

The Barrow Cadbury Fund Limited (A company limited by guarantee)

Directors' Report and Accounts
For the year ended 31 March 2019

Company Registration Number (England and Wales)

503137

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Directors Erica Cadbury, Chair

Nicola Cadbury Tamsin Rupprechter Anna Southall, OBE

Chief Executive Sara Llewellin

Company Secretary Mark O'Kelly

Registered office Kean House

6 Kean Street London WC2B 4AS

Registered number 503137 (England and Wales)

Statutory auditors Sayer Vincent LLP

Invicta House

108-114 Golden Lane, London EC1Y 0TL

Solicitors Russell-Cooke LLP

2 Putney Hill

Putney

London SW15 6AB

Bankers Triodos Bank

Deanery Road Bristol BS1 5AS

Investment Managers Sarasin & Partners LLP

5th Floor Juxon House 100 St Paul's Churchyard

London EC4M 8BU

The Barrow Cadbury Fund Limited (a company limited by guarantee) Directors' report

The directors present their report with the accounts of the company for the year ended 31 March 2019.

Principal activity

The principal activity of the company in the year under review continued to be the making of benevolent and other grants and the funding of special initiatives to further social justice objectives. Income from fixed asset investments amounted to £332,000 (2018-£366,000) and there was further income in the year of £95,000 (2018 - £460,000) from the Access Foundation restricted to activities to develop social investment infrastructure. The company made grants and funded special initiatives to the value of £311,000 (2018 - £568,000) in the period. The company made a donation to the Barrow Cadbury Trust of £230,000 (2018 - £440,000).

Review of business and future developments

A summary of the period's results, which the directors consider to be satisfactory, is given on page 7 of the accounts. No changes are foreseen to the principal activity of the company.

Statement of directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of The Barrow Cadbury Fund Limited and the surplus or deficit of the Fund for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Fund's transactions and disclose with reasonable accuracy at any time the financial position of the Fund and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Fund and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Fund's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Each of the directors confirms that to the best of his/her knowledge there is no information relevant to the audit of which the auditor is unaware. Each of the directors also confirms that he/she has taken all necessary steps to ensure that he/she is aware of all relevant audit information and that this information has been communicated to the auditor.

The Barrow Cadbury Fund Limited (a company limited by guarantee) Directors' report

Small Companies' Exemption

The directors' report has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Signed on behalf of the board of directors:

Euica Celloup

Erica Cadbury

Chair of Directors

Approved by the board on 13 July 2019

The Barrow Cadbury Fund Limited (a company limited by guarantee) **Auditor's report**

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE BARROW CADBURY FUND LIMITED

Opinion

We have audited the financial statements of The Barrow Cadbury Fund Limited (the 'company') for the year ended 31 March 2019 which comprise the statement of comprehensive income, balance sheet and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the company's affairs as at 31 March 2019 and of its result for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The directors have not disclosed in the financial statements any identified material uncertainties that
 may cast significant doubt about the company's ability to continue to adopt the going concern basis
 of accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The other information comprises the information included in the directors' annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material

The Barrow Cadbury Fund Limited (a company limited by guarantee) **Auditor's report**

misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the directors' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements
- The directors' annual report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' annual report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of directors' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' annual report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the statement of directors' responsibilities, set out in the directors' annual report, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The Barrow Cadbury Fund Limited (a company limited by guarantee) **Auditor's report**

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Helen Elliott (Senior statutory auditor)
13 July 2019
for and on behalf of Sayer Vincent LLP, Statutory Auditor
Invicta House, 108-114 Golden Lane, LONDON EC1Y OTL

The Barrow Cadbury Fund Limited (a company limited by guarantee) Statement of comprehensive income For the year ended 31 March 2019

		2019	2018
	Notes	£'000	£′000
Income from fixed asset investments	2	332	366
Gains on sales of investments	1 (f)	270	605
Grants receivable		95	460
Other income		23	
		720	1,431
Grants and special initiatives	1(e)	(311)	(568)
Administrative expenses		(104)	(106)
Surplus on ordinary activities before taxation	3	305	757
Gift aid donation to the Barrow Cadbury Trust		(230)	(440)
Taxation	5		
Surplus for the year		75	317
Unrealised gains/(losses) on investments		290	(590)
Total comprehensive income/(deficit) for the year		365	(273)

All of the company's activities derived from continuing operations during the above two financial periods. There were no other recognised gains or losses other than those stated above.

