
			F	

19 CAPITAL AND OTHER COMMITMENTS

At March 31, 1991 the directors had authorised future capital expenditure which amounted to:

		Group		ompany
	1991	1990	1991	1990
	£	£	£	£
Contracted	30,779	132,053	27,124	132,053
Not contracted	147,838	427,689	141,838	422,689
	£178,617	£559,742	£168,962	£554,742

The company had at the year end a commitment to pay to The Airslow Community Limited, by Deeds of Covenent, £127,400 over the next three years.

NOTES TO THE ACCOUNTS at March 31, 1991

20 OBLIGATIONS UNDER NON CANCELLABLE OPERATING LEASES

Group	1991 Land and buildings	1990 Land and buildings
Operating leases expiring in excess of five years	£9,478	£9,478

21 CONTINGENT LIABILITIES

The company guaranteed an overdraft facility for Airflow Lufttechnik GmbH up to a maximum of DM 100,000, if required.

The company has also granted a £10,000 guarantee in favour of H M Customs & Excise.

22 ULTIMATE HOLDING COMPANY

The directors consider the ultimate holding company to be The Airflow Community Limited, a company registered under the Charities Act 1960, and incorporated in the UK.