REPORT AND ACCOUNTS

FOR THE YEAR ENDED 30TH APRIL 2000

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# REPORT AND ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

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PRESIDENT	T.E.Tindall	
DIRECTORS	A.M.Pearce J.J.Burke P.Coker D.C.Cust C.G.Ellis G.Murray G.B.Sutton	(Chairman) (Captain) (Treasurer)
SECRETARY	J.M.Moore	
AUDITORS	Hillier Hopkins Chartered Accountants	
COMPANY NUMBER	327315 (England & V	Wales)
REGISTERED		

Moor Park Golf Club,

Rickmansworth,

Herts.

OFFICE

#### REPORT OF THE DIRECTORS

The Directors present their sixty-third Annual Report together with the Audited Accounts for the year ended 30<sup>th</sup> April 2000.

#### 1. INTRODUCTION

The accounts and notes thereto have been drawn up in a format which meets the requirements laid down by the Companies Act 1985.

#### 2. THE BUSINESS OF THE COMPANY

The principal activity of the Company is the operation of a golf club. There have been no changes in operations or abnormal events either during the year or since the Balance Sheet date. In the opinion of the Directors there are no matters not disclosed relating to the past, present or future activities of the Company which could materially affect the members' appreciation of the state of the Company's affairs.

#### THE ACCOUNTS

The Income and Expenditure Account shows a surplus for the year of £12,137 after tax compared to £159,651 for the previous year. The surplus for the year has been added to General Reserve of £952,703 leaving the sum of £964,840 to be carried forward.

The surplus for the year before provisions and taxation, although slightly below last year, is at a satisfactory level. Income increased over last year but costs have also increased with the main increases being rates, costs associated with the change to the Articles and the holding of an E.G.M., ground expenditure and repairs. The repairing obligations contained in the Purchase Agreement of 1994 continued to be carried out broadly in line with the agreed timescale.

The two new car parks were completed in the year, together with the resurfacing of the roadway outside the Stable Block. In addition, the area outside the front of the Mansion formerly used for car parking, was grassed over. The total cost of this work was £175,494 of which £83,050 was provided for in last year's accounts, leaving £92,444 charged in this year's accounts.

The Trustees of the Moor Park Heritage Foundation and the Board submitted in May 1998, an application to the Lottery for a grant towards the renovation of the paintings in the Mansion. This application has been turned down. Plans are being prepared to carry out the work over a four year period, with the minimum of disruption, the cost of which although not agreed, could be in the region of £375,000. It is planned to carry out the first phase in the coming winter and a provision of £50,000 towards this work has been credited to the Mansion Fund.

#### REPORT OF THE DIRECTORS

(continued)

#### 3. THE ACCOUNTS (continued)

The cash position at 30<sup>th</sup> April 2000 benefited from the sale of one of the Club's freehold properties for £180,000 and the new Members' Voluntary Loan of £550,000 for a five year period commencing 1<sup>st</sup> May 1999, full details of which were given in last year's Directors' Report. The cash position also included £301,000 of subscriptions in advance.

The cost of the new irrigation system, the renovation of the paintings and other repairing obligations are expected to be met from the Club's cash resources at the time of expenditure.

#### 4. MEMBERSHIP

As at 30<sup>th</sup> April 2000 the total membership in all categories was 1,458 compared with 1,463 in 1999.

	<u>2000</u>	<u>1999</u>
Golf	974	961
Tennis	165	182
Others	319	320
Total	1,458	1,463
	<del></del>	

#### 5. CAPTAIN

Your Directors are happy to record the members' appreciation for the excellent work undertaken by your retiring Captain, Air Commodore John Burke.

#### REPORT OF THE DIRECTORS

(continued)

#### 6. **DIRECTORS**

The Directors who have served during the year were as follows:

A.M.Pearce

J.J.Burke (appointed 30<sup>th</sup> October 1999) P.MacEwan (resigned 30<sup>th</sup> October 1999)

P.Coker

D.C.Cust

C.G.Ellis

G.Murray

G.B.Sutton

#### 7. **AUDITORS**

A resolution proposing the re-appointment of Hillier Hopkins as Auditors of the Company will be put to the Annual General Meeting.

