Registered no. 527263

# THE KESTREL GROUP LIMITED

## UNAUDITED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 DECEMBER 2007

WILLIAM PRICE & CO.
CHARTERED ACCOUNTANTS
Westbury Court
Church Road
Westbury-on-Trym
Bristol
BS9 3EF

FRIDAY



31/10/2008 COMPANIES HOUSE

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#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007

The directors present their report and the financial statements of the company for the year ended 31 December 2007

#### Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Directors**

D A Silcocks

K E Silcocks

P G Silcocks

D W Dodd

### Secretary

K E Silcocks

#### Registered Office

York Street St Werburghs Bristol BS2 9XT

### Principal Activity

The principal activity of the company throughout the year was that of manufacture and printing of stationery

#### **Directors**

The present directors are as shown above All served on the board throughout the year

The company's Articles of Association do not require directors to retire by rotation

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

### **Directors' Interests**

The interests of the directors in the shares of the company at the beginning and end of the year, were as follows

	31 December 2007	1 January 2007
K E Silcocks Beneficial interests	10307	10307
D A Silcocks Beneficial interests	1700	1450
P G Silcocks Beneficial interests	1450	1450
D W Dodd Beneficial interests	-	250

## Small company exemption

The directors' report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

ON BEHALF OF THE BOARD

BULLI D A SILCOCKS - DIRECTOR

Date 30.10.2008

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2007

	Note	2007 £	2006 £
TURNOVER Cost of sales	2	295,860 (164,716)	477,179 (235,121)
GROSS PROFIT		131,144	242,058
Net operating expenses	3	(76,123)	(226,941)
OPERATING PROFIT Other interest receivable and	4	55,021	15,117
similar income Interest payable and similar		15,860	17,667
charges		•	(88)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		70,881	32,696
Tax on profit on ordinary activities	6	(10,497)	(4,871)
RETAINED PROFIT FOR THE			
FINANCIAL YEAR Retained profit brought		60,384	27,825
forward		439,900	412,074
RETAINED PROFIT CARRIED FORWARD		500,284	439,899

#### **BALANCE SHEET AT 31 DECEMBER 2007**

	Note		2007 £		2006 £
FIXED ASSETS Tangible assets	7		72,777		101,145
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	8	78,404 441,372		5,075 101,351 490,985	
CREDITORS Amounts falling due within one year	9	519,776 (62,397)		597,411 (232,760)	
NET CURRENT ASSETS			457,379		364,651
TOTAL ASSETS LESS CURRENT LIABILITIES PROVISIONS FOR LIABILITIES AND CHARGES	10	,	530,156		465,796
NET ASSETS			526,181	:	465,796
CAPITAL AND RESERVES Called up share capital Share premium account Profit and loss account	11		13,457 12,440 500,284		13,457 12,440 439,899
SHAREHOLDERS' FUNDS			526,181		465,796

The directors are satisfied that the company was entitled to exemption under subsection (1) of section 249A of the Companies Act 1985 and that no member or members have requested an audit pursuant to subsection (2) of section 249B in relation to the accounts for the financial year

The directors acknowledge their responsibilities for

ensuring that the company keeps accounting records which comply with section 221, and

preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 226, and which otherwise comply with the requirements of this Act relating to accounts, so far as applicable to the company

The financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2007)

These financial statements were approved by the board on ON BEHALF OF THE BOARD

D A SILCOCKS-DIRECTOR

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The annexed notes form part of these financial statements

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007

#### 1 ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts

## **Basis of Preparation of Financial Statements**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2007)

The effects of events in relation to the year ended 31 December 2007 which occurred before the date of approval of the financial statements by the Board of Directors, have been included in the statements to the extent required to show a true and fair view of the state of affairs at 31 December 2007 and of the results for the year ended on that date

#### Depreciation

Depreciation has been computed to write off the cost of tangible fixed assets over their expected useful lives using the following rates

Leasehold property

- equal instalments over the period of the lease

Plant and machinery

20% per annum of cost

Printing presses

- 7 years straight line

Fixtures and fittings

10% per annum of cost

Motor vehicles

- 20% per annum of cost

#### **Deferred Taxation**

Deferred tax arises as a result of including items of income and expenditure in taxation computations in periods different from those in which they are included in the company's accounts. Deferred tax is provided in full on timing differences which result in an obligation to pay more (or less) tax at a future date, at the average tax rates that are expected to apply when the timing differences reverse, based on current tax rates and laws

Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset

Deferred tax assets and liabilities are not discounted

#### Leasing

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account on a straight line basis over the period of the lease

#### **Pension Costs**

### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

The company operates pension schemes for the benefit of some of its employees and its directors. The schemes are defined contribution schemes, and the contributions are charged against profits as they accrue

#### 2 TURNOVER

The company's turnover represents the value, excluding Value Added Tax, of goods and services supplied to customers during the year

