Registration number: 00354883

G4S Cash Solutions (UK) Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2019

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Contents

	Page(s)
Company Information	i
Strategic Report	2 to 6
Directors' Report	7 to 12
Independent Auditors' Report	13 16 15
Income Statement	16
Statement of Comprehensive Income	Ĩ.7,
Statement of Changes in Equity	18
Statement of Financial Position	Â9.to 20.
Notes to the Financial Statements	2 1 to 49

Company Information

Directors

J W V Apthorpe

J L France

Company secretary

V.J Patel

Registered office

Sutton Park House 15 Carshalton Road

Sutton Surrey SM1 4LD

Independent auditors PricewaterhouseCoopers LLP
The Portland Building
25 High Street
Crawley

RH10 IBG

Strategic Report for the Year Ended 31 December 2019

The directors present their strategic report for the year ended 31 December 2019.

Fair review of the business

Principal activity

The principal activity of G4S Cash Solutions (UK) Limited ("the Company") is the provision of outsourced cash management solutions, cash consulting services, management of Automatic Teller Machines, cash transportation services as well as retail cash management solutions (CASH 360TM).

Financial performance.

The Company has net assets of £91,273,000 (2018: £94,071,000). This represents a year-on-year decrease of £2,798,000 (3%).

The Company recorded sales of £161,142,000 (2018: £172,961,000). This represents a year-on-year decrease of £11,819,000 (6.8%). In comparison, the Company recorded cost of sales of £127,186,000 (2018: £131,072,000). This represents a year-on-year decrease of £3,886,000 (3%). Overall, the Company recorded gross profit of £33,956,000 (2018: £41,889,000). This represents a year-on-year decrease of £7,933,000 (18.9%).

The Company made a loss for the financial year of £2,764,000 (2018: £8,843,000). This represents a year-on-year increase of £6,079,000 (68.7%) after accounting for restructuring and the impact of the IFRS16 restatement.

In the year 2019 significant operational changes were implemented including the closure of 5 operational locations to improve the efficiency of the business following a decline in cash movements. The programme of restructuring also included the investment in new vehicles, processing equipment and security infrastructure.

In view of these changes and the significant restructure costs the directors consider the result for the year to be satisfactory.

Cashflow in the year benefited from the sale of the head office premises for Cash Solutions (UK) Ltd following which a portion of the building has been leased back to reflect the low utilisation of the premises following the transfer of the other G4S business into Central London.

Future developments

In response to the COVID pandemic the directors expect to see a 30% reduction in activity volumes during the course of 2020 following which volumes will increase albeit unlikely to return to the volumes pre-COVID. The directors of the Company will continue to ensure that the cost base flexes with the change in demand with no expected changes to the principal activity of the business as we continue to provide essential services to the UK economy.

It is anticipated that the use of cash in the United Kingdom will post COVID continue its structural decline in the future years, which is likely to result in the increased use of non-cash payments. This trend as well as the tendency of the retail banks to minimise costs are likely to drive demand for highly officient cash management solutions, favouring suppliers offering integrated solutions of cash counting, sorting, storing and re-distribution. In the medium term, the decline of the cash volumes use is expected to accelerate as the fully-integrated cash management solutions are being adopted more widely among the retailers and banks alike. The digital technology enabling these solutions is expected to develop both in the developed as well as in the developing countries.

The directors believe that the Company is well placed to secure new cash handling opportunities, particularly due to its expertise in handling complex cash infrastructure, regulatory frameworks and its continual investment in cash technology. The Company welcomes the findings of the Access to Cash Review in 2019 and continues to support cash as a payment choice in the UK.

Strategic Report for the Year Ended 31 December 2019 (continued)

Key performance indicators

The directors utilise a wide range of operational performance measures to monitor the Company's business activities and continue to deliver on our contractual Service-Level Agreements. The Company's directors do not believe that presenting consolidated operational key performance indicators would be necessary or appropriate for an understanding of the development, performance or position of the business as a whole.

Financial KPIs for revenue and profit are presented in the financial performance statement

Principal risks and uncertainties

All businesses are subject to risk. Many individual risks are macro-economic or social in nature and thus they are common to many businesses. Below, the risks considered key to the Company have been listed. The key risks are those which would materially damage the Company's strategy, reputation, business, profitability or assets. This list is in no particular order and it is not an exhaustive list of all potential risks. Some risks may be unknown at present and it may transpire that risks currently considered immaterial become material in the future.

(1) Major changes in market dynamics

Major changes in market dynamics might include the development of new technologies or passing of new government legislation. Should these events occur in a rapid or an unpredictable manner, these might impact the Company's revenues and profitability as the Company adjusts to them.

Risk mitigation approach

The Company, in line with the policy of G4S plc group, is committed to proactively engage with its customers, suppliers, industry associations, government regulators and employee representatives. These actions aim to foster a dialogue with the stakeholders and enable the Company to respond to any changes in a timely manner. The Company also performs customer satisfaction surveys to further drive strong business relationships. Additionally, the Company continues to invest in the sales and development of its systems in order to respond to any changes in technology.

(2) Financial institution in-sourcing

The Company provides a range of cash services to financial institutions and the current trend is for such institutions to out-source their cash services. Should this trend reverse, or should consolidation of the Company's customers occur, the demand for Company's services may be altered and this may result in adverse effects on the Company's revenue and profitability.

Risk mitigation approach

The Company actively engages with its customers, seeking to build strong business relationships. The Company also seeks customers' feedback on the services provided, ensuring that the Company is able to respond to any comments in a timely manner.

(3) Failure of the Company's IT systems

The Company makes widespread use of information technology systems both in its day-to-day operations and for the purposes of financial management. Failure in these systems, for example physical damage or inaccessibility, could result in reputational damage, payments of compensation to the stakeholders and consequently, the loss of Company's revenue and profitability.

Risk mitigation approach

The Company developed business continuity procedures, in line with the policies of G4S plc group. Should failure in information technology systems occur, these procedures would be triggered, minimising adverse impact on the Company and its stakeholders.

Strategic Report for the Year Ended 31 December 2019 (continued)

Principal risks and uncertainties (continued)

(4) Cash losses

The Company is responsible for substantial quantities of cash held on account of its customers. Should the Company lose any of the customers' cash, for example as a result of a criminal attack, this may result in reputational damage; and consequently lead to adverse effects on the Company's revenue and profitability.

Risk mitigation approach

The Company developed robust internal controls to ensure that the customers' cash is correctly accounted for at all times. Furthermore, the Company continues to invest in technologies which prevent and defer the loss of cash in criminal attacks. In the event of a material loss (as occurred in 2019) full internal security audits are conducted to ensure no repeat breaches occur. The directors of the Company with support of the security personnel work closely with the UK police departments to secure criminal convictions and to recover lost funds.

(5) Deterioration in labour relations

The Company has a good relationship with its committed work force. However, if this relationship were to deteriorate, for example as a result of industrial action, this may result in adverse effects on the Company's operations.

. Risk mitigation approach

The Company is committed to proactively engage with its work force and employee representatives. These actions aim to foster a dialogue and enable the Company to resolve any disputes in a timely manner and thus minimise any adverse effects on the Company's operations.

Strategic Report for the Year Ended 31 December 2019 (continued)

Statement by the directors in performance of their statutory duties in accordance with Section 172(1) Companies Act 2006

The Board's engagement with the Company's stakeholders helps frame the Company's strategic direction, informs the Board's decision making process and overall supports the Board's duty to promote the success of the Company as set out in Section 172 of the Companies Act 2006. The directors of the Company consider that they have acted in the way they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members as a whole.

The following paragraphs summarise how directors fulfil their duties:

Long-term view

Assessment of long-term consequences of our decisions is at the heart of our risk-management strategy. On an annual basis the Board of directors assesses the major risks affecting the Company and develops mitigating strategies to reduce the likelihood of those risks crystallising. In turn, these strategies form the basis for the Company's financial budgets, resource planning and capital spend, setting the general direction for the Company. The financial budgets and other plans undertake scrutiny both from the managers directly involved in each functional area, as well as the G4S plc group ("the Group"). This approach ensures that the Company's strategy is able to address the ever-changing risk landscape, maintains the long-term focus and is aligned with the core values of the Group.

For more details on the principal risks and uncertainties affecting the Company, refer to the description of "Principal risks and uncertainties" above.