APPROVED BY THE BOARD ON

SIGNED ON BEHALF OF THE

BOARD OF DIRECTORS

24<sup>th</sup> July 2000

Date: .....

J.M.Moore - Secreta

REGISTERED OFFICE: Moor Park Golf Club,

Rickmansworth,

Herts.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements the Directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. comply with applicable accounting standards subject to any material departures disclosed and explained in the financial statements;
- d. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for maintaining proper accounting records which disclose, with reasonable accuracy, at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

APPROVED BY THE BOARD ON  24 <sup>th</sup> July 2000  Date:	SIGNED ON BEHALF OF THE BOARD OF DIRECTORS
24 <sup>th</sup> July 2000 Date:	l loha.
	P.Coker - Director

## AUDITORS' REPORT TO THE MEMBERS OF MOOR PARK GOLF CLUB LIMITED

We have audited the financial statements on pages 6 to 19 which have been prepared under the historical cost convention and the accounting policies set out on page 9.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 4, the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **OPINION**

In our opinion, the financial statements give a true and fair view of the state of the affairs of the Company as at 30th April 2000 and of its surplus for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

HILLIER HOPKINS,

CHARTERED ACCOUNTANTS
AND REGISTERED AUDITORS.

St.Martin's House,

31-35, Clarendon Road,

Watford

Herts. WD1 1JA

18<sup>th</sup> August 2000

Date: .....

# INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 30TH APRIL 2000

		2000		<u>199</u>	<u>9</u>
	<u>Notes</u>	£	£	£	£
INCOME					
Subscriptions	7	994,407		894,052	
Ground	8	414,896		416,279	
House	9	234,367		221,081	
Interest Received		26,089		13,973	
	· -	1,669,759		1,545,385	
LESS: EXPENDITURE					
Administration	10	452,236		392,526	
Ground	11	553,422		502,081	
House	12	513,078		476,404	
		1,518,736		1,371,011	
SURPLUS ON ORDINARY ACTIVITIES					
BEFORE PROVISIONS AND TAX			151,023		174,374
Provisions					
Mansion Fund	13	50,000		-	
Golf Courses Fund	14	-		33,485	
Tennis Courts Fund	15	-		(30,000)	
Roads Improvement Fund	16	92,444		13,350	
	•		142,444		16,835
SURPLUS BEFORE TAX	5	_	8,579	-	157,539
Corporation Tax	6		(3,558)		(2,112)
SURPLUS FOR THE YEAR		_	12,137	-	159,651
Retained Surplus Brought Forward	٠		952,703		793,052
RETAINED SURPLUS CARRIED FORWARD		-	964,840	- -	952,703

All of the above amounts relate to continuing operations

The Company had no recognised gains or losss other than the surplus for the year as stated above.

There is no material difference between the surplus on ordinary activities before taxation and the retained surplus reported in the Income and Expenditure Account and the equivalent figure calculated on the historical cost basis.

The notes on pages 9 to 19 form part of the Accounts.

# BALANCE SHEET 30TH APRIL 2000

		<u>20</u>	000	<u>19</u>	999
	Notes	$\underline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$
FIXED ASSETS					
Tangible Assets	17		2,428,948		2,643,003
CURRENT ASSETS					
Stocks	19	41,559		41,375	
Debtors	20	113,547		85,107	
Cash at Bank and In Hand		625,071	-	6,000	_
		780,177		132,482	
CREDITORS - AMOUNTS FALLING					
DUE WITHIN ONE YEAR	21	(1,049,625)	-	(815,212)	_
NET CURRENT LIABILITIES			(269,448)		(682,730)
ASSETS LESS CURRENT LIABILITIES			2,159,500		1,960,273
CREDITORS - AMOUNTS FALLING					
DUE AFTER MORE THAN ONE YEAR	22		(1,194,660)		(1,007,570)
NET ASSETS			964,840		952,703
RESERVES					
INCOME AND EXPENDITURE ACCOUNT			964,840		952,703

APPROVED BY THE BOARD ON:

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS

24th July 2000

Date: .....

