Reg

Company number 0439684 (England & Wales)

STRATEGIC REPORT DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE PERIOD FROM 29 DECEMBER 2013 TO 3 JANUARY 2015 FOR

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES

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TURNERS (SOHAM) LIMITED GROUP OF COMPANIES

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TURNERS (SOHAM) LIMITED GROUP OF COMPANIES

COMPANY INFORMATION FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

Directors

v 3

P E Day

Mrs W M Day

Secretary

J G R Miller

Registered office

Fordham Road Newmarket Suffolk CB8 7NR

Company number

0439684 (England & Wales)

Auditors

Price Bailey LLP

Chartered Accountants & Statutory Auditors

Richmond House Broad Street

Ely Cambs. CB7 4AH

Bankers

Barclays Bank PLC

54 High Street

Soham Ely Cambs CB7 5HE

Solicitors

Stanley Tee

High Street

Bishop's Stortford

Herts CM23 2LU

Rustons & Lloyd 136 High Street Newmarket Suffolk CB8 8NN

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES STRATEGIC REPORT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

The directors present their strategic report for the period 29th December 2013 to 3rd January 2015.

REVIEW OF THE BUSINESS

The group operates across a broad spectrum of the haulage and storage industry in the UK and could be considered in three divisions:

- Temperature controlled distribution and storage of food products, including bespoke order picking operations
- Tanker operations for the food, buildings products and fuel industries
- Other general haulage operations including container distribution, a specialist fruit packing operation, and nationwide distribution of fruit and vegetables to wholesale markets across the UK.

The turnover of the group by division was:

| | Period ended 3.1.15 | Period ended 28.12.13 |
|---|---------------------|-----------------------|
| | £million | £million |
| Temperature controlled division | 109 | 104 |
| Tanker division | 79 | 93 |
| General haulage operations and other activities | 50 | 45 |
| | 238 | 242 |

At the period end the group employed 2,272 staff and operated 1,153 trucks compared to 2,374 staff and 1,138 trucks at the previous period end.

The haulage industry has continued to be competitive during the last year however the general economic climate has improved and offers limited opportunity for organic growth. The ongoing need to control costs and increase efficiency continues. In the marginally improving climate we believe the group is well placed to meet its challenges and to continue its successful development into the future.

KEY PERFORMANCE INDICATORS

The Company measures performance on a regular basis through a range of systems, reports and dashboards. Financial KPI's include sales, gross margin, profit, net assets and cash flow. Non-financial KPI's include health and safety targets, service levels, operational efficiency, quality measures and market share. The financial KPI's that communicate the group's financial performance and strength are turnover, operating profit and operating profit margin:

| | Period ended 3.1.15 | Period ended 28.12.13 |
|---|---------------------|-----------------------|
| | £million | £million |
| Turnover including share of associate | 252 | 258 |
| Operating profit including share of associate | e 19.4 | 19.7 |
| Margin on turnover | 7.7% | 7.6% |

The board considers these results to be satisfactory in the current economic environment.

By order of the Board

P E Day Date

Director

17th September 2015

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES DIRECTORS' REPORT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

The directors present their report with the financial statements for the period 29th December 2013 to 3rd January 2015.

Dividends

No dividends will be distributed for the period ended 3rd January 2015.

Directors

The directors during the period under review were:

P E Day Mrs W M Day

Employee involvement

The directors maintain a close dialogue with its employees regarding all matters concerning the employees' working environment within the group.

Employment of disabled employees

The directors recognise their responsibilities towards disabled persons and do not discriminate against them either in terms of job offers or career prospects. If employees become disabled, every effort is made to ensure their continued employment.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Director's Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group and company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Provision of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that

- (a) so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- (b) that director has taken all the steps that they ought to have taken as a director in order to be aware of any information needed by the company's auditor in connection with preparing its report and to establish that the company's auditor is aware of that information.

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES **REPORT OF THE DIRECTORS** FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

Auditors

The auditors, Price Bailey LLP, will be proposed for re-appointment in accordance with section 485 of the Companies Act 2006.

On behalf of the Board

P E Day 17th September 2015 Date

Director

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES

INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF TURNERS (SOHAM) LIMITED

We have audited the financial statements of Turners (Soham) Limited Group of Companies for the period ended 3rd January 2015 set out on pages 6 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities of Directors and Auditors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition we read all the financial and non-financial information in the Strategic Report and the Directors' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies, we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and company's affairs as at 3rd January 2015 and of its profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006.

In our opinion the information given in the Strategic Report and the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we required for our audit.

Trevor Smith FCA (Senior Statutory Auditor) for and on behalf of Price Bailey LLP Chartered Accountants & Statutory Auditors

