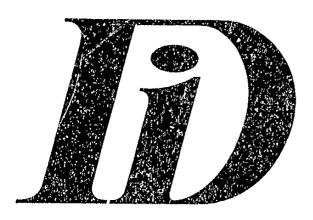
A1700S



DEBRON INVESTMENTS PLC

20 APGROT

DEBRON INVESTMENTS PLC

ANNUAL REPORT 1986

NOTICE OF MEETING

DEBRON INVESTMENTS PLC

Notice is hereby given that the fiftyfirst annual general meeting of the Company will be held at the offices of Paisner & Co., Bouverie House, 154 Fleet Street, London, on Wednesday, 22 July 1987 at 12 noon to transact the following business:

- 1 To receive and consider the accounts for the year ended 28 December 1986 and the reports of the directors and of the auditors.
- $2\,$ $\,$ To resolve that the vacancy on the board arising from the resignation of Mr W.D. Trow be not filled at this meeting.
- 3 To re-elect as a Director Mr D.G. Thomas who retires by rotation.
- 4 To re-elect as a director Mr C.P. Harrison who retires pursuant to Article 117.
- 5 To re-elect as a director Mr L.G. Saulter who retires pursuant to Article 117.
- 6 To re-appoint the auditors and authorise the directors to fix their remuneration

By Order of the Board John C Pickard Secretary

Witco House Barbourne Road Worcester 26 June 1987

Notes

A member of the Company entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and, on a poll, to vote instead of him. A proxy need not also be a member.

A form of proxy for use by ordinary shareholders is enclosed. In order to be valid, proxies must be received at the office of the registrar not later than 48 hours before the time appointed for the meeting

DIRECTORS REPORT

DIBRON INVESTMENTS PLC

The directors present their report together with the audited accounts of the Company for the year ended 28 December 1986. The annual general meeting of the Company will be held at the offices of Paisner & Co., Bouverie House, 154 Fleet Street, London, EC4A 2DQ, on Wednesday, 22 July 1987, at 12 noon.

Activities

Following the disposal of its principal operating subsidiary company, Carpets International (U.K.) Limited, in October 1985, the Company has held investments in companies mainly engaged in the manufacture and sale of soft floor coverings. On 17 December 1986, the agreement for purchase of shares in Guilford Industries, Inc., a company incorporated in the USA ander the law of the State of Delaware, became unconditional. With effect from that date the Group's principal activities have been the design, manufacture and marketing of specialty fabrics for open plan office furniture systems and office interiors.

Trading results and dividend

The Group trading results are set out on page 5. An interim dividend of 0.5p per share was paid on 10 October 1986. The directors do not recommend the payment of any final dividend in respect of the year ended 28 December 1986.

Reserves

The movements in reserves are shown on page 17 in note 21 to the accounts.

Review of Operations

At the time of the disposal of Carpets International (U.K.) Limited the Company announced its intention to acquire a business or businesses in the furnishing and related industries in Europe, North America or the Far East. This intention was amplified last year when it was stated that the Company sought well managed companies which had established positions in their market segment and which would be capable of finding synergy in their new association with the Debron group and Interface Flooring Systems Inc.

As detailed below, during the year the Company realised certain of its investments in order to provide additional cash for such an acquisition.

During the latter part of the year, Guilford Industries, Inc. was identified as a company which matched the criteria for an acquisition by Debron. Negotiations were successfully completed to buy approximately 40% of the share capital of Guilford from a group of shareholders and substantially all of the remaining shares were purchased under a tender offer which closed on 16 December 1986.

Other Cignificant changes in investments

On 18 February 1986 the Company sold for £1.28m its holding of 1,250,000 ordinary shares of 25p each of John Crowther Group PLC, acquired at a cost of £0.75m as part of the consideration for the sale of Carpets International (U.K.) Limited.

The Company's holding of 4,937,500 ordinary shares of NZ\$0.50 of Feltex New Zealand Limited was sold on 4 April 1986 for an aggregate consideration of NZ\$17,28m (£6,40m). These shares were acquired in 1985 as consideration for the sale of the Company's investment in Carpet Corporation of Australia Limited and, together with bonus shares and shares taken up under a rights issue since that sale, had a cost to the Group of £3.49m.

