

"THE COMPANIES ACT, 1948."



A fee  
Company's  
Registration  
Fee Stamp  
must be  
impasted  
here

## Declaration of Compliance

requirements of the Companies Act, 1948, made pursuant to S. 15 (2) of the said  
behalf of a Company proposed to be registered as \_\_\_\_\_

N. MOORE

LIMITED.

Alfred William Smith

Bennetts Hill Birmingham in the County of Warwick

and sincerely declare that I am (\*) a Solicitor of the Supreme  
Court engaged in the formation of \_\_\_\_\_

N. MOORE LIMITED

(\*) Here insert  
"Solicitor of the  
Supreme Court engaged in  
the formation of" or  
"A person named in the  
Articles of Association  
as a Director (or  
Secretary) who has  
taken over the case."

Limited,

all the requirements of the Companies Act, 1948, in respect of matters precedent  
registration of the said Company and incidental thereto have been complied with.  
I make this solemn Declaration conscientiously believing the same to be true and by  
the provisions of the "Statutory Declarations Act, 1835."

at BIRMINGHAM

County of Warwick

on \_\_\_\_\_ day of \_\_\_\_\_ October,

and nine hundred and forty eight.

P. Adie Evans

A Commissioner for Oaths.

and for registration by A.W. Smith, Solicitor, 67 Bennetts Hill, Birmingham.

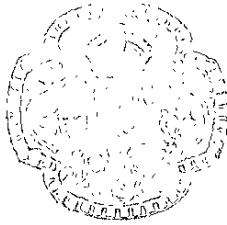
HOLBORN 3855 (3 lines).

TELEGRAMS: "DUNTERTYME, ESTRAND, LONDON."

SHAW &amp; BLAKE, LIMITED,

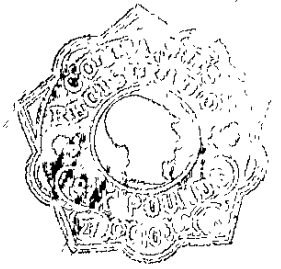
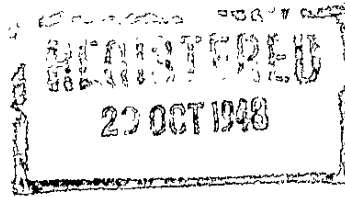
Company Registration Agents, Printers &amp; Stationers,

8, Pell Yard, Temple Bar, London, W.C.2



460618

THE COMPANIES ACT, 1948.



COMPANY LIMITED BY SHARES.

## Memorandum of Association

OF

## N. MOORE LIMITED

1. The name of the Company is "N. MOORE LIMITED."
2. The Registered Office of the Company will be situate in England.
3. The objects for which the Company is established are :—
  - (a) To carry on all or any of the businesses of electrical engineers and mechanical engineers, toolmakers, brassfounders, metalworkers, pressworkers, millwrights, machinists, smiths, woodworkers, painters, metallurgists, metal merchants and consulting engineers and to manufacture jigs, gauges, bakelite moulds, moulding, die casting moulds, auto and capstan turned parts, fuse gear, switchgear, installations, wiring accessories, screws and nuts.



**MAW & BLAKE, Ltd.**  
Bell Yard, Temple Bar,

- (b) To carry on any other business similar to or complementary to the foregoing businesses or which in the opinion of the Company can be conveniently or profitably carried on in conjunction with or subsidiary to any other business of the Company.
- (c) To buy, take on lease or hiring agreement or otherwise acquire land or any other property, real or personal, movable or immovable, or any interest in such property and to sell, lease, let on hire develop such property, or otherwise turn the same to the advantage of the Company.
- (d) To take out, apply for and acquire by original grant or by transfer or assignment or otherwise letters patent brevets d'invention, licences, concessions, secret processes and inventions and to use and exercise the same or to sell, assign and develop the same or grant licences in respect thereof or otherwise turn the same to the advantage of the Company.
- (e) To erect, construct, alter and maintain buildings, erections and works of all kinds, whether on the property of the Company or not.
- (f) To invest the money of the Company in any manner that the Company may think fit.
- (g) To enter into partnership or joint purse agreement with or to make any agreement or arrangement with any other Company, firm or person carrying on business similar or complementary to the business of the Company or any part thereof or to amalgamate with any such Company, firm or person.
- (h) To sell the whole or any part of the undertaking of the Company for cash, shares, debentures or any other consideration.
- (i) To acquire by purchase or otherwise and either for cash, shares or debentures in the Company or any other consideration any other business or any interest therein which in the opinion of the Company may be conveniently or profitably combined with the business of the Company.
- (j) To lend money to customers and others and to guarantee the observance and performance of obligations and contracts by customers and others.
- (k) To borrow money and secure the repayment thereof by the creation and issue of mortgages, debentures, debenture stock or other securities.
- (l) To draw, make, endorse, accept, discount and negotiate, bills, notes, warrants and negotiable instruments of all kinds

