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ARTHUR GUINNESS SON AND COMPANY (GREAT BRITAIN) LIMITED

ANNUAL REPORT AND ACCOUNTS

15 MONTHS ENDED 31ST DECEMBER 1986

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REPORT OF THE DIRECTORS FOR THE 15 MONTHS ENDED

31ST DECEMBER 1986

DIRECTORS

Chairman Non Executive Vice Chairman Managing Director

Directors

E. W. Saunders

C. E. Guinness

P. W. Lipscomb S. C. Challoner

M. R. Hatfield (Non-Executive)

G. A. C. Luddington

C. A. Storm (Non-Executive)

M. Wych

The names of the Directors of the company at 31st December 1986 are shown above. Mr. S.C. Challoner was appointed a Director on 30th April 1986. Mr. J.L. Wilkinson resigned as a Director on 4th July 1986. Mr. B. Mair resigned as a Director on 31st December 1986. Mr. E.W. Saunders resigned as a Director and Chairman on 20th January 1987. Mr. C.E. Guinness resigned on 23rd January 1987 and Mr. S.C. Challoner resigned on 31st March 1987. Mr. J.M. Pullen was appointed a Director on 1st January 1987 and W.H.M Bailie appointed a Director on 1st April 1987. Mr. G.A.C. Luddington became a non executive Director on 31st March 1987.

REGISTERED OFFICE

Park Royal Brewery, London NW10 7RR

The Directors present their report and the audited accounts of the company for the fifteen months ended 31st December 1986. The accounting period has been changed to the period ending 31st December from the period ending 30th Septmeber.

REVIEW OF THE BUSINESS

The company continues to produce, distribute and market Guinness Stout in Great Britain. Sales of Draught Guinness continued to grow, as a result of marketing initiatives. Kaliber, a non-alcoholic lager, was launched with good results to date.

Operating margins and employee productivity increased in the period.

1986 RESULTS AND DIVIDEND £'000 £1000

The profit for the period after taxation is 13,446 8,157

1985

After the first interim dividend of £132,690 paid on 31st March 1986 and the second interim dividend of £20,000,000 paid on 19th May 1986, a final dividend of £1,000,000 is proposed for payment on 22nd May 1987.

RESULTS AND DIVIDEND (Cont'd)

The balance of unappropriated reserves to be carried forward amounts to

23,462 31,149

Unrealised surpluses not available for distribution and included in the above balance of unappropriated reserves amounts to

<u>17,578</u> <u>18,235</u>

FIXED ASSETS

The company sold its investment in Dunn & Moore (Sales) Ltd to GMI (Overseas) Ltd, and the production site at Runcorn was transferred at net book value to Guinness Exports Ltd., both being fellow subsidiaries.

Details of tangible asset additions are shown in note 10 to the accounts.

RESEARCH AND DEVELOPMENT

The company will continue to research new production methods, the acceptability of its products, and the appropriateness of its image and advertising.

FUTURE DEVELOPMENTS

The company will continue to seek ways in which it can modernise its plant and operating methods in order to maximise profitibility and ensure the continued output of quality products.

EMPLOYMENT OF DISABLED PERSONS

The company endeavours to employ disabled persons where the requirements of the job are such that the duties can be effectively performed by a handicapped or disabled person. If existing employees become disabled, every endeavour is made to continue their employment, provided there are duties which they are still able to perform. Suitable training is given in such cases.

EMPLOYEE PARTICIPATION

The company is committed to a policy of the continuing development of effective means of communication, consultation and involvement. The company consults employees and their representative bodies on decisions which are likely to affect them, and encourages the involvement of employees in the financial performance of the company through a profit sharing scheme and SAYE stock option schemes in Guinness PLC. Communication is achieved through the availability to employees of the Guinness PLC annual report and accounts, interim statements, company newspapers, circulation of Brewery Council minutes and departmental briefings.

