CURTIS HOLT (SOUTHAMPTON) LIMITED

REPORTS AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2000

CLARKSON HYDE Chartered Accountants and Registered Auditors



Contents

Page

1 - 2 Directors' report

3 Auditors' report

4 Profit and loss account

5 Balance sheet

6 - 12 Notes to the financial statements

For management information only

13 - 15 Detailed trading and profit and loss account

Directors

J R C Twallin S C Morris A J T Strong T J Strong

Secretary and registered office

S C Morris

Green Street Green Road

Dartford Kent DA1 1FN

Registered auditors

Clarkson Hyde 137-143 High Street

Sutton Surrey SM1 1JH

Bankers

HSBC Bank plc

Corporate Banking Centre

9 Wellesley Road

Croydon Surrey CR9 2AA The directors present their annual report together with the audited financial statements for the year ended 31 December 2000.

REVIEW OF THE BUSINESS

The company's principal activity during the year was that of distributor of hand tools and allied products.

Turnover for the year was £20,541,000 (1999: £19,475,000).

RESULTS AND DIVIDENDS

The trading profit for the year, after taxation and before dividends, amounted to £784,000 (1999: £836,000). The preference dividend was paid on 30 September 2000. An ordinary dividend of £0.33 per share was also paid during the year (1999: £0.34).

FUTURE DEVELOPMENTS

It is intended that future developments should continue to be in our existing fields of activity.

FIXED ASSETS

The movement in fixed assets during the year is set out in note 9 to the financial statements.

MARKET VALUE OF THE FREEHOLD PROPERTIES

The directors are of the opinion that the market value of the company's freehold properties is not materially lower than the net book value shown in the financial statements.

DIRECTORS AND THEIR INTERESTS

The directors of the company during the year under review were J R C Twallin, S C Morris, A J T Strong and T J Strong. No director held any beneficial interest in the company.

The interests of J R C Twallin in the share capital of the parent company are disclosed in the financial statements of that company.

DIRECTORS' RESPONSIBILITIES

Company law requires that we prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

We are responsible for:

- (a) preparing these financial statements, and in our opinion, we have:
 - (i) selected suitable accounting policies and applied them consistently,
 - (ii) made judgements and estimates which we consider to be reasonable and prudent,
 - followed applicable accounting standards, subject to any material departures disclosed and (iii) explained in the financial statements,
 - used the going concern basis. (iv)

DIRECTORS' RESPONSIBILITIES (Contd.)

- (b) keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to ensure that the financial statements comply with the Companies Act 1985.
- (c) safeguarding the assets of the company and for taking reasonable steps for the prevention of fraud and other irregularities.

AUDITORS

A resolution to re-appoint Clarkson Hyde as auditors will be presented to the members at the Annual General Meeting in accordance with Section 384(1) of the Companies Act 1985.

BY ORDER OF THE BOARD

S C Morris Secretary 30 July 2001

To the members of Curtis Holt (Southampton) Limited:

We have audited the financial statements on pages 4 to 12 which have been prepared under the historical cost convention and the accounting policies set out on pages 6 and 7.

Respective responsibilities of directors and auditors

As described on pages 1 and 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2000 and of its profit for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

137 - 143 High Street Sutton Surrey SM1 1JH CLARKSON HYDE Chartered Accountants and Registered Auditors 30 July 2001



	Note	2000 £'000	1999 £'000
TURNOVER	2	20,541	19,475
Cost of sales		<u>16,269</u>	<u>15,460</u>
Gross profit		4,272	4,015
Net operating expenses	3	3,070	2,709
OPERATING PROFIT	4	1,202	1,306
Interest payable	6	82	<u>71</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	1,120	1,235
Taxation on profit on ordinary activities	7	<u>336</u>	399
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	14	784	836
Dividends	* 8	<u>419</u>	<u>434</u>
RETAINED PROFIT FOR THE FINANCIAL YEAR		<u> 365</u>	402

There were no recognised gains or losses for the year other than in the profit and loss account.

There were no acquisitions or discontinued activities in the current or preceding year. All the turnover was derived from continuing operations.