Date - 29 September 2015

Richmond House, Broad Street, Ely, Cambs CB7 4AH

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

| | | | Per | iod | Per | riod |
|--------------------------|-------------------------------|-------|----------|-----------|-------------|----------|
| | N | lotes | 29.12.13 | to 3.1.15 | 30.12.12 to | 28.12.13 |
| | | | £ 000's | £ 000's | £ 000's | £ 000's |
| Turnover: group and s | hare of joint ventures | | 252,268 | | 258,454 | |
| Less: share of joint ver | = | | 14,669 | | 16,349 | |
| Group turnover | | | | 237,599 | | 242,105 |
| Cost of sales | | | | 192,035 | | 196,315 |
| Gross profit | | | - | 45,564 | - | 45,790 |
| Administrative expense | es | | | 26,358 | | 26,244 |
| • | | | - | 19,206 | | 19,546 |
| Other operating incom | е | | | 273 | | 126 |
| Group operating profit | | 3 | • | 19,479 | - | 19,672 |
| Share of operating (los | ss) profit in joint venture | | | (82) | | 23 |
| | | | • | 19,397 | - | 19,695 |
| Interest receivable: | group | 4 | | 3,168 | | 3,172 |
| | joint venture - bank interest | | | 1 | | 1 (22) |
| Interest payable: | group | 5 | | (170) | | (80) |
| Profit on ordinary act | tivities before taxation | | • | 22,396 | - | 22,788 |
| Tax on profit on ordina | ry activities | 6 | | 4,841 | | 5,360 |
| Profit for the financia | Il period after taxation | | - | 17,555 | = | 17,428 |

The retained profit for the period includes £19,157,000 (period ended 28th December 2013 - £11,940,000) dealt with in the financial statements of the holding company.

CONTINUING OPERATIONS

All of the above results derive from continuing activities.

| STATEMENT | OF TOTAL | RECOGNISED | GAINS AND LOSSES |
|-----------|----------|------------|------------------|
| JIAILULII | OI IOIAL | ILLOCOMOLD | CAINS AND ECOSES |

| Profit for the financial period | 17,555 | 17,428 |
|---|---------|---------|
| Currency translation differences on foreign currency net investment | (2) | - |
| Total recognised gains or losses for the period | £17,553 | £17,428 |

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES CONSOLIDATED BALANCE SHEET AS AT 3 JANUARY 2015

| | | 3.1. | 15 | 28.12 | 13 |
|---|-------------|----------|---------|----------|---------|
| | Notes | £'000's | £'000's | £'000's | £'000's |
| Fixed assets | | | | | |
| Goodwill | 7 | | 4,873 | | 7,181 |
| Tangible fixed assets | 8 | | 99,732 | | 100,693 |
| Investment Property | 10 | | 750 | | 750 |
| Investment in joint venture: | 11 | | | | |
| Share of gross assets | | 3,138 | | 3,192 | |
| Share of gross liabilities | | (3,050) | | (3,028) | |
| | | | 88 | | 164 |
| | | | 105,443 | | 108,788 |
| Current assets | | | | | |
| Stocks | 12 | 2,697 | | 3,133 | |
| Debtors: amounts falling due within one year | 13 | 71,735 | | . 75,126 | |
| Debtors: amounts falling due after one year | 13 | 44,281 | | 47,381 | |
| Cash at bank and in hand | 13 | 15,224 | | 402 | |
| Cash at bank and in hand | | 133,937 | _ | 126,042 | |
| | | 100,007 | | 120,012 | |
| Creditors: amounts falling due | | | | | |
| within one year | 14 | (24,986) | _ | (36,900) | |
| Not assument and the | | | 100 051 | | 00 142 |
| Net current assets | | | 108,951 | | 89,142 |
| | | | | | |
| Total assets less current liabilities | | - | 214,394 | _ | 197,930 |
| Creditore: amounta falling due | | | | | |
| Creditors: amounts falling due after one year | 15 | | (761) | | (1,049) |
| and one year | 10 | | (, | | (1,010) |
| Provisions for liabilities and charges | 18 | | (8,577) | | (9,378) |
| | | _ | | _ | 107.500 |
| | | = | 205,056 | - | 187,503 |
| Capital and reserves | | | | | |
| Called up share capital | 19 | | 13 | | 13 |
| Capital redemption reserve | 20 | | 2 | • | 2 |
| Other reserves | | | 68 | | 68 |
| Profit and loss account | 20 | | 204,973 | | 187,420 |
| | | _ | · | _ | |
| Shareholders' funds - equity interests | 21 | = | 205,056 | • = | 187,503 |

The financial statements were approved by the Board on 17th September 2015

P E Day

Director

Company number 0439684 (England & Wales)

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES COMPANY BALANCE SHEET AS AT 3 JANUARY 2015

| | | 3.1 | .15 | 28.1 | 2.13 |
|--|------------|---------|----------|---------|----------|
| | Notes | £ 000's | £ 000's | £ 000's | £ 000's |
| Fixed assets | | | | | |
| Goodwill | 7 | | - | | 501 |
| Tangible assets | 9 | | 99,491 | | 100,445 |
| Investment Property | 10 | | 750 | | 750 |
| Investments | 11 | | 629 | _ | 1,503 |
| | | | 100,870 | | 103,199 |
| | | | | | |
| Current assets | | | | | |
| Stocks | 12 | 2,697 | | 3,133 | |
| Debtors: amounts falling due within one year | 13 | 71,699 | | 75,037 | |
| Debtors: amounts falling due after one year | 13 | 44,281 | | 47,381 | |
| Cash at bank and in hand | | 15,224 | _ | 191 | |
| | | 133,901 | | 125,742 | |
| | | | | | |
| Creditors: amounts falling due | 4.4 | 05.050 | | 27.045 | |
| within one year | 14 | 25,256 | | 37,645 | |
| Net current assets | | | 108,645 | | 88,097 |
| Net current assets | | | 100,010 | _ | |
| Total assets less current liabilities | | | 209,515 | | 191,296 |
| | | | | | |
| Creditors: amounts falling due | 45 | | (400) | | (600) |
| after one year | 15 | | (463) | | (é00) |
| Provisions for liabilities and charges | 18 | | (8,577) | | (9,378) |
| • | | | | _ | |
| | | | £200,475 | = | £181,318 |
| | | | | | |
| Capital and reserves | | | | | 4 5 |
| Called up share capital | 19 | | 13 | | 13 |
| Capital redemption reserve | 20 | | 2 | | 2 |
| Profit and loss account | 20 | | 200,460 | | 181,303 |
| Shareholders' funds - equity interests | 21 | | £200,475 | - | £181,318 |
| onarcholacis lunas - equity interests | <u>~</u> : | | | = | 2.3.10.0 |