DIRECTORS INTERESTS

No Director held any shares in the company or any other group companies during the year, with the exception of the interests in the capital of Guinness PLC set out below:-

DIRECTORS INTERESTS (Continued)

As	at 31st	December 1986	As	at 1st October 1985
or	date of	appointment	or	date of appointment

Beneficial Beneficial Interests Interests

Stockholdings Stockholdings

	Ordinary Stock (25p Units)	Ordinary Stock (25p Units)
I.R. Hatfield	25040	4920

G-A.C. Luddington 985 —
C.A. Storm 1463 666
B. Mair — 2000
J.L. Wilkinson — 1333

Options	Options
Ordinary Shares (25p Units)	Ordinary Shares (25p Units)

S.C. Challoner	1 7 137	-
M.R. Hatfield	4062	43682
P.W. Lipscomb	61690	17715
G.A.C. Luddington	53661	33661
C.A. Storm	38128	18383
M. Wych	30530	12990
B. Mair	-	31776
J.L. Wilkinson	-	31130

The interests of Mr. E.W. Saunders and Mr. C.E. Guinness, who are Directors of Guinness PLC, are shown in the report of that company.

AUDITORS

The auditors, Price Waterhouse, have expressed their willingness to continue in office and a resolution for their re-appointment, authorising the Directors to fix their remuneration, will be submitted at the next General Meeting at which accounts are laid before the members.

By Order of the Board

S.J. Griffiths Acting Secretary

16th April 1987

ARTHUR GUINNESS SON AND COMPANY (GREAT BRITAIN) LIMITED PROFIT AND LOSS ACCOUNT FOR THE FIFTEEN MONTHS ENDED 31ST DECEMBER 1986

	Notes	15 MONTHS ENDED 31ST DECEMBER 1986 £ 000	12 MONTHS ENDED 30TH SEPTEMBER 1985 £ 1000
Turnover	2	209,204	145,948
Net operating charges	3	197,758	139,023
OPERATING PROFIT		11,446	6,925
Income from shares in group companies		1,250	1,525
Income from shares in related companies		-	190
Interest (payable)/receivable	4	(24)	21
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		12,672	8,661
Tax on profit on ordinary activities	5	774	(504)
PROFIT ON ORDINARY ACTIVITIES AFTER TAX	ATION	13,446	8,157
Extraordinary Items	6	_	6,848
PROFIT FOR THE FINANCIAL PERIOD		13,446	15,005
Dividends	9	(21,133)	(8,833)
AMOUNT TRANSFERRED (FROM)/TO RESERVES	21	(7,687)	6,172

BALANCE SHEET AS AT 31ST DECEMBER 1986

		AS AT DECEM	BER	AS AT SEPTEM 1985	
FIXED ASSETS	Notes	£'000	£'000	£'000	£'000
Tangible assets Investments	10 11		57,004 280		48,378 498
			57,284		48,876
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	13 14	$ \begin{array}{r} 6,334 \\ 21,432 \\ 6 \\ \hline 27,772 \end{array} $		6,859 17,139 8 24,006	
CREDITORS (amounts falling due within one year)	15	(53,911)		(32,843)	
NET CURRENT LIABILITIES			(26,139)		(8,837)
TOTAL ASSETS LESS CURRENT LIABILITIES			31,145		40,039
CREDITORS (amounts falling due after more than one year)	16		(716)		(718)
PROVISION FOR LIABILITIES AND CHARGES	18		(867)		(2,072)
CAPITAL AND RESERVES			29,562		37,249
Called up share capital Revaluation reserve Profit and loss account	20 21 21		6,100 17,578 5,884		6,100 18,235 12,914
			29,562		37,249