P.Coker - Director

The notes on pages 9 to 19 form part of the Accounts.

# CASH FLOW STATEMENT FOR THE YEAR ENDED 30TH APRIL 2000

	<u>Notes</u>	2000 £	<u>1999</u> <u>£</u>
CASH FLOW FROM OPERATING ACTIVITIES	25.1	563,706	133,058
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	25.3	26,089	13,973
TAXATION	25.3	3,558	15,453
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT	25.3	(128,586)	(106,339)
CASHFLOW BEFORE USE OF LIQUID RESOURCES AND FINANCING		464,767	56,145
MANAGEMENT OF LIQUID RESOURCES	25.3	(242,848)	-
FINANCING	25.3	187,090_	(115,000)
INCREASE /(DECREASE) IN CASH IN THE PERIOD	25.2	409,009	(58,855)
RECONCILIATION OF NET CASHFLOW TO			
MOVEMENT IN NET DEBT	25.2		
INCREASE / (DECREASE) IN CASH IN THE PERIOD		409,009	(58,855)
CASH USED TO DECREASE LIQUID RESOURCES		242,848	-
CASH FOR (INCREASE) / REPAYMENT OF LOANS		(175,000)	120,000
CASH FROM INCREASE IN DEBENTURES		(12,090)	(5,000)
DECREASE IN NET DEBT IN THE PERIOD		464,767	56,145
NET DEBT AT 1ST MAY 1999		(1,034,356)	(1,090,501)
NET DEBT AT 30TH APRIL 2000		(569,589)	(1,034,356)

The notes on pages 9 to 19 form part of the Accounts.

#### NOTES TO THE ACCOUNTS

1. The Club is a company limited by guarantee. The members are liable for the debts and liabilities of the Club to an amount not exceeding £5 per member in the event of a winding up during their membership or within one year thereafter.

#### 2. ACCOUNTING POLICIES

The following notes outline the main Accounting Policies of the Company, which have been used consistently in preparing these Accounts.

#### 2.1 Accounting Conventions

The Financial Statements are prepared under the Historical Cost Convention, as modified by the revaluation of certain fixed assets.

Advantage has been taken of Schedule 4, Section 3(iii) of the Companies Act 1985 in presenting the Income and Expenditure Account and Balance Sheet to suit the special nature of the Company.

#### 2.2 Depreciation of Tangible Assets

- i. Freehold Property: Provision for depreciation is not deemed appropriate for freehold land. For freehold buildings, the Company maintains its premises to a standard at which they can reasonably be expected not to permanently deteriorate and the Directors cannot envisage a situation in which they would become obsolete or otherwise unfit for the Company's purpose. Accordingly modest depreciation only is provided at 2% on the deemed buildings costs.
- ii. Ground: Depreciation is provided on a straight line basis at the rates set out below:

Course machinery and equipment
Course fixtures
Motor vehicles
20% per annum
10% per annum
25% per annum

A full year's charge is made in the year of acquisition and none is provided in the year of disposal.

iii. House: Depreciation is provided on a straight line basis at the rates of 10% and 20% per annum. A full year's charge is made in the year of acquisition and none is provided in the year of disposal.

#### 2.3 Stocks

There are valued on a first in first out basis at the lower of cost and net realisable value. Net realisable value is based on estimated selling price, less further costs to disposal.

#### 2.4 Pension Contributions

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost in the Income and Expenditure Account represents contributions payable by the Company to the fund.

(3,558)

(2,112)

# MOOR PARK GOLF CLUB LIMITED (LIMITED BY GUARANTEE)

#### NOTES TO THE ACCOUNTS

#### 3. INCOME

Income represents the invoiced amount of services and facilities provided (stated net of Value Added Tax) together with appropriately recorded cash receipts. The whole of the income of £2,620,687 and surplus before taxation of £8,579 is attributable to the principal activity and is derived wholly from within the United Kingdom, with the exception of subscriptions received from overseas members.