Our employees

Our employees are our most important asset and our success is underpinned by the way we lead and engage with our people. Attraction, retention and development of talent form the cornerstone of the Company's success. The directors strive to create a culture of engagement and inclusion, where every employee's contribution is valued and diversity of the team is celebrated. In particular, the directors have taken steps to promote the training materials for new and existing employees, strengthening the processes of onboarding as well as continuous education. Furthermore, the directors promoted our whitsleblowing hotline, "Speak Out", emphasising the importance of ethical behaviour to the Company's core values. What is more, the directors maintain an active dialogue with the employees and employee representatives, fostering open communication channels and enabling exchange of ideas and expectations.

Business relationships

We view our customers and suppliers not merely as business parties, but as partners in delivering value and innovation. Our long-term customer relationships are based upon trust and understanding of our customers' business needs and objectives. Through those customer relationships and connections we look to deliver sustainable long-term growth in revenues, earnings and cash flow. We continuously measure customer satisfaction thorough the use of Net Promoter Score surveys, seeking to retain current customers and proactively engage in dialogue.

Our suppliers help us deliver our values. We have a responsible purchasing policy consistent with our business ethics and all our suppliers sign up to our Supplier Code of Conduct. We are also committed to the UK Prompt Payment Code and we aim to promote the use of SME businesses.

These actions aim to enhance our relationship not only with our customers and suppliers, but stakeholders at large. Our operations promote security and stability of communities though local engagement programs, economic contributions as well as activity in the industry forums.

Strategic Report for the Year Ended 31 December 2019 (continued)

Statement by the directors in performance of their statutory duties in accordance with Section 172(1) Companies Act 2006 (continued)

Community and environment

Our employees touch the lives of others every day, providing crucial services to help keep society safe and secure. We engage with the local communities, government, industry bodies and environmental groups as part of our sustainable development goals strategy. Our key priorities include taking care of health and well-being of our employees through awareness training and ongoing programs, creation of new employment opportunities as well as prevention of crime aiming to generate safe working behaviour for our employees and safe and secure communities.

Although our operations do not have a direct impact on the environment, we recognise our responsibility to combat the climate change. We aim to reduce the intensity of greenhouse gas emissions from our vehicles through implementing efficiencies in the way we operate, we foster energy-saving culture through employee awareness campaigns and we recycle a significant proportion of our waste as to minimise the amount of refuse disposed to landfill.

Our reputation

Strong brand and reputation differentiate us in the competitive market place. We hold ourselves, our employees and our business partners to high standards, embodied in the set of our corporate values. These values promote a culture and business interactions based on Integrity, Respect, Safety, Security, Service Excellence, Innovation and Teamwork.

We build and maintain our reputation in our day-to-day activities, engaging proactively with our customers, suppliers, employees and other stakeholders, anticipating potential issues and proceeding to a timely resolution. We deliver on our promises and we lead by example.

Acting fairly

The Company is a member of the G4S plc group and has no external shareholders. We maintain a continuous and open dialogue with our ultimate parent, G4S plc, and ensure we stay aligned with the Group's values and strategies.

Approved by the Board on 17 August 2020 and signed on its behalf by:

Page 6

Directors' Report for the Year Ended 31 December 2019

The directors present their report and the audited financial statements for the year ended 31 December 2019.

Directors of the Company

The directors of the Company, who were in office during the year and up to the date of signing, were as follows:

J L France

J M J Campbell (resigned 5 April 2019)

J W Lennox (resigned 2 January 2020)

The following director was appointed after the year end:

J W V Apthorpe (appointed 2 January 2020)

Results and dividends

The results for the year are set out on page 16. No dividends were paid by the Company in the financial year (2018: £Nil).

A review of the progress of the Company's business during the year, likely future developments, key performance indicators and principal business risks are contained in the Strategic Report on page 2.

Going concern

The financial statements have been prepared on a going concern basis, notwithstanding the Company's net current liabilities position. The directors believe that this is an appropriate basis for financial statement preparation because the Company received a letter of support from a parent company to provide sufficient financial and other support to the company for at least 12 months from the date of approval of these financial statements to enable it to continue to meet its existing and currently anticipated liabilities, provided it remains within the G4S Group. Accordingly, the Company's financial statements have been prepared on a going concern basis.

Employment of disabled persons

It is the policy of the Company to give fair consideration to applications for employment made by disabled persons acknowledging the particular abilities and aptitudes of each applicant and taking into account the requirements of the vacancies available. The Company has been assessed and approved to use the "Positive about Disabled People" logo on its recruitment advertisements in the UK where the Company is also a member of the Employers Forum on Disability to raise awareness in the organisation of the importance of giving assistance to disabled persons in employment.

In the event of a member of staff becoming disabled, every effort is made via the Company's Occupational Health Adviser to ensure that their employment with the Company continues and that appropriate help is given to assist the member of staff.

It is the policy of the Company to ensure that the training, career development and promotion of a disabled person, should, as far as possible, be identical to that of a person who does not suffer any disability.

Directors' Report for the Year Ended 31 December 2019 (continued)

Employee engagement

The Board's engagement with the Company's employees is facilitated through a variety of initiatives and channels which are decided at a wider level of the G4S plc group. Further details of these can be found in the consolidated financial statements of G4S plc.

The Company is committed to inform and involve its employees in the business of the Company. The directors have applied the policies and decisions taken at the Group level during the year in the following ways:

- The 2019 employee engagement survey was completed, with results of the survey being reviewed and discussed by the Board, and action plans developed.
- Formal consultative committees and focus groups have been used to ensure that issues of mutual interest can be discussed and resolved.
- Onboarding, induction and refresher training have continued to be a priority. The Company offers all employees
 the opportunity to increase their skills and knowledge at work. Employees are encouraged to take responsibility
 for their own learning on an on-going basis using the extensive range of materials available, and using
 technology platforms to share training and learning paths more effectively.
- Company newsletters, employees magazines and other communications have been used on a regular basis to keep staff informed of events and performance within the Company.
- Specific campaigns on health and safety, our values and Speak Out whistleblowing arrangements have been conducted, linking to the Company's and wider Group's Corporate Social Responsibility focus.
- Values recognition schemes, aligned with the Company's values, have been utilised to encourage the
 involvement of employees in the Company's performance and to ensure that the Company's values are promoted
 in everything we do.

Directors' Report for the Year Ended 31 December 2019 (continued)

Other stakeholder engagement

The Board's engagement with other stakeholders is largely driven by processes and initiatives which are decided at a wider Group level. Further details of these can be found in the consolidated financial statements of G4S plc.

The Company considers its key other stakeholders to be its customers, its suppliers and the wider society in which it operates. During the year, the Company's directors have reflected the policies made at the Group level in the following ways:

Key other stakeholders

How the Board engages

Customers

Through understanding our customers' needs we offer value-added, innovative, cost effective cash handling solutions and we build enduring relationships. This understanding comes from strong engagement with customers. Key areas of interest for customers include quality and price of service delivery, expertise in innovation, health and safety and business ethics.

The Company believes in proactive relationship management. During the year directors attended a number of meetings with customers and shared customer feedback and information with the rest of the Board. If, during contract discussions, we consider that a customer's interest are not well served in the long term by our proposals, we will make this clear even if it impacts negatively on our business. Being open and honest with our customers also means that we will raise concerns with them if we become aware of any business practices or processes in their business which we believe are contrary to their values or may compromise our own values. The Board also reviews customers' changing expectations or needs as part of its strategy session every year.

Key other stakeholders

How the Board engages

Suppliers

The Company has a responsible purchasing policy consistent with its' business ethics. Engagement with suppliers takes place in many different ways.

One of the main ways in which the Board considers key suppliers is as part of large contract bid or renewal approvals. We set high standards for our suppliers in the context of our own ethical policy. These standards are explained in our Supplier Code of Conduct. All suppliers are expected to comply with the Code or ensure that there is a clear time frame for full implementation of the Code within their own organisation and their associated suppliers and subcontractors.

The Company recognises that receiving timely reimbursements is of high interest to suppliers. It is our policy to pay suppliers in accordance with agreed terms of trade. What is more, the Company is committed to the UK Prompt Payment Code.

