356997

JOSEPH SYKES BROTHERS LIMITED

DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

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COMPANY INFORMATION

Directors Mr K J Sheridan

Mr J M Cliff Mr K Lydall Mr C Malley Mr K Ramsden Mr J A Sturch Mr C Mawe Mr I Williamson Mr M Wood

Secretary Mr J M Cliff

Company number 356992

Registered office Acre Street
Huddersfield

HD3 3EB

Auditors Ernst & Young

Leeds

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DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2000

The directors present their report and the audited accounts for the company for the year ended 31 March 2000.

Principal activities and review of business

The company's principal activity during the year was the manufacture of speciality wire for use in the textile, automotive and stationery industries.

On 31 March 2000 the company acquired the trade and net assets of Lee Smith Wires Limited, a fellow subsidiary undertaking, for a consideration equal to the book value of the assets transferred (see note 20).

Results and dividends

The profit for the year amounts to £231,707 (1999: profit £11,766) and is dealt with as shown in the profit and loss account on page 5.

Directors and their interests

The directors who held office during the year are listed below:

Name of director

Mr K J Sheridan

Mr J M Cliff

Mr K Lydall

Mr C Malley

Mr K Ramsden

Mr J A Sturch

Mr C Mawe

Mr I Williamson

Mr M Wood

Also directors of the company were Mr I Bates who resigned on 25 June 1999, Mr D W Adam who resigned on 30 July 1999, Mr A D Cutts who resigned on 30 November 1999 and Mr T S Kurwie who resigned on 31 March 2000. Mr K AJ Sheridan was appointed on 1 July 1999, Mr C Mawe was appointed on 3 September 1999 and Messrs K Lydall, C Malley, K Ramsden and J A Sturch were appointed on 1 April 2000.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2000

Directors' interests notifiable under the terms of the Companies Act 1985 were those listed below:

Carclo plc	5p ordinary shares	5p ordinary shares	Options held	Granted during period	Exercised during period	Options held
	1 April 1999	31 March 2000	1 April 1999	-		31 March 2000
	No.	No.	No.	No.	No.	No.
Mr J M Cliff	1,000	1,000	10,000	-	-	10,000
	-	-	6,250*	-	-	6,250*
Mr M Wood	120	120	10,000	-	-	10,000
	-	-	1,250*	-	-	1,250*

^{*} options granted under the Carclo Sharesave Option Scheme 1997.

Mr I Williamson and Mr C Mawe were also directors of the ultimate parent company, Carclo plc, in whose accounts their interests in the share capital of that company are shown.

Year 2000

Following the work carried out in 1999 to safeguard against the year 2000 computer issue, the directors are pleased to report that the company's computer systems are operating effectively. However the directors continue to be alert to the potential risks and uncertainties relating to the matter and at the date of this report are not aware of any significant factors which have arisen, or that may arise, which will affect the activities of the business. Any future costs associated with this issue, in the unlikely event that a problem should arise, cannot be quantified but are not anticipated to be significant.

Statement of directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that year. In preparing those accounts the directors are required to:

Select suitable accounting policies and then apply them consistently;

Make judgements and estimates that are reasonable and prudent and

Prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2000

Auditors

A resolution to re-appoint Ernst & Young as auditors will be put to the members at the Annual General Meeting.

By order of the Board

M. J M Cliff, Secretary

8 December 2000

Acre Street Huddersfield HD3 3EB

AUDITORS' REPORT TO THE

SHAREHOLDERS OF JOSEPH SYKES BROTHERS LIMITED

We have audited the accounts on pages 5 to 16 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out on pages 8 and 9.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards. It is our responsibility to form an independent opinion, based on our audit, on those accounts and report our opinion to you. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the company as at 31 March 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst + Young

Ernst & Young Registered Auditor Leeds 8 December 2000

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2000

	Notes	2000 £	1999 £
Turnover	2	14,232,283	14,178,521
Operating profit	3	408,605	236,832
Interest payable and similar charges	4	(103,760)	(194,698)
Profit on ordinary activities before taxation	_	304,845	42,134
Taxation	7	(73,138)	(30,368)
Profit for the financial year	_	231,707	11,766

All amounts relate to continuing activities.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES AND HISTORICAL COST PROFITS AND LOSSES