The values for House Income in the Income and Expenditure Account on page 6 are stated net of catering and bar expenses as shown in Note 9.

The values for Ground Expenditure in the Income and Expenditure Account on page 6 are stated net of amounts recoverable from Three Rivers District Council and buggy income as shown in Note 11.

amounts recoverable from Three Rivers District Council and buggy income a	s shown in Note 1.	l.
	<u>2000</u>	<u>1999</u>
To	£	£
Income	2,620,687	2,460,153
Surplus before Taxation	8,579	157,539
	<u>2000</u>	<u>1999</u>
<b>4</b>	£	£
4. EMPLOYEE INFORMATION		
Staff Costs:		
Wages and Salaries	1,066,009	982,586
Social Security Costs	84,353	83,439
Other Pension Costs	32,825	26,035
	1,183,187	1,092,060
The Company's panaion rehams is fully incoved		
The Company's pension scheme is fully insured,	No.	No.
The average weekly number of employees during the year	NO.	NO.
was comprised as follows:		
Administration	15	13
Ground	26	26
House	38	37
		76
5 SURPLUS ON ORDINARY ACTIVITES BEFORE TAX		
This is stated after crediting the amounts set out in notes 7 to		
9 and charging the amounts set out in notes 10 to 16.		
	<u>2000</u>	<u>1999</u>
( 507707	£	£
6 CORPORATION TAX		
Corporation tax is provided on interest and net rent		
receivable during the year		

The charge in the Income and Expenditure Account is made

up as follows:

Adjustment re previous years

	<u>200</u> £	<u>0</u>	<u>1999</u> £
7. SUBSCRIPTIONS			
Members	946	897	865,577
Entrance Fees		,510_	28,475
	994	407	894,052
	<u>200</u>	0	<u>1999</u>
8. GROUND INCOME	£		£
Green Fees	414	,896	416,279
	<u>2000</u>	<u>19</u>	199
	£	£	£
9. HOUSE INCOME			
Catering: Sales	643,739	617,752	
Cost of Sales	194,146	202,740	
Gross Surplus	449,593	415,012	•
69.8% (1999 67.2%)			
Staff Costs	227,534	211,005	
Other Costs	113,942	105,636	
Net Surplus	108	,117	98,371
Bar: Sales	390,266	359,543	
Cost of Sales	195,705	180,103	_
Gross Surplus	194,561	179,440	
49.9% (1999 49.9%)			
Staff Costs	104,417	93,661	
Other Costs	8,466	5,928	-
Net Surplus	81	,678	79,851
Locker Rents	3	,475	3,846
Rents Receivable		,583	4,611
Miscellaneous Income	39	,514	34,402
	234	,367	221,081

	<u>2000</u>	<u>1999</u>
	£	£
10. ADMINISTRATION EXPENDITURE		
Secretarial and Staff Salaries and Staff Pensions	224,329	204,793
Repairs and Maintenance	7,470	4,934
Rates	55,644	40,386
Insurances	26,100	27,384
English Champion Club Costs	-	4,288
Entertaining and Match Expenses	11,278	9,367
Subscriptions to Golf and Tennis Associations	9,749	9,142
General Expenses	23,370	17,276
Printing and Stationery	26,120	18,582
Professional Charges	23,623	19,848
Audit Fee	6,000	6,000
Postage and Telephone (Proportion)	6,790	7,141
Bank Charges	3,816	5,509
75th Anniversary	5,790	-
Depreciation	838	2,498
Profit on Disposal of Property	(20,562)	-
Irrecoverable VAT	38,036	21,463
Irrecoverable VAT - Previous Years' Recovery	<del>-</del>	(9,369)
Moor Park Mansion Heritage Foundation Costs	3,845	3,284
	452,236	392,526
	<del></del>	
	<u>2000</u>	<u>1999</u>
	£	£
11. GROUND EXPENDITURE		
Wages and National Insurance and Staff Pensions	460,486	414,325
Greenkeepers' Accommodation	_	987
Course Materials	76,995	51,764
Repairs and Renewals	31,097	22,619
Petrol and Oil	15,458	17,958
Electricity, Gas and Water	2,179	3,315
Borehole Costs	(7,450)	9,556
Depreciation	89,848	83,306
Ground Sundries	8,398	18,264
Profit on Disposal of Ground Equipment	(2,122)	(5,505)
Hire of Machinery	1,340	5,160
Professional Shop Costs	10,000	10,000
	686,229	631,749
Less: Recoverable from Three Rivers District Council	(127,986)	(124,310)
Buggy Income	(4,821)	(5,358)
		#6÷6÷
	553,422	502,081

