Report and Accounts

31 March 1999

Registered No. 356992



DIRECTORS' REPORT

Directors:

T S Kurwie (Chairman)

J M Cliff A D Cutts C Mawe K Sheridan I Williamson M Wood

Secretary:

J M Cliff

Registered office:

Acre Street, Huddersfield, HD3 3EB.

The directors present their report and accounts for the year ended 31 March 1999.

RESULTS AND DIVIDENDS

The profit for the year amounts to £11,766 and is dealt with as shown in the profit and loss account.

PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The principal activity of the company is the manufacture of speciality steel wire.

Difficult trading conditions continued throughout the year but following reorganisation and a redundancy program the company is now better able to compete profitably in world markets.

YEAR 2000

As is well known, many computer and digital storage systems express dates using only the last two digits of the year and will thus require modification or replacement to accommodate the Year 2000.

We have carried out a review of both our computer installations and systems and other business automation facilities to determine those which are not Year 2000 compliant. This review also considered the impact on our business of Year 2000 related failures by our significant suppliers and customers.

Our computer facilities are either compliant or will shortly be upgraded to achieve compliance, current year and outstanding expenditure for which is not material.

Given the complexity of the problem, it is not possible to guarantee that no Year 2000 problems will remain, because some level of failure may still occur. However, we believe that the company will achieve an acceptable state of readiness.

DIRECTORS' REPORT

DIRECTORS AND THEIR INTERESTS

The directors of the company during the year ended 31 March 1999 were those listed above together with Mr A Simpson who resigned on 1 April 1998, Mr T S Hall who resigned on 31 January 1999, Mr I Bates who resigned on 25 June 1999 and Mr D W Adam who resigned on 30 July 1999. Mr K Sheridan was appointed a director of the company on 1 July 1999 and Mr C Mawe was appointed on 3 September 1999.

Directors' interests notifiable under the terms of the Companies Act 1985 were those listed below:

Carclo	Engine	ering	Group	PL	C
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			1	Holdings of ordinary shares of 5p each 31 March 1998 (or date of
		317	March 1999	appointment if later)
		211	No.	No.
I Bates			20,300	20,300
J M Cliff			1,000	1,000
T S Kurwie			5,096	-
M Wood			120	120
	As at			Options to purchase
31	March		ordina	ry shares of 5p each
	1998	Granted	Exercised	As at
(or a	date of	during	during	31 March
appointment i	f later)	period	period	1999
		No.	No.	No.
I Bates	34,000	_	_	34,000
	6,250 *	-	_	6,250 *

	appointment if later)	period	period	1999
	No.	No.	No.	No.
I Bates	34,000	_	_	34,000
	6,250 *	•	_	6,250 *
J M Cliff	10,000	-	-	10,000
	6,250 *	-	-	6,250 *
A D Cutts	500 *	-	-	500 *
M Wood	10,000	-	-	10,000
	1,250 *	-	-	1,250 *

^{*} options granted under the Carclo Sharesave Scheme 1997

I Williamson and D W Adam were also directors of the ultimate parent company, Carclo Engineering Group PLC, in whose accounts their interests in the share capital of that company are shown.

### DIRECTORS' REPORT

#### **AUDITORS**

A resolution to reappoint Ernst & Young as auditors will be put to the members at the Annual General Meeting.

By order of the board

JM Cliff

Secretary

26 November 1999

# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **■ Ernst & Young**

#### REPORT OF THE AUDITORS

to the members of Joseph Sykes Brothers Limited

We have audited the accounts on pages 6 to 15 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and on the basis of the accounting policies set out on pages 8 and 9.

#### Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

#### **Opinion**

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 March 1999 and of its profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young
Registered Auditor
Leeds