Approved by the Board of Directors

on_16th April 1987

11 full

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SOURCE AND APPLICATION OF FUNDS FOR THE FIFTEEN

MONTHS ENDED 31ST DECEMBER 1986

	15 mon	ths ended cember 1986	12 mor 30th Se	ths ended
FLOW OF FUNDS FROM OPERATIONS	£'000	£'000	£'000	£'000
Profit on ordinary activities before taxation		12,672		8,661
Adjustments for items not involving the movement of funds: Depreciation		5,335		2 500
Provision for liabilities and charges Loss on disposal of tangible assets		(1,205) 866		3,560 (638) 379
FUNDS GENERATED BY OPERATIONS		17,668		11,962
FUNDS FROM OTHER SOURCES				·
Disposal of investments Proceeds from disposal of tangible assets		218 1,714		15,897 449
APPLICATIONS		19,600		28,308
Additions to tangible assets	(16,541)		(11,039)	
Taxation paid	(2)		(506)	•
Dividends paid	(28,833)		(4,133)	
Repayment of loan from holding company			(10,865)	
(Decrease)/increase in finance lease obligations and other creditors due after more than one year	(165)		710	
•	(105)	(45,541)	718	(25,825)
DECREASE/(INCREASE) IN WORKING CAPITAL		(25,941)		2,483
Stocks Debtors Cre to rs (excluding taxation)	525 (4,293) 25,295		773 (573) (2,100)	
		21,527		(1,900)
(DECREASE)/INCREASE IN NET LIQUID FUNDS		(4,414)		583
Cash at bank and in hand Short term bank overdraft		(2) (4,412)		(15) 598
		(4,414)		583

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

1. ACCOUNTING POLICIES

1.1 Basis of accounting

The accounts have been prepared under the historical cost convention modified to include the revaluation of land and buildings.

Consolidated accounts have not been prepared as the company is a wholly owned subsidiary of another company incorporated in the United Kingdom.

1.2 Depreciation

Tangible assets (other than land) are depreciated in equal annual instalments at rates calculated to write off their cost or valuation over the term of their estimated useful lives. Details of depreciation rates are given in note 10.

1.3 Government grants

The cost of tangible assets is stated after allowing for any government grants receivable.

1.4 Leased assets

Assets acquired under finance leases, comprising vehicles, casks and computer equipment, are capitalised. The annual costs in respect of other equipment leases are charged to the profit and loss account and disclosed under the heading of "hire of plant and machinery".

1.5 Stocks

Valuation of stock! is at the lower of cost and net realisable value. Cost includes raw materials, excise duty and the appropriate proportion of labour costs, production and other overheads.

1.6 Research and development expenditure

All such expenditure is written off to profit and loss account as incurred.

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

1.7 Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. However, no provision is made for taxation deferred by reliefs, principally accelerated taxation allowances on capital expenditure, if such taxation is not expected to be payable in the future.

2. TURNOVER

Turnover represents the net amounts receivable including duties where applicable but excluding value added tax. The company is engaged in only one category of business, that of brewing and all the sales are in the United Kingdom.

The turnover includes £6,659,000 (1985 - £4,816,000) sales to another wholly owned fellow subsidiary.

3. NET OPERATING CHARGES

	1986	1985
	£'000	£'000
Change in stocks of finished goods and		*********
work in progress	680	388
Own work capitalised	(357)	(274)
Raw materials and consumables	63,045	44,082
Other external charges	65,843	48,188
Staff costs (note 7) including	23,016	17,461
Directors emoluments (note 8)		·
Depreciation on owned assets	5,142	3,473
Depreciation on assets subject		•
to finance leases	193	87
Severance costs		820
Other operating charges	47,844	30,646
Other operating income	(7,648)	(5,848)
	197,758	139,023

Net operating charges include the following:

	<u>1986</u> £'000	1985 £'000
Hire of plant and machinery	158	190
Other operating leases	56	70
Auditors' remuneration	37	37

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

4. INTEREST (PAYABLE)/RECEIVABLE

		<u>1986</u> £'000	1985 £ [†] 000
	Finance leases Interest receivable	(50) 26	(22) 43
		<u>(24</u>)	21
5.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
	United Kingdom corporation tax for current year at	£ 1986 € 1000	1985 £'000
	37% (1985 - 42½%) Prior years adjustment	(163) 937	(57) (447)
		774	(504)

The low effective rate of taxation arises from losses surrendered from other group companies without payment, and the tax charge has been reduced by £495,000 (1985 - £630,000) as a result of accelerated capital allowances.

