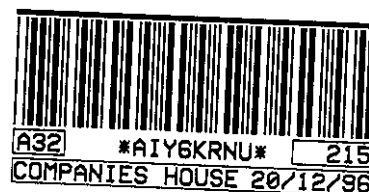


REGISTRAR



**C D JORDAN AND SON (TRANSPORT)
LIMITED**

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 1996

Company no 533750

C D JORDAN AND SON (TRANSPORT) LIMITED

FINANCIAL STATEMENTS

For the year ended 31 March 1996

Company registration number: 533750

Registered office:	Dundas Spur Dundas Lane Portsmouth Hampshire PO3 5NX
Directors:	Mrs E M Colwell (resigned 15/9/95) Mrs J E Stevenson Mrs E J Foote Mr G S Colwell Mrs W A Harding Mrs S A Cooper
Secretary:	Mrs J E Stevenson
Bankers:	National Westminster Bank plc 69 - 73 High Street Cosham Portsmouth Hampshire PO6 3DA
Solicitors:	Blake Lapthorn New Court 1 Barnes Wallis Road Segensworth Fareham PO15 5UA
Auditors:	Grant Thornton Registered auditors Chartered accountants Enterprise House Isambard Brunel Road Portsmouth PO1 2RZ

C D JORDAN AND SON (TRANSPORT) LIMITED

FINANCIAL STATEMENTS

For the year ended 31 March 1996

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C D JORDAN AND SON (TRANSPORT) LIMITED

REPORT OF THE DIRECTORS

The directors present their report together with financial statements for the year ended 31 March 1996.

Principal activities

The company is principally engaged in the activity of haulage.

Business review

A review of the years trading and future developments is set out in the directors' report of the parent undertaking.

On 1 April 1995 the trade and assets of C D Jordan (Transport) Limited were combined with those of F Aspinall (Portsmouth) Limited. At that time C D Jordan (Transport) Limited ceased trading. On 6 April 1995 F Aspinall (Portsmouth) Limited changed its name to C D Jordan (Transport) Limited and the former C D Jordan (Transport) Limited became F Aspinall (Portsmouth) Limited.

There was a loss for the year after taxation amounting to £57,200 (1995: loss £28,042). The directors do not recommend payment of a dividend and the loss has therefore been deducted from reserves.

Directors

The present membership of the Board is set out below. All directors served throughout the year apart from Mrs E M Colwell who died on 15 September 1995.

None of the directors had any interest in the shares of the company during the year. Shown below are the interests of the directors in the parent company.

	Ordinary shares	
	31 March 1996	1 April 1995
Mrs E M Colwell (resigned 15/9/95)	-	2
Mrs J E Stevenson	-	-
Mrs E J Foote	-	-
Mr G S Colwell	-	-
Mrs W A Harding	-	-
Mrs S A Cooper	-	-

Fixed assets

The principal items of capital expenditure are detailed in note 5 to the financial statements.

C D JORDAN AND SON (TRANSPORT) LIMITED

REPORT OF THE DIRECTORS

Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Grant Thornton offer themselves for reappointment as auditors in accordance with section 385 of the Companies Act 1985.

BY ORDER OF THE BOARD

J. E. Stevenson

J E Stevenson
Secretary
24 July 1996

**REPORT OF THE AUDITORS TO THE MEMBERS OF
C D JORDAN AND SON (TRANSPORT) LIMITED**

We have audited the financial statements on pages 4 to 13 which have been prepared under the accounting policies set out on page 4.

Respective responsibilities of the directors and auditors

As described on page 2 the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 1996 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



**GRANT THORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS**

PORTSMOUTH
26 July 1996

C D JORDAN AND SON (TRANSPORT) LIMITED

PRINCIPAL ACCOUNTING POLICIES

BASIS OF PREPARATION

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention.

The principal accounting policies of the company have remained unchanged from the previous period and are set out below.

TURNOVER

Turnover is the total amount receivable by the company for goods supplied and services provided, excluding VAT and trade discounts.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation less estimated residual value of all tangible fixed assets by annual instalments over their expected useful lives. The rates generally applicable are:

Leasehold buildings	over the term of the lease
Plant and machinery	15-25%
Motor vehicles	25%

STOCKS

Stocks are stated at the lower of cost and net realisable value.

DEFERRED TAXATION

Deferred tax is provided for under the liability method using the tax rates estimated to arise when the timing differences reverse and is accounted for to the extent that it is probable that a liability or asset will crystallise. Unprovided deferred tax is disclosed as a contingent liability.