26 November 1999

### PROFIT AND LOSS ACCOUNT

for the year ended 31 March 1999

	Notes	1999 £	1998 £
TURNOVER	2	14,178,521	15,588,873
OPERATING PROFIT	3	236,832	1,585,504
Interest payable	4	194,698	172,798
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation	7	42,134 30,368	1,412,706 421,859
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION Dividends	8	11,766 -	990,847 990,847
RETAINED PROFIT FOR THE FINANCIAL YEAR	15	11,766	<u> </u>
for the year ended 31 March 1999  Profit on ordinary activities after taxation Unrealised deficit on revaluation of freehold land and building	ıgs	1999 £ 11,766 (218,249)	1998 £ 990,847
	ıgs	•	990,847
		(206,483)	990,847
NOTE OF HISTORICAL COST PROFITS AND LOSSE for the year ended 31 March 1999	S		
·		1999 £	1998 £
Reported profit on ordinary activities before taxation  Difference between a historical cost depreciation charge		42,134	1,412,706
and the actual depreciation charge of the period calculated on the revalued amount		28,687	28,687
Historical cost profit on ordinary activities before taxation		70,821	1,441,393
Historical cost profit for the period retained after taxation, minority interests, extraordinary items and dividends		40,453	28,687

### BALANCE SHEET

at 31 March 1999

	Notes	1999 £	1998 £
FIXED ASSETS			
Tangible assets	9	5,811,791	6,054,625
CURRENT ASSETS			
Stocks	10	1,899,772	1,984,887
Debtors	11	3,287,225	3,563,635
Cash at bank and in hand	11	4,281	2,258
		5,191,278	5,550,780
<b>CREDITORS:</b> amounts falling due within one year	12	3,494,637	4,966,321
NET CURRENT ASSETS		1,696,641	584,459
TOTAL ASSETS LESS CURRENT LIABILITIES		7,508,432	6,639,084
<b>CREDITORS:</b> amounts falling due after more than one year Medium term loan from parent company		1,106,483	-
PROVISION FOR LIABILITIES AND CHARGES			
Deferred taxation	13	308,432	339,084
		6,093,517	6,300,000
CAPITAL AND RESERVES		<del>-</del>	
Called up share capital	14	4,400,000	4,400,000
Revaluation reserve	15	1,325,857	1,572,793
Profit & Loss Account	15	367,660	327,207
EQUITY SHAREHOLDERS' FUNDS	16	6,093,517	6,300,000

Mrs Start.

K Sheridan	)
J M Cliff	) Directors )

26 November 1999

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#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 1. ACCOUNTING POLICIES

#### Accounting convention

The accounts are prepared under the historical cost convention, as modified by the revaluation of land and buildings, and in accordance with applicable accounting standards.

#### Related party transactions

The company has taken advantage of the exemption in Financial Reporting Standard 8 from disclosing transactions with related parties that are part of Carclo Engineering Group PLC.

#### Leased assets

Rentals in respect of operating leases are charged to the profit and loss account on a straight line basis.

#### Depreciation

Land and buildings are shown at cost or valuation. Other fixed assets are shown at cost, any related government grants being deducted from the cost.

Freehold land is not depreciated.

Depreciation is provided at annual rates calculated to write off the cost or valuation after deducting government grants, on all fixed assets on a straight line basis over their expected useful lives as follows:-

Freehold buildings
Plant and equipment
Computer equipment
Motor vehicles

2%
10 - 20%
20 - 33¹/₃%

#### Stocks

Stocks are stated at the lower of cost and net realisable value, with due allowance for any obsolete or slow moving items. In the case of finished goods and work in progress cost comprises direct materials, direct labour and an appropriate proportion of manufacturing overhead expenses.

#### Research and development

Expenditure on research and development is written off in the year in which it is incurred.

#### Deferred taxation

Provision is made for deferred taxation using the liability method where it is considered that such a liability may become payable in the future.

#### Pensions

The company contributes to group pension schemes which are defined benefit schemes and fully funded. Contributions to the schemes are charged to the profit and loss account so as to spread the cost of pensions over the employees' working lives with the company. The effect of any experience surpluses is retained within the accounts of the ultimate parent company.

#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 1. ACCOUNTING POLICIES (continued)

#### Foreign currencies

Normal trading activities denominated in foreign currencies are recorded in sterling at actual exchange rates at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the year end are translated at the rates of exchange prevailing at the year end, except where they are covered by forward contracts in which case the rate appropriate to the forward contracts is used.

#### 2. TURNOVER

Turnover is the net invoiced value of goods and services provided by the company exclusive of VAT but inclusive of intra group transactions of £ 1,749,303 (1998 - £1,978,585).

Turnover is attributable to one continuing activity, the manufacture of wire.

