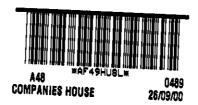
ALCOHOLS LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999



COMPANY INFORMATION

Directors A J Wallis

R H Ling

Secretary R H Ling

Company number 547325

Registered office 10 Charterhouse Square

London EC1M 6LQ

Auditors F W Stephens & Co

10 Charterhouse Square

London EC1M 6LQ

Business address Charringtons House

The Causeway Bishop's Stortford Hertfordshire CM23 2EW

Bankers National Westminster Bank plc

134 Aldersgate Street

London EC1A 4LD

Solicitors Whitehouse Gibson & Alton

25 Bedford Row

London WC1R 4HE

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1999

The directors present their report and financial statements for the year ended 31 December 1999.

Principal activities and review of the business

The principal activity of the company continued to be the manufacture of various alcohol products and the distribution of alcohols and solvents.

The company is a subsidiary of W H Palmer & Co (Industries) Limited.

The results for the year and the financial position at the year end were considered satisfactory by the directors.

Results and dividends

The results for the year are set out on page 4.

An interim ordinary dividend was paid amounting to £33,000. The directors recommend payment of a final dividend amounting to £62,000.

Future developments

The company will continue to concentrate on further development of its core activities of chemical distribution and gin distillation. It also continues to explore opportunities within the speciality chemical industry.

Year 2000

The plans put in place by the executives were successful with no problems.

Directors

The following directors have held office since 1 January 1999:

A J Wallis

R H Ling

In accordance with the company's Artícles of Association, R H Ling retires by rotation and, being eligible, offers himself for re-election.

Directors' interests

The directors had no interest in the shares of the company. The directors' interests in the ordinary shares of the ultimate holding company were as stated below:

Ordinary of £ 1 each

31 December 1999

1 January 1999

A J Wallis

7,500

7,500

R H Ling

The directors had no interest in the shares of any other company within the group.

Taxation status

The company was a close company within the provisions of the Income and Corporation Taxes Act 1988 and this position has not changed since the end of the financial year.

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that F W Stephens & Co be reappointed as auditors of the company will be put to the Annual General Meeting.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1999

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board

R H Ling

Director

11 May 2000

AUDITORS' REPORT TO THE SHAREHOLDERS OF ALCOHOLS LIMITED

We have audited the financial statements on pages 4 to 13 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1999 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

F W Stephens & Co

Chartered Accountants

FW Stephen & Co

Registered Auditor

11 May 2000

10 Charterhouse Square London

EC1M 6LQ

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1999

		1999	1998
	Notes	£	£
Turnover	2	9,394,333	9,904,370
Cost of sales		(6,508,154)	(7,085,499)
Gross profit		2,886,179	2,818,871
Distribution costs		(2,002,982)	(1,972,483)
Administrative expenses		(547,536)	(487,087)
Other operating income		513	476
Operating profit	3	336,174	359,777
Other interest receivable and similar			
income	4	69,316	71,828
Interest payable and similar charges	5	-	(127)
-		<u></u>	
Profit on ordinary activities before taxation		405.400	
taxabon		405,490	431,478
Tax on profit on ordinary activities	6	(126,000)	(134,050)
Profit on ordinary activities after			
taxation		279,490	297,428
Dividends	7	(95,000)	(95,000)
Retained profit for the year	16	184,490	202,428
			

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

BALANCE SHEET AS AT 31 DECEMBER 1999

		19	99	19	98
	Notes	£	£	£	£
Fixed assets					
Tangible assets	8		686,676		699,496
Investments	9		121,500		121,500
			808,176		820,996
Current assets					
Stocks	10	870,222		795,477	
Debtors	11	1,587,022		1,477,431	
Cash at bank and in hand		1,199,271		1,126,281	
		3,656,515		3,399,189	
Creditors: amounts falling due within					
one year	12	(1,407,723)		(1,338,707)	
Net current assets			2,248,792		2,060,482
Total assets less current liabilities			3,056,968		2,881,478
Provisions for liabilities and charges	13		(29,000)		(38,000)
			3,027,968		2,843,478
					
Capital and reserves					
Called up share capital	15		1,000		1,000
Other reserves	16		150,000		150,000
Profit and loss account	16		2,876,968		2,692,478
Shareholders' funds - equity interests	s 17		3,027,968		2,843,478

The financial statements were approved by the Board on 11 May 2000

A∕J Wallis

Director

R H Ling

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

The company has taken advantage of the exemption in Financial Reporting Standard No 1 from the requirement to produce a cashflow statement on the grounds that it is a wholly owned subsidiary, and its results are included in the consolidated financial statements.