6.	EXTRAORDINARY ITEMS	1986 £'000	1985 £'000
	Profit on disposal of investment in Taunton Cider Company Limited	-	6659
	Loss on disposal of investment in Champlain Protex Limited	-	(141)
	Realisation of shares in R.S. Watling & Sons Limited		330 6848

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

7. STAFF COSTS AND EMPLOYEES

8.

(a)	Staff Costs	1986 £'000	1985 £'000
	Wages and salaries Social security costs Pension costs	17,902 1,304 3,810	13,698 879 2,884
		23,016	17,461
(h)	Average number of employees		
		Number	Number
	Brewing in the United Kingdom	1,110	1,167
(c)	Emoluments of serior employees in the United Kingdom		
	Annualised emoluments (excluding pension of senior employees based in the United excess of £30,000 per annum are shown in	Kingdom and e	earning in
		1986	1985
	£45,001 - £50,000		1
	£40,001 - £45,000	1	1
	£35,001 - £40,000 £30,001 - £35,000	4 5	2 10
	230,001 233,000	J	10
DIR	ECTORS' EMOLUMENTS	1006	1005
		1986 £'000	<u>1985</u> £'000
Sala	aries and pension scheme contributions	426	266
Comp	pensation for loss of office	27	-
		453	266
	luments (excluding pension scheme tributions) of:		
		1986 £'000	<u>1985</u> £¹000
Chai	rman	-	
	nest paid Director	77	51

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

DIRECTOR'S EMOLUMENTS (Continued) 8.

Other Directors:-	0	ther	Df	760	to	re	• -
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	1986 Number	1985 Number
£70,001 - £75,000 £60,001 - £65,000 £55,001 - £60,000 £40,001 - £45,000 £35,001 - £40,000 £25,001 - £30,000 £10,001 - £15,000 nil - £ 5,000	1 2 1 1 - - - 3	- - 2 1 i 1 2
DIVIDENDS		

9.

	1986 £'000	<u>1985</u> £¹000
lst interim dividend paid 2nd interim dividend paid Final dividend proposed	133 20,000 1,000	133 - 8,700
	21,133	8,833

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

Land and Buildings Plant and road vehicles 10. TANGIBLE ASSETS £'000 £'000 £'000 £'000 (a) Cost or valuation at 1st October 1985 26,466 33,668 14,306 74,44 Additions 282 7,012 9,233 16,55 Transfers from group companies - 5 23 23	
(a) Cost or valuation at 1st October 1985 Additions Transfers from group companies £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000 £'000	
(a) Cost or valuation at 1st October 1985 Additions Transfers from group companies 26,466 282 7,012 9,233 16,53	
Additions 282 7,012 9,233 16,55 Transfers from group companies	
Transfers from group companies	ľ
	В
Transfers to group companies (1,055) (1,013) 14 (2,05	÷)
Disposals (11) (551) (3,576) (4,13	3)
Cost or valuation at 31st December 1986 25,682 39,121 20,000 84,80	
Accumulated depreciation at 1st October 1985 1,338 16,186 8,538 26,06	=
Provision for the year 516 3,623 1,196 5,33	
Depreciation provided on transfers from group companies - 3 11	
Depreciation provided on transfers to group companies (83) (771) 16 (838)	
Disposals (7) (367) (2,400) (2,774	
At 31st December 1986 1,764 18,674 7,361 27,799	
Net book amount at 31st December 1986 23,918 20,447 12,639 57,004	
Net book amount at 30th September 1985 25,128 17,482 5,768 48,378	