CONTRIBUTIONS TO PENSION FUNDS

Defined contribution scheme

The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period.

LEASED ASSETS

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their expected useful lives. The interest element of leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease.

All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight-line basis over the lease term.

C D JORDAN AND SON (TRANSPORT) LIMITED**PROFIT AND LOSS ACCOUNT**

For the year ended 31 March 1996

	Note	1996 £	1995 £
Turnover	1	1,199,980	340,400
Cost of sales		988,852	281,356
Gross profit		211,128	59,044
Administrative expenses		248,222	79,607
Operating loss		(37,094)	(20,563)
Interest payable and similar charges	2	18,266	7,479
Loss on ordinary activities before taxation	1	(55,360)	(28,042)
Tax on loss on ordinary activities	4	1,840	-
Loss transferred from reserves	12	(57,200)	(28,042)

There were no recognised gains or losses other than the loss for the financial year.

The accompanying accounting policies and notes form an integral part of these financial statements.

C D JORDAN AND SON (TRANSPORT) LIMITED

BALANCE SHEET AT 31 MARCH 1996

	Note	1996 £	1995 £
Fixed assets			
Tangible assets	5	543,433	284,052
		<u>543,433</u>	<u>284,052</u>
Current assets			
Stocks	6	10,570	500
Debtors	7	174,214	99,816
Cash at bank and in hand		194	8,256
		<u>184,978</u>	<u>108,572</u>
Creditors: amounts falling due within one year	8	592,481	231,497
Net current liabilities		<u>(407,503)</u>	<u>(122,925)</u>
Total assets less current liabilities		<u>135,930</u>	<u>161,127</u>
Creditors: amounts falling due after more than one year	9	107,333	78,183
Provisions for liabilities and charges	10	2,853	-
		<u>25,744</u>	<u>82,944</u>
Capital and reserves			
Called up share capital	11	1,000	1,000
Revaluation reserve	12	-	149,824
Profit and loss account	12	24,744	(67,880)
Shareholders' funds	13	<u>25,744</u>	<u>82,944</u>

The financial statements were approved by the Board of Directors on 24 July 1996.

J. E. Stevenson Director

The accompanying accounting policies and notes form an integral part of these financial statements.

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

1 TURNOVER AND LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover and loss before taxation are attributable to one activity, that of haulage.

The loss on ordinary activities is stated after:

	1996 £	1995 £
Auditors' remuneration:		
Audit services	3,600	400
Non-audit services	800	1,230
Depreciation and amortisation:		
Tangible fixed assets, owned	77,384	8,923
Tangible fixed assets, held under finance leases and hire purchase contracts	58,140	28,160
Hire of plant and machinery	12,060	8,775
Other operating lease rentals	85	70
Profit on disposal of tangible fixed assets	(4,056)	-

2 INTEREST PAYABLE AND SIMILAR CHARGES

	1996 £	1995 £
On bank loans, overdrafts and other loans:		
Repayable within 5 years, by instalments	6,219	7,077
	6,219	7,077
Finance charges in respect of finance leases	12,047	402
	18,266	7,479

3 DIRECTORS AND EMPLOYEES

Staff costs during the year were as follows:

	1996 £	1995 £
Wages and salaries	401,335	109,400
Social security costs	39,398	11,377
Other pension costs	3,732	800
	444,465	121,577

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

The average number of employees of the company during the year was 29 (1995: 14).

The average number of employees of the company during the year were as follows:

	1996 Number	1995 Number
Direct labour	21	8
Office	2	-
Directors	6	6
	<u>29</u>	<u>14</u>

Remuneration in respect of directors was as follows:

	1996 £	1995 £
Management remuneration	-	5,188
	<u>-</u>	<u>5,188</u>

The emoluments of the directors, excluding pension contributions, were as follows:

	1996 £	1995 £
The highest paid director	<u>1,125</u>	<u>4,721</u>

The emoluments of the other directors, excluding pension contributions, fell within the following ranges:

	1996 Number	1995 Number
Nil - £5,000	<u>5</u>	<u>5</u>

4 TAX ON LOSS ON ORDINARY ACTIVITIES

The tax charge is based on the loss for the year and represents:

	1996 £	1995 £
Deferred taxation	<u>1,535</u>	-
	<u>1,535</u>	-
Adjustments in respect of prior periods:		
Corporation tax	<u>305</u>	-
	<u>1,840</u>	-

