

**NORSEMAN LAGER LIMITED****DORMANT COMPANY BALANCE SHEET AS AT  
02 MARCH 2023**

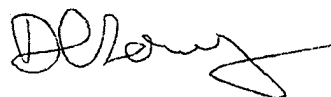
|                             | Note | 02 March<br>2023<br>£ | 03 March<br>2022<br>£ |
|-----------------------------|------|-----------------------|-----------------------|
| <b>CURRENT ASSETS</b>       |      |                       |                       |
| Debtors                     | 1    | 4,000                 | 4,000                 |
| <b>NET ASSETS</b>           |      | <u>4,000</u>          | <u>4,000</u>          |
| <b>CAPITAL AND RESERVES</b> |      |                       |                       |
| Called up share capital     | 2    | 4,000                 | 4,000                 |
| <b>SHAREHOLDERS' FUNDS</b>  |      | <u>4,000</u>          | <u>4,000</u>          |

The Company was entitled to exemption from audit under section 480 of the Companies Act 2006, for the year ended 02 March 2023

Members have not required the Company to obtain an audit in accordance with section 476 of the Companies Act 2006. The accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



D Lowry  
Director

10/10/2023

**NOTES TO THE FINANCIAL STATEMENTS AS AT  
02 MARCH 2023****1. DEBTORS**

|                                    | 02 March<br>2023<br>£ | 03 March<br>2022<br>£ |
|------------------------------------|-----------------------|-----------------------|
| Amounts owed by group undertakings | <u>4,000</u>          | <u>4,000</u>          |

**2. SHARE CAPITAL**

|                                    | 02 March<br>2023<br>£ | 03 March<br>2022<br>£ |
|------------------------------------|-----------------------|-----------------------|
| Allotted, called up and fully paid |                       |                       |
| 4,000 Ordinary shares of £1 each   | <u>4,000</u>          | <u>4,000</u>          |

**3. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY**

The immediate parent undertaking is Whitbread Hotel Company Ltd and the ultimate parent undertaking is Whitbread PLC, both registered in England and Wales.

The parent undertaking of the smallest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread Group PLC. The parent undertaking of the largest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread PLC. Copies of both sets of financial statements can be obtained from Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire LU5 5XE.