	By geographical area		
		1999	1998
		£	£
	United Kingdom	8,146,017	8,512,509
	Rest of Europe	2,276,817	2,658,822
	Rest of World	3,755,687	4,417,542
		14,178,521	15,588,873
3.	OPERATING PROFIT		
	Operating profit is arrived at as follows:	1999	1998
		£	£
	Turnover	14,178,521	15,588,873
	(Decrease)/increase in stocks of finished goods and work in progress	(62,208)	142,354
		14,116,313	15,731,227
	Raw materials and consumables	5,378,951	5,965,053
	Employee costs (note 5)	5,297,706	5,086,693
	Depreciation	599,982	590,383
	Charitable and political donations	310	385
	Auditors' remuneration	12,241	13,000
	Operating lease rentals - plant and machinery	65,604	56,241
	Management charge	160,000	160,000
	Other operating charges	2,364,687	2,273,968
		13,879,481	14,145,723
		236,832	1,585,504
		-	

Included within the above costs is £256,356 (1998 - nil) in respect of exceptional costs as a result of rationalisation. These costs are principally employee redundancy costs in nature.

#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 4. INTEREST PAYABLE

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	1999 £	1998 £
Bank overdraft	194,698	172,798
	<del></del>	
EMPLOYEE COSTS		
Employee costs during the period amounted to:		
	1999	1998
	£	£
Wages and salaries	4,596,506	4,418,783
Social security costs	345,683	353,871
Pension costs	355,517	314,039
	5,297,706	5,086,693

The average weekly number of persons employed by the company during the period was 220 (1998 - 235).

The employee costs shown above include the following remuneration in respect of the directors:

	1999 £	1998 £
Emoluments	186,864	225,243
Emoluments of the highest paid director	68,572	71,347

D W Adam and I Williamson are also directors of the holding company and fellow subsidiaries. J M Cliff and T S Kurwie are also directors of fellow subsidiaries. These directors received total remuneration of £461,211 (1998 - £513,881), all of which was paid by the holding company. The directors do not believe that it is practicable to apportion this amount between their services as directors of the company and their services as directors of the holding and fellow subsidiary companies.

The number of directors who were eligible to receive retirement benefits under the group defined benefit pension schemes at 31 March 1999 was 6 (1998 - 8). The accrued future benefits payable under these schemes to the highest paid director as at 31 March 1999 was £45,637 (1998 - £44,143)

#### 6. PENSIONS

Contributions to the pension schemes are determined by qualified actuaries on the basis of triennial valuations. The most recent valuations were as at 1 April 1998 and 1 April 1997 and the details of these actuarial valuations are disclosed in the accounts of the parent company.

# NOTES TO THE ACCOUNTS at 31 March 1999

7. TAXATION				
			1999 £	1998 £
The charge based on the profit for the	e period comprises:		L	I.
Corporation tax	Power company		61,020	448,852
Deferred taxation			(30,652)	(22,186)
Adjustment relating to prior period			-	(4,807)
			30,368	421,859
8. DIVIDENDS			1000	1000
			1999 £	1998 £
			2	*
Interim – paid				990,847
9. TANGIBLE FIXED ASSETS				
	Freehold			
	land and	Plant and	Motor	
	buildings	equipment	vehicles	Total
Cost or valuation:	£	£	£	£
At 1 April 1998	3,740,177	8,260,617	171,621	12,172,415
Additions - non group	166,121	285,956	171,021	452,077
- group	-	205,935	24,881	230,816
Disposals - non group	-	(44,368)	(66,892)	(111,260)
Deficit on revaluation of freehold	(50 < 000)			(50 ( 000)
land and buildings	(536,302)	-		(536,302)
At 31 March 1999	3,369,996	8,708,140	129,610	12,207,746
Of which at valuation 1999	3,255,000			
Depreciation:				= =
At 1 April 1998	*			, ,
	60,614			
On group additions	-		,	
	-	(34,063)	(04,550)	(99,233)
land and buildings	(318,053)	-	-	(318,053)
At 31 March 1999	-	6,309,988	85,967	6,395,955
Net book value:	***************************************			
At 31 March 1999	3,369,996	2,398,152	43,643	5,811,791
At 31 March 1998	3,482,738	2,499,495	72,392	6,054,625
ciation: pril 1998 ed during the period oup additions als - non group on revaluation of freehold land and buildings  March 1999 ok value: March 1999	257,439 60,614 - - (318,053)	<del></del>		6,395,955

#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 9. TANGIBLE FIXED ASSETS (continued)

The freehold land and buildings were revalued on an open market existing use basis as at 31 March 1999 by Eddisons Commercial Limited in accordance with the Appraisal and Valuation Manual of The Royal Institute of Chartered Surveyors.