	2000	1999
	£	£
Statement of total recognised gains and losses		
Profit for the financial year Unrealised deficit on revaluation of freehold land and buildings	231,707	11,766 (21 8 ,249)
Total recognised gains/(losses) relating to the year	231,707	(206,483)
Historical cost profits and losses		
Profit on ordinary activities before taxation Difference between historical cost depreciation charge and depreciation charge based on the revalued	304,845	42,134
amounts	17,361	28,687
Historical cost profits on ordinary activities before taxation	322,206	70,821
Historical cost profits for the year retained after taxation, dividends and other appropriations	249,068	40,453

BALANCE SHEET

AS AT 31 MARCH 2000

Fixed assets	Notes	£	2000 £	£	1999 £
Tangible assets	8		8,113,580		5,811,791
Current assets					
Stocks	9	2,624,905		1,899,772	
Debtors	10	4,814,644		3,287,225	
Cash at bank and in hand		5,344		4,281	
Creditors: amounts falling due within one year	- 11	7,444,893 (5,065,899)	•	5,191,278 (3,494,637)	
Net current assets	_		2,378,994		1,696,641
Total assets less current liabilities		-	10,492,574	-	7,508,432
Creditors: amounts falling due after more					
than one year	12		(3,874,776)		(1,106,483)
Provisions for liabilities and charges					
Deferred taxation	13		(292,574)		(308,432)
			6,325,224	-	6,093,517
Capital and reserves					
Share capital	14		4,400,000		4,400,000
Revaluation reserve	15		1,308,496		1,325,857
Profit and loss account	15		616,728		367,660
Shareholders' funds	16	•	6,325,224	-	6,093,517

Mr KS J Sheridan
Director

Director

8 December 2000

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

1 Accounting policies

Basis of accounting

The accounts have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and in accordance with applicable accounting standards.

As permitted by Financial Reporting Standard 1 (revised 1996) - "Cash Flow Statements", the accounts do not include a cash flow statement on the grounds that the company is a wholly owned subsidiary undertaking and the ultimate holding company includes the company in its own published consolidated accounts.

Related party transactions

The company has taken advantage of the exemption to Financial Reporting Standard 8 from disclosing transactions with related parties that are part of Carclo plc.

Depreciation

Depreciation has been provided at the following rates in order to write down the cost or valuation, less estimated residual value, of all tangible fixed assets, with the exception of freehold land, by equal annual instalments over their expected useful lives as follows:

Freehold properties 2%
Plant and machinery 10 - 20%
Motor vehicles 25%

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Stocks

Stocks are stated at the lower of cost and net realisable value, with due allowance for any obsolete or slow moving items. In the case of finished goods and work in progress cost comprises direct materials, direct labour and an appropriate proportion of manufacturing overhead expenses.

Deferred taxation

Provision is made for deferred taxation using the liability method where it is considered that such a liability may become payable in the future.

Foreign currencies

Normal trading activities denominated in foreign currencies are recorded in sterling at actual exchange rates at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the year end are translated at the rates of exchange prevailing at the year end, except where they are covered by forward contracts in which case the rate appropriate to the forward contracts is used.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

Pensions

The company contributes to group pension schemes which are defined benefit schemes and fully funded. Contributions to these schemes are charged to the profit and loss account so as to spread the cost of pensions over the employees working lives with the company. The effect of any experience surpluses is retained within the accounts of the ultimate parent company.

Hire purchase and leased assets

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet at their fair value and depreciated over their expected useful lives. The interest element of leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease.

All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight line basis over the lease term.

2 Turnover

Turnover is the net invoiced value of goods and services provided by the company exclusive of VAT.

Turnover is attributable to one continuing activity, the manufacture of wire.

The geographical analysis of turnover is as follows:

United Kingdom
Rest of Europe
Rest of World

2000	1999
£	£
7,504,000	8,146,017
2,177,898	2,276,817
4,550,385	3,755,687
14,232,283	14,178,521