The financial statements were approved by the Board on 17th September 2015

P E Day Director

Company number 0439684 (England & Wales)

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

| | | Per | | Per | |
|---|-------|---------------------|----------------------|---------------------|---------------------|
| | Notes | 29.12.13 £ 000's | to 3.1.15 £ 000's | 30.12.12 to £ 000's | 28.12.13 £ 000's |
| | NOCES | 1 000 5 | 2 000 5 | 2 000 3 | 2 000 3 |
| Net cash inflow from operating activities | 1 | | 47,695 | | 30,885 |
| Returns on investment and servicing of finance | 2 | | 2,998 | | 3,142 |
| Taxation | | | (5,516) | | (5,613) |
| Capital expenditure | 2 | | (16,698) | | (33,407) |
| Acquisition | 2 | | - | | (1,002) |
| | | | 28,479 | - | (5,995) |
| Financing | 2 | | (5,676) | | 5,489 |
| Increase (decrease) in cash in the period | | | £22,803 | = | £(506) |
| Reconciliation of net cash flow to movement in net cash | 3 | | | | |
| Increase (decrease) in cash in the period | | 22,803 | | (506) | |
| Cash inflow (outflow) from decrease in debt and lease financing | | 5,676 | . <u>-</u> | (5,489) | |
| Change in net cash resulting from cash flows | | | 28,479 | | (5,995) |
| Movement in net cash in the period | | | 28,479 | - | (5,995) |
| Net debt at 28 December 2013 | | | (13,446) | | (7,451) |
| Net cash (debt) at 3 January 2015 | | | £15,033 | - - | £(13,446) |

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

2

1 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

| ACTIVITIES | Period 29.12.13 to 3.1.15 £ 000's | Period 30.12.12 to 28.12.13 £ 000's |
|--|---|--|
| Operating profit Depreciation charges Loss (profit) on sale of fixed assets Exchange (loss) arising on consolidation Decrease in stocks Decrease (increase) in debtors | 19,479 19,954 13 (2) 436 6,491 | 19,672 18,445 (153) - 228 (2,469) |
| Increase (decrease) in creditors | 1,324 | (4,838) |
| NET CASH INFLOW FROM OPERATING ACTIVITIES | 47,695 | 30,885 |
| ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED I | N THE CASH FL | OW STATEMENT |
| | Period 29.12.13 to 3.1.15 £ 000's | Period 30.12.12 to 28.12.13 £ 000's |
| Returns on investment and servicing of finance Interest received Dividend from joint venture Interest paid | 3,168 - (170) | 3,172 50 (80) |
| Net cash inflow from returns on investments and servicing of finance | 2,998 | 3,142 |
| Capital expenditure Purchase of tangible fixed assets Sale of tangible fixed assets | (19,072) 2,374 | (34,446) 1,039 |
| Net cash outflow from capital expenditure | (16,698) | (33,407) |
| Acquisition Purchase of goodwill | - | 1,002 |
| Net cash outflow for acquisitions and disposals | - | 1,002 |
| Financing Cash (outflow) inflow from finance lease and hire purchase | (5,676) | 5,489 |
| Net cash (outflow) inflow from financing | (5,676) | 5,489 |

TURNERS (SOHAM) LIMITED GROUP OF COMPANIES NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD FROM 29TH DECEMBER 2013 TO 3RD JANUARY 2015

3 ANALYSIS OF CHANGES IN NET CASH

| | 29.12.13 £ 000's | Cash flow £ 000's | 3.1.15 £ 000's |
|----------------------------------|---------------------|----------------------|-------------------|
| Net cash: | | | |
| Bank overdrafts | (7,981) | 7,981 | - |
| Cash at bank and in hand | 402 | 14,822 | 15,224_ |
| | (7,579) | 22,803 | 15,224 |
| Debt: | | | |
| Hire purchase and finance leases | (5,867) | 5,676 | (191) |
| Total | (13,446) | 28,479 | 15,033 |
| Analysed in Balance Sheet: | | | |
| , many couring balance on cot. | £ 000's | | £ 000's |
| Bank overdrafts and loans | (7,981) | | - |
| Cash at bank and in hand | 402 | | 15,224 |
| Hire purchase and finance leases | | | |
| - within one year | (5,672) | | (114) |
| - after one year | (195) | _ | (77) |
| | (13,446) | | 15,033 |

1 Accounting policies

Basis of consolidation

The consolidated financial statements include the company and all of its subsidiary undertakings and are prepared under the acquisition accounting basis.

Basis of accounting

The financial statements are prepared under the historical cost convention.

In accordance with Section 408 of the Companies Act 2006, a separate profit and loss account for the parent company has not been prepared, as its results are disclosed in the consolidated profit and loss account.

Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) which have been applied consistently (except as otherwise stated).

Turnover

Turnover represents the value of goods and services invoiced to customers, less returns, after deducting trade and other discounts and excluding value added tax.

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation. Cost comprises the original purchase price and any direct costs attributable to location and condition. The group provides depreciation at various rates, which are calculated to write off the cost of the assets over the period of their expected lives as follows:

Freehold property - depreciation is provided on the buildings on a straight line basis over 25 years. No depreciation is provided on land.

Plant and machinery - depreciation is provided over the assets' useful economic life which ranges from 4 to 15 years.

Motor vehicles and trailers - depreciation is provided over the assets' useful economic life which ranges from 4 to 10 years.

Deferred taxation

Deferred tax has been recognised in respect of all timing differences that have originated but not reversed at the balance sheet date and are calculated at the rates expected to be effective at the time the timing differences are expected to reverse. Deferred tax assets and liabilities are not discounted.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised in the balance sheet. They are depreciated over their estimated useful lives. The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability. Rentals under operating leases are charged on a straight line basis over the lease term.

Stocks

Stocks have been valued at the lower of cost and net realisable value

Fixed asset investments

Fixed asset investments are valued at cost less any provision for diminution in value.

1 Accounting policies - continued

Investment Property

Investment property is shown at the most recent valuation. Any aggregate surplus or loss on revaluation will be transferred to a revaluation reserve.

Pension schemes

The group operates defined contribution and defined benefit pension schemes.

The pension cost charge of the defined contribution schemes represents the contributions payable by the group under the rules of the schemes.

There has been no pension cost charge or credit to the profit and loss account for the defined benefit scheme for the current and previous periods. The pension fund surplus has not been incorporated into the accounts as is required by FRS 17 because the amount is not considered to be material. Further details are provided below in note 24.

Goodwill on consolidation

Goodwill arising on the consolidation of Browns (Holdings) Limited has been capitalised and amortised over its useful life of 5 years. Goodwill arising on the purchase of the business and certain assets of Lewis Tankers Limited in the previous period has been amortised over two years.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account at arriving at the operating result.

2 Staff costs

| Staff costs | | |
|---|-------------|-------------|
| | Period | Period |
| | 29.12.13 to | 30.12.12 to |
| | 3.1.15 | 28.12.13 |
| | £ 000's | £ 000's |
| Wages and salaries | 63,132 | 65,677 |
| Social security costs | 6,484 | 6,841 |
| Other pension costs | 856 | 632 |
| | 70,472 | 73,150 |
| The average monthly number of employees during the period was as follows: | | |
| | Period | Period |
| | 29.12.13 to | 30.12.12 to |
| | 3.1.15 | 28.12.13 |
| | No. | No. |
| Administrative staff | 442 | 441 |
| Operating staff | 1,822 | 1,949 |
| | 2,264 | 2,390 |

| 3 | Operating profit Operating profit is after charging: | Period 29.12.13 to 3.1.15 £ 000's | Period 30.12.12 to 28.12.13 £ 000's |
|---|--|--|--|
| | Hire of plant and machinery Depreciation - owned assets Depreciation - assets on hire purchase contracts | 2,832 17,462 | 2,592 16,015 |
| | and finance leases Loss (profit) on disposal of fixed assets Goodwill amortised (Loss) gain on foreign exchange Auditors' remuneration - for audit services - other fees | 184 13 2,308 (2) 47 | 107 (153) 2,309 10 52 10 |
| | Directors' emoluments | <u>151</u> | 322 |
| | Information regarding the highest paid director is as follows: Emoluments etc. | 96 | 169 |
| 4 | Interest receivable - Group | Period 29.12.13 to 3.1.15 £ 000's | Period 30.12.12 to 28.12.13 £ 000's |
| | Bank interest receivable On corporation tax Other interest | 82 1 3,085 3,168 | 3,108 3,172 |
| 5 | Interest payable - Group | Period 29.12.13 to 3.1.15 £ 000's | Period 30.12.12 to 28.12.13 £ 000's |
| | Bank interest Interest on corporation tax Hire purchase interest | 6 - 164 170 | 47 2 31 80 |

6 Taxation

7

| The tax charge on the profit on ordinary activities | for the perio | | | riod |
|---|---------------------|---------|---------------|-----------------------|
| | 29.12.13 £ 000's | | | o 28.12.13 £ 000's |
| UK corporation tax | £ 000 \$ | 2 000 5 | 2 000 5 | 2 000 5 |
| Current year - group - charged at 21.493% (period ended 28th December 2013 - 23.247%) | 5,649 | | 5,565 | |
| Current year - joint venture - 20% | (5) | | 5 | |
| (Over) under provision in previous years | (2) | | (4) | |
| | | 5,642 | | 5,566 |
| Deferred taxation | | | | |
| Current year | _ | (801) | _ | (206) |
| • | _ | 4,841 | _ | 5,360 |
| Factors affecting the group tax charge for the year | ar - | | - | |
| Profit on ordinary activities before tax | _ | 22,396 | _ | 22,788 |
| | _ | | _ | |
| Profit on ordinary activities before taxation multiple | ied by | | | |
| standard rate of UK corporation tax of 21.493% | _ | 4,814 | - | 5,297 |
| | | | | |
| Effects of | | | | |
| Depreciation add back | | 4,140 | | 4,144 |
| Capital allowances | | (3,328) | | (3,876) |
| Joint venture | | 5 | | (5) |
| Other tax adjustments | - | 18 | - | 5 268 |
| | _ | 835 | - | |
| Current tax charge | | 5,649 | | 5,565 |
| Current tax charge | = | 3,049 | = | 3,303 |
| Intangible assets - Goodwill | | | | |
| ilitaligible assets - Goodwill | | | Group | Company |
| | | | £ 000's | £ 000's |
| Cost | | | 2 000 3 | 20003 |
| Opening and closing balances | | | 10,040 | 1,002 |
| - p | | _ | | |
| Amortisation | | | | |
| Opening balance as at 29 December 2013 | | | 2,859 | 501 |
| Charge for the year | | | 2,308 | 501 |
| Closing balance as at 3 January 2015 | | _ | 5,167 | 1,002 |
| | | | | |
| Net Book value | | | | |
| At 3 January 2015 | | = | <u>4,</u> 873 | |
| | | | | |
| At 28 December 2013 | | | 7,181 | 501 |