Directors' Report for the Year Ended 31 December 2019 (continued)

Society

Our employees touch the lives of others every day, providing crucial services to help keep society safe and secure. The specialist security services delivered by the Company mitigate, the risk of impact of criminal behaviour and help to create safer communities. As part of its decision making process, the Board takes into consideration a broad range of societal issues which are reported to the Board through a variety of means. During the year under review, the Board received regular updates on corporate governance reform and broader societal issues that were considered by the Financial Reporting Council and UK government:

Environmental matters

The Company's business does not have a significant direct impact on the environment. However, the Company recognises the importance of its responsibilities to reduce environmental impact in areas such as energy usage, recycling or environmentally-friendly products. In these areas the Company operates in accordance with the policies of G4S plc which are detailed in the G4S plc's annual report.

Financial risk management

The Company operates under the financial risk management objectives and policies of its ultimate parent, G4S plc, into which the results of the Company are consolidated. G4S plc's key objectives and policies include:

- Mitigating liquidity risk by ensuring there are sufficient undrawn committed facilities available to the G4S ple group;
- · Conducting operating and financing activities, wherever possible, in the Company's local currency, and
- · Utilising interest rate swaps and, to a lesser extent, forward rate agreements to manage future cash outflows.

Further details of the financial risk management objectives and policies of the G4S plc group, which the Company is a member of, are included in the consolidated financial statements of G4S plc.

Statement of private company governance arrangements

The Company's ultimate parent, G4S plc, applied the UK Corporate Governance Code 2018 which was applied throughout the Group. Details of how the Group complies with the Code are included in the consolidated financial statements of G4S plc. The Company complies with the policies and processes implemented in accordance with the Code, where relevant and appropriate.

Directors' Report for the Year Ended 31 December 2019 (continued)

COVID-19

Subsequent to the year end Covid-19, which emerged in China during 2019, has developed into a pandemic. Efforts to slow the spread of the virus have resulted in governments across the world taking measures to limit interactions between individuals which has had a consequential effect on the global economy resulting in further significant interventions being made by governments to support national and global economies. Further details of the risks faced by the Company and the G4S plc Group as a result of Covid-19 and the Group's ability to manage its growing global effects are included in the G4S plc 2019 consolidated financial statements. The directors have reassessed the position at the date of signing these financial statements and there is no change in view.

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Directors' confirmations

In the case of each director in office at the date the Directors' Report is approved:

- So far as each director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- They have taken all the steps that he/she ought to have taken as a director in order to make him/herself aware of
 any relevant audit information and to establish that the Company's auditors are aware of that information.

Directors' Report for the Year Ended 31 December 2019 (continued)

Independent auditors

The auditors, Pricewaterhouse Coopers LLP, have indicated their willingness to continue in office and a resolution confirming their appointment will be approved at the Annual General meeting.

Approved by the Board on 17 August 2020 and signed on its behalf by:

L France

Independent Auditors' Report to the Members of G4S Cash Solutions (UK) Limited

Report on the audit of the financial statements

Opinion

In our opinion, G4S Cash Solutions (UK) Limited's financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2019 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprises the Statement of Financial Position as at 31 December 2019, the Income Statement, the Statement of Comprehensive Income, the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern.

Independent Auditors' Report to the Members of G4S Cash Solutions (UK) Limited (continued)

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2019 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditors' Report to the Members of G4S Cash Solutions (UK) Limited (continued)

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Sotiris Kroustis (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Gatwick

17 August 2020

Income Statement for the Year Ended 31 December 2019

			Restated *
	Note	2019 £ 000	2018 £ 000
Revenue	4	161,142	172,961
Cost of sales	<u>-</u>	(127,186)	(131,072)
Gross profit		33,956	41,889
Administrative expenses		(27,221)	(50,035)
Restructuring costs	5 _	(13,991)	(3,407)
Operating loss Finance income Finance costs	5 9 10 _	(7,256) 557 (2,115)	(11,553) 361 (561)
Loss before income tax		(8,814)	(11,753)
Income tax credit	11 _	6,050	2,910
Loss for the financial year		(2,764)	(8,843)

The above results were derived from continuing operations.

^{*} See note 26 for details of restatement as a result of the adoption of IFRS 16.

Statement of Comprehensive Income for the Year Ended 31 December 2019

		Restated *
	2019 £ 000	2018 £ 000
Loss for the financial year	(2,764)	(8,843)
Total comprehensive expense for the financial year	(2,764)	(8,843)

^{*} See note 26 for details of restatement as a result of the adoption of IFRS 16.

Statement of Changes in Equity for the Year Ended 31 December 2019

		Restated *	marka da a
Át Í Jánuary 2018	Share capital £ 000 116,000	Accumulated losses £ 000 (13,113)	Restated * Total £ 000 102,887
Comprehensive expense: Loss for the financial year	<u> </u>	(8,843)	(8,843)
Total comprehensive expense for the financial year	_	(8,843)	(8,843)
Transactions with owners: Share based payment transactions Tax on items taken to equity			25 2
Total transactions with owners	<u></u>	27.	27
At 31 December 2018	116,000	(21,929)	94,071
At 1. January 2019	116,000	(21,929)	94,071
Comprehensive expense: Loss for the financial year		(2,764)	(2,764)
Total comprehensive expense for the financial year	-	(2,764)	(2,764)
Transactions with owners: Share based payment transactions Tax on items taken to equity	<u> </u>	(33) (1)	(33) (1)
Total transactions with owners		(34)	(34)
At 31 December 2019	116,000	(24,727)	.91,273

^{*} See note 26 for details of restatement as a result of the adoption of IFRS 16.

(Registration number: 00354883) Statement of Financial Position as at 31 December 2019