All movements in funds are included within the statement above.

The Barrow Cadbury Fund Limited (a company limited by guarantee) Balance sheet at 31 March 2019 Company number 503137

		2019	2018
	Notes	£'000	£'000
Fixed assets			
Investments	6	11,614	11,129
Social investments	7	55	55
		11,669	11,184
Current assets			
Debtors due within one year	8	21	94
Cash at bank and in hand		32	238
		53	332
Liabilities			
Creditors: amounts falling due within one year	9	(119)	(311)
Net current (liabilities)/assets		(66)	21
Total assets less current liabilities		11,603	11,205
Creditors: amounts falling due after more than one year	10	(70)	(37)
Net assets		11,533	11,168
Reserves			
Profit & loss account	12	9,629	9,549
Designated funds	14	115	155
Restricted funds		35	-
Investment revaluation reserve		1,754	1,464
Total funds		11,533	11,168

The financial statements have been prepared in accordance with the special provisions applicable to small companies subject to the small companies' regime.

Approved by the board of directors on 13 July 2019 and signed on its behalf by:

Eurca Ceollony Erica Cadbury

Chair of Directors

1. Accounting policies

(a) Statutory information

The Barrow Cadbury Fund Limited is a company limited by guarantee and is incorporated in the UK. The registered office address and principal place of business is Kean House, 6 Kean Street, London WC2B 4AS.

(b) Basis of preparation

These financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 – 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006. The directors have taken advantage of the reduced disclosure framework exemptions as noted in FRS 102 section 1.12.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

(c) Going concern

The directors consider that there are no material uncertainties about the company's ability to continue as a going concern.

(d) Income

Investment income is included in the statement of comprehensive income when receivable and is stated net of irrecoverable tax credits.

(e) Grants

Grants payable are included in the statement of comprehensive income when approved and when the intended recipient has either received the funds or been informed of the decision to make the grant.

(f) Fixed asset investments

Investments are included in the accounts at their market value as at the balance sheet date.

Gains (or losses) on sales of investments during the period, calculated as the sale proceeds less the market value at the start of the period or cost, if later, are credited (or debited) to the statement of comprehensive income.

Unrealised gains (or losses) arising in the period are credited (or debited) to the statement of comprehensive income.

The reported surplus (or deficit) on ordinary activities is adjusted for the realisation of prior period gains (or losses) on investments to arrive at the historical cost surplus (or deficit) for the period.

(g) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(h) Creditors

Short term trade creditors are measured at the transaction price.

(i) Deferred taxation

No provision is required in respect of timing differences. No provision is made for the potential liability to taxation relating to investment revaluation surpluses as the company adopts the strategy of gift aiding amounts to the Barrow Cadbury Trust in order to substantially mitigate any tax liabilities arising.

(j) Foreign exchange

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are recognised in the statement of comprehensive income in the period in which they arise.

2. Investment income and interest receivable

	2019	2018
	£ '000	£ '000
Income from listed investments	330	364
Social investment income	2	2
Total	332	366

3. Surplus on ordinary activities before taxation

This is stated after charging:

	2019	2018
	£ '000	£ '000
Auditor's remuneration	4	4

4. Staff costs

The directors did not receive remuneration for the year (2018 – nil).

All staff other than directors are employed and paid by the Barrow Cadbury Trust. A proportion of their cost is recharged to the Barrow Cadbury Fund, as follows:

	2019	2018
	£ ′000	£ '000
Social justice & grant making	14	10
Administrative expenses	16	17
Total	30	27

5. Taxation

The company has a policy of donating surpluses and gains which would otherwise be subject to taxation to the Barrow Cadbury Trust, a connected charity (see note 15). Accordingly neither current nor deferred taxation are provided for in the accounts.