In July 1986, the Company's wholly owned subsidiary, Carpets International Hong Kong Limited, sold its investment in Carpets International Thailand Limited for a consideration of £0.24m.

Future Developments

The principal activities of the Group will continue to be those of its new trading subsidiary, Guilford Industries, Inc.

Directors

The directors at the date of this report are as follows:

Ray C Anderson (USA) Chairman
Michael C Devas, MC (non executive)
C Perry Harrison (USA)
Daniel T Hendrix (USA)
Leonard G Saulter (USA)
David G Thomas (non executive)

The directors who held office throughout the year were:

R C Anderson M C Devas The Earl of Lindsay D G Thomas W D Trow

Mr C I Gable resigned as an 'A' director on 5 December 1986 and Mr D T Hendrix was appointed an 'A' director in his place on 8 December 1986.

The Earl of Lindsay resigned as a director on 1 January 1987. Lord Lindsay has been involved in the carpet industry for many years and served on the Board of this Company from 1964 to 1969. He was re-appointed as a non-executive director in 1983 and has brought to the Company the benefit of his extensive knowledge and experience of the industry world wide.

On completion of the acquisition of Guilford Industries, Inc. on 6 February 1987, Mr C P Harrison and Mr L G Saulter, both residents of the USA, were appointed to the Board. Mr L G Saulter is the president and chief executive officer and a director of Guilford Industries, Inc. He has been with that company since 1979 and has several years of experience in the with that company since 1979 and has several years of experience in the textile industry. Mr C P Harrison, who is a Certified Public Accountant, textile industry, finance, treasurer and secretary of Guilford Industries, is vice president, finance, treasurer and secretary of Guilford Industries, Inc. At the annual general meeting, Mr C P Harrison and Mr L G Saulter will offer themselves for re-election in accordance with Article 117.

Mr W D Trow, the former executive deputy chairman, had a service contract with the Company. This contract expired on 31 May 1987 and Mr W D Trow resigned from the Board on that date. He joined the Company at the time of the formation of the Carpets International Group and was appointed to the Board in 1971. As director of finance he was responsible for maintaining the support of the Company's investors and bankers during the very difficult trading years for the carpet industry in general, and the Carpets International Group in particular, during the late seventies and the early eighties.

The interests, all of which are beneficial, of the directors and their families in the share capital of the Company at 28 December 1986 are shown below with their holdings at 31 December 1985 (or date of appointment to the Board if later) in brackets:-

	Ordinary shares of sop ede.		
R C Anderson M C Devas D T Hendrix	50,000 10,000 - 10,000	(50,000) (2,000) (-) (10,000)	
D G Thomas	10,000	(10,000)	

The number of ordinary shares of 50p each shown in respect of each director is that appearing in the register maintained under Section 325 of the Companies Act 1985.

Since the year end Mr D T Hendrix acquired 10,000 ordinary shares. All the Directors have accepted the offer for the ordinary shares of the Company referred to below. Consequently the holdings of the present Directors and their families in the share capital of the Company at the date of this report are nil.

The directors do not beneficially own any shares in or debentures of subsidiary companies.

Substantial Shareholdings

On 14 November 1986 Interface Overseas, Inc. exercised its option to subscribe for 7,000,000 'A' ordinary shares at 20p per share, taking its shareholding to 49.99 per cent of the voting share capital. Under that option Interface Overseas, Inc. would have retained the right to subscribe at 20p a share for a further 100,000 'A' ordinary shares, which on exercise would have increased its shareholding to 50.1 per cent. However, by an exchange of letters dated 14 November 1986, Interface Overseas, Inc. waived its right to subscribe for the remaining 100,000 'A' ordinary shares. The Panel on Take-overs and Mergers has waived its requirement that an offer be made under Rule 9 of the City Code on Take-overs and Mergers for the balance of the share capital.

On 4 March 1987 Interface Flooring Systems, Inc. purchased 200,000 ordinary shares at a price of 70p per share bringing the percentage of ordinary shares held by Interface Flooring Systems, Inc. and its subsidiaries to 50.4 percent.