8 Tangible fixed assets - Group

| Freehold Assets in Plant and Motor | Total |
|---|----------|
| property course of machinery vahiology | |
| property course of machinery vehicles & construction trailers | |
| £ 000's £ 000's £ 000's £ 000's | £ 000's |
| Cost | |
| At 29 December 2013 20,617 - 35,955 144,430 | 201,002 |
| Additions 992 3,612 6,342 8,126 | 19,072 |
| Disposals (15) - (191) (12,262) | (12,468) |
| At 3 January 2015 21,594 3,612 42,106 140,294 | 207,606 |
| Depreciation | |
| At 29 December 2013 5,100 - 26,327 68,882 | 100,309 |
| On disposals (15) - (184) (9,882) | (10,081) |
| Charge for the period 484 - 2,055 15,107 | 17,646 |
| At 3 January 2015 5,569 - 28,198 74,107 | 107,874 |
| <u></u> | |
| Net book value | |
| At 3 January 2015 <u>16,025 3,612 13,908 66,187</u> | 99,732 |
| | |
| At 28 December 2013 | 100,693 |

Included in land and buildings is freehold land cost of £8,224,000 (period ended 28th December 2013 - £8,224,000) which is not depreciated.

Included in motor vehicles and trailers are assets held under finance lease and hire purchase contracts with a net book value of £527,000 (28.12.13 - £6,178,000) and on which the depreciation charge for the period was £184,000 (period ended 28th December 2013 - £107,000).

9 Tangible fixed assets - Company

| | Freehold property | Assets in course of construction | Plant and machinery | Motor vehicles & trailers | Total |
|-----------------------|-------------------|----------------------------------|---------------------|---------------------------------|----------|
| • | £ 000's | £ 000's | £ 000's | £ 000's | £ 000's |
| Cost | | | | | |
| At 29 December 2013 | 20,033 | - | 36,950 | 143,611 | 200,594 |
| Additions | 992 | 3,612 | 6,342 | 8,126 | 19,072 |
| Disposals | | - | (191) | (12,262) | (12,453) |
| At 3 January 2015 | 21,025 | 3,612 | 43,101 | 139,475 | 207,213 |
| Depreciation | | | | | |
| At 29 December 2013 | 4,838 | - | 27,036 | 68,275 | 100,149 |
| On disposals | - | - | (184) | (9,882) | (10,066) |
| Charge for the period | 477 | <u> </u> | 2,0 <u>55</u> | 15,107 | 17,639 |
| At 3 January 2015 | 5,315 | | 28,907 | 73,500 | 107,722 |
| Net book value | | | | | |
| At 3 January 2015 | 15,710 | 3,612 | 14,194 | 65,975 | 99,491 |
| At 28 December 2013 | 15,195 | | 9,914 | 75,336 | 100,445 |
| | | | | | |

Included in land and buildings is freehold land cost of £8,027,000 (period ended 28th December 2013 - £8,027,000) which is not depreciated.

Included in motor vehicles and trailers are assets held under finance lease and hire purchase contracts with a net book value of £527,000 (28.12.13 - £6,178,000) and on which the depreciation charge for the period was £184,000 (period ended 28th December 2013 - £73,000).

10 Investment Property - Group and Company

3.1.15 £ 000's

Cost and valuation

Opening and closing balance

750

A valuation of the investment property purchased by the company for £750,000 was valued in December 2012 by Philip Ambrose FRICS of Cheffins. The directors believe there has been no significant change in value since that valuation.

11 Fixed Asset investments - Company

| | 3.1.15 | 28.12.13 |
|--|--------------|----------|
| | £ 000's | £ 000's |
| Cost | | |
| At 29 December 2013 | 21,035 | 18,227 |
| Additions | - | 2,808 |
| | 21,035 | 21,035 |
| Disposals | (2,219) | - |
| At 3 January 2015 | 18,816 | 21,035 |
| Provision for diminution in value | | |
| At 29 December 2013 | 19,532 | 8,767 |
| Eliminated on disposals | (1,484) | - |
| · | 18,048 | 8,767 |
| Charge for the year | 139 | 10,765 |
| At 3 January 2015 | 18,187 | 19,532 |
| Net book value | 629 | 1,503 |
| Unlisted investments. Charac in group | | |
| Unlisted investments - Shares in group | 000 | 4 500 |
| and associated companies | <u> </u> | 1,503 |