1.2 Compliance with accounting standards

The accounts have been prepared in accordance with applicable accounting standards.

1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT, excise duties and trade discounts.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings short lease

over the lease term

Plant and machinery

5%, 10%, 15% and 20% per annum

Fixtures, fittings & equipment

15%, 20% and 25% per annum

Motor vehicles

20%, 25% and 33 1/3% per annum

1.5 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.6 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.7 Stock

Stock is valued at the lower of cost and net realisable value.

1.8 Pensions

The regular cost of providing retirement pensions and related benefits is charged to the profit and loss account over the employees' service lives on the basis of a constant percentage of earnings. Any difference between the charge to the profit and loss account and the contributions paid to the scheme is shown as an asset or liability in the balance sheet.

1.9 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the contracted rates of exchange. Transactions in foreign currencies are recorded at the contracted rates of exchange. All differences are taken to profit and loss account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

1.11 Group accounts

The financial statements present information about the company as an individual undertaking and not about its group. The company has not prepared group accounts as it is exempt from the requirement to do so by section 228 of the Companies Act 1985 as it is a subsidiary undertaking of W H Palmer & Co (Industries) Limited, a company incorporated in England and Wales, and is included in the consolidated accounts of that company.

2 Turnover

Geographic	cal market
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	o o o grapino a marko:	Turnover	
		1999	1998
		£	£
	United Kingdom	8,752,632	9,101,736
	Rest of the world	641,701	802,634
		9,394,333	9,904,370
3	Operating profit	1999	1998
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	162,367	140,376
	Operating lease rentals	152,324	167,797
	Auditors' remuneration	9,000	9,000
			
4	Other interest receivable and similar income	1999	1998
		£	£
	Bank interest	69,316	71,828
		=====	=====
5	Interest payable	1999	1998
		£	£
	On other loans wholly repayable within 5 years	-	127
		====	
6	Taxation	1999	1998
		£	£
	U.K. current year taxation		
	U.K. corporation tax at 30% (1998 - 31%)	135,000	143,050
	Deferred taxation	(9,000)	(9,000)
		126,000	134,050

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

7	Dividends				1999	1998
					£	£
	Ordinary interim paid				33,000	33,000
	Ordinary final proposed				62,000	62,000
					95,000	95,000
8	Tangible fixed assets					
		Land and buildings short lease	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
		£	£	£	£	£
	Cost					
	At 1 January 1999	101,911	1,149,658	184,899	237,545	1,674,013
	Additions	-	83,139	30,910	64,917	178,966
	Disposals	-	(3,953)	(595)	(35,675)	(40,223)
	At 31 December 1999	101,911	1,228,844	215,214	266,787	1,812,756
	Depreciation					
	At 1 January 1999	56,576	685,928	133,845	98,168	974,517
	On disposals	-	(557)	(122)	(10,125)	(10,804)
	Charge for the year	4,735	74,846	30,314	52,472	162,367
	At 31 December 1999	61,311	760,217	164,037	140,515	1,126,080
	Net book value					
	At 31 December 1999	40,600	468,627	51,177	126,272	686,676
	At 31 December 1998	45,335	463,730	51,054	139,377	699,496
		======			====	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

9 Fixed asset investments

	Unlisted investments	Shares in subsidiary undertakings	Total
	£	£	£
Cost			
At 1 January 1999 & at 31 December 1999	15,000	125,500	140,500
Provisions for diminution in value			
At 1 January 1999 & at 31 December 1999	14,000	5,000	19,000
Net book value	···		
At 31 December 1999	1,000	120,500	121,500
	====		
At 31 December 1998	1,000	120,500	121,500

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

Company	Country of registration or	Shares held	
	incorporation	Class	%
Subsidiary undertakings			
Alcohols (North West) Limited	England & Wales	Ordinary	100
Lang-Met Distillers Limited	England & Wales	Ordinary	100
Langley Distillery Limited	England & Wales	Ordinary	100

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

		Capital and reserves	Profit for the year
	Alcohols (North West) Limited	92,011	-
	Lang-Met Distillers Limited	28,500	-
	Langley Distillery Limited	-	-
		====	
	The subsidiary undertakings did not trade during the year.		
10	Stocks	1999	1998
		£	£
	Finished goods and goods for resale	870,222	795,477