NOTES TO THE ACCOUNTS

3	Operating profit		
	The operating profit is arrived at as follows:	2000	1999
		£	£
	Turnover	14,232,283	14,178,521
	Finished goods & work in progress stock change	509,099	62,208
	Raw materials and consumables	5,306,183	5,378,951
	Employee costs (note 5)	5,059,732	5,297,706
	Depreciation	543,839	599,982
	Operating lease rentals - plant and machinery	78,379	65,604
	Auditors' remuneration	10,700	12,241
	Management charge	160,000	160,000
	Other operating charges	2,155,746	2,364,997
	Included above is £130,969 (1999 - £256,356) in respect of exceptional costs incurred as a recompany. These costs are principally employee redundancy costs in nature.	408,605 result of rationalisati	236,832 on of the
4		result of rationalisati	on of the
4	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges	result of rationalisation 2000	on of the 1999 £
4	company. These costs are principally employee redundancy costs in nature.	result of rationalisati	on of the
4 5	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges	result of rationalisation 2000	on of the 1999 £
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft	result of rationalisation 2000	on of the 1999 £
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft Directors and employees	result of rationalisation 2000	on of the 1999 £
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft Directors and employees	result of rationalisation 2000 £ 103,760	on of the 1999 £ 194,698
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft Directors and employees	2000 £ 2000 £	1999 £ 194,698
·	Interest payable and similar charges Bank overdraft Directors and employees Staff costs, including directors' remuneration, were as follows:	2000 £ 103,760 2000 £ 4,263,918	1999 £ 194,698 1999 £ 4,411,780
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft Directors and employees Staff costs, including directors' remuneration, were as follows: Wages and salaries	2000 £ 2000 £	1999 £ 194,698
·	company. These costs are principally employee redundancy costs in nature. Interest payable and similar charges Bank overdraft Directors and employees Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs	2000 £ 103,760 2000 £ 4,263,918 368,362	1999 £ 194,698 1999 £ 4,411,780 345,683

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

The average monthly number of employees, including directors, during the year was as follows:

The average monthly number of employees, including directors, during the year was	2000 Number 216	1999 Number 220
Directors' emoluments	2000	1999
Emoluments	£ 181,212	£ 186,864

Mr I Williamson, Mr T S Kurwie, Mr C Mawe and Mr D W Adam were also directors of the holding company and fellow subsidiaries. Mr J M Cliff was also a director of fellow subsidiaries. These directors received remuneration of £563,793 (1999 - £461,211), all of which was paid by the holding company. The directors do not believe that it is practicable to apportion this amount between their service as directors of the holding company and the fellow subsidiary companies.

Retirement benefits were accruing to directors as follows:	2000	1999
Retardment benefits were deciding to directors as follows.	Number	Number
Defined benefit schemes	4	6

6 Pensions

Contributions to the pension schemes are determined by qualified actuaries on the basis of the triennial valuations. The most recent valuations were as at 1 April 1998 and 1 April 1997 and the details of these actuarial valuations are disclosed in the accounts of the parent company.

7 Taxation

	2000	1999
	£	£
Based on the profit for the year:		
UK corporation tax	115,889	61,020
Deferred tax charge	(15,858)	(30,652)
	100,031	30,368
Prior periods:		
UK corporation tax	(26,893)	
	73,138	30,368
		

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

8	Tangible fixed assets				
		Freehold land and buildings	Plant and machinery	Motor vehicles	Total
	Cost or valuation	£	£	£	£
	At 1 April 1999	3,369,996	8,708,140	129,610	12,207,746
	Additions - non group	51,353	270,506	25,555	347,414
	Additions - group	1,750,000	5,334,930	-	7,084,930
	Disposals - non group	(140,000)	-	(18,438)	(158,438)
	Disposals - group	-	-	(25,460)	(25,460)
	At 31 March 2000	5,031,349	14,313,576	111,267	19,456,192
	Of which at valuation 1999	3,115,000			
	Depreciation				
	At 1 April 1999	_	6,309,988	85,967	6,395,955
	Charge for the year	49,215	475,200	19,424	543,839
	Group additions	17,000	4,415,683	-	4,432,683
	Disposals - non group	(550)	-	(10,776)	(11,326)
	Disposals - group	-	-	(18,539)	(18,539)
	At 31 March 2000	65,665	11,200,871	76,076	11,342,612
	Net book value				
	At 31 March 2000	4,965,684	3,112,705	35,191	8,113,580
	At 31 March 1999	3,369,996	2,398,152	43,643	5,811,791

Freehold land and buildings were revalued on an open market for existing use basis as at 31 March 1999 by Eddisons Commercial Limited in accordance with the Appraisal and Valuation Manual of the Royal Institution of Chartered Surveyors.

