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REGISTERED NUMBER: 437864



DIRECTORS' REPORT

The Directors' present their Report and the audited financial statements of the company for the year ended 31 March 1997.

PRINCIPAL ACTIVITY

The company's principal activity during the year was that of haulage and warehousing.

RESULTS AND DIVIDENDS

This Report accompanies the accounts of the company for the financial year ended 31 March 1997. The trading results for the year are as shown by the attached trading and Profit and loss Account. The profit of the company, before provision for Corporation Tax, stands at £214077. The Directors recommend that no further distributions, by way of a dividend or Directors fees, should be paid.

FIXED ASSETS

In the opinion of the Directors, the freehold properties now have a value in excess of £912181. The changes in fixed assets are summarised in the Notes to the accounts.

DIRECTORS' AND THEIR INTERESTS

The Directors' were as follows:-

Mr W J Evans

Mrs A D Evans

Mr N J Evans

Mr N S Evans

Mr D W Evans

Mr I P Ramsay - Appointed 01/5/96 - resigned 27/3/97

No directors had any beneficial interest in the shares of the company. The directors interests in the share capital of E T Holdings Ltd (the ultimate holding company) were as follows:

	5/4/97	31/3/97	1996
Mr W J Evans	12	28	28
Mrs A D Evans	12	28	28
Mr N J Evans	41	22	22
Mr N S Evans	35	22	22
	100	100	100

DIRECTORS' REPORT - (CONTINUED)

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently:
- make judgements and estimates that are reasonable and prudent:
- follow applicable accounting standards, subject to any material departures disclosed and explained in the accounts:
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

General Meeting.

-		

NJ Evans (Secretary) Date 21/1/98

A Resolution to re-appoint Messrs. Stevens & Willey as Auditors will be put to the members at the Annual

AUDITORS' REPORT TO THE SHAREHOLDERS OF EVANS TRANSPORT LIMITED

We have audited the accounts on pages 4 to 13 which have been prepared under the historical cost convention as modified by the revaluation of leased vehicles and the accounting policies set out on page 7.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 2, the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

OPINION

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31 March 1997 and of its profit for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

Date 22/1/98.

Stevens & Willey

Certified Accountants and Registered Auditors

Grenville House

9 Boutport Street

Barnstaple

EX31 1TZ

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 1997

	Notes	1997	1996
TURNOVER		8428933	7053950
COST OF SALES		(6843256)	(5841827)
GROSS PROFIT		1585677	1212123
OPERATING COSTS		(748127)	(581510)
ADMINISTRATION EXPENSES		(394397)	(329554)
OPERATING PROFIT	2	443153	301059
FRANKED INVESTMENT INCOME	11	-	15826
INTEREST PAYABLE	3	(229076)	(161614)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		214077	155271
TAXATION	10	(18142)	46232
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		195935	201503
DIVIDENDS		-	-
RETAINED PROFIT FOR THE YEAR	9	£ 195935	£ 201503

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the above two financial years.

NOTE OF HISTORICAL COST PROFITS AND LOSSES FOR THE YEAR ENDED 31 MARCH 1997

	1997	1996
Reported profit on ordinary activities before taxation	214077	155271
Difference between historical cost depreciation and actual cost depreciation charge for the year calculated on the		
revalued amount	20093	31933
Historical cost profit on ordinary activities before taxation	£234170	£187204
Historical cost retained profit for the year after taxation	£216028	£233436

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 1997

	1997	1996
Profit for the financial year after taxation	195935	201503
Depreciation on leased assets	20093	31933
Total recognised gains	£216028	£233436

BALANCE SHEET AS AT 31 MARCH 1997

	Notes		1997		1996
FIXED ASSETS					
Intangible Assets - Goodwill	1		-		-
Tangible Assets	5		3737742		3340066
			3737742		3340066
CURRENT ASSETS					
Loan - ET Holdings Ltd	12		405928		251530
Stock	6		101326		66451
Trade Debtors			1961623		1478364
Other Debtors			1539		1098
Staff Loans			5191		5153
Prepayments			223786		189242
			2699393		1991838
CREDITORS: Amounts falling due within one year	7		(3771617)		(3017476)
NET CURRENT LIABILITIES			(1072224)		(1025638)
TOTAL ASSETS LESS CURRENT LIABILITIES			2665518		2314428
CREDITORS: Amounts falling due after more than one year					
Directors Loans			(52944)		(90950)
Bank Loan	17		(99263)		(181650)
Obligations under Leasing and Hire Purchase Contracts			(1262054)		(980132)
		£	1251257	£	1061696
CAPITAL AND RESERVES				_	
Called Up Share Capital	8		150000		150000
Tax Equalisation Account			5315		5315
Leasing Revaluation Account	9		70479		96946
Share Premium Account			265295		265295
Profit and Loss Account	9		760168	_	544140
Includes Non-Equity Interests	9	£	1251257	£	1061696
Cons W.	l Evans	(Di	rector) Dat	e	21/1/98