- (m) To remunerate any company, firm or person for services rendered in the promotion of the Company or the issue or placing of the shares, stock, debentures, debenture stock or other obligations of the Company and to pay all expenses incurred in connection with such promotion or the creation, issue and placing of any such shares, stock, debentures, debenture stock or other obligation.
- (n) To grant pensions to employees and ex-employees and Directors and ex-Directors or other officers or ex-officers of the Company their widows, children and dependants and to subscribe to benevolent and other funds for the benefit of any such persons and to subscribe to or assist in the promotion of any charitable, benevolent or public purpose or object.
- (o) To promote or assist in the promotion of any company having objects similar to or complementary to the objects of the Company and to subscribe, underwrite, buy or hold the shares, stock, debentures, debenture stock or other obligations of such company.
- (p) To promote the Company's interests by advertising its products and services in any manner and in particular to give prizes or gifts to customers or potential customers and to promote or take part in competitions, displays and exhibitions.
- (q) To distribute all or any of the assets of the Company in specie between the members of the Company in accordance with their rights.
- (r) To do all or any other acts and things which in the opinion of the Company may be conducive or incidental to the objects of the Company.
- (s) To do all such things in any part of the world either as principal or agent and either alone or in conjunction with any other person, firm or company.

All of the foregoing objects shall be read and construed as separate and distinct objects and the generality of any of such objects shall not be abridged or cut down by reference to any other object of the Company.

4. The liability of the members is limited.

5. The share capital of the Company is £10,000 divided into 10,000 shares of One Pound each.

WE, the several persons whose names, addresses and descriptions are subscribed are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.	Number of shares taken by each subscriber.
<i>Norman Edward Moore,</i> <i>33, Balmoral Road,</i> <i>Edlington.</i> <i>Birmingham. 23.</i> <i>Mechanical Engineer.</i>	<i>One.</i>
<i>Barbara Juliet Stive.</i> <i>50 Wake Green Rd.</i> <i>Inceley.</i> <i>Birmingham. 13.</i> <i>Spencer.</i>	<i>One</i>

DATED this 21<sup>st</sup> day of October. 1948

WITNESS to the above signatures :—

*E. A. Clive*  
*24 Livery Street,*  
*Birmingham, 3.*  
*Chartered Accountant*



400018



THE COMPANIES ACT, 1948.



COMPANY LIMITED BY SHARES.

# Articles of Association

OF

## N. MOORE LIMITED

### PRELIMINARY.

1. The Regulations set out in Table A (Part II) of the First Schedule to the Companies Act 1948 (hereinafter referred to as "Table A") shall except as hereinafter provided apply to the Company and Regulation 1 of Part I of Table A shall apply to the construction of these Articles.

2. Regulations 2, 3, 40 to 43 (inclusive), 62, 66, 75, 79, 84, 88, 107, 108, 110 and 134 of Part I of Table A and Regulation 3 of Part II of Table A shall not apply to the Company.

### CAPITAL.

3. The initial share capital of the Company is £10,000 divided into 10,000 Shares of One Pound each.

4. The shares of the Company whether forming part of the original capital or of any increased capital may be allotted or otherwise disposed of to such persons and for such consideration and upon such terms as the Directors may determine subject in the case of any shares forming part of any increased capital to such directions as to the allotment or disposal thereof as may be given by the Company in general meeting at the time of the creation of such shares and subject also to the provisions of Regulation 2 of Part II of Table A.

SHAW & PARTNERS  
25 Abchurch Lane,  
LONDON, E.C. 4

5. Subject to the provisions of Section 58 of the Act any Preference Shares may be issued on the terms that they are, or at the option of the Company are liable to be redeemed.

#### VARIATION OF RIGHTS.

6. If any such separate general meeting as is referred to in Regulation 4 of Part I of Table A shall be adjourned by reason of there being no quorum present and if at the adjourned meeting a quorum shall not be present within half an hour from the time appointed for such adjourned meeting the holders of shares of the class present shall be a quorum.