	<u>2000</u>	<u> 1999</u>
	£	£
12. HOUSE EXPENDITURE		
Wages and National Insurance and Staff Pensions	166,421	168,276
Fuel, Light and Heat	49,878	49,439
Water	12,708	7,510
Water Rates Overcharged	-	(4,616)
Laundry, Cleaning and Disposables	61,070	54,742
Repairs and Renewals	98,024	83,018
General Expenses	19,042	15,775
Postage and Telephone (Proportion)	6,790	7,141
Depreciation	99,145	95,119
	513,078	476,404

	2000	<u>1999</u>
13. MANSION FUND	£	£
At 1st May 1999	_	_
Less: Expenditure for the Year	-	-
Add: Provision for the Year	50,000	-
At 30th April 2000	50,000	_
	<u> </u>	
	2000 £	<u>1999</u> £
14. GOLF COURSES FUND	T.	£
At 1st May 1999	300,000	294,515
Less: Expenditure for the Year	-	(28,000)
•	300,000	266,515
Add: Provision for the Year	<del>-</del>	33,485
At 30th April 2000	300,000	300,000
	2000	1000
	2000 £	<u>1999</u> £
15. TENNIS COURTS FUND	-	~
At 1st May 1999	-	30,000
Less: Expenditure for the Year	-	-
	-	30,000
Add: Provision for the Year		(30,000)
At 30th April 2000	-	-
	2000	1999
	£	£
16. ROADS IMPROVEMENTS FUND		
At 1st May 1999	83,050	75,000
Less: Expenditure for the Year	(175,494)	(5,300)
	(92,444)	69,700
Add: Provision for the Year	92,444	13,350
At 30th April 2000	-	83,050

#### **NOTES TO THE ACCOUNTS**

#### 17. TANGIBLE FIXED ASSETS

	Freehold			
	<u>Property</u>	Ground	<b>House</b>	<u>Total</u>
	£	£	£	£
Cost or Valuation:				
At 1st May 1999	2,168,508	976,287	749,150	3,893,945
Additions	5,617	77,404	55,818	138,839
Disposals	(171,671)	(10,073)	(5,115)	(186,859)
At 30th April 2000	2,002,454	1,043,618	799,853	3,845,925
Depreciation				
At 1st May 1999	111,844	509,782	629,316	1,250,942
Charge for Year *	19,210	89,848	80,773	189,831
Disposals	(13,281)	(5,400)	(5,115)	(23,796)
	117,773	594,230	704,974	1,416,977
Net Book Value:				
At 30th April 2000	1,884,681	449,388	94,879	2,428,948
Net Book Value:				
At 30th April 1999	2,056,664	466,505	119,834	2,643,003

* Freehold property depreciation charged to:	£
Administration	838
House	_ 18,372
	19,210

No provision has been made in these Accounts for Capital Gains Tax which would arise on any gain realised on the future disposal of any of the Company's remaining freehold properties.

In the opinion of the Directors, the market value of the Company's freehold properties is in excess of their book value.

#### 18. FIXED ASSET INVESTMENTS

The Company has a 100% interest in the following non-trading company:

Moor Park Enterprises Limited - 2 Ordinary Shares of £1 each not paid up.