The company's investments at the balance sheet date in the ordinary share capital of unlisted companies include the following:

| 3 . | Nature of | %age |
|-------------------------------------|----------------------------|---|
| | Business | shareholding |
| | | - · · · · · · · · · · · · · · · · · · · |
| Turners International BV | Non-trading | 100 |
| CRW Limited | Non-trading | 100 |
| Profresh Solutions Limited | Haulage | 50 |
| Turners Finance Limited | Non-trading | 100 |
| Dart Distribution Limited | Non-trading | 100 |
| Perthdown Limited | Non-trading | 100 |
| Sam Ostle and Sons Limited | Non-trading | 100 |
| Fruitex (Spalding) Limited | Commercial property rental | 100 |
| Browns (Holdings) Limited | Non-trading | 100 |
| Cool Cargo Limited | Non-trading | 100 |
| David Andrew Haulage Limited | Non-trading | 100 |
| Browns Transport Limited | Non-trading | 100 |
| Browns Chilled Distribution Limited | Non-trading | 100 |

All of the above companies are registered in the United Kingdom except Turners International BV which is registered in The Netherlands.

All of the above investments are included in the consolidated financial statements, except Profresh Solutions Limited, which is accounted for as a joint venture under the gross equity method as Turners (Soham) Limited has no control over its day to day operational and financial affairs.

.. . . .

| 12 | Stocks | | | 0 | |
|----|--|---------|-----------|----------|----------|
| | • | | Group and | | |
| | | | 3.1.15 | 28.12.13 | |
| | | | £ 000's | £ 000's | |
| | Fuel and spares | | 1,425 | 1,861 | |
| | Properties | | 1,272 | 1,272 | |
| | Toportios | - | 2,697 | 3,133 | |
| | | = | | | |
| 13 | Debtors: | | | | |
| | amounts due within one year | _ | | | |
| | | Gro | • | Com | |
| | | 3.1.15 | 28.12.13 | 3.1.15 | 28.12.13 |
| | | £ 000's | £ 000's | £ 000's | £ 000's |
| | Trade debtors | 38,005 | 44,239 | 38,005 | 44,198 |
| | Amounts owed by undertakings in which | 55,555 | , | 00,000 | , |
| | the company has a participating interest | 3,265 | 3,060 | 3,265 | 3,060 |
| | Other taxes | . 9 | 60 | , - | 41 |
| | Corporation tax | 3,563 | 3,563 | 3,555 | 3,555 |
| | Other debtors | 2,241 | 609 | 2,222 | 588 |
| | Director's loan account | • | | • | |
| | Prepayments and accrued income | 1,688 | 1,772 | 1,688 | 1,772 |
| | Amounts owed by group undertakings | · | ŕ | | |
| | and associates | 22,964 | 21,823 | 22,964 | 21,823 |
| | | 71,735 | 75,126 | 71,699 | 75,037 |
| | | | | | |
| | amounts due after one year | 0 | | 0 | |
| | | Gro | • | Com | |
| | | 3.1.15 | 28.12.13 | 3.1.15 | 28.12.13 |
| | | £ 000's | £ 000's | £ 000's | £ 000's |
| | Other debtors | 5,300 | 6,400 | 5,300 | 6,400 |
| | Amounts owed by group undertakings | 0,000 | 0, | 2,222 | -, |
| • | and associates | 38,981 | 40,981 | 38,981 | 40,981 |
| | | 44,281 | 47,381 | 44,281 | 47,381 |
| | | | | | |
| | The above debtors include amounts | | | | |
| | due from: | 0 | | 0 | |
| | | Gro | | Com | |
| | | 3.1.15 | 28.12.13 | 3.1.15 | 28.12.13 |
| | | £ 000's | £ 000's | £ 000's | £ 000's |
| | Turners Regency Parks Limited - formerly | | | | |
| | Regency Park Homes Limited | | | | |
| | - repayable 2015 | _ | 2,000 | _ | 2,000 |
| | Turners Landex Parks Limited - formerly | | 2,000 | | _, |
| | Landex Parks Limited - repayable 2015 | _ | 1,100 | _ | 1,100 |
| | - repayable 2016 | 5,300 | 5,300 | 5,300 | 5,300 |
| | Turners Parks Group Limited - formerly | 0,000 | 0,000 | 0,000 | 2,000 |
| | Turners Parks Limited | | | | |
| | - no set terms for repayment | 38,981 | 38,981 | 38,981 | 38,981 |
| | | , | | 1 1 | |

14 Creditors: amounts falling due within one year

| | Group | | Com | pany |
|---|---------|----------|---------|----------|
| | 3.1.15 | 28.12.13 | 3.1.15 | 28.12.13 |
| | £ 000's | £ 000's | £ 000's | £ 000's |
| Trade creditors | 12,859 | 11,076 | 12,859 | 11,056 |
| Bank loans and overdrafts | - | 7,981 | - | 7,981 |
| Amounts owed to group undertakings | - | - | 475 | 1,150 |
| Corporation tax | 2,346 | 2,215 | 2,334 | 2,049 |
| Hire purchase and finance lease contracts | 114 | 5,672 | 114 | 5,672 |
| Other taxes and social security costs | 4,963 | 3,699 | 4,914 | 3,643 |
| Other creditors | 938 | 1,336 | 798 | 1,197 |
| Accruals and deferred income | 3,766 | 4,921 | 3,762 | 4,897 |
| | 24,986 | 36,900 | 25,256 | 37,645 |

The above bank loans and overdrafts are repayable on demand and are secured by composite guarantee held between Turners (Soham) Limited, Fruitex (Spalding) Limited, Browns Chilled Distribution Limited, a fixed charge on the group's fixed assets, cash deposits and book debts and a floating charge on all other assets of the group.