On 10 March 1987 Morgan Grenfell & Co. Limited, on behalf of Interface Overseas, Inc., a wholly owned subsidiary of Interface Flooring Systems, Inc., offered to acquire all the ordinary shares of the Company for 72p per share payable in cash. At 16 June 1987 acceptances had been received in respect of 22,454,025 shares. Interface Flooring Systems, Inc. and its wholly owned subsidiaries therefore now own 23,666,667 'A' ordinary shares wholly owned subsidiaries therefore now own 23,666,667 'A' ordinary shares representing 100 percent of the 'A' ordinary shares in issue and 22,454,025 shares representing 94.8 percent of the ordinary shares in issue bringing its total holding to 97.4 percent of the voting shares of the Company.

Donations and Political Subscriptions

During the financial year in the United Kingdom the Group made charitable donations of £175 and a contribution of £1,000 to the Midland Industrialists Advisory Council.

Income and Corporation Taxes Act 1970

The close company provisions of the Income and Corporation Taxes Act 1970 do not apply to the Company.

Auditors

The auditors, Binder Hamlyn, retire in accordance with Section 384 of the Companies Act 1985 and a resolution for their re-appointment and authorising the directors to fix their remuneration will be proposed at the annual general meeting.

By Order of the Board

John C Pickard

Secretary

Witco House — Barbourne Road Worcester

22 June 1987

DEBRON INVESTMENTS PLC	GROUE	PROFIT AND	LOSS ACCO	UNT	YEAR	ENG	LD 28 DECEMBE	R 1986
		To 16/12/86 Investment group	From 17/12/86 Trading group	1986 Total	14/10/8 Tradi: gro	ng up	From 14/10/85 Investment group En	1985 Total En
	Note	£m	£m	£m		ស្ល	241	
TURNOVER	5	-	1.81	1.81	46.	20	**	46.20
Cost of sales			1.29	1.29	35.	.32		35.32
GROSS PROFIT		-	0.52	0.52	2 10.	.88	-	10.88
Distribution costs Administrative expenses		0.30	0.08 0.11	0.0	=	.11	0.08	8.11
		-0.30	0.33	0.03	3 0	. 29	-0.08	0.21
Other operating income Share of profit of associated comp Dividend income from investments	panies	- - 0.33	0.01		- 1 4 0	.11	0.11	0.11 1.27 0.16
Interest receivable		1.16	0.03	1.1	9 0	.06	0.14	0.20
PROFIT BEFORE INTEREST PAYABLE		1.19	0.37	1.5	66 1	.78	0.17	1.95
Interest payable: Bank loans and overdrafts repayable within five years Other loans		- -	- 0.08 - 0.10			0.78 0.22	. <u>.</u> -	0.78
PROFIT ON ORDINARY ACTIVITIES BEFORE TAX	į	1.19	9 0.1	9 1.	38	0.78	0.17	0.95
Tax on profit on ordinary activit	ties	9 0.1	8 0.1	2 0.	30	0.63	0.02	0.65
PROFIT ON ORDINARY ACTIVITIES AFTER TAX		1.0	1 0.0	7 1.	08	0.15	0.15	0.30
Minority share of net losses			-		<u> </u>	0.10	. 	0.10
EARNINGS		1.0	1 0.0	7 1.	.08	0.25	0.15	0.40
Extraordinary items	1	.0 3.0	00	- 3.	.00 -1	13.1	i -	-13.11
PROFIT(-LOSS) FOR THE FINANCIAL YEAR ATTRIBUTABLE TO SHAREHOLDER	ıs	. 4.0)1 0.0	 07 4	.08 -	12.8	0.15	-12.71
Dividend paid - 0.5p per share		0.3	20	- 0	.20			
RETAINED PROFIT FOR THE YEAR		3.				12.8		-12.71
EARNINGS PER SHARE Basic Fully diluted			.4 0	p).2).2	p 2.6 2.6	0.	.0 0.4	1.3

On 17 December 1986 the Company acquired Guilford Industries, Inc. ("Guilford") as its principal trading subsidiary and from that date the Group became a trading Group.