	Note		2000 £'000		1999 £'000
FIXED ASSETS			2 000		2 000
Tangible assets	9(a)		1,208		1,183
Investments	9(b)		432		3 <u>97</u>
	` '		1,640		1,580
CURRENT ASSETS					·
Stocks	10	2,676		2,690	
Debtors	11	3,390		3,218	
Cash at bank and in hand		4		5	
		6,070		5,913	
CREDITORS - Amounts falling due within one year	12(a)	2,259		<u>2,147</u>	
NET CURRENT ASSETS			<u>3,811</u>		<u>3,766</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			5,451		5,346
CREDITORS - Amounts falling due after more than one year	12(b)		<u>545</u>		<u>805</u>
			4,906		4,541
CAPITAL AND RESERVES					
Share capital	13		520		520
Reserves	14		4,386		4,021
			<u>4,906</u>		<u>4,541</u>
				e.	
SHAREHOLDERS' FUNDS					
Attributable to Equity shareholders			4,506		4,141
Attributable to Non-Equity shareholders			<u>400</u>		400
			<u>4,906</u>		<u>4,541</u>

Approved by the board on 30 July 2001

JRC Twallin VECILI

1. ACCOUNTING POLICIES

(a) BASIS OF PREPARATION AND CONSOLIDATION

The financial statements have been prepared under the historical cost convention and using applicable Accounting Standards.

The company is exempt from producing consolidated financial statements under S228(1) of the Companies Act 1985, being a wholly owned subsidiary of a parent company incorporated in Great Britain at the end of the financial year.

(b) TURNOVER

Turnover represents sales less credit notes to outside customers and excludes value added tax.

(c) STOCKS

Stocks have been valued at the lower of purchase cost or net realisable value on the average cost basis.

(d) **DEPRECIATION**

Depreciation is provided so as to write off the cost of the fixed assets over their estimated useful lives, employing the following rates and methods:-

Category	Rate	Method
Freehold buildings	2%	Straight line
Fittings and equipment	20%- 33.3%	Straight line
Computers - hardware	33.3%	Straight line
- software	50%	Straight line
Motor vehicles - cars	25%	Reducing balance
- vans	33.3%	Straight line

(e) HIRE PURCHASE INTEREST

Hire purchase interest has been allocated to the accounting periods using the 'sum of the digits' method.

(f) LEASED ASSETS

Where leased assets are financed by leasing agreements which give rights approximating to ownership, the assets are treated as if they had been purchased outright. The amount capitalised is the net present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations to the lessor. Depreciation on the relevant assets is charged to the profit and loss account. Lease payments are treated as consisting of capital and interest elements and the interest is charged to the profit and loss account using the 'sum of the digits' method.

All other leases are operating leases and the annual rentals are charged to the profit and loss account as incurred.

(g) DEFERRED TAXATION

Provision is made for deferred taxation at expected rates of tax, for the effect of all material timing differences between profits for taxation purposes and profits as stated in the accounts, to the extent that, in the opinion of the directors, a liability is expected to arise in the foreseeable future.

1. ACCOUNTING POLICIES (continued)

(h) PENSION COSTS

Contributions to the group pension scheme are charged to the profit and loss account so as to spread the cost of the pension over employees working lives with the Group. Contributions are based on actuarial valuations.

(i) CASH FLOW STATEMENT

The company has taken advantage of special exemptions under FRS 1 (Revised 1996) in not preparing a cash flow statement, since its cash flow movements are included in the financial statements of its ultimate parent company, Dormole Ltd.

2. TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover and profit on ordinary activities before taxation are both wholly attributable to the company's principal activity as distributors of hand tools and allied products and are wholly derived from the United Kingdom and the Republic of Ireland.