None-current assets 2019 2018 Property, plant and equipment 12 84,114 82,071 Right of use assets 13 18,339 17,579 Intangible assets 14 888 1,248 Deferred tax assets 11 11,691 10,817 Corporation tax assets 6,500 - Current assets 15 1,325 111,715 Inventories 15 1,325 1,274 Trade and other receivables 16 72,370 63,885 Current tax assets 4,566 11,758 Cash and cash equivalents 1,809 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 Current liabilities 201,602 199,332 1,617 Total assets 18 (73,711) (69,770) Bank overdrafts 18 (73,711) (69,770) Bank overdrafts 19 (3,564) (3,564) Lease liabilities 19 (3,564)				Restated *
Property, plant and equipment 12 84,114 82,071 Right of use assets 13 18,339 17,579 Intangible assets 14 888 1,248 Deferred tax assets 11 11,691 10,817 Corporation tax assets 6,500 — Current assets 8,650 — Inventories 15 1,325 1,274 Trade and other receivables 16 72,370 63,885 Current tax assets 4,566 11,758 Current dassets equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 — 9,095 Current liabilities 201,602 199,332 Current liabilities 18 (73,711) (69,770) Bank overdrafts 18 (73,711) (69,770) Bank overdrafts 18 (73,711) (69,770) Bank overdrafts 19 (3,564) (3,079) Provisions 19 (24,138) (25,269)		Note		
Right of use assets 13 18,339 17,579 Intangible assets 14 888 1,248 Deferred tax assets 11 11,691 10,817 Corporation tax assets 6,500 - Current assets - 121,532 111,715 Current assets Inventories 15 1,325 1,274 Trade and other receivables 16 72,370 63,885 Current tax assets 4,566 11,758 Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 Assets of disposal groups classified as held for sale 17 - 9,095 Total assets 18 (73,711) (69,770) Bank overdrafts 18 (73,711) (69,770) Bank overdrafts 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Provisions 20 (5,832) (5,123) Provisions </td <td>Non-current assets</td> <td></td> <td></td> <td></td>	Non-current assets			
Intangible assets	T T T T T T T T T T T T T T T T T T T	12.	84,114	82,071
Deferred tax assets	1=	13	18,339	17,579
Corporation tax assets 6,500 (121,532) 111,715 Current assets Inventories 15 (1,325) 1,274 Trade and other receivables 16 (72,370) 63,885 Current tax assets 4,566 11,758 Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 (-9,905) 80,070 87,617 Total assets 201,602 199,332 Current liabilities 18 (73,711) (69,770) Trade and other payables 18 (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities 19 (24,138) (25,269) Total liabilities 19 (24,138) (25,269) Total liabilities 19 (24,138) (5,123) Total liabilities 10 (3,032) (5,123)		14	888	1,248
Current assets Inventories 15 1,325 1,274 Trade and other receivables 16 72,370 63,885 Current tax assets 4,566 11,758 Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 Assets 201,602 199,332 Current liabilities Trade and other payables 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities (110,329) (105,261) Net assets 91,273		1.1		10,817
Current assets	Corporation tax assets		6,500	
Inventories			121,532	111,715
Trade and other receivables 16 72,370 63,885 Current tax assets 4,566 11,788 Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 80,070 87,617 88,070 87,617 Total assets 201,602 199,332 Current liabilities 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities 19,29,70 (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated	Current assets	•		·
Current tax assets 4,566 11,788 Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 80,070 87,617 88,070 87,617 Total assets 201,602 199,332 Current liabilities 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities 19,273 94,071 Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated	Inventories	15	1,325	1,274
Cash and cash equivalents 1,809 1,605 Assets of disposal groups classified as held for sale 17 - 9,095 80,070 87,617 Total assets 201,602 199,332 Current liabilities 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities (110,329) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Trade and other receivables	16	72,370	63,885
Assets of disposal groups classified as held for sale 17 — 9,095 80,070 87,617 Total assets 201,602 199,332 Current liabilities 80,771 (69,770) Trade and other payables 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities 19 (24,138) (25,269) Total liabilities (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	* * * * * * * * * * * * * * * * * * *		4,566	11,758
Total assets 80,070 87,617 Current liabilities Trade and other payables 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 30,359) (74,869) Provisions 20 (5,832) (5,123) Provisions 20 (5,832) (5,123) Total liabilities 91,273 (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929) (21,929)	-		1,809	1,605
Total assets 201,602 199,332 Current liabilities 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Lease liabilities 19 (24,138) (5,123) Provisions 20 (5,832) (5,123) Total liabilities (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Assets of disposal groups classified as held for sale	17		9,095
Current liabilities Trade and other payables 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Provisions 20 (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)			80,070	87,617
Trade and other payables 18 (73,711) (69,770) Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Rease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Total assets		201,602	199,332
Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) Non-current liabilities Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Current liabilities			
Bank overdrafts (187) (23) Lease liabilities 19 (3,564) (3,079) Provisions 20 (2,897) (1,997) (80,359) (74,869) Non-current liabilities Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Trade and other payables	18	(73,711)	(69,770)
Provisions 20 (2,897) (1,997) Non-current liabilities Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Company (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Bank overdrafts			
Non-current liabilities (80,359) (74,869) Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Lease liabilities	19	(3,564)	(3,079)
Non-current liabilities Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Provisions	20	(2,897)	(1,997)
Lease liabilities 19 (24,138) (25,269) Provisions 20 (5,832) (5,123) (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)			(80,359)	(74,869)
Provisions 20 (5,832) (5,123) (29,970) (30,392) Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Non-current liabilities			
Total liabilities (29,970) (30,392) Net assets (110,329) (105,261) Net assets 91,273 94,071 Equity 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Lease liabilities	19	(24,138)	(25,269)
Total liabilities (110,329) (105,261) Net assets 91,273 94,071 Equity 30,000 116,000 Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Provisions	20	(5,832)	(5,123)
Net assets 91,273 94,071 Equity Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)			(29,970)	(30,392)
Equity 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Total liabilities		(110,329)	(105,261)
Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Net assets		91,273	94,071
Share capital 21 116,000 116,000 Accumulated losses (24,727) (21,929)	Equity			
Accumulated losses (24,727) (21,929)	• •	21	116,000	116,000
	· · · · · · · · · · · · · · · · · · ·			
	Total shareholders; funds		91,273	94,071

The notes on pages 21 to 49 form an integral part of these financial statements. Page 19

(Registration number: 00354883) Statement of Financial Position as at 31 December 2019 (continued)

* See note 26 for details of restatement as a result of the adoption of IFRS 16.

The financial statements on pages 16 to 49 were approved by the Board on 17 August 2020 and signed on its behalf

L France Director

Notes to the Financial Statements for the Year Ended 31 December 2019

1 General information

G4S Cash Solutions (UK) Limited is incorporated in the United Kingdom, registered in England and Wales, and domiciled in the UK. It is a private company, limited by shares. The Company's registered office is: Sutton Park House, 15 Carshalton Road, Sutton, Surrey, SM1 4LD.

The financial statements are presented in sterling, which is the Company's functional currency, and in thousands of pounds unless stated otherwise.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

The financial statements of the Company have been prepared in accordance with Financial Reporting Standard 101, "Reduced Disclosure Framework" (FRS 101). The financial statements have been prepared under the historical cost convention and in accordance with the Companies Act 2006.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

Going concern

The financial statements have been prepared on a going concern basis, notwithstanding the Company's net current liabilities position. The directors believe that this is an appropriate basis for financial statement preparation because the Company received a letter of support from a parent company to provide sufficient financial and other support to the company for at least 12 months from the date of approval of these financial statements to enable it to continue to meet its existing and currently anticipated liabilities, provided it remains within the G4S Group. Accordingly, the Company's financial statements have been prepared on a going concern basis.

Summary of disclosure exemptions

The Company has taken advantage of certain disclosure exemptions in FRS 101, in part because its financial statements are included in the publicly available consolidated financial statements of G4S plc. Copies of the consolidated financial statements of G4S plc may be obtained by writing to the Company Secretary, G4S plc, 5th Floor, Southside, 105 Victoria Street, London, SW1E 6QT.

These disclosure exemptions relate to:

- · the requirements of IAS 7 "Statement of cash flows";
- · new IFRSs that have been issued but are not yet effective and which have not been applied by the Company;

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

- the requirement in paragraph 38 of IAS 1 "Presentation of Financial Statements" to present comparative information in respect of: paragraph 79 (a) (iv) of IAS 1, paragraph 73 (e) of IAS 16 "Property, Plant and Equipment" and paragraph 118 (e) of IAS 38 "Intangible Assets";
- financial instruments disclosures required by IFRS 7 "Financial Instruments: Disclosures";
- · disclosures required by IFRS 13 "Fair Value Measurement";
- the requirements of the second sentence of paragraph 110 and paragraphs 113 (a), 114, 115, 118, 119 (a)-(c),120-127 and 129 of IFRS 15 "Revenue from contracts with customers";
- the requirements of paragraphs 52, 58, 90, 91 and 93 of IFRS 16 "Leases";
- the requirements of paragraphs 45 (b) and 46 to 52 of IFRS 2 "Share-based Payment";
- the requirements of paragraphs 17 and 18A of IAS 24 "Related Party Disclosures" and the requirements in IAS
 24 "Related Party Disclosures" to disclose related party transactions entered into between two or more wholly-owned members of a group; and
- capital management disclosures required by paragraphs 134 of 136 of IAS 1 "Presentation of Financial Statements".

New standards, interpretations and amendments effective for the first time

IFRS 16 - Leases

The Company has adopted IFRS 16 "Leases" with effect from 1 January 2019, and has prepared the financial statements in accordance with the requirements of this new standard. The Company has chosen to apply the standard fully retrospectively and has restated comparatives where appropriate. The Company elected to apply the practical expedient (as permitted by paragraph C3 (b)) not to apply IFRS 16 to contracts that were not identified as containing a lease applying IAS 17 and IFRIC 4 prior to 1 January 2018.

The principal effect of the new standard has been to gross up the Company's balance sheet to recognise additional right of use assets within property, plant and equipment and additional lease liabilities in respect of leases that were previously treated as operating leases. The associated operating lease charge that was previously recorded within operating costs has been removed and replaced with a depreciation charge in respect of the additional assets recognised and an interest charge in respect of the additional lease creditors recognised.

As interest is charged at the effective rate on the reducing balance of the liability over the lease term, the effect on profit before tax is variable over the term of a lease. However, the cumulative impact on pre-tax profit over the lease term will be neutral. Any difference between the opening adjustment to the lease liability and to property, plant and equipment due to the straight-line depreciation of property, plant and equipment compared with the reducing balance of leases over the respective terms has been reflected as an opening reserves adjustment on implementation of the new standard.

See note 26 for further details on the impact of the change in accounting policy.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Revenue recognition

The Company's revenue arises from the provision of outsourced cash management solutions, cash consulting services, management of Automatic Teller Machines, cash transportation services as well as retail cash management solutions (so-called CASH 360TM).

In all these business areas revenue is measured at the fair value of consideration received or receivable, net of discounts, VAT and other sales-related taxes.

Where services provided to customers include more than one particular revenue source, particularly in cash technology services, such as the supply and installation of equipment together with on-going services and maintenance contracts, the fair value of each revenue source is separately identified and allocated to each element of the arrangement and recognised as the product is sold or the services are delivered.