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997

1. ACCOUNTING POLICIES

a) Basis of Preparation

The accounts are prepared under the historical cost convention as modified by the revaluation of leased vehicles and in accordance with applicable accounting standards.

b) Depreciation

Freehold buildings have been depreciated at 2% straight line basis. Depreciation of other fixed assets has been calculated as follows:

Written Down Value

Lorries Trailers Fixtures, Fittings and Equipment Motor Vehicles 25% on written down value 20% on written down value 15% on written down value 25% on written down value

c) Stocks

Stocks are stated at the lower of cost and net realisable value.

d) Goodwill

Goodwill is the difference between the amount paid on the acquisition of a business and the aggregate fair value of its separable net assets. Goodwill which was previously included as an Intangible asset has been written off against reserves (Note 9) in order to comply with SSAP 22.

e) Deferred Taxation

Provision has not been made for taxation deferred in respect of timing differences. In the opinion of the Directors, there is reasonable probability that the liability will not crystallise in the foreseeable future.

f) Leasing and Hire Purchase Commitments

Assets held under finance leases and hire purchase contracts are capitalised in the Balance Sheet and are depreciated over their useful lives. The interest element of the rental obligations is charged to the Profit and Loss Account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rental paid under leases is charged to income on a straight line basis over the term of the lease.

g) Turnover

Turnover comprises the net invoiced value of goods and services supplied in the ordinary course of business, excluding Value Added Tax in the United Kingdom.

h) Cashflow Statement

The accounts do not include a cashflow statement because it is a wholly owned subsidiary.

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED)

2. OPERATING PROFIT

	1997 £	1996 £
This is stated after charging or crediting:		
Lease rentals Profit on disposal of fixed assets Auditors remuneration	12478 (56844) 9600	9072 (69665) 11100
Depreciation on owned assets Depreciation on assets held on hire purchase / finance leases Depreciation on leased assets	127685 488123 20093	129963 296343 31933
3. INTEREST PAYABLE	100=	400 -
	1997	1996
Finance Lease Interest Property Loan Interest Bank Overdraft (including Bank Charges) Hire Purchase Interest	12395 18813 79272 118596 229076	29169 56366 76079 £ 161614
4. STAFF COSTS		
	1997	1996
Wages and Salaries Social Security Costs	2151914 176034 2327948	1876804 158768 £ 2035572
The average weekly number of employees during the year was as	follows:	
	1997	1996
Drivers Administration Garage	117 9 14 140	103 7 11 121

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED)

5. TANGIBLE FIXED ASSETS

		As at 31.3.96	Additions	Disposals	As at 31.3.97
COST					31,3,7/
Freehold Land and Buildings		904624	24226		928850.
Motor Vehicles and Lorries		3034387	1085016	232245	3887158
Plant and Machinery, Office Equipment and Fork Lift		237796	7311		245107
Leased Vehicles		233069	-	88745	144324
	£	4409876	1116553	320990	5205439
DEPRECIATION		, _z .			
Freehold Land and Buildings		8092	8577		16669
Motor Vehicles and Lorries		880482	579363	166189	1293656
Plant and Machinery, Office Equipment and Fork Lift		55664	27868		83532
Leased Vehicles		125572	20093	71825	73840
	£	1069810	635901	238014	1467697
NET BOOK VALUE	£	3340066		£	3737742

Included in Motor Vehicles and Lorries is £2128645 (1996 - £1689805) net book value of assets held on hire purchase / finance leases.

The leased vehicles are vehicles previously financed on leases, but have now entered into their secondary period and have been valued as an asset with the credit to the Leasing Revaluation Account.

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED)

6. STOCKS

	1997		1996	
Stock	£	101326	£	66451

The difference between purchase price of stocks and their replacement cost is not material.

7. CREDITORS: Amounts falling due within one year

		1997		1996
Bank Loan	ķ.	112000		106000
Bank Overdraft	,	1325636		854946
Trade Creditors		441151		554114
Accruals		89489		69351
Other Taxes and Social Security Costs		269616		104759
Other Creditors		37138		29066
Corporation Tax		18142		
Loan - Lamey's Distribution Ltd		147817		123792
Loan - Frank Tucker (Rental) Ltd		157023		88292
Loan - Frank Tucker (Haulage) Ltd - see note 12		566171		565285
Obligations under Leasing and Hire Purchase Contracts		607434	_	521871
	£	3771617	£	3017476

The directors (Mr W J, N J and N S Evans) of this company are also the directors of Lamey's Distribution Limited.