6. Investments

Investments
Maril M. Alva at 4 A. (12040) 40.740
Market value at 1 April 2018 10,740 10,958
Additions at cost 3,909 3,366
Disposal at opening market value (3,851) (2,994
Unrealised gains/(losses) 290 (590
Market value at 31 March 2019 11,088 10,740
Cash held by investment managers 526 389
11,614 11,129
Cost of investments 9,860 9,665
Investments comprise the following:
Fixed interest 1,607 1,492
UK equities 2,268 2,099
Global equities 5,634 5,144
Property 1,102 1,194
Alternative assets 502 802
Forward exchange contracts (25)
Liquid assets 526 389
11,614 11,129

Included in the investment valuation are forward exchange contracts entered into to ameliorate the risk of any currency fluctuations.

No single investment comprised more than 5% of the total investment portfolio.

7. Social Investment

		2019	2018
		£'000	£'000
	Bristol Together	55	55
8.	Debtors		
	Due within one year		
		2019	2018
		£′000	£'000
	Accrued grant income	-	47
	Dividends and interest receivable	21	47

21

94

9. Creditors: amounts falling due within one year

	2019	2018
	£′000	£'000
Amount due to the Barrow Cadbury Trust	4	4
Accruals	115	307
	119	311

10. Creditors: amounts falling due after more than one year

	2019	2018
	£′000	£'000
Grant payable 1-2 years	58	19
Grants payable 2-5 years	12	18
Grant accruals	70	37

11. Prior Year Adjustment

The Barrow Cadbury Trust makes an annual Gift Aid transfer to the Barrow Cadbury Trust, as disclosed in note 15. The Fund had previously accounted for this transfer in the year in which the surplus had been generated and made the actual payment in the following year. The Fund has changed its accounting policy to record the Gift Aid transfer in the year it is actually paid.

As this is a change in accounting policy this has been disclosed as a prior year adjustment.

Retained earnings	2019	2018
	£'000	£'000
Total retained earnings brought forward (before prior year adjustment)	10,938	11,001
Prior Year adjustment – Gift Aid recognised as paid in previous year	230	440
Total retained earnings brought forward (as restated)	_11,168	11,441

12. Reserves

	Balance at	Gains &	Balance at
	1 April	losses	31 March
	2018		2019
	£'000	£'000	£'000
Profit and loss account	9,549	80	9,629
Designated funds	155	(40)	115
Restricted funds	•	35	35
Investment revaluation reserve	1,464	290	1,754
	11,168	365	11,533

13. Reconciliation of movements in reserves

	2019	2018
	£'000	£'000
Surplus on ordinary activities	75	317
Unrealised gain/(loss) on investments	290	(590)
Net increase/(decrease) in reserves	365	(273)
Opening funds	11,168	11,441
Closing funds	_11,533	_11,168

14. Designated funds

Designated funds represent funds which the trustees have agreed to invest in programme related investments, including amounts committed but not yet invested, and funds which have been allocated to specific programme work.

	2019	2018
	£'000	£'000
Invested in programme related investments	55	55
Funds allocated to specific programme work	60	100
	115	155

15. Related party transactions

The amount due to The Barrow Cadbury Trust is disclosed in note 9 to the accounts.

The Barrow Cadbury Trust and the Barrow Cadbury Fund are administered from the same registered office. The Barrow Cadbury Trust incurs most administrative expenses and the Barrow Cadbury Fund reimburses the Trust for its appropriate share of these costs. In addition the Barrow Cadbury Fund made a donation of £230,000 to the Barrow Cadbury Trust during the year (2018 - £440,000). Other than those transactions stated above there were no other related party transactions during the year.

16. Parent undertaking and controlling entity

The Barrow Cadbury Fund is a wholly owned subsidiary of and is controlled by The Barrow Cadbury Trust (a company limited by guarantee, UK registered charity number 1115476).