Revenue is recognised to reflect the period in which the service is provided,

Restructuring costs

The income statement separately identifies results before restructuring costs. Restructuring costs are those that in management's judgement need to be disclosed separately in arriving at operating profit by virtue of their size, nature or incidence. In determining whether an event or transaction is specific, management considers quantitative as well as qualitative factors such as the frequency or predictability of occurrence.

All items that are reported as restructuring costs are evaluated and approved by the Company's management prior to being separately disclosed. The Company seeks to be balanced when reporting restructuring costs for both debits and credits, and any reversals of excess provisions previously created as restructuring costs are classified consistently as restructuring costs.

Restructuring costs may not be comparable to similarly-titled measures used by other companies.

Employee benefits - retirement benefit cost

The G4S ple group, which the Company is a member of, operates both defined contribution and defined benefit pension schemes.

Payments to the defined contribution schemes are charged as an expense as they fall due and represent contributions payable to the schemes for the year. Where the Company is a member of state managed or public sector schemes, payments are dealt with as payments to defined contribution schemes where the Company's obligations under the schemes are equivalent to those arising in a defined contribution retirement benefits scheme.

The Company makes no ongoing contribution to any of the defined benefit pension schemes, and there is no contractual agreement to charge any such contributions or deficit repayments to the Company. When contribution to defined benefit scheme is made, it is accounted for in line with defined contribution schemes as the defined benefit schemes are multi-employer schemes and it is not possible to accurately identify the Company's share of scheme's assets or liabilities.

Finance income and finance costs

Finance income is accrued on a time basis by reference to the principal outstanding and at the effective interest rate applicable. This is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset's net carrying amount.

Finance costs are recognised as an expense in the income statement on the same basis.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Foreign currencies

These financial statements are presented in sterling, which is the Company's functional currency. Transactions in currencies other than the functional currency are translated at the rates of exchange prevailing on the date of the transactions. At each reporting date, monetary assets and liabilities which are denominated in other currencies are retranslated at the rates prevailing on that date. Non-monetary items measured at historical cost denominated in other currencies are not retranslated. Gains and losses arising on retranslation are included in the income statement.

Income tax

Tax is recognised in the income statement except to the extent that it relates to items recognised in equity, in which case it is recognised in equity or in other comprehensive income. The tax expense represents the sum of current tax and deferred tax.

Current tax is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which deductible temporary differences can be utilised.

The carrying amount of potential deferred tax assets is re-assessed at each balance sheet date and recognised to the extent that it is probable that sufficient taxable profits will be available to allow those assets to be recovered.

Deferred tax is measured based on the tax rates that have been enacted or substantively enacted by the end of the reporting period.

Tax liabilities or refunds may differ from those anticipated due to changes in tax legislation, differing interpretations of tax legislation and uncertainties surrounding the application of tax legislation. In situations where uncertainties exist, provision is made for contingent tax liabilities and assets on the basis of management judgement following consideration of the available relevant information.

Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and any provision for impairment.

Depreciation

Depreciation is charged so as to write off the cost of assets, other than assets under construction, less any estimated residual value, over their estimated useful economic lives on a straight-line basis, as detailed below.

Where significant, the residual values and the useful economic lives of property, plant and equipment are re-assessed annually.

Assets held under leases are depreciated over the shorter of their expected useful economic lives and the terms of the relevant lease.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Asset class

Freehold property

Leasehold improvements.

Equipment and vehicles

Right of use assets

Depreciation rate

50 years

over the shorter of useful economic life

and period of the lease

3 - 10 years

over the period of the lease

Non-current assets held for sale

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets (and disposal groups) are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. The Group must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Intangible assets

Software

Capitalised computer software is stated at cost, net of amortisation and any provision for impairment.

Amortisation

Amortisation is charged on intangible assets so as to write off the cost of assets, other than goodwill, less any estimated residual value, over their estimated useful economic lives on a straight-line basis, as detailed below.

Where significant, the residual values and the useful economic lives of intangible assets are re-assessed annually.

Asset class

Amortisation rate

Software

2 - 8 years

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Impairment of non-financial assets

The carrying values of the Company's assets, with the exception of inventories, financial receivables and deferred tax assets, are reviewed on an ongoing basis for any indication of impairment and, if any such indication exists, the assets' recoverable amount is estimated. An impairment loss is recognised in the income statement whenever the carrying value of an asset or its cash-generating unit exceeds its recoverable amount.

In respect of any asset other than goodwill, an impairment loss is reversed if there has been a change in the estimates used to determine its recoverable amount. The amount of the reversal is limited such that the asset's carrying amount does not exceed that which would have been determined (after depreciation and amortisation) if no impairment loss had been recognised.

Inventories

Inventories are valued at the lower of cost and net realisable value. Cost represents expenditure incurred in the ordinary course of business in bringing inventories to their present condition and location and includes appropriate overheads. Cost is calculated on a first-in, first out basis. Net realisable value is based on estimated selling price, less further costs expected to be incurred to completion and disposal.

Financial instrument

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Trade and other receivables

Trade and other receivables do not carry interest. They are initially recognised at fair value which represents the amount of consideration that is unconditional. They are subsequently carried at amortised cost using the effective interest method less loss allowances.

Amounts owed by/to Group undertakings

Amounts owed by/to Group undertakings (members of the G4S plc group) are recognised initially at fair value and are subsequently stated at amortised cost. Finance income and expense are recognised in the income statement on an accruals basis using the effective interest method.

Accrued income

Accrued income arises in relation to services provided that have not been invoiced at the year end.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances.

Trade and other payables

Trade and other payables do not carry interest. They are initially recognised at fair value and they are subsequently carried at amortised cost using the effective interest method.

Deferred income

Amounts received prior to the delivery of services are recorded as deferred income and released to the income statement as the services are provided.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

Bank overdrafts

Bank overdrafts comprise cash balances in an overdrawn position. Interest expense on these balances is recognised in finance costs using effective-interest method. Bank overdrafts are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Impairment of financial assets

The Company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables, amounts owed by Group undertakings and other contract assets (being the unbilled work in progress). The expected loss rates are based on the payment profiles of sales over a period of at least 36 months before the end of the relevant reporting year and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors that the Company considers would affect the ability of its customers to settle the receivables.

Provisions

Provisions are recognised when a present legal or constructive obligation exists for a future liability in respect of a past event and where the amount of the obligation can be estimated reliably. The amount recognised as a provision is the Company's best estimate of the likely outflows at the end of the reporting period.

The Company provides for anticipated costs where an outflow of resources is considered probable and a reasonable estimate can be made of the likely outcome. The ultimate liability may vary from the amounts provided and will be dependent upon the eventual outcome of any settlement. Management exercise judgement in measuring the Company's exposure through assessing the likelihood that a potential claim or liability will arise and in quantifying the possible range of financial outcomes.

Where the time value of money is material, provisions are stated at the present value of the expected expenditure using an appropriate discount rate.

Leases

From 1 January 2019, the Company adopted IFRS 16 "Leases" using the fully retrospective approach.

The Company applied the exemptions of paragraphs 22-49 of IFRS 16 "Leases" in respect of short-term leases and leases for which the underlying asset is of low value, as permitted by paragraph 5 of IFRS 16. Low-value leases have been defined by the Company as leases for an asset for which the present value of future lease payments is less than £2,500. Short-term leases have been defined as leases with a term of less than 1 year.

Additionally, the Company elected to apply practical expedients not to separate non-lease components from lease components (as permitted by paragraph 15 of IFRS 16) and not to apply IFRS 16 to contracts not previously identified as leases under IAS 7 or IFRIC 4 (as permitted by paragraph C3 of IFRS 16).

The Company recognises a right-of-use asset and a corresponding from the date when the leased asset is available for use. Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

2 Accounting policies (continued)

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- · amounts expected to be payable by the Company under residual value guarantees;
- the exercise price of a purchase option if the Company is reasonably certain to exercise that option, and
- · payments of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

Leases

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Company's leases, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Share-based payments

The Company benefits from share-based payments issued by G4S plc, its ultimate parent, to certain employees. The Company does not have an obligation to settle the transaction with its employees, as this is the obligation of G4S plc. Therefore, the Company accounts for the share-based payments as equity settled, and recognises the corresponding increase in equity as a contribution from its parent.