### NOTES TO THE ACCOUNTS

		2000 £	<u>1999</u> £			
19. STOCKS	·					
Raw Materials and Consumat	oles	41,559	41,375			
	valued by A.L.Pratt, Innkeeper Support Services. ently valued by Mr and Mrs Farrell, BSS Stocktaking.					
20. DEBTORS		<u>2000</u> £	<u>1999</u> £			
Trade Debtors Prepayments and Accrued Inc	ome	105,191 8,356 113,547	64,348 20,759 85,107			
21. CREDITORS - AMOUNTS	FALLING DUE	2000 £	1999 £			
WITHIN ONE YEAR  Subscriptions in Advance Bank Overdraft Trade Creditors Other Taxes and Social Secur Other Creditors	ity Costs	301,013 - 190,144 73,890 46,825	106,766 32,786 174,705 60,490 38,297			
Accruals and Deferred Income Provisions for Future Liabiliti Mansion Fund Golf Courses Fund		87,753 50,000 300,000	19,118 - 300,000			
Tennis Courts Fund Road Improvements Fund	(See Note 15) (See Note 16)	-	83,050			
		1,049,625	815,212			
22. CREDITORS - AMOUNTS AFTER MORE THAN ON		2000 £	<u>1999</u> £			
Voluntary Loans Debentures		555,000 639,660	380,000 627,570			
The voluntary loans are non-in They are due for repayment or	nterest bearing and are not secured. n 30th April 2004.	1,194,660	1,007,570			

The debentures are non-interest bearing and are not secured. They were issued at par to fund capital expenditure. They are repayable

on cessation of membership and are non-transferable.

#### NOTES TO THE ACCOUNTS

	<u>2000</u>	<u>1999</u>
	£	£
23. RECONCILIATION OF MOVEMENTS IN MEMBERS' FUNDS		
Surplus for the Financial Year	12,137	159,651
Opening Members' Funds	952,703	793,052
Closing Members' Funds	964,840	952,703
	<u>2000</u>	<u>1999</u>
	£	£
24 CAPITAL COMMITMENTS		
Expenditure contracted	-	-
Authorised by the Directors but not contracted:		
ř		92.050
Car Parks	-	83,050
Tennis Courts	12,000	-

The Moor Park Heritage Foundation submitted an application for a lottery grant from the National Heritage Trust towards the cost of restoration of the paintings in the Main Hall, Grand Staircare and Thornhill Room. The lottery grant bid was unsuccessful and therefore the Club is committed to funding the restoration over the next four years.

			<u>2000</u>	<u>1999</u>
			$\underline{\mathfrak{t}}$	$\underline{\mathbf{\pounds}}$
25.	CASH FLOW NOTES			
25.1	RECONCILIATION OF OPERATING (DEFICIT) / SURPLUS TO OPERATING CASH FLOWS			
	Operating (Deficit) / Surplus		(17,510)	143,566
	Depreciation		189,831	180,923
	Profit on Sale of Fixed Assets		(22,684)	(5,505)
	Transfer to Mansion Fund		50,000	-
	Transfer to Golf Courses Fund		-	33,485
	Transfer from Tennis Courts Fund		-	(30,000)
	Transfer to Roads Improvements Fund		92,444	13,350
	(Increse) / Decrease in Stocks		(184)	16,182
	(Increase) / Decrease in Debtors		(28,440)	43,257
	Increase / (Decrease) in Creditors		300,249	(262,200)
	Net Cash Inflow from Operating Activities		563,706	133,058
25.2	2 ANALYSIS OF NET DEBT	1st May	Cash	30th April
		1999	Flow	2000
		<u>1999</u> £	£	£
	Cash at Bank and in Hand	6,000	619,071	625,071
	Bank Overdraft	(32,786)	32,786	-
	Voluntary Loans	(380,000)	(175,000)	(555,000)
	Debentures	(627,570)	(12,090)	(639,660)
	Debentures	$\frac{(027,376)}{(1,034,356)}$	464,767	(569,589)
		(1,05 1,05 0)		
		1 . 3 5	G 1	204. 4. 11
		1st May	Cash	30th April
		<u>1998</u>	<u>Flow</u> £	<u>1999</u> £
	Cash at Bank and in Hand	£ 32,069	£ (26,069)	£ 6,000
	Bank Overdraft	32,009	(32,786)	(32,786)
	Voluntary Loans	(500,000)	120,000	(380,000)
	Debentures	(622,570)	(5,000)	(627,570)
		(1,090,501)	56,145	(1,034,356)
		(1,070,001)		(2,02,,000)