DEBRON II	WESTMENTS PLC	BALANCE SHEETS		28 DECEN	IBER 1986
COMP	ANY			GRO	ЭЦΡ
1985					1985
Em Fact	£m		lote	£п	£m
		FIXED ASSETS			
<u>.</u>	_	Intangible assets	12	34.73	_
_	-	Tangible assets	13	23.41	-
28.29	60.50	Investments	13	22.99	26.02
				81.13	26.02
28.29	60.50			25222	220##
44220		CURRENT ASSETS			
			15	7.25	_
1.29	0.11	Stocks	16	5.67	0.46
-	-	Debtors Investments	.,	2.08	_
5.23	14.98	Cash at bank and in hand		19.20	5.32
<u> </u>	14.30	Vasil at bank and In the			
6.52	15.09			34.20	5.78
		CURRENT LIABILITIES			
		Creditors amounts falling due			
		within one year:			
_	_	Bank loans and overdrafts		0.33	-
3.67	38.26	Other		31.39	0.66
2.85	-23.17	NET CURRENT ASSETS		2.48	5.12
2.03	-23.17	HET CONNEHT ROCETO		##=##	## ##
		TOTAL ASSETS LESS			
31.14	37.33	CURRENT LIABILITIES		83.61	31.14
		CREDITORS			
		Amounts falling due after more			
		than one year:	18		
	_	Bank loans		46.21	-
		PROVISIONS			
5.17	0.03	Deferred taxation	19	0.10	5.17
25.97	37.30	NET ASSETS		37.30	25.97
20.9/	37.30	HET MODE TO		=====	2222
		CAPITAL AND RESERVES			
		WINATION .	A	17 01	19 61
13.51	14.21	Called up share capital	20 21	14.21 0.69	13.51 7.20
7.20	0.69	Share premium account	21	22.19	16.15
16.92	16.27	Revaluation reserve Profit and loss account	21	0.21	-10.89
-11.66	6.13	Froitt and ross account	4.1		
25.97	37.30	- manufactural (2) - colonia printer a		37.30	25.97
22224			Λ /·	====	20208
			11/4/		

Approved by the Board 22 June 1987

DEBRUN INVESTMENTS PLC GROUP SOURCE	E AND APPLICAT	ION OF	FUNDS	YEAR ENGED	29 DECEM	BEP 1986
	Acquisition of Guilford £m	Other £m	1986 Total £m	Disposal of subsidiaries Em	Other Em	1985 Total £m
SOURCE	***					
Profit on ordinary activities					a .30	5,95
before tax	-	1.38	1.38	-	9.95	9,39
Non-cash items;		- 4.	2.01		_	
Amortisation of intangible assets		0.04	0.04 0.08	-	1.05	1,05
Depreciation of tangible assets	-	0.08	0.00	- -	-1.27	-1.27
Associated company profits	-	0.02	0.02		-0.07	-0.04
Other	-	0.02	0.02	0.00	0.0.	-
Associated company dividends	-	-	-	-	0.14	0.14
Associated company distributed	-	1.39	1.39	-	2.50	2.50
Fixed asset disposals:				10 17	0.06	13.20
Tangible assets	•		7.00	13.14	0.00	0.22
Investments	_	7.92	7.92	-	0.22	0.22
Decrease(-increase) in working capital:						
Stocks	· -7.42	0.17	-7.25		-1.34	16.63
Debtors	-5.48	0.35	-5.13	13.23	0.42	13.65
Marketable securities	-4.19	2.11	-2.08			
Greditors*	28.38	1.78	30.16	-12.12	-0.29	-12.41
Loss on sale of subsidiaries	**	-	-	-12.93		-12.93
	11.29	15.24	26.53	19.32	2.37	21.69
APPLICATION	 -			~~		
Tax paid	-	0.11	0.11	-	0.07	0.07
Extraordinary items – monetary	-		-		0.18	0.18
Dividend paid		0.20	0.20		. 	0 (0
Minority interests	-		. -	. 0.49	, <u>.</u>	0.49
Fixed asset additions:						
Intangible assets	0.57		- 0.57			0.17
Tangible assets	23.28			•	0.47	0.47
Investments	0.62	? -	- 0.62	1.64	4 0.45	2.09
Goodwill on acquisition	34.2	0 -	_ 34.2	0		
	58.6	7 0.52	2 59.1	9 2.1	3 1.17	3.30
/ THORESON DEEDEACE IN NET						
(-INCREASE)DECREASE IN NET BORROWINGS	-47.3					18.39
REPRESENTING	- · · · ·					0.00
(-Increase)decrease in bank borrowing	-0.5					
(-Increase)decrease in loans*	-40.2					
Increase in cash at bank and in hand	1.4	0 12.4	8 13.8		47 0.69 — —	2.10
	-47.3	 38 14.7			19 1.20	18.39
						====

^{*}Includes consideration for acquisition of Guilford - creditors £22.13m and loans £43.91m.