The fair value of share-based payments is determined at the date of grant and expensed, with a corresponding increase in equity, on a straight-line basis over the vesting period, based on the Group's estimate of the shares that will eventually vest. The amount expensed is adjusted over the vesting period for changes in the estimate of the number of shares that will eventually vest. These changes exclude those resulting from any market-related performance conditions.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

3 Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of the Company's accounting policies. These judgements, estimates and associated assumptions are based on historical experience, current and expected economic conditions, and in some cases, actuarial techniques as well as the various other factors that are believed to be reasonable under the circumstances.

The judgements, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Although these judgements, estimates and associated assumptions are based on management's best knowledge of current events and circumstances, the actual results may differ.

Significant judgements

Significant judgements are those made by management when applying its accounting policies that are considered to have the most significant impact on amounts recognised in the financial statements.

Those judgements that are considered to have the most significant impact on amounts recognised in the financial statements, apart from those involving estimations (which are disclosed separately below), are the following:

Determination of lease term

When the Company has the option to extend a lease or cancel it early, management uses judgement to determine whether or not an option would be reasonably certain to be exercised. In determining the lease term, management considers all facts and circumstances that create an economic incentive for the lessee to exercise or not exercise the option, including expected changes in facts and circumstances from the commencement date until the exercise date of that option. For further details, see note 19.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

3 Critical accounting judgements and key sources of estimation uncertainty (continued)

Significant estimates and assumptions

Significant estimates and associated assumptions are those that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Significant estimates are made taking into account historical experience and various other factors that are believed to be reasonable under the circumstances, including current and expected economic conditions, and, in some cases, actuarial techniques. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The most significant estimates, assumptions and sources of uncertainty in preparing the Company's 2019 financial statements are set out below:

Deferred tax assets

Management judgement is required to determine the amount of deferred tax assets that can be recognised. Estimation is required to assess the likely timing and level of future taxable profits and assumptions are applied to determine the effect of future tax planning strategies. These judgements, estimates and assumptions may be affected by changes in legislation and in tax rates. For further details, see note 11.

Determination of discount factor

When the interest rate is not implicit in the lease, the Company uses the incremental borrowing rate to discount the lease liability to the present value. Management uses judgement to determine a rate which would be most similar to the rate of the lease. This involves assessing the appropriate type of security, borrowing term, amount of borrowing, payment profile as well as taking into account all relevant economic factors. For further details, see note 19.

Unoccupied property provision

Management judgement is required to determine the estimate of expected future net cash outflows relating to rent, rates, service charge and costs marketing the properties as well as the "make good" costs at the end of the lease. Additionally, management use judgement to assess the likelihood of sub-letting the property before the end of the lease. For further details, see note 20.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

4 Revenue

The analysis of the Company's revenue for the year from continuing operations is as follows:

	2019	2018
	£ 000	£ 000
Rendering of services	161,142	172,961
Revenue arose from activities originating solely in the United Kingdom.		
Assets and liabilities related to contracts with customers		
,	2019	2018
•	£ 000	£ 000
Current assets		
Trade receivables	23,324	24,989
Loss allowance	(830)	(759)
Accrued income	2,069.	4,318
Total contract assets	24,563	28,548
Current liabilities		
Deferred income	(4,028)	(4,126)

During the year the Company recognised £96,000 of revenue that was held in deferred income as at 31 December 2018 (2018: £205,000 of revenue recognised was held in deferred income as at 31 December 2017), and £Nil (2018: £Nil) of revenue in relation to performance obligations satisfied in prior years.

As at 31 December 2019, the Company recorded £Nil (2018: £Nil) of capitalised contract fulfilment costs on its statement of financial position. The Company did not incur any material contract acquisition costs during the current year (2018: £Nil).

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

5 Operating loss

Arrived at after charging/(crediting):

		Restated
	2019	2018
	£ 000	£ 000
Depreciation expense	8,898	10,403
Depreciation on right of use assets - Vehicles	413	416
Depreciation on right of use assets - Property	2,501	1,436
Depreciation on right of use assets - Equipment	609	1,855
Amortisation expense	967	1,508
(Profit)/loss on disposal of property, plant and equipment	(470)	508
Cost of inventories recognised as an expense	1,935	2,001
Restructuring costs	13,991	3,407
6 Staff costs		
The aggregate payroll costs (including directors' remuneration) were as follow	ŵs:	
	2019	2018
	£ 000	£ 000
Wages and salaries	89,096	94,396
Social security costs	8,457	9,141
Pension costs, defined contribution scheme	3,171	3,055
Redundancy costs	56	18
Share-based payment expenses	(33)	26
	100,747	106,636
The average number of persons employed by the Company (including d category was as follows:	irectors) during the year	nr, analysed by
	2019	2018
	No.	Ño.
Operations	2,288	2,587
Administration and management	398	436
	2,686	3,023

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

6 Staff costs (continued)

There are 1,301 operations employees (2018: 1,300) who are legally employed by the Company, although they provide services solely to the fellow Group entity, G4S Cash Centres (UK) Limited. The Company makes a full recharge to G4S Cash Centres (UK) Limited. Consequently, the related staff numbers are disclosed in the financial statements of G4S Cash Centres (UK) Limited only.

7 Directors' remuneration

The directors' remuneration for the year was as follows:

	2019	2018
	£ 000	£ 000
Remuneration *	267	752
Pension costs, defined contribution scheme	17_	14
	284.	766

During the year, two directors (2018: one director) accrued retirement benefits under defined contribution schemes and no directors (2018: no directors) accrued retirement benefits under defined benefit schemes. During the year, one director forfeited their right to the award (2018: one director exercised share options).

The remuneration of the highest paid director for the year was as follows:

	165	274
Pension costs, defined contribution scheme	17	
Remuneration *	148	274
	€ 000	£ 000
	2019	2018

During the year the highest paid director did not exercise share options (2018: did not exercise share options).

8 Auditors' remuneration

Fees payable to the Company's auditors were as follows:

	2019	2018
	£.000	£ 000
Audit of the financial statements	126	122

The Company did not incur any non-audit fees in the current or prior year.

^{*} Included within directors' remuncration are: base pay, benefits, annual bonus and cash pension allowance paid.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

9 Finance income		
	2019	2018
	£ 000	£ 000
Interest income on cash and cash equivalents	; -	10
Interest receivable on amounts owed by Group undertakings	553	351
Foreign exchange gains	2	•
Other finance income	2.	=
	55.7	361
10 Finance costs		
	2019	2018
	£ 000	£ 000
Interest on bank overdrafts	1.	21
Foreign exchange losses	-	2
Unwinding of discount	208	158
Interest expense on lease liabilities	1,791	166
Other finance costs	115	214
	2,115	561
11 Income tax credit		
Tax credited in the income statement is as follows:		
		Restated
	2019	2018
	£ 000	£ 000
Current tax	•	
UK corporation tax	(8,219)	(5,951)
UK corporation tax adjustment to prior periods	2,874	(474)
	(5,345)	(6,425)
Foreign tax	170.	-
Total current income tax	(5,175)	(6,425)

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

11 Income tax credit (continued)

		Restated
	2019 £ 000	2018 £ 000
Deferred tax		
Arising from origination and reversal of temporary differences	1,509	3,642
Arising from changes in tax rates and laws	(157)	(539)
Arising from previously unrecognised tax loss, tax credit or temporary difference of prior periods	(2,227)	412
Total deferred tax	(875)	3,515
Total income tax credit in the income statement	(6,050)	(2,910)

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

11 Income tax credit (continued)

The tax credit on loss for the year is higher than (2018: higher than) the standard effective rate of corporation tax in the UK of 19% (2018: 19%).