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

11	Debtors	1999	1998
		£	£
	Trade debtors	1,540,258	1,426,207
	Other debtors	1,000	1,000
	Prepayments and accrued income	45,764	50,224
		1,587,022	1,477,431
	·		
12	Creditors: amounts falling due within one year	1999	1998
		£	£
	Trade creditors	549,845	562,817
	Amounts owed to parent and fellow subsidiary undertakings	551	23,516
	Amounts owed to subsidiary undertakings	120,511	120,511
	Corporation tax	153,023	147,575
	Other taxes and social security costs	47,148	45,392
	Other creditors	183	-
	Accruals and deferred income	474,462	376,896
	Proposed dividend	62,000	62,000
		1,407,723	1,338,707
		=====	====

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

Provisions for liabilities and charges	
	Deferred taxation
	£
Balance at 1 January 1999	38,000
Profit and loss account	(9,000)
Balance at 31 December 1999	29,000

Deferred tax is provided at 30% (1998 - 31%) analysed over the following timing differences:

	Fully provided	
	1999	1998
	£	£
Accelerated capital allowances	77,000	86,000
Other timing differences	(48,000)	(48,000)
	29,000	38,000
		=======================================

14 Pension costs

The company operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company, being invested with insurance companies. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the attained age funding method. The most recent valuation was at 1st June 1999.

The assumptions made by the actuary which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions. The actuary has reviewed these assumptions for the purposes of SSAP 24 and his best estimates are that the return on investments would be 9% per annum, that salary increases would average 6% per annum and that current employees' pensions up to pensionable age would increase with commensurate benefit. The scheme is not index-linked for those already in receipt of pensions.

The most recent actuarial valuation showed that the market value of the scheme's assets was £2.99 million and that the actuarial value of those assets represented 132% of the benefits that had accrued to members, after allowing for expected future increases in earnings. Due to the actuarial surplus within the fund, the company has not made any contributions to the fund since 1993. However, a charge of £21,392 (1998 - £19,742) has been made to the profit and loss account in order to achieve a substantially level rate of pension cost based on the actuarial assumptions for the purposes of SSAP 24. The company's normal annual contribution would amount to 15.3% of the pensionable payroll. This contribution has been reduced to 2.9% due to the amortisation of the actuarial surplus over the average remaining service lives of the current employees in the scheme. The pension scheme is non-contributory for employees.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

15	Share capital	1999	1998
		£	£
	Authorised		
	1,000 Ordinary of £ 1 each	1,000	1,000
	Allotted collection and faith, wald		
	Allotted, called up and fully paid	4.000	4 000
	1,000 Ordinary of £ 1 each	1,000	1,000
16	Statement of movements on reserves		
		Other	Dun Sik - wal
		Other reserves	Profit and loss account
		£	£
	Balance at 1 January 1999	150,000	2,692,478
	Retained profit for the year	-	184,490
	Balance at 31 December 1999	150,000	2,876,968
			======
17	Reconciliation of movements in shareholders' funds	1999	1998
		£	£
	Profit for the financial year	279,490	297,428
	Dividends	(95,000)	(95,000)
	Net addition to shareholders' funds	184,490	202,428
	Opening shareholders' funds	2,843,478	2,641,050
	Closing shareholders' funds	3,027,968	2,843,478

18 Financial commitments

At 31 December 1999 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings			Other	
	1999	1998	1999	1998	
	£	£	£	£	
Expiry date:					
Within one year	2,702	-	-	-	
Between two and five years	20,000	11,050	-	9,992	
In over five years	114,433	130,733	-	-	
	137,135	141,783	-	9,992	
	====		====		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1999

19	Capital commitments	4000	4000
13	Capital Communents	1999 £	1998 £
	At 31 December 1999 the company had capital commitments as follows:	~	2
	Contracted for but not provided in the financial statements	10,238	-
20	Directors' emoluments	1999 £	1998 £
	Emoluments for qualifying services	158,825	138,734
	The number of directors for whom retirement benefits are accruing under defined benefit schemes amounted to 2 (1998 - 2).		
21	Employees		
	Number of employees The average monthly number of employees (including directors) during the		
	year was:	1999 Number	1998 Number
	Administration and management	7	7
	Operational, selling and distribution	33	32
		40	39
	Employment costs		
		£	£
	Wages and salaries	795,842	754,119
	Social security costs	72,321	65,877
	Other pension costs	25,800 ————	24,150
		893,963	844,146

22 Control

The ultimate parent company is W H Palmer & Co (Industries) Limited, a company registered in England and Wales.

W H Palmer & Co (Industries) Limited prepares group financial statements and copies can be obtained from 10 Charterhouse Square, London , EC1M 6LQ.