Included in freehold land and buildings is land valued at £860,000 which is not depreciated.

If freehold land and buildings had not been revalued they would have been carried in the balance sheet as follows:

		1999	1998
		£	£
	Cost	2,809,086	2,642,965
	Accumulated depreciation	764,947	733,020
		2,044,139	1,909,945
10.	STOCKS		
		1999	1998
		£	£
	Raw materials	332,952	355,859
	Work in progress	387,087	431,952
	Finished goods	1,179,733	1,197,076
		1,899,772	1,984,887
11.	DEBTORS		
		1999	1998
		£	£
	Trade debtors	2,769,773	3,189,464
	Amounts owed by group undertakings	491,962	359,851
	Other debtors	4,110	6,176
	Prepayments	21,380	8,144
		3,287,225	3,563,635

#### NOTES TO THE ACCOUNTS

at 31 March 1999

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12.	<b>CREDITORS:</b> amounts falling due within one year
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CREDITORS: amounts faming due within one year		
	1999	1998
	£	£
Bank overdraft	1,379,874	2,393,511
Trade creditors	1,258,765	1,353,885
Corporation tax	61,020	448,846
Amounts owed to group undertakings	136,614	120,282
Other taxes and social security costs	98,201	151,950
Other creditors	103,437	115,265
Accruals	456,726	382,582
	3,494,637	4,966,321
DEFERRED TAXATION		
		£
At 31 March 1998		339,084
Released to profit and loss account		(30,652)
At 31 March 1999		308,432
Deferred taxation is as follows:	1000	1000
	1999	1998
	£	£

There is a potential liability in respect of the tax which would arise if the company's revalued property was sold for its revalued amount. This liability is estimated at £250,000 (1998 - £326,000).

308,432

339,084

#### 14. CALLED UP SHARE CAPITAL

Accelerated capital allowances

			Allotted, called up	
	Authorised		and fully paid	
	1999	1998	1999	1998
	£	£	£	£
Ordinary shares of £1 each	4,400,000	4,400,000	4,400,000	4,400,000

#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 15. RESERVES

RESERVES	Revaluation reserve £	Profit and loss account £	Total £
At 31 March 1998	1,572,793	327,207	1,900,000
Retained profit for year	-	11,766	11,766
Transfer in respect of depreciation	(28,687)	28,687	-
Deficit on revaluation of land and buildings	(218,249)	-	(218,249)
At 31 March 1999	1,325,857	367,660	1,693,517

#### 16. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS FUNDS

	1999	1998
	£	£
Profit on ordinary activities after taxation	11,766	990,847
Dividend	-	990,847
	11,766	
Other recognised losses relating to period	(218,249)	-
Net reduction of shareholders' funds	(206,483)	
Opening shareholders' funds	6,300,000	6,300,000
Closing shareholders' funds	6,093,517	6,300,000

#### 17.

CAPITAL COMMITMENTS		
	1999	1998
	£	£
Contracted	1,000	7,228

#### 18. CONTINGENT LIABILITY

Guarantees have been given by the company in respect of amounts drawn against borrowing facilities of certain associated undertakings.

#### NOTES TO THE ACCOUNTS

at 31 March 1999

#### 19. OTHER FINANCIAL COMMITMENTS

At 31 March 1999 the company had annual commitments under non-cancellable operating leases as set out below:

out below.	Plant an	Plant and machinery	
	1999	1998	
	£	£	
Operating leases which expire:			
within one year	25,461	7,028	
within two to five years	49,476	40,671	
	74,937	47,699	

#### 20. ULTIMATE PARENT COMPANY

The parent company and ultimate controlling party of the group of undertakings for which group accounts are drawn up and of which the company is a member is Carclo Engineering Group PLC. Copies of Carclo Engineering Group PLC's accounts can be obtained from Carclo House, PO Box 224, Fife Street, Sheffield S9 1YX.