#### TRANSMISSION OF SHARES.

7. Any share may be transferred by a member to any child or other issue, son-in-law, daughter-in-law, father, mother, brother, sister, husband, wife, nephew or niece of such member and any share of a deceased member may be transferred to any such relative as aforesaid of the deceased member or to the executors or administrators of any such deceased member. Any share standing in the name of the trustees of the Will of any deceased member or of a settlement created by a deceased member may be transferred upon any change of Trustees to the Trustees for the time being of such will or settlement or to a person to whom the deceased member would have been entitled to transfer the same during his life. Save as aforesaid the Directors may in their absolute discretion and without assigning any reason therefore decline to register any transfer of any share whether or not it is a fully paid share.

8. The proviso to Regulation 32 of Part I of Table A shall not apply to the Company.

#### VOTES OF MEMBERS.

9. Subject to any rights or restrictions for the time being attached to any class or classes of shares, on a show of hands every member present in person shall have one vote, and on a poll every member shall have one vote for each share of which he is the holder.

#### DIRECTORS.

10. The number of Directors shall not be less than two or more than six and the first Directors of the Company shall be determined in writing by the subscribers to the Memorandum of Association.

### POWERS AND DUTIES OF DIRECTORS.

11. A Director who is in any way whether directly or indirectly interested in a contract or proposed contract with the Company shall declare the nature of his interest in manner required by Section 199 of the Act. A Director may vote in respect of any such contract or proposed contract and if he do so vote his vote shall be counted and he shall be capable of constituting a quorum at any meeting of the Directors at which any such contract or proposed contract shall come before the Board for consideration.

12. A Director may hold any other office or place of profit under the Company (other than the office of Auditor) in conjunction with his office of Director for such a period and on such terms (as to remuneration and otherwise) as the Directors may determine.

13. Any Director may act by himself or his firm in a professional capacity for the Company and he or his firm shall be entitled to remuneration for professional services as if he were not a Director provided that nothing herein contained shall authorise a Director or his firm to act as Auditor of the Company.

14. The office of Director shall be vacated if the Director :—

- (a) Ceases to be a Director by virtue of Section 182 of the Act.
- (b) Becomes bankrupt or makes any arrangement or composition with his creditors generally, or
- (c) Becomes prohibited from being a Director by reason of any order made under Section 183 of the Act, or
- (d) Becomes of unsound mind, or
- (e) Resigns his office by notice in writing to the Company.

### MANAGING DIRECTORS AND MANAGERS.

15. The Directors may from time to time appoint one or more of their body to the office of Managing Director or Manager for such period and on such terms as they think fit and subject to the terms of any agreement entered into in any particular case may revoke such appointment. A Director so appointed shall not whilst holding any such office be subject to retirement by rotation or be taken into account in determining the number of Directors to retire by rotation or the rotation of retirement of Directors but his appointment shall be subject to the payment to him of such compensation or damages as may be payable to him by reason thereof be automatically determined if he cease from any cause to be a Director.

16. A Managing Director or Manager shall receive such remuneration (whether by way of salary, commission or participation in profits or partly in one way or partly in another) as the Directors may determine.



## SECRETARY.

17. The first Secretary shall be appointed at the first meeting of the Directors. Any Secretary for the time being of the Company may subject to the terms of any agreement between him and the Company be removed by the Directors and another appointed in his place. The Secretary may be appointed for such term at such remuneration and on such terms as the Directors may think fit. If at any time there shall be no Secretary or for any reason no Secretary capable of acting the Directors may appoint an assistant or deputy Secretary.

## NOTICES.

18. Notice of every general meeting shall be given in manner authorised by Table A to every member except those members who are by these Articles disentitled from receiving such notices and those members who (having no registered address within the United Kingdom) have not supplied to the Company an address within the United Kingdom for the giving of notices to them.

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 NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.
 