8. CALLED UP SHARE CAPITAL

	Authorised	Allotted, Called Up and Fully Paid
Ordinary Shares of £1 each	144000	144000
3% Non Cumulative Preference Shares	6000	£ 150000

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED).

9. RECONCILIATION OF MOVEMENTS ON SHAREHOLDERS' FUNDS

	Called Up Share Capital	Tax Equalisation Account	Leasing Revaluation Account	Share Premium Account	Profit and Loss Account	Total
At 1 April 1995 Profit for the year Goodwill written off Transfer of depreciation	150000	5315	135072	265295	411204 201503 (100500)	966886 201503 (100500)
on revalued assets Decrease in Leasing Revaluation Account			(31933)		31933	-
At 31 March 1996 Profit for the year Transfer of depreciation on revalued assets	150000	5315	× 96946	265295	544140 195935	(6193) 1061696 195935
Decrease in Leasing Revaluation Account			(20093)		20093	(6374)
At 31 March 1997	£150000	5315	70479	265295	760168	1251257

The amount attributable to non-equity interests is £6000.

10. TAXATION

	1997	1996
Deferred tax Relating to Franked Investment Income Interest paid Tax on results for the year at 25.7% (1996 - 0%)	£ 18142 18142	(50000) 3165 603 £ (46232)

The £50000 deferred tax credit has arisen due to the release of a £50000 deferred tax provision included in Frank Tucker (Haulage) Limited when its business was merged with this company's business.

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED)

11. FRANKED INVESTMENT INCOME

This is dividends received from Devon Transport Training Ltd, the Shares of which have minimal capital value.

12. GROUP REORGANISATION AND POST BALANCE SHEET EVENT

On 31 March 1995 the directors of Evans Transport Limited sold their shareholdings in this company to E T Holding Limited (incorporated in the UK and the ultimate parent company). Fellow subsidiaries are Frank Tucker (Haulage) Limited (now dormant), Frank Tucker (Rental) Limited and Frank Tucker (Commercials) Limited (all incorporated in the UK).

On 1 April 1995 the business and certain assets of Frank Tucker (Haulage) Limited was transferred to this company at a cost of £565285. It is proposed that in due course a restructuring will take place so that this liability will be due to the parent company.

On 1 April 1997 the business of Frank Tucker (Rental) Limited was transferred to this company.

Included in trade debtors is £49603 (1996 - £25310) owed by fellow subsidiaries and included in trade creditors is £64098 (1996 - £91891) owing to fellow subsidiaries. During the year the company traded on normal commercial basis with its fellow subsidiaries with £174295 (1996 - £164196) of sales and £833564 (1996 - £810542) of purchases.

13. DIRECTORS REMUNERATION

	1997	1996
Fees Other emoluments (including pension contributions)	50437 6984	41566 6079
	£57421	£ <u>47645</u>

Directors' emoluments, excluding pension contributions, fell within the following ranges:

	1997	1996
£ Nil - £5000	2	2
£10001 - £15000	2	3
£15001 - £20000	1	-

The emoluments, excluding pension contributions, of the chairman were £2910 (1996 - £2910)

The emoluments, excluding pension contributions, of the highest paid director were £17297 (1996 - £13660)

NOTES TO THE ACCOUNTS AS AT 31 MARCH 1997 - (CONTINUED)

14. TRANSACTIONS WITH DIRECTORS

During the year the company traded on a normal commercial basis with Evans Sand and Aggregates, the partners of which are Mr W J Evans and Mrs A D Evans. Total sales in the year amounted to £101820 (1996 - £94063) with £30129 (1996 - £26984) owing to the company at the year end.

15. CONTINGENT LIABILITY

On 9 September 1994 the company provided its bankers with an unlimited multilateral guarantee to secure the amounts due to the bank in respect of the other group companies. The group bank borrowings amounted to £3262745 (1996 - £2724535). The parent company has a £45518 (1996 - £212182) loan which is partly secured on certain lorries owned by this company.

16. LEASE COMMITMENTS

The company had annual commitments of £nil (1996- £6035) under non - cancellable leases which expire within one to two years.

17. BANK LOAN AND OVERDRAFT

	1997	1996
Within one year Between one and two years Between two and five years	1437636 99263	960946 120000 61650
	£1536899 £	1142596

The bank loan and overdraft are secured by a fixed and floating charge on the company's assets.