ACCOUNTING FOL CIES

ACCOUNTING BAS S

The accounts are prepared under the historical cost convention except that fixed assit investments are included at /aluation as stated below.

CONSOLIDATION

The Group accounts are a consolidation of the Company's accounts and all its subsidiaries. The results of subsidiaries acquired or disposed or during the year are included in the consolidated profit and loss account from the effective date of acquisition or up to the effective date of disposal.

INTANGIBLE FIXED ASSETS

Goodwill is amortised over forty years or written off against available reserves. Other intangible fixed assets including the cost of designs are written off over their estimated useful economic lives which do not exceed five years.

TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided on a straight line basis on the cost of:

- (a) freehold land and buildings over an anticipated life of twenty five years
- (b) leasehold land and buildings over the terms of the leases
- (c) plant and equipment over an anticipated life of ten years or such shorter periods as may be appropriate for certain assets.

FIXED ASSET INVESTMENTS

Investments are shown in the balance sheet at market value based on quoted share prices where appropriate or directors' valuation.

Stocks are valued at the lower of cost and estimated net realisable yalue.

CURRENT ASSET INVESTMENTS

Current asset investments are valued at the lower of cost and market value.

DEFERRED TAXATION

Provision is made for the potential liability to corporation tax on chargeable gains which may arise in the foreseeable future.

FOREIGN CURRENCIES

Profits and losses of foreign enterprises and assets and liabilities in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date. Differences arising from variations in exchange rates are transferred to reserves except that realised profits and losses and variations arising on borrowings in foreign currencies are dealt with in the profit and loss account.

2 HOLDING COMPANY ACCOUNTS

In accordance with the Companies Act 1985, the Company has not presented its own profit and loss account.

3 ACQUISITION OF GUILFORD

On 17 December 1986 the agreement for the purchase of shares in Builford became unconditional and the Company has acquired the entire share capital of Guilford.

Consideration amounting to 100.74m including expenses of the scattering was financed by bank and other porrowings which have been reduced by £13.02m since the year end from the Company's cash resources. The bank borrowings are secured by way of fixed charges on the common stock of Guilford and on the Company's investment in Incertace Flooring Systems, Inc. together with certain guarantees from the Company. Several of the debt instruments contain covenants which, among other things, require certain minimum working capital amounts, restrict other indebt—edness and restrict certain payments by Guilford including dividends.

The results of Guilford which have been included within the Group profit and loss account represent twelve days trading of Guilford but may not be representative of future trading as the full impact of financing costs is not included by virtue of the timing of the actual consideration payment.

4 TRANSACTIONS INVOLVING DIRECTORS

On 14 November 1986 Interface Overseas, Inc. ("Interface Overseas"), a wholly owned subsidiary of Interface Flooring Systems, Inc. ("Interface"), exercised its option to subscribe for 7,000,000 'A' ordinary shares of 10p each in the Company at 20p per share and waived its right to subscribe for a further 100,000 'A' ordinary shares of 10p each.

As part of the financing for the acquisition of Guilford referred to above, Interface and Interface Overseas entered into certain loan agreements on commercial terms with the Group.

Mr R C Anderson and Mr D T Hendrix are shareholders in Interface and Mr R C Anderson, Mr W D Trow and the Earl of Lindsay are directors of Interface.