---

*Norman Edward Wood,*  
*33, Balmoral Road,*  
*Edlington,*  
*Birmingham, 23.*  
*Mechanical Engineer.*

*Barbara Juliet Blue,*  
*50 Wake Green Road*  
*Moseley.*  
*Birmingham, 13.*  
*Spinster*

---

*Dated this 21st day of October, 1948*

*Witness to the above Signatures :-*

*E. A. Clive*  
*24 Livery Street,*  
*Birmingham, 3.*  
*Chartered Accountant.*

No. of  
Company}

460 618

THE COMPANIES ACT, 1948

COMPANIES  
REGISTRATION

COMPANY LIMITED BY SHARES

## Special Resolution

—OF—

N. MOORE LIMITED

Passed 31st May 1963



AT AN EXTRAORDINARY GENERAL MEETING of the above-named Company, duly convened and held at Argyle Street, Nechells Birmingham, on Friday 31st May, 1963 the following Resolution was duly passed as a SPECIAL RESOLUTION:

### RESOLUTION

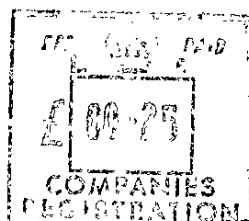
That, with the consent of the Board of Trade, the name of the Company be changed to "DELTA REPETITION COMPONENTS LIMITED"

Filed by Threlton Goddard & Co

No. 460518



B



37

Reference: C.R.98/3173/63

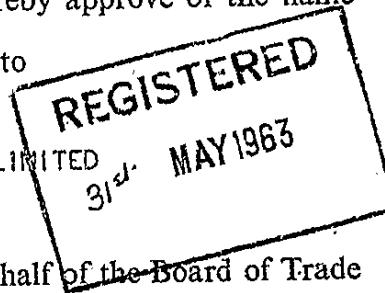
BOARD OF TRADE

COMPANIES ACT, 1948

N. MOORE LIMITED

Pursuant to the provisions of Sub-Section (1) of Section 18 of the Companies Act, 1948, the Board of Trade hereby approve of the name of the above-named Company being changed to

DELTA REPETITION COMPONENTS LIMITED



Signed on behalf of the Board of Trade

this THIRTY-FIRST DAY OF MAY

ONE THOUSAND NINE HUNDRED AND SIXTY THREE.

No. C. 60.

Authorised in that behalf by the  
President of the Board of Trade

WL 60470/1715 5m. 2/62 B.L.&Co.Ltd. Gp.891/7847

9

No. 6172

DUPLICATE FOR THE FILE.

No. 460613



# Certificate of Incorporation on Change of Name

Whereas

N. MOORE LIMITED

was incorporated as a limited company under the

COMPANIES ACT, 1946,

on the TWENTY-NINTH DAY OF OCTOBER, 1948

And whereas by special resolution of the Company and with the approval of the Board of Trade it has changed its name.

Now therefore I hereby certify that the Company is a limited company incorporated under the name of

DISC - WESTERN COMPONENTS LIMITED

Given under my hand at London, this THIRTY-FIRST DAY OF MAY

ONE THOUSAND NINE HUNDRED AND SIXTY THREE.

Certificate received by

*H. Finkbeiner*  
for Theodore Goddard

*R. J. H. H. H.*  
Assistant Registrar of Companies.

Date

31-5-'63

116618  
/37.  
THE COMPANIES ACT, 1948

COMPANY LIMITED BY SHARES

SPECIAL RESOLUTIONS

— of —

DELTA REPETITION COMPONENTS LIMITED

Passed the 9th September 1965

AT AN EXTRAORDINARY GENERAL MEETING of the above-named Company, duly convened and held at Delta Works, East Greenwich, London, S.E.10 on Thursday, the 9th day of September, 1965 the following Resolutions were duly passed as SPECIAL RESOLUTIONS:-

RESOLUTIONS

1. That the provisions of Clause 3 of the Memorandum of Association of the Company with respect to the objects of the Company be altered by inserting after sub-clause (k) the following sub-clause, namely:-

(ka) To guarantee support or secure, whether by personal covenant or by mortgaging or charging all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by both such methods, the performance of the obligations of and the repayment or payment of the principal amounts of and premiums, interest and dividends on any securities of any person firm or company including (without prejudice to the generality of the foregoing) any company which is for the time being the Company's holding company as defined by Section 154 of the Companies Act, 1948, or another subsidiary as defined by the said Section of the Company's holding company or otherwise associated with the company in business.

2. That the regulations contained in the printed document submitted to the Meeting and for the purpose of identification signed by the Chairman thereof be and the same are hereby adopted as the Articles of Association of the Company in substitution for and to the exclusion of all the existing Articles of Association of the Company.

11/11/65

REGISTERED

15 SEP 1965

THE COMPANIES ACT, 1948.