			2000 £'000	1999 £'000
3.	NET OPERAT	ING EXPENSES		
	Administrative	expenses (incl. distribution)	<u>3,070</u>	<u>2,709</u>
4.	OPERATING	PROFIT		
	Is stated after c	harging/(crediting):		
	Directors' remu	neration	-	-
	Auditors' remu	neration- audit	24	24
		- other	4	5
	Depreciation		164	160
	Profit on dispos	sal of fixed assets	(2)	(5)
	Hire of equipm	ent	<u>31</u>	<u>15</u>
5.	EMPLOYEE 1	INFORMATION		
	(a)	The average number of persons employed by the company during the year, excluding directors, is analysed by type of work below:	No.	No.
		Distribution and service	75	68
		Administration and management	<u>49</u>	<u>47</u>
			<u>124</u>	<u>115</u>
	(b)	Company employment costs - all employees including executive directors:	£'000	£'000
		Aggregate gross wages and salaries	1,753	1,506
		Employer's national insurance contributions	160	144
		Employer's pension contributions	<u>116</u>	101
		Total direct costs of employment	<u>2,029</u>	<u>1,751</u>

					2000	1999
					£'000	£'000
6.	INTEREST PAYABLE					
	Bank overdraft				3	(7)
	Loans interest			•	66	64
	Finance leases and hire purcha	ase contracts			<u>13</u>	<u>14</u>
					<u>82</u>	<u>71</u>
7.	TAXATION ON PROFIT O ACTIVITIES	N ORDINARY	· ·			
	UK corporation tax at 30% (1	999: 30.25%)			344	399
	Over provision in prior year				(8)	
					<u>336</u>	<u>399</u>
8.	DIVIDENDS					
	Ordinary dividend				395	410
	Preference dividend				<u>24</u>	_24
					<u>419</u>	<u>434</u>
9.	FIXED ASSETS					
(a)	Tangible assets	Freehold Land & Buildings	Fittings & Equipment	Computers	Motor Vehicles	Total
		£'006	£'000	£'000	£'000	£'000
	COST	2000	. 2 (100	2 000	2000	2 000
	At 01.01.00	1,001	133	58	617	1,809
	Additions	•	13	3	199	215
	Group transfer	-	- ,		(14)	(14)
	Disposals		en Livering and	<u>(19</u>)	(<u>100</u>)	<u>(119</u>)
	At 31.12.00	1,001	<u>146</u>	<u>42</u>	<u>702</u>	<u>1,891</u>
	DEPRECIATION					
	At 01.01.00	162	70	54	340	626
	Charge for the year	15	27	3	119	164
	Group transfer	-	-	-	(9)	(9)
	Eliminated on disposal		_	<u>(19</u>)	<u>(79</u>)	<u>(98</u>)
	At 31.12.00	<u>177</u>	<u>97</u>	<u>38</u>	<u>371</u>	<u>_683</u>
	NET BOOK VALUE					
	At 31.12.00	824	<u>49</u>	<u>4</u>	<u>331</u>	<u>1,208</u>
	At 31.12.99	839	<u>63</u>	_4	<u>277</u>	<u>1,183</u>
	At 31.12.00 assets held	Cost	15		382	
	under finance leases included above were as follows:	Accum depreciation Net Book Value	<u>5</u> 10		133 249	

				2000 £'000	1999 £'000
9.	FIXED ASSE	ETS (continued)			
(b)	Investments	,			
` ,	Endowment p	olicies		425	390
	Unquoted sha	res in subsidiary at cost		_7	_7
				. <u>432</u>	<u>397</u>
	The endowme	ent policies have a surrender value in exc	cess of cost as at the	year end.	
	The following	was a subsidiary company at the end of	f the year:-		
					Effective
			Country of Registration	Class of Shares	proportion held by company %
	Zebra Tool C	ompany Ltd	England	Ordinary	100
				2000	1999
10	amo arra			£'000	£'000
10.	STOCKS Goods for re-	·		2 (76	2 400
	Goods for re-	saie		<u>2,676</u>	<u>2,690</u>
11.	DEBTORS				
,	Trade debtors	.		3,030	2,947
	Amounts owe	ed by group companies		252	144
	Other debtors			4	32
	Prepayments	and accrued income		<u>104</u>	95
				<u>3,390</u>	<u>3,218</u>
	annoman.				
12	CREDITORS	Amounts falling due within one yes	άw.		
	(a)	Bank loans and overdrafts (i)	ai .	319	107
		Trade creditors		945	1,258
		Hire purchase		97	107
		Mortgage (ii)		265	-
		Corporation tax		344	407
		Other creditors including taxation an	đ		
		social security		189	197
		Accruals and deferred income		<u>100</u>	<u>71</u>
				<u>2,259</u>	<u>2,147</u>