The differences are reconciled below:

		Restated
	2019 £ 000	2018 £ 000
Loss before income tax	(8,814)	(11,753)
Corporation tax at standard effective rate	(1,675)	(2,233)
Increase/(decrease) in current tax from adjustment for prior periods	2,874	(474)
Increase from effect of revenues exempt from taxation	(52)	(i)
Increase from effect of expenses not deductible in determining tax loss	400	450
Increase from effect of exercise employee share options	18	-14
Decrease from transfer pricing adjustments	(5,585)	(4,447)
Increase arising from overseas tax suffered	170	•
Increase in current tax from tax losses derecognised	•	3,775
Deferred tax (credit)/expense from unrecognised temporary difference from		
a prior period	(2,227)	412
Deferred tax credit relating to changes in tax rates or laws	(157)	(539)
Increase from effect of rollover relief on profit on disposal of fixed assets	184	287
Decrease from effects of other factors		(154)
Total income tax credit	(6,050)	(2,910)

The standard effective rate of corporation tax for the current year is the same as the standard effective rate of corporation tax for the prior year.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

11 Income tax credit (continued)

Deferred tax Deferred tax assets are as follows:	
2019	Asset £ 000
Accelerated tax depreciation Provisions Tax losses carry-forwards Share-based payment IFRS 16	10,003 255 3 1,430 11,691
2018	Asset £ 000
Accelerated tax depreciation Provisions Tax losses carry-forwards Share-based payment IFRS 16	9,058 236 - - - 23 1,500 10,817

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

11 Income tax credit (continued)

Deferred tax movement during the year is as follows:

	At 1 January 2019	income	Recognised in equity	31 December 2019
	£ 000	£ 000	£ 000	£ 000
Accelerated tax depreciation	9,058	945	-	10,003
Provisions	236	19	₹	255
Tax losses carry-forwards		,	-	ţ
Share-based payment	23	(1.9)	(1)	3.
IFRS 16	1,500	(70)		1,430
Net tax assets/(liabilities)	10,817	875	(1)	11,691

Deferred tax movement during the prior year was as follows:

	At 1 January 2018 £ 000	Recognised in income £ 000	Recognised in equity £ 000	31 December 2018 £ 000
Accelerated tax depreciation	10,819	(1,761)	•	9,058
Provisions	85	151	•	236
Tax losses carry-forwards	3,378	(3,378)	•	-
Share-based payment	48	(27)	2	23
IFRS 16	<u> </u>	1,500	. <u> </u>	1,500
Net tax assets/(liabilities)	14,330	(3,515)	2	10,817

Deferred tax assets and liabilities on temporary differences have been calculated using the UK corporation tax rate which will apply in the period during which they are expected to reverse.

Deferred tax assets and liabilities on temporary differences expected to reverse in the period from 1 January 2020 to 31 March 2020 have been provided at 19%. Deferred tax assets and liabilities on timing differences expected to reverse on or after 1 April 2020 have been provided at 17% as this was the future rate that had been enacted as at 31 December 2019. On 11 March 2020 the Chancellor announced that the reduction of the corporation tax rate to 17% as of 1 April 2020 would be cancelled. This cancellation was legislated for on 17 March 2020. The impact on this is that the deferred tax assets of the Company will increase from £11,691,000 to £13,067,000.

At 31 December 2019 the Company had unutilised tax losses of approximately £19,870,000 potentially available for offset against future profits (2018: £19,870,000). A deferred tax asset of £3,378,000 arising on these losses has derecognised in the current year (2018: £3,378,000) as sufficient taxable profits to offset against these losses have not been forecasted.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

12 Property, plant and equipment

	Freehold property £ 000	Long-term leaschold improvements £ 000	Short-term leasehold improvements £ 000	Equipment: and vehicles £ 000	Assets under construction £ 000	Total £ 000
Cost						
At 1 January 2019	45,771	14,210	28,386	.99,863	1,925	190,155
Additions	2	-	560	12,030	3,244	15,836
Disposals	(1,022)	(4,573)	(2,811)	(16,513)		(24,919)
At 31 December 2019	44,751	9,637	26,135	.95,380	5,169	181,072
Accumulated depreciation						
At 1 January 2019	5,303	5,388	15,847	81,546	-	108,084
Charge for the year	1,051	297	1,483	6,195	-	9,026
Eliminated on disposal	(960)	(1,892)	(1,851)	(15,449)		(20,152)
At 31 December 2019	5,394	3,793	15,479	72,292		96,958
Carrying amount						
At 31 December 2019	39,357	5,844	10,656	23,088	5,169	84,114
At 31 December 2018	40,468	8,822	12,539	18,317	1,925	82,071

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

13 Right of use assets

	Property £ 000	Vehicles £ 000	Equipment £ 000	Total £ 000
Cost				
Ät 1 January 2019	45,158	13,673	845	59,676
Additions	2,125	15	2,567	4,707
Disposals	(401)	=	-	(401)
Reineasurement	87	· <u>-</u> :	<u> </u>	87
At 31 December 2019	46,969	13,688	3,412	64,069
Accumulated depreciation & impairment	t			
At 1 January 2019	28,943	12,950	204	42,097
Charge for the year	2,622	426	637	3,685
Impairment	301	-,	-	301
Eliminated on disposal	(353)	-		(353)
At 31 December 2019	31,513	13,376	841	45,730
Carrying amount				
At 31 December 2019	15,456	312	2,571	18,339
Åt 31 December 2018	16,215	723	.641	17,579

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

14 Intangible assets Goodwill Software Total £ 000 £ 000 £ 000 Cost At I January 2019 19,588 20,178 590 Additions 124 124 Disposals (4,774)(4,774)Foreign exchange movements 487 487 At 31 December 2019 590 15,425 16,015 Accumulated amortisation At 1 January 2019 590 18,340 18,930 Amortisation charge 967 967 Amortisation eliminated on disposals (4,770)(4,770)At 31 December 2019 59Ò 14,537 15,127 Carrying amount At 31 December 2019 888 888 1;248 1,248 At 31 December 2018 15 Inventories 2019 2018 £ 000 £ 000 Raw materials and consumables 315 37.L Other inventories 1,010 903 1,325 1,274

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

16 Trade and other receivables

	(As restated)	
	2019 £ 000	2018 £ 000
Trade receivables	23,324	24,989
Loss allowance	<u>(830)</u>	(759)
Net trade receivables	22,494	24,230
Amounts owed by Group undertakings	45,761	31,912
Accrued income	2,069	4,318
Prepayments	1,246	1,041
Other receivables	800	2,384
	72,370	63,885

Included in amounts owed by Group undertakings are loans of £37,740,000 (2018: £28,289,000) which are unsecured and repayable on demand. Interest is charged on these loans at LIBOR +1.5% (2018: LIBOR + 1.5%). All other amounts owed by Group undertakings are trading in nature, unsecured, interest-free and repayable on demand.

17 Assets of disposal groups classified as held for sale

During the prior year, management committed to selling the Company's freehold property, Sutton Park House. At 31 December 2018, the property was available for immediate sale in its present condition. A sale was considered highly probable and it was expected within a year. A sale of the property has been agreed and is has been completed during 2019.

18 Trade and other payables

	2019 £ 000	2018 £ 000
Trade payables	9,260	10,709
Accrued expenses	3,557	3,773
Amounts owed to Group undertakings	41,597	34,931
Social security and other taxes	6,097	7,172
Deferred income	4,028	4,126
Other payables	9,172	9,059
	73,711	69,770

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

18 Trade and other payables (continued)

Included in amounts owed to Group undertakings are loans of £37,814,000 (2018: £34,370,000) which are unsecured, interest-free and repayable on demand. All other amounts owed to Group undertakings are trading in nature, unsecured, interest-free and repayable on demand.

19 Leases

Information about leases for which the Company is a lessee is presented below.

(i) Amounts recognised in the Statement of Financial Position

The Statement of Financial Position includes the following amounts relating to leases:

Carrying amount of right-of-use assets

	2019 £000	2018 £000
Property	15,456	16,215
Vehicles	312	723
Equipment	2,571	641
	18,339	17,579

Carrying amount of right-of-use assets is included within property, plant and equipment (see note 12). Additions to right-of-use assets during the year totalled £3,011,000 (2018: £1,969,000).

Lease liabilities

		Restated
	2019	2018
	£ 000	£ 000
Current lease liabilities	3,564	3,079
Non-current lease liabilities	24,138	25,269
,	27,702	28,348

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

19 Leases (continued)

(ii) Amounts recognised in the Income Statement

The Income Statement includes the following amounts relating to leases:

Depreciation charge on right-of-use assets

Depreciation change on right-or-use assets	2019 £000	2018 £000
Long leasehold	2,501	1,436
Short leasehold	413	419
Equipment and vehicles	609	1,855
•	3,523	3,710
Other income and expenses related to leases	·	
	2019 £ 000	2018 £ 000
Income from subleasing right-of-use assets	1,169	1,175
Expenses relating to short-term leases	612	515
Expenses relating to leases of low-value assets	•	-
Variable lease payments not included in lease liabilities	· -	-
Gains arising from sale and leaseback transactions	49	- ,

(iii) The Company's leasing activities

Nature of the Company's leasing activities

The Company leases a number of its office properties, vehicles and operating equipment. Property leases are negotiated over an average term of around forty nine years, at rates reflective of market rentals. Periodic rent reviews take place to bring lease rentals into line with prevailing market conditions. Some, but not all, lease agreements have an option to renew the lease at the end of the lease term. Leased vehicles and other operating equipment are negotiated over an average lease term of four years and five years, respectively.