COMPANY LIMITED BY SHARES.

NEW

Articles of Association

of

DELTA REPETITION COMPONENTS LIMITED

(Adopted by Special Resolution passed 9th day  
of September 1965)

1. Subject as hereinafter provided, the regulations contained or incorporated in Part II of Table A in the First Schedule to the Companies Act, 1948 (hereinafter referred to as "Part II of Table A") shall apply to the Company.

2. The shares shall be at the disposal of the Directors, who may, (subject to any direction to the contrary that may be given by the Company in General Meeting) allot or otherwise dispose of them to such persons at such times and on such conditions as they think proper, subject to clause 2 of Part II of Table A, and provided that no shares shall be issued at a discount, except as provided by Section 57 of the Act.

3. The lien conferred by Clause 11 of Part I of Table A shall attach to fully paid-up shares, and to all shares registered in the name of any person indebted or under liability to the Company, whether he shall be the sole registered holder thereof or shall be one of two or more joint holders.

4. Unless otherwise determined by the Company in General Meeting the number of the Directors shall not be less than two and Clause 75 of Part I of Table A shall be omitted.

5. Any Director who, by request, performs special services or goes or resides abroad for any purpose of the Company may be paid such extra remuneration by way of salary, percentage of profits or otherwise as the Board may determine.

6. The proviso to Clause 79 of Part I of Table A shall be omitted.

7. A Director may vote as a Director in regard

to any contract or arrangement in which he is interested or upon any matter arising thereout and if he shall so vote his vote shall be counted and he shall be reckoned in estimating a quorum when any such contract or arrangement is under consideration; and Clause 84 of Part I of Table A shall be modified accordingly.

8. The Directors may establish and maintain or procure the establishment and maintenance of any non-contributory or contributory pension or superannuation funds for the benefit of, and give or procure the giving of donations, gratuities, pensions, allowances or emoluments to any persons who are or were at any time in the employment or service of the Company, or of any company which is a subsidiary of the Company or is allied to or associated with the Company or with any such subsidiary company, or who are or were at any time Directors or officers of the Company or of any such other company as aforesaid, and the wives, widows, families and dependants of any such persons, and also establish and subsidise or subscribe to any institutions, associations, clubs or funds calculated to be for the benefit of or to advance the interests and well-being of the Company or of any such other company as aforesaid or of any persons as aforesaid, and make payments for or towards the insurance of any such person as aforesaid and do any of the matters aforesaid, either alone or in conjunction with any such other company as aforesaid. Subject always, if the Statutes shall so require, to particulars with respect to the proposed payment being disclosed to the members of the Company and to the proposed payment being approved by the Company, any Director holding any such employment or office shall be entitled to participate in and retain for his own benefit any such donation, gratuity, pension, allowance or emolument. Clause 87 of Part I of Table A shall be omitted.

9. Paragraph (f) of Clause 88 of Part I of Table A shall be omitted.

10. The provisions of sub-sections (1) to (6) inclusive of Section 185 of the Act shall not apply to the Company.

11. Each Director shall have the power to appoint either another Director or any person approved for that purpose by a resolution of the Board to act as alternate Director in his place during his absence and may at his discretion remove such alternate Director. A person so appointed shall (except as regards qualification, power to appoint an alternate and remuneration) be subject in all respects to the terms and conditions existing with reference to the other Directors of the Company and each alternate Director, while so acting shall exercise and discharge all the functions, powers

and duties as a Director of his appointor in such appointor's absence. Any Director acting as alternate shall have an additional vote for each Director for whom he acts as alternate. An alternate Director shall ipso facto cease to be an alternate Director if his appointor ceases for any reason to be a Director, provided that if any Director retires by rotation or otherwise but is re-elected at the same meeting, any appointment made by him pursuant to this Article which was in force immediately before his retirement shall remain in force as though he had not retired.