(b) Land and buildings - the net book amount includes the following:-

Freehold Long leasehold (over 50 years unexpired) Short leasehold (under 50 years unexpired)	1986 £'000 23,899 12 7	1985 £'000 24,134 986 8
	23,918	25,128

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

- 10. TANGIBLE ASSETS (Continued)
- c) Land and buildings the amount shown at cost or valuation includes the

	1986 £'000	1985 £'000
At cost At valuation 1982 or prior	2,230 23,452	1,948 24,518
	25,682	26,466

d) Land and buildings included at cost or valuation would have been included on an historical cost basis at:-

	1986 £'000	<u>1985</u> £'000
Cost Depreciation	6,891 2,400	7,648 2,603
	4,491	5,045

e) Included in the cost of tangible assets are the following amounts in respect of assets under construction:-

	£'000	1985 £'000
Land and buildings Plant and machinery Casks and road vehicles	1,230 11	1,828 4,731 105
	1,241	6,664

f) Included in the net book value of tangible assets are the following amounts in respect of assets under finance leases:-

	£'000	£'000
i) Plant and machinery Gross Amount less accumulated depreciation	804 (226)	599 (59)
	578	540

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

10. TANGIBLE ASSETS (Continued)

ii) Casks and road vehicles Gross Amount

less accumulated depreciation

468 468 (54) (28)414 440

(g) The following table shows the principal rates of depreciation used in the

Buildings:

Freehold and long leasehold

Short leasehold

2.5%, 2.66%, 3.03%, 5%

over term of lease

Plant and machinery:

Brewing and racking plant

Containers

5%, 6.67%, 10%, 12.5%, 20%

5%

Casks and road vehicles:

Distribution vehicles

Motor cars Casks

12.5% 20% 6.67%

11. INVESTMENTS

Cost at 1st October 1985

Disposals/repayments

Cost at 31st December 1986

	Subsidiaries	Associates		Other	Total
i	Shares £'000	Shares £'000	Loans	£'000	£'000
	51.	25	126	296	498
	-	(25)	(126)	(67)	(218)
	51	-	-	229	280

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

- 11. INVESTMENTS (Continued)
- a) Investments are stated at cost.
- b) All the shares are either unclassified or classified as ordinary.
- c) In the opinion of the Directors, the aggregate value of the company's subsidiaries is not less than the aggregate amount at which they are stated in the balance sheet.
- d) The loans are mainly secured on property, having a period of repayment from 1-34 years and having interest rates ranging from $0-13\frac{1}{2}\%$ per annum.
- e) During the year, the company sold its shareholding in Dunn & Moore (Sales) Ltd. to GMI (Overseas) Ltd. for £155,000 and transferred its investment at net book value in R.S. Watling & Sons Ltd. to Guinness Group Ltd., both being fellow subsidiaries.

12. SUBSIDIARY COMPANIES

The company has the following subsidiary companies operating in the United Kingdom:-

	% holding	Country of registration
Brewing		
E.S. Beaven (Maltings) Limited Guinness Hop Farms Limited	100 100	England England
Non-brewing		
JBL Realisations Limited	78	England

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

13. STOCKS

	1986 £'000	1985 £'000
Raw materials and consumables Finished goods	3,241 3,093	3,032 3,827
	6,334	6,859

The replacement cost of stocks is not materially different from the book value.

14. DEBTORS (amounts falling due within one year)

	1986	1985
	£*000	£'000
Trade debtors	16,695	10,898
Amounts owed by holding company	-	800
Amounts owed by subsidiaries	1,592	1,538
Amounts owed by fellow subsidiaries	1,186	770
Amount owed by related companies	_	357
Other debtors	1,496	2,235
Prepayments and accrued income	463	541
	21,432	17,139

15. CREDITORS (amounts falling due within one year)

	1986 £'000	<u>1985</u> £¹000
Trade creditors Bank overdraft Amounts owed to holding company Amounts owed to subsidiaries Amounts owed to fellow subsidiaries Dividend Corporation tax Social security and other taxes Other creditors Accruals and deferred income Obligations under finance leases	10,717 5,269 3,093 12,513 9,507 1,000 (73) 4,854 459 6,305 267	7,899 857 - 20 3,602 8,700 525 4,871 384 5,794 191
	53,911	32,843