Exposure to future cash outflows not reflected in lease liabilities

- Extension and termination options are included in a number of property and equipment leases. These are used to
 maximise operational flexibility in terms of managing the assets used in the Company's operations. The majority
 of extension and termination options held are exercisable only by the Company and not by the respective lessor.
- The Company does not provide residual value guarantees in relation to its leases.
- · There are no significant lease commitments for leases not commenced at year-end.
- · None of the Company's leases contain variable lease payments.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

19 Leases (continued)

Restrictions or covenants imposed by the leases

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes. For leases of office buildings, the Company must keep those properties in a good state of repair and return the properties in their original condition at the end of the lease. Further, the Company must insure items of property, plant and equipment and incur maintenance fees on such items in accordance with the lease contracts.

Sale and leaseback transactions

The Company derived income from the sublease of its property, Sution Park House, to fellow Group undertakings.

20 Provisions

	Restated			Restated
eparamentos truticas hara ticas primera estre estresión como c	Unoccupied properties £ 000	Redundancy £ 000	Dilapidations £ 000	Total
At 1 January 2019	3,677	334	3,109	7,120
Additional provisions in the year	4,968	55	-	5,023
Unwinding of discount	150	•	58	208
Utilisation of provision	(3,063)	•	-	(3,063)
Decrease from transfers and other changes	•		(559)	(559)
At 31 December 2019	5,732	389	2,608	8,729
Non-current liabilities	5,667	- Art 1 dillion comment of the	165	5,832
Current liabilities	65	389	2,443	2,897

Unoccupied properties

This provision is based on the value of future net cash outflows relating to rent, rates, service charge and costs marketing the properties and "make good" costs at the end of the lease. An assessment is made by property of the likelihood of sub-letting the property before the end of the lease and provision is made up to this date. Each provision is reviewed annually and updated to reflect changes in market conditions. The opening balance of the provision has been restated on adoption of IFRS 16

Redundancy

This provision is based on best estimate of anticipated expenses related to the Company's restructuring.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

20 Provisions (continued)

Dilapidations

This provision is based on the discounted value of future net cash outflows to restore all leased properties in accordance with the conditions of the lease. The discount will unwind over the life of the lease.

21 Share capital

Allotted, called up and fully paid shares

	2019	2019	2018	2018
	No. 000	£ 000	No. 000	£ 000
Ordinary shares of £1 each	116,000	116,000	116,000	116,000

22 Retirement benefit obligations

The G4S plc group operates both defined contribution and defined benefit pension schemes. Employer contributions to these schemes are fixed at a set level or set percentage of employees' pay.

Defined contribution pension scheme

The pension charge recognised in the income statement for the defined contribution scheme represents the contributions payable for the year. This has been detailed in note 6.

Defined benefit pension schemes

The UK defined benefit scheme is comprised of three sections: the Group 4 section which is the pension scheme de-merged from the former Group 4 Falck A/S, the Securicor section, for which the G4S plc group assumed responsibility on 20 July 2004 with the acquisition of Securicor plc, and the GSL section, for which the G4S plc group assumed responsibility on 12 May 2008 with the acquisition of GSL.

The UK scheme is closed to future accrual apart from some sub-sections of the GSL section, and for most members defines the pension based on final salary. Certain sub-sections of the GSL section have historically remained open to provide a facility to accept former public-sector employees who join the G4S plc group through outsourcings. In the Group 4 and Securicor sections, members retain their link to final salary where appropriate on their benefits accrued up to closure in 2011.

The Company makes no ongoing contribution to any of the schemes and there is no contractual agreement or stated policy for charging any such contributions or deficit repayments to the Company. When contribution to a defined benefit scheme is made, it is accounted for in line with the defined contribution scheme as the defined benefit schemes are multi-employer schemes and it is not possible to accurately identify the Company's share of the schemes' assets or liabilities.

The defined benefit schemes are multi-employer schemes and it is not possible to accurately identify the Company's share of scheme's assets or liabilities. The defined benefit liability is recognised in the financial statements of G4S plc.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

22 Retirement benefit obligations (continued)

As there is no contractual agreement or stated policy for charging the net defined benefit cost of the defined benefit schemes to the Company, any pension charge recognised in the income statement represents the contributions payable for the year. The Company made no payments to the defined benefit schemes in the current year (2018; £Nil).

Further information on the defined benefit schemes and defined benefit liability has been disclosed in the consolidated financial statements of G4S plc.

23 Share-based payments

The shares are allocated under the share performance plan by G4S plc. The shares vest after three years, to the extent that certain non-market performance conditions are met. The vesting occurs on the third anniversary of the date when the shares were allocated conditionally.

The weighted average remaining contractual life of conditional share allocations outstanding at 31 December 2019 was 10 months (2018: 13 months). The weighted-average share price at the date of allocation of shares allocated conditionally during the year was 195p (2018: 259p) and the contractual life of all conditional allocations was 3 years (2018: 3 years). The weighted-average share price at the date of exercise for the shares exercised during the year was 196p (2018: 248p).

24 Contingent liabilities

The Company is included within a group composite banking arrangement with certain fellow subsidiary undertakings. The details of the guarantee are disclosed in the consolidated financial statements of G4S plc.

25 Parent and ultimate parent undertaking

The Company's immediate parent undertaking is G4S UK Holdings Limited.

The Company's ultimate parent undertaking and ultimate controlling party is G4S plc, a company incorporated in the United Kingdom. G4S plc is also the parent undertaking of both the smallest and largest groups which include the results of the Company and for which consolidated financial statements are prepared.

Copies of the consolidated financial statements of G4S plc are available upon request from the Company Secretary, 5th Floor, Southside, 105 Victoria Street, London, SW1E 6QT.

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

26 Adoption of IFRS 16

The Company has adopted IFRS 16 "Leases" from 1 January 2019 which resulted in changes in accounting policies and adjustments to the amounts recognised in the financial statements.

The Company has applied the standard using the fully retrospective method and has restated its results for the comparative periods as if the Company had always applied the new standard. The only exception is that leases (as defined by IFRS 16) that were in existence at 1 January 2019 but did not meet the previous definition of leases will continue to apply their historical accounting.

The table below shows the adjustments recognised for each individual line item at 1 January 2019 and 31 December 2018. Line items that were not affected by the changes have not been included.

	As reported	Reclassi- fication	Remeasure- ments	Restated	
	31 Dec 2018			1 Jan 2019	
	£000	£000	£000	£000	
Statement of Financial Position (extract)					
Right of use assets	•	-	17,579	17,579	
Deferred tax assets	9,317	-	1,500	10,817	
Trade and other receivables	64,822	•	(937)	63,885	
Obligations under finance leases	(2,301)	2,301	•	•	
Lease liabilities	-	(2,301)	(26,047)	(28,348)	
Provisions	(9,438)	•	2,318	(7,120)	
Accumulated losses	(16,342)		(5,587)	(21,929)	
Income Statement (extract)					
Administrative expenses	(42,949)		(7,086)	(50,035)	
Income tax credit	1,411		1,499	2,910	

Notes to the Financial Statements for the Year Ended 31 December 2019 (continued)

26 Adoption of IFRS 16 (continued)

	£000
Total operating lease commitments disclosed at 31 December 2018	52,921
Add: finance lease liabilities recognised as at 31 December 2018	2,301
Add: leases transferred from G4S Cash Centres (UK) Limited	6,271
(Less): effect of discounting	(33,145)
Total lease liabilities recognised under IFRS 16 at 1 January 2019	28,348
Of which:	
Current lease liabilities	3,079
Non-current lease liabilities	25,269

27 Non adjusting events after the financial period

Subsequent to the year end Covid-19, which emerged in China during 2019, has developed into a pandemic. Efforts to slow the spread of the virus have resulted in governments across the world taking measures to limit interactions between individuals which has had a consequential effect on the global economy resulting in further significant interventions being made by governments to support national and global economies. Further details of the risks faced by the Company and the G4S ple Group as a result of Covid-19 and the Group's ability to manage its growing global effects are included in the G4S ple 2019 consolidated financial statements. The directors have reassessed the position at the date of signing these financial statements and there is no change in view.