15 Creditors: amounts falling due after one year

| | Group | | Company | |
|---|-----------------|---------|---------|----------|
| | 3.1.15 28.12.13 | | 3.1.15 | 28.12.13 |
| | £ 000's | £ 000's | £ 000's | £ 000's |
| Hire purchase and finance lease contracts | 77 | 195 | 77 | 195 |
| Other creditors | 684 | 854 | 386 | 405 |
| | 761 | 1,049 | 463 | 600 |

16 Obligations under hire purchase and finance lease contracts

| | Group and Company | | |
|------------------------------|-------------------|----------|--|
| | 3.1.15 | 28.12.13 | |
| | £ 000's | £ 000's | |
| Gross obligations repayable: | | | |
| Within one year | 138 | 5,795 | |
| Between one and five years | 94 | 236 | |
| | 232 | 6,031 | |
| Finance charges repayable: | | | |
| Within one year | 24 | 123 | |
| Between one and five years | 17 | 41 | |
| | 41 | 164 | |
| Net obligations repayable | | | |
| Within one year | 114 | 5,672 | |
| Between one and five years | 77 | 195 | |
| · | 191 | 5,867 | |
| | | | |

Hire purchase and finance lease liabilities are secured over the assets to which they relate.

17 Obligations under lease agreements

The following payments are committed to be paid within one year:

| | | Land and | | d Company Other opera | ating leases |
|----|--|---------------|----------------|--------------------------|--------------|
| | | 3.1.15 | 28.12.13 | 3.1.15 | 28.12.13 |
| | | £ 000's | £ 000's | £ 000's | £ 000's |
| | Expiring: | ~ 0000 | 2000 | | |
| | Within one year | 31 | 41 | 231 | 447 |
| | Between one and five years | 416 | 146 | 610 | 945 |
| | , , , , , , , , , , , , , , , , , , , | 447 | 187 | 841 | 1,392 |
| | | | | | |
| | | | | | |
| 18 | Provisions for liabilities and charges | | | | |
| | · | | | l Company | |
| | | | 3.1.15 | 28.12.13 | |
| | | | £ 000's | £ 000's | |
| | Deferred Taxation - accelerated | | 0.577 | 0.070 | |
| | capital allowances | = | 8,577 | 9,378 | |
| | | | D. | eferred taxatio | n |
| | | | | oup and Compa | |
| | | | Gio | £'000's | arry |
| | | | | 20003 | |
| | At 29 December 2013 | | | 9,378 | |
| | Movement during the period - accelerated capit | al allowances | | (801) | |
| | At 3 January 2015 | • | | 8,577 | |
| | | | | | |
| 19 | Share capital | | | | |
| | | | 3.1.15 | | 28.12.13 |
| | | | £'000's | | £'000's |
| | Allotted, called up and fully paid: | | 40 | | 40 |
| | 12,500 Ordinary Shares of £1 each | = | 13 | = | 13 |
| 20 | Reserves | | | | |
| 20 | Reserves | Gro | un | Com | nany |
| | | Capital | Profit | Capital | Profit |
| | | Redemption | and loss | Redemption | and loss |
| | | Reserve | account | Reserve | account |
| | | £ 000's | £ 000's | £ 000's | £ 000's |
| | | | - - | | |
| | At 29 December 2013 | 2 | 187,420 | 2 | 181,303 |
| | Profit for the financial period | - | 17,555 | - | 19,157 |
| | Exchange gain arising on consolidation | | (2) | | <u> </u> |
| | At 3 January 2015 | 2 | 204,973 | 2 | 200,460 |
| | | | | | |

21 Reconciliation of movements in shareholders' funds

| | Group £ 000's | Company £ 000's |
|--|------------------|--------------------|
| Profit for the financial period | 17,555 | 19,157 |
| Exchange gain arising on consolidation | (2) | - |
| Net addition to shareholders' funds | 17,553 | 19,157 |
| Opening shareholders' funds | 187,503 | 181,318 |
| Closing shareholders' funds | 205,056 | 200,475 |
| Equity interests | 205,056 | 200,475 |

22 Capital commitments

| Company |
|----------|
| 28.12.13 |
| £ 000's |
| |

Contracted for but not provided at the Balance Sheet date

2,371 2,099

23 Contingent Liabilities

The group's bankers have issued a guarantee of £3,700,000 (period ended 28th December 2013 - £4,200,000) to the group's insurers to cover those third party motor and employer and public liability claims which are settled by the insurer but are the responsibility of the group. All known liabilities as at the balance sheet date are included in these accounts.

24 Pension commitments

a) Defined contribution

During the period the group made payments to Personal Pension Plans. The pension cost charge includes contributions payable by the group to the plans and amounted to £855,743 (Period ended 28th December 2013 - £632,376). Contributions totalling £101,725 (28th December 2013 - £206,155) were payable to the funds at the period end.

b) Defined benefit

The company sponsors the Turners (Soham) Limited Pension and Life Assurance Fund which is a defined benefit pension arrangement and which is now closed to new members. A triennial actuarial valuation of this scheme was carried out by a qualified independent actuary as at 30 June 2012.