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

5 TANGIBLE FIXED ASSETS

	Long Leasehold land and buildings £	Plant and machinery £	Motor vehicles £	Total £
Cost or valuation				
At 1 April 1995	-	44,988	596,472	641,460
Additions	142,465	15,215	302,056	459,736
	142,465	60,203	898,528	1,101,196
Disposals	-	-	(20,560)	(20,560)
At 31 March 1996	142,465	60,203	877,968	1,080,636
Depreciation				
At 1 April 1995	-	31,256	381,063	412,319
Provided in the year	2,035	6,603	126,886	135,524
	2,035	37,859	507,949	547,843
Eliminated on disposals	-	-	(10,640)	(10,640)
At 31 March 1996	2,035	37,859	497,309	537,203
Net book amount at 31 March 1996	140,430	22,344	380,659	543,433
Net book amount at 31 March 1995	-	13,732	215,409	229,141

The figures stated above include assets held under finance leases and similar hire purchase contracts, as follows:

	Motor vehicles £
Net book amount at 31 March 1996	174,420
Net book amount at 31 March 1995	107,007
Depreciation provided during year	58,140

C D JORDAN AND SON (TRANSPORT) LIMITED**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 31 March 1996

6 STOCKS

	1996 £	1995 £
Stock of spare parts / lubricants	10,570	500
	<u>10,570</u>	<u>500</u>

7 DEBTORS

	1996 £	1995 £
Trade debtors	83,304	66,787
Amounts owed by parent undertakings and fellow subsidiary undertakings	48,917	10,164
Other debtors	-	12,220
Prepayments and accrued income	41,993	10,645
	<u>174,214</u>	<u>99,816</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	1996 £	1995 £
Bank loans and overdrafts	75,943	81,637
Trade creditors	52,224	12,190
Amounts owed to group undertakings	326,713	81,451
Social security and other taxes	22,340	3,435
Other creditors	-	7,207
Accruals and deferred income	30,451	5,990
Amounts due under finance leases	84,810	39,587
	<u>592,481</u>	<u>231,497</u>

The bank overdrafts are secured by a fixed and floating charge over all of the company's assets.

9 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1996 £	1995 £
Amounts due under finance leases	107,333	78,183
	<u>107,333</u>	<u>78,183</u>

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

Borrowings are repayable as follows:	1996 £	1995 £
Within one year		
Bank and other borrowings	75,943	81,637
Finance leases	84,810	39,587
After one and within two years		
Finance leases	87,055	78,183
After two and within five years		
Finance leases	20,278	-
After five years		
	<u>268,086</u>	<u>199,407</u>

10 PROVISIONS FOR LIABILITIES AND CHARGES

	Deferred taxation £
At 1 April 1995	1,318
Provided during the year	1,535
At 31 March 1996	<u>2,853</u>

This represents accelerated capital allowances which are fully provided

11 SHARE CAPITAL

	1996 £	1995 £
Authorised		
1000 ordinary shares of £1 each (1995 : 2 ordinary shares of £1 each)	<u>1,000</u>	<u>1,000</u>
Allotted, called up and fully paid		
1000 ordinary shares of £1 each (1995 : 2 ordinary shares of £1 each)	<u>1,000</u>	<u>1,000</u>

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

12 RESERVES

	Revaluation reserve £	Profit and loss account £
At 1 April 1995	149,824	(67,880)
Retained loss for the year	-	(57,200)
Transfer from revaluation reserve to profit and loss account	(149,824)	149,824
At 31 March 1996	-	24,744

13 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	1996 £	1995 £
Loss for the financial year	(57,200)	(28,042)
Net decrease in shareholders' funds	(57,200)	(28,042)
Shareholders' funds at 1 April 1995	82,944	110,986
Shareholders' funds at 31 March 1996	25,744	82,944

14 CAPITAL COMMITMENTS

The company had no capital commitments at 31 March 1996 or 31 March 1995.

15 CONTINGENT LIABILITIES

There were no contingent liabilities at 31 March 1996 or 31 March 1995.

16 PENSIONS

Defined Contribution Scheme

The company operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by trustees in a fund independent from those of the company.

The pension cost charge for the Year was £3,732 (1995 £NIL).

C D JORDAN AND SON (TRANSPORT) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 1996

17 ULTIMATE PARENT UNDERTAKING

The directors consider that the ultimate parent undertaking of this company is C D Jordan and Son Limited, registered in England and Wales.