### NOTES TO THE ACCOUNTS

		<u>2000</u>		<u>1999</u>	
		£	£	£	£
25	CASH FLOW NOTES				
25.3	ANALYIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT				
	RETURNS ON INVESTMENTS AND SERVICING OF FINANCE				
	Interest Received	26,089		13,973	
	NET CASH INFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		26,089		13,973
	TAXATION				
	Corporation Tax Recovered	3,558		15,453	
	NET CASH OUTFLOW FOR TAXATION		3,558		15,453
	CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT				
	Sale of Fixed Assets	185,747		5,505	
	Purchase of Fixed Assets	(138,839)		(78,544)	
	Golf Courses Fund Expenditure	-		(28,000)	
	Roads Improvements Fund Expenditure	(175,494)		(5,300)	
	NET CASH OUTFLOW FOR CAPITAL	<del></del>			
	EXPENDITURE AND FINANCIAL INVESTMENT		(128,586)		(106,339)
			()		
	MANAGEMENT OF LIQUID RESOURCES				
	Payments into Short Term Deposits	(700,000)		(400,000)	
	Cash Withdrawn from Short Term Deposits	457,152		400,000	
			(242,848)		-
	FINANCING				
	Increase / (Decrease) in Loans	175,000		(120,000)	
	Increase in Debentures	12,090		5,000	
	NET CASH INFLOW FROM FINANCING		187,090		(115,000)

The Company includes as liquid resources, short term deposits of less than a year and has netted off cash inflows and outflows for any such deposits due to short maturities and high turnover occurring from turnover, where maturity is less than one month.

### NOTES TO THE ACCOUNTS

### CATERING RESULTS FOR THE YEAR ENDED 30TH APRIL 2000

	<u>20</u> 6	<u>2000</u>		<u>1999</u>	
	£	£	£	£	
Sales: Cash Account		643,739		617,501 251	
	-	643,739	_	617,752	
Less: Purchases		194,146		202,740	
GROSS SURPLUS	-	449,593	_	415,012	
Expenses					
Wages and NIC and Staff Pensions	199,922		182,308		
Agency Costs	73,827		68,702		
Staff Meals	27,612		28,697		
Indirect Purchases	28,015		27,697		
Kitchen Utensils and Cleaning	-		3,100		
Repairs and Maintenance	11,762		5,774		
Staff Training	338		363		
		341,476		316,641	
NET SURPLUS	-	108,117	-	98,371	

### NOTES TO THE ACCOUNTS

### BAR RESULTS FOR THE YEAR ENDED 30TH APRIL 2000

	<u>2000</u>		<u>1999</u>	
	£	£	£	£
Sales: Cash		239,411		220,382
Account		150,855		139,161
	-	390,266	-	359,543
Less: Swipe Card Discount		44,921		43,843
		345,345	_	315,700
Less: Purchases		150,784		136,260
GROSS SURPLUS	_	194,561	<u></u>	179,440
Expenses				
Wages and NIC and Staff Pensions	95,368		83,776	
Staff Meals	9,049		9,885	
Indirect Purchases	3,794		2,273	
Repairs and Maintenance	1,245		690	
Bar Audit	3,427		2,705	
Staff Training		-	260	
		112,883		99,589
NET SURPLUS	<del>-</del>	81,678	-	79,851