FRS17 requires disclosure of assets and liabilities as at 3rd January 2015 calculated in accordance with the requirements of FRS17. Because the amounts are not considered to be material in the context of the accounts they are not included in the profit and loss account nor the balance sheet nor the statement of recognised gains and losses. Brief details are summarised below. Therefore for the purpose of these financial statements, all of the figures below are illustrative only and do not impact on the actual balance sheet at 3 January 2015 or on this period's performance statements.

As an ongoing scheme the value of the assets was £689,000 and the liabilities were £600,000 as at 30th June 2012. This resulted in a surplus of £89,000 with the ratio of assets to liabilities (the 'funding level') being 115%. None of the assets of the scheme were in any way connected with or used by the Company.

No contributions were paid in the period nor in the two previous periods.

25 Related party transactions

Amounts owed by related parties:

| • • • • • • • • • • • • • • • • • • • | 3.1.15 | 28.12.13 |
|--|---------|----------|
| | £'000's | £'000's |
| Turners Regency Parks Limited - formerly Regency Park Homes Limited | 19,450 | 20,665 |
| Turners Landex Parks Limited - formerly Landex Parks Limited | 6,260 | 6,951 |
| Turners Cotswold Manor Country Park LLP - formerly Cotswold Manor | | |
| Country Park LLP | 1,410 | 1,475 |
| Turners Parks Group Limited - formerly Turners Parks Limited | 40,104 | 40,104 |
| Turners (Soham) Holdings Limited | 16 | 7 |
| Turners Britannia Parks Limited - formerly Turners (Britannia Parks) | | |
| Limited | 5 | 2 |
| Profresh Solutions Limited | 3,265 | 3,060 |

Turners Regency Parks Limited - formerly Regency Park Homes Limited P E Day is a director and shareholder of the company.

Loans totalling £13,350,000 were due for repayment in December 2014. The loans bear interest of £612,500pa of which £412,500pa was payable quarterly in arrears and the balance was payable in December 2014. Neither the loan nor the deferred interest were paid and remain payable upon demand.

A £2,000,000 loan is wholly repayable in 2015 and bears interest of £90,000pa payable quarterly in arrears.

Further loans of £2,405,480 (net of repayments) were advanced in previous periods. The interest rate on these loans is 4% above bank base rate.

Interest charged in the period totalled £703,798 together with deferred interest of £192,877 (period ended 28.12.13 - £893,742). Total deferred interest accrued at the period end totalled the period end totalled £1,000,000 (28.12.13 - £807,123). Total interest accrued at the period end totalled £693,742 (28.12.13 - £693,742).

Turners Landex Parks Limited - formerly Landex Parks Limited P E Day is a director and shareholder of the company.

Loans totalling £6,260,000 (net of repayments) were advanced in previous periods. £960,000 is repayable in 2015 and the balance of £5,300,000 is repayable in 2016.

The interest rate on all these loans is 4% above bank base rate. Interest charged in the period totalled £315,940 (period ended 28.12.13 - £304,163). Total interest accrued at the period end totalled £nil (28.12.13 - £304,163)

Turners Cotswold Manor Country Park LLP - formerly Cotswold Manor Country Park LLP Turners Regency Parks Limited - formerly Regency Park Homes Limited - is a member of Turners Cotswold Manor Country Park LLP - formerly Cotswold Manor Country Park LLP. Loans totalling £1,410,000 were advanced during previous periods, the interest rate on these loans is 4% over bank base rate and there are no set terms for repayment. Interest charged to in the period totalled £64,878 (period ended 28.12.13 - £64,521).

Total interest accrued at the period end totalled £nil (28.12.13 - £64,521)

Turners Parks Group Limited - formerly Turners Parks Limited P E Day and Mrs W M Day are directors of the company.

Loans totalling £40,731,000 were advanced during previous periods and net repayment of £1,750,000 was received in the previous period. The interest rate is 4% above bank base rate and there are no set terms for repayment. Interest charged in the period totalled £1,787,622 (period ended 28.12.13 - £1,825,164). Total interest accrued at the period end totalled £1,122,874 (28.12.13 - £1,122,874). Management charges and rents payable in the period totalled £46,612 (period ended 28.12.13 - £98,800)

25 Related party transactions (continued)

Turners (Soham) Holdings Limited

PE Day and Mrs W M Day are directors and shareholders of the company.

Turners (Soham) Limited paid for expenses incurred by Turners (Soham) Holdings Limited to a value of £9,000 during the period (period ended 28.12.13 - £7,000) and the amount outstanding at the period end was £16,000 (28.12.13 - £7,000).

Turners Britannia Parks Limited - formerly Turners (Britannia Parks) Limited PE Day and Mrs W M Day are directors of the company.

Turners (Soham) Limited provides services for which it raises management charges. £4,627 was outstanding at the period end (28.12.13 - £1,811).

Profresh Solutions Limited

P E Day and Mrs W M Day are directors of the company. Turners (Soham) Limited owns one share representing 50% of the share capital.

Sales to Profresh Solutions Limited in the period totalled £14,228,000 (period ended 28.12.13 - £17,067,000).

27 Control

The company is under the immediate control of Turners (Soham) Holdings Limited and the ultimate control of P E Day by virtue of his majority shareholding.