  
Chawna



COMPANY LIMITED BY SHARES

## Memorandum of Association

of

DELTA REPETITION COMPONENTS LIMITED

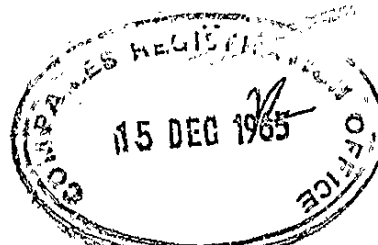
(As altered by Special Resolution passed  
9th September, 1965)

REGISTERED

15 DEC 1965

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3. The objects for which the Company is established are :-
  - (a) To carry on all or any of the businesses of electrical engineers and mechanical engineers, toolmakers, brassfounders, metalworkers, pressworkers, millwrights, machinists, smiths, woodworkers, painters, metalurgists, metal merchants and consulting engineers and to manufacture jigs, gauges, bakelite moulds, moulding, die casting moulds, auto and capstan turned parts, fuse gear, switch-gear, installations, wiring accessories, screws and nuts.
  - (b) To carry on any other business similar to or complementary to the foregoing businesses or which in the opinion of the Company can be conveniently or profitably carried on in conjunction with or subsidiary to any other business of the Company.
  - (c) To buy, take on lease or hiring agreement or otherwise acquire land or any other property, real or personal, movable or immovable, or any interest in such property and to sell, lease, let on hire, develop such property,

\* The name of the Company was changed to "Delta Repetition Components Limited" with effect from 31st May 1963.



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or otherwise turn the same to the advantage of the Company.

- (d) To take out, apply for and acquire by original grant or by transfer or assignment or otherwise letters patent, brevets d'invention, licences, concessions, secret processes and inventions and to use and exercise the same or to sell, assign and develop the same or grant licences in respect thereof or otherwise turn the same to the advantage of the Company.
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- (h) To sell the whole or any part of the undertaking of the Company for cash, shares, debentures or any other consideration.
- (i) To acquire by purchase or otherwise and either for cash, shares or debentures in the Company or any other consideration any other business or any interest therein which in the opinion of the Company may be conveniently or profitably combined with the business of the Company.
- (j) To lend money to customers and others and to guarantee the observance and performance of obligations and contracts by customers and others.
- (k) To borrow money and secure the repayment thereof by the creation and issue of mortgages, debentures, debenture stock or other securities.

Sub-clause (ka) was added by Special Resolution passed 9th September, 1965.

- (ka) To guarantee support or secure, whether by personal covenant or by mortgaging or charging all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by both such methods, the performance of the obligations of and the repayment or payment of the principal amounts of and premiums, interest and dividends on any securities of any

person firm or company including (without prejudice to the generality of the foregoing) any company which is for the time being the Company's holding company as defined by Section 154 of the Companies Act, 1948, or another subsidiary as defined by the said Section of the Company's holding company or otherwise associated with the Company in business. /

- (l) To draw, make, endorse, accept, discount and negotiate, bills, notes, warrants and negotiable instruments of all kinds. /
- (m) To remunerate any company, firm or person for services rendered in the promotion of the Company or the issue or placing of the shares, stock, debentures, debenture stock or other obligations of the Company and to pay all expenses incurred in connection with such promotion or the creation, issue and placing of any such shares, stock, debentures, debenture stock or other obligation. /
- (n) To grant pensions to employees and ex-employees and Directors and ex-Directors or other officers or ex-officers of the Company their widows, children and dependants and to subscribe to benevolent and other funds for the benefit of any such persons and to subscribe to or assist in the promotion of any charitable, benevolent or public purpose or object. /
- (o) To promote or assist in the promotion of any company having objects similar to or complementary to the objects of the Company and to subscribe, underwrite, buy or hold the shares, stock, debentures, debenture stock or other obligations of such company. /
- (p) To promote the Company's interests by advertising its products and services in any manner and in particular to give prizes or gifts to customers or potential customers and to promote or take part in competitions, displays and exhibitions. /
- (q) To distribute all or any of the assets of the Company in specie between the members of the Company in accordance with their rights. /
- (r) To do all or any other acts and things which in the opinion of the Company may be conducive or incidental to the objects of the Company. /
- (s) To do all such things in any part of the world either as principal or agent and either

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5. The share capital of the Company is £10,000 divided into 10,000 shares of One Pound each.

WE, the several persons whose names, addresses and descriptions are subscribed are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS	Number of Shares taken by each Subscriber
NORMAN EDWARD MOORE, 33, Balmoral Road, Erdington, Birmingham, 23. Mechanical Engineer.	One
BARBARA JULIET CLIVE, 50 Wake Green Rd. Moseley, Birmingham, 13. Spinster.	One

DATED this 21st day of October 1948.

WITNESS to the above signatures :-

E. A. CLIVE,  
24 Livery Street,  
Birmingham, 3.  
Chartered Accountant.

*Norman Edward Moore*  
N E M