Included in freehold land and buildings is land valued at £1,730,000 which is not depreciated.

On a historical cost basis, freehold land and buildings would have been included as follows:

	2000	1999
	£	£
Cost	4,470,439	2,809,086
Cumulative depreciation based on cost	813,251	764,947
		

NOTES TO THE ACCOUNTS

9	Stocks	2000	1999
		£	£
	Raw materials	548,986	332,952
	Work in progress	740,512	387,087
	Finished goods	1,335,407	1,179,733
		2,624,905	1,899,772
10	Debtors	2000	1999
		£	£
	Trade debtors	3,773,678	2,769,773
	Amounts owed by group undertakings	885,689	491,962
	Other debtors	120,651	4,110
	Prepayments and accrued income	34,626	21,380
		4,814,644	3,287,225
11	Creditors: amounts falling due within one year	2000	1999
		£	£
	Bank loans and overdrafts	2,128,170	1,379,874
	Trade creditors	1,995,066	1,258,765
	Corporation tax	115,889	61,020
	Amounts owed by group undertakings	16,102	136,614
	Other taxes and social security	151,188	98,201
	Other creditors	191,558	103,437
	Accruals and deferred income	467,926	456,726
		5,065,899	3,494,637
12	Creditors: amounts falling due after more than one year	2000	1999
	-	£	£
	Amounts owed to parent undertaking	3,874,776	1,106,483

NOTES TO THE ACCOUNTS

13	Deferred taxation		
		2000	1999
		£	£
	At 1 April 1999	308,432	339,084
	Movement in the year	(15,858)	(30,652)
	At 31 March 2000	292,574	308,432
	Deferred taxation is as follows:		
		2000	1999
		£	£
	Accelerated capital allowances	292,574	308,432
		=======================================	
	There is a potential liability in respect of tax which would arise if the company's revalue amount. This liability is estimated at £250,000 (1999 - £250,000).	ed property was sold fo	r its revalued
14	Share capital	2000	1999
	•	£	£
	Authorised		
	Equity shares		
	4,400,000 Ordinary shares of £1.00 each	4,400,000	4,400,000
	Allotted	 =	
	Equity shares		
	4,400,000 Allotted, called up and fully paid ordinary shares of £1.00 each	4,400,000	4,400,000
			
15	Reserves		
		Revaluation	Profit
		reserve	and loss
			account
	At 1 April 1999	£	£
	Profit for the year	1,325,857	367,660 231,707
	Transfer between reserves	(17,361)	17,361
	At 31 March 2000		
	At 51 March 2000	1,308,496	616,728
		=======================================	

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

16	Reconciliation of movement in shareholders' funds Profit for the financial year Other recognised gains and losses	2000 £ 231,707	1999 £ 11,766 (218,249)
	Increase/(decrease) in shareholders' funds Opening shareholders' funds	231,707 6,093,517	(206,483) 6,300,000
	Closing shareholders' funds	6,325,224	6,093,517
17	Capital commitments		
	The company had the following capital commitments:	2000 £	1999 £
	Contracted for but not provided in the financial statements		1,000

18 Contingent liabilities

Guarantees have been given by the company in respect of amounts drawn against borrowing facilities of certain associated undertakings.

19 Operating lease commitments

At 31 March 2000 the company had annual commitments under non-cancellable operating leases as set out below:

Operating leases which expire:	2000 £	1999 £
Within one year Between two and five years	21,170	25,461
After five years	26,516 5,720	49,476 -
	53,406	74,937

Plant and machinery

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 MARCH 2000

20 Acquisition

On 31 March 2000 the company acquired the trade and net assets of Lee Smith Wires Limited, a fellow subsidiary undertaking, for a consideration of £2,538,706, which was equal to the book value of the net assets transferred.

The assets acquired were as follows:

	£
Fixed assets	2,609,736
Stock	696,175
Debtors	777,576
Cash	1,226
Bank overdraft	(845,483)
Creditors	(700,524)
Net assets acquired	2,538,706

21 Ultimate parent company

The parent company and ultimate controlling party of the group of undertakings for which group accounts are drawn up and of which the company is a member is Carclo plc. Copies of Carclo plc's accounts can be obtained from Ploughland House, 62 George Street, Wakefield, WF1 1ZF.