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

16. CREDITORS (amounts falling due after more than one year)

	1986 £'000	1985 £'000
Obligations under finance leases Corporation tax	509	677
Other	163	-,,
	44	41
	716	718
		====

17. LEASING COMMITMENTS

a) Finance leases

The future minimum lease payments to which the company is committed as at 31st December 1986 under finance leases are as follows:-

	£'000
Falling due within one year	277
Falling due in more than one but within five years	525
Falling due after five years	-
	802
Less finance charges allocated to future periods	26
Inture periods	<u>776</u>

b) Operating leases

Payments on non cancellable operating leases payable within one year of the balance sheet date are as follows:-

	Land & Buildings £'000	Other £'000
For which commitment expiring:-		
	-	-
Within one year		17
Between 1-2 years	-	140
Between 2-5 years	57	
After 5 years		157
		

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

18. PROVISION FOR LIABILITIES AND CHARGES

				Severance Costs
				£'000
		st October 1985 ision released		2072
	Prov	ision utilised		(95) (1110)
	At 3	1st December 1986		867
19.	DEFE	RRED TAXATION		
			£'000	1985 £'000
	calc	onal full deferred tax balance ulated on the liability basis in ect of all timing differences:		
	i)	Accelerated capital allowances on plant, machinery and industrial buildings	7,465	7,364
	ii)	Capital gains tax on revaluation surpluses	1,606	1,568
	iii)	Provisions allowable for tax in future years	(53)	(772)
	(vi	Unrelieved advance corporation tax	(436)	(1,131)
		·	8,582	7,029
20.	CALL	ED UP SHARE CAPITAL		
			<u>1986</u> £¹000	1985 £'000
		orised: inary shares of £l each	7,500	7,500
	Allo	tted and fully paid: Inary shares of £1 each	6,100	6,100

NOTES TO THE ACCOUNTS

31ST DECEMBER 1986

21. RESERVES

		Revaluation reserve	Profit and loss account
	At 1st October 1985. Deficit for the period Transfers between reserves - Depreciation on revaluation	18,235	12,914 (7,687)
	surplus - current year - Disposals of revalued assets	(374) (283)	374 283
	At 31st December 1986	17,578	5,884
22.	FUTURE CAPITAL EXPENDITURE	<u>1986</u> £¹000	1985
	Contracted for but not provided for in the accounts Authorised but not contracted for	2,762 4,899 7,661	£1000 2,642 3,084 5,726
23.	CONTINGENT LIABILITIES	1006	1005
	Guarantees	£1936 £1000	<u>1985</u> £¹000
	Guinness PLC 10% Unsecured Loan Stock 1993/98 Others	15,000	15,000 203
		15,000	15,203

24. ULTIMATE HOLDING COMPANY

The company is a wholly owned subsidiary of Guinness PLC which is incorporated in Engl. 1d.

25. PENSION FUND ARRANGEMENTS AND CONTRIBUTIONS

The company contributes to the principal United Kingdom pension scheme of Guinness PLC, the holding company. This fund is trustee administered and is maintained independently of the Guinness group's finances.

AUDITOR'S REPORT TO THE MEMBERS OF

ARTHUR GUINNESS SON AND COMPANY (GREAT BRITAIN) LIMITED

We have audited the accounts on pages 4 to 19 in accordance with approved Auditing Standards.

In our opinion these accounts give a true and fair view of the state of the company's affairs at 31st December 1986, and of its profit and source and application of funds for the fifteen months then ended and comply with the Companies Act 1985.

frice Waterhouse

Price Waterhouse Southwark Towers 32 London Bridge Street London SEL 9SY

Chartered Accountants

16 April 1987