#### 3 NET OPERATING EXPENSES

	2007 £	2006 £
Administrative expenses	76,123	226,941
4 OPERATING PROFIT Operating profit is stated after charging/(crediting)		
	2007 £	2006 £
Directors' emoluments	33,000	82,973
Depreciation and amortisation of owned assets	9,283	19,346
Profit on sale of fixed assets	(42,867)	856 

### 5 DIRECTORS' REMUNERATION

There are 4 directors to whom retirement benefits are accruing under money purchase pension schemes in respect of qualifying services (2006 - 4)

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

## 6 TAXATION

Current tax charge for year

Analysis of charge in period	2007 £	2006 £
Current tax	L	~
UK corporation tax on profits of the year	6,522	4,871
Total current tax	6,522	4,871
Deferred tax		
Deferred tax at 20% (19%)	8,186	-
Prior year adjustment	(4,211)	-
Tax on profit on ordinary activities	10,497	4,871
Factors affecting tax charge for the period		
The tax assessed for the year differs from the standard rate of corporexplained below	ation tax in the UK (20%) T	he differences are
explained below	2007 £	2006 £
	<del></del>	
Profit on ordinary activities before tax	70,881	32,696
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (19%)	14,176	6,212
Effects of	14,170	0,212
Permanent timing differences	C1.4	500
Prior year adjustment deferred tax	614 (4,211)	599 -
Deferred tax not provided for	(4,211)	(1,671)
Deferred tax not provided for Marginal rate of corporation tax	(4,211) - 167	-
Deferred tax not provided for	(4,211)	(1,671)
Deferred tax not provided for Marginal rate of corporation tax	(4,211) - 167	(1,671)

10,497

4,871

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

## 7 TANGIBLE FIXED ASSETS

	Land and buildings £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
Cost At 1 January 2007	104,019	762,911	93,710	51,234	1,011,874
Additions	-	12,991	1,138	-	14,129
Disposals	-	(487,115)	(82,560)	(11,395)	(581,070)
At 31 December 2007	104,019	288,787	12,288	39,839	444,933
Depreciation					
At 1 January 2007	56,505	727,232	78,160	48,832	910,729
Charge for the year	3,062	4,858	163	1,200	9,283
Elimination on disposals	-	(469,442)	(67,020)	(11,394)	(547,856)
At 31 December 2007	59,567	262,648 —	11,303	38,638	372,156
Net book value At 31 December 2007	44,452	26,139	985	1,201	72,777 ———
At 31 December 2006	47,514	35,679 ——	15,550	2,402	101,145

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

## 8 DEBTORS

	2007 £	2006 £
Trade debtors	78,404	101,351
	78,404	101,351
9 CREDITORS - AMOUNTS DUE WITHIN ONE YEAR		
	2007 £	2006 £
Trade creditors Corporation tax payable Social security and other taxes Directors' loan accounts Other creditors	4,911 6,526 4,292 25,154 21,514	9,190 4,871 22,535 175,154 21,010
	62,397	232,760

The bank overdraft is secured

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

## 10 PROVISIONS FOR LIABILITIES AND CHARGES

Provision for deferred tax		
	2007	2006
	£	£
Accelerated capital allowances	3,975	_
Tax losses carried forward	-	-
Other timing differences	-	-
Undiscounted provision for deferred tax	3,975	-
Discount	-	<u>-</u>
Discounted provision for deferred tax	3,975	-
	====	
	_	
Provision at 1 January 2007	-	
Previous Year adjustment	(4,211)	
Deferred tax charge in profit and loss account for the year	8,186	
ioi the year		
Provision at 31 December 2007	3,975	
11 SHARE CAPITAL		
II SHARE CAITIAL		
	2007	2006
	£	£
Authorised		
20,000	20.000	20.000
20,000 ordinary shares of £1 each	20,000	20,000
	<del></del>	
Allotted, called up and fully paid		
13,457 ordinary shares of £1 each	13,457	13,457
13,437 Oroganity strates of LT Cach	13,737	15,457

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONT)

### 12 LEASING COMMITMENTS

At 31 December 2007 the company had annual commitments under non-cancellable operating leases as detailed below

	2007 £	2006 £
Operating leases which expire		
After more than five years	10,150	10,150
	10,150	10,150

#### 13 PENSION COSTS

The company operates contributory pension schemes They are defined contribution schemes and contributions are charged in the profit and loss account as they accrue The charge for the year was £- (2006 - £564) The annual commitment for contributions to the scheme amounts to £Nil

### 14 RELATED PARTIES

The company is controlled by K E Silcocks, a director

K E Silcocks, D A Silcocks and P G Silcocks are all trustees and beneficiaries of The Kestrel Group Directors Retirement Plan

The company leases premises from the Retirement Plan at an annual rental of £9,480 per annum