12. CREDITORS (Continued)

		2000 £'000	1999 £'000
(b)	Amounts falling due after more than one year:		
	Hire purchase	42	37
	Mortgage (ii)	-	265
	Mortgage (iii)	<u>503</u>	<u>503</u>
		<u>545</u>	<u>805</u>

- (i) The overdraft is secured by a fixed and floating charge over the company's assets together with composite joint and multilateral cross guarantees with other group companies.
- (ii) This mortgage is repayable when an insurance policy on a former director matures in 2001. It bears interest at a variable rate in accordance with the Sun Alliance commercial loan rate, which at the balance sheet date was 2% above base rate.

The mortgage is secured by a legal charge over the freehold premises at Bittern Road, Sowton Industrial Estate, Exeter, Devon.

(iii) This mortgage is repayable when an insurance policy on a former director matures in 2003. It bears interest at a rate determined by Lombard North Central plc, which at the balance sheet date was 1.5% above Lombard North Centre plc base rate.

The mortgage is secured by a legal charge over the freehold property, and any buildings or fixtures attached to the property at Nutwood Way, Totton, Hampshire and is guaranteed by Dormole Limited, the ultimate parent company.

			2000	1999
			£'000	£'000
13.	SHARE CAPITAL			
	Authorised			
	1,260,000 Ordinary shares of 10p each		126	126
-	420,000 6% Cumulative voting preference shares of £1 each		<u>420</u>	<u>420</u>
			<u>546</u>	<u>546</u>
	Issued and fully paid			
	1,200,000 Ordinary shares of 10p each		120	120
	400,000 6% Cumulative voting preference shares of £1 each		<u>400</u>	<u>400</u>
			<u>520</u>	<u>520</u>
		Capital reserve £'000	Revenue Reserve £'000	Total £'000
14.	RESERVES			· ·
	At 01.01.00	2	4,019	4,021
	Profit for the financial year	-	784	784
	Ordinary dividends	-	(395)	(395)
	Preference dividends		(24)	(24)
	At 31.12.00	<u>_2</u>	4,384	<u>4,386</u>

15. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

There were no movements in shareholders' funds other than shown in note 14.

			2000	1999
			£'000	£'000
16.	CAP	ITAL EXPENDITURE	٠	
	i)	Authorised but not contracted	<u>=</u>	<u>16</u>
	ii)	Contracted but not provided for in the financial statements	<u>15</u>	<u>15</u>

17. PENSIONS AND COMMITMENTS

The company together with other group companies operates a funded, defined benefits scheme. The assets of the scheme are held separately from those of the company and are invested by Investment Managers appointed by the Trustees.

Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over the employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the attained age method. The most recent valuation of the group scheme was at 1 February 2000, when the market value of the scheme's assets was shown as £10.6m which was sufficient, in the opinion of the actuary, to cover liabilities accrued at that date.

		2000 £'000	1999 £'000
18.	OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS		
	Total hire purchase payments outstanding	149	153
	Less: Finance charges allocated to future periods	<u>(10</u>)	<u>(9)</u>
		<u>139</u>	<u>144</u>
	Disclosed in the accounts as follows:		
	Due within one year	97	107
	Due within one to five years	42	<u>37</u>
		<u>139</u>	<u>144</u>

19. OPERATING LEASES

2000

1999

Equipment

Equipment

£'000

£'000

NET OBLIGATIONS - operating leases

Rentals due within one year for agreements terminating:

- after one year within five years

8

_8

20. ULTIMATE PARENT COMPANY

The company's immediate parent company, is Curtis Holt Limited, which is incorporated in England. The company's ultimate parent company is Dormole Limited, a company incorporated in England.