t*	TURNOVER Furnover analysed by geographic	al market :	s as rollow	3 :	
	Tall (Crel allas (254 o) goods white-			£m	1965 £m
	United kingdom			_	40,75
	Europe			-	4, 10
	America			1.31	1.78
	Asia			-	v.52
	Africa			-	0.05
				1.81	46.20
				1,01	2222
	Turnover in America is almost	entirely in	the United	States.	
6	PROFIT ON ORDINARY ACTIVITIES	BEFORE TAX			
	is after charging:			٥	1985
				£n	£iii
	a contract of the contract of the	ad secate		0.04	_
	Amortisation of intangible fix Depreciation of tangible fixed	en gaaera		0,68	1.05
	Finance lease rentals	033663			0.39
	Hire of plant and machinery			0.01	-
	Auditors' remuneration			0.02	0.05
7	EMPLOYEES The average number of persons during the year was:	(including d	directors) s	mployed by t	the Group
	during the year was.		Tσ	From	
			16/12/86	17/12/86	1985
	Production		-	1150	1441
	Distribution			25 700	274 118
	Administration		10	329	110
			10	1504	1833
			=====	====	=====
	At 31 December 1985 the total employed by the Group was 11. The costs incurred in respect				tors)
	Ille Coata Incatted to tester	To	rom	Total	
		16/12/86	17/12/86	1986	1985
		£m	£m	£m	£m
				A 74	11 05
	Wages and salaries	0.09	0.62 0.04	0.71 0.35	14.02 1.03
	Social security costs	0.01 0.01	0.04	0.03	0.70
	Other pension costs	0.01			
		0.11	0.68	0.79	15.75
		=====	====	====	=====
8	DIRECTORS' REMUNERATION				1005
	Directors of the Company:			# <u>_</u>	1985 £m
				£.ក	I.ill
	5			0,02	0.01
	Fees Other emoluments vincluding p	ension contr	ibutions)	0.04	0.08
	orner emoramence truckwarna b		. = 2		
				0.06	৩. ৩9

ā	JIRETTOPS REMUNERATION continued		1485
		£	£
	Chairman Highest paid director	** 1 ~	75702
	Other directors of the Company received resumeration	a clasing pen	181 50
	contributions) in the following ranges:		1985
		Ş	4
	Up to £5000	2	1
	£5001 to £10000 £30001 to £35000		1
9	TAX ON PROFIT ON ORDINARY ACTIVITIES		1985
		£m	£m
	Company and subsidiaries:	0.42	0.19
	Cornoration tax at 36.25% (1988 41.25%)	0.17	¢.19
	Less double taxation relief		
		0.25 0.14	0.00 9.07
	Overseas tax	0.14	-
		-0.09	•
	Advance cornoration tax previously written of	-0.03	-0.02
	Overprovisions in previous years		0.05
		0.30	0.60
	Associated companies		
	,, <u> </u>	0.30	0.65
		=====	====
1	O EXTRADRDINARY ITEMS		1985
		£m	£ m
	Income:	3.57	-
	erofit on sale of investments	- · ·	0.03
	Profit on sale of properties		0.03
		3.57	
	Charges:	-	12.93
	Loss on sale of subsidiaries Loss on sale of investments	- - 17	0.03
	Amount written off investment	0.17	0.13
	Provision for guarantees	-	0.05
	Redundancy costs		
		0.17	13.14
	•	3.40	-15,11
	Profit(-loss) before tax	W 1 1 V	
	Less corporation tax at 30% on her	0.40	•
	chargeable gains		-13,11
		3,00 ====	-10,11

11 EARNINGS PER ORDINARY SHARE

Basic earnings per ordinary share are calculated as earnings of £1.01m up to 16 December 1986 and £0.07m from 17 December 1986 (1985 £0.25m up to 14 October and £0.15m from 14 October) divided by 41.00m and 47.05m respectively (1985 27.08m and 40.05m respectively) being the weighted average of ordinary and 'A' ordinary shares in issue during each period.

Fully diluted earnings per ordinary share are calculated as earnings (adjusted for interest deemed to be earned from investing the proceeds of share issue in 2.5% Consolidated Stock) of £1.14m up to 15 December 1986 and £0.07m from 17 December 1986 (1985 £0.49m up to 14 October and £0.18m from 14 October) divided by 47.44m and 47.35m respectively (1985 47.45m) being the weighted average of ordinary and 'A' ordinary shares allowing for full exercise of all outstanding share options.

4.0	7 11 T A 1	10 10 10	P	100570
12	INTAL	161866	ተገእዚህ	ASSETS

GROUP	Goodwill	Other	Total
	£m	£ā	£m
Cost:			
31 December 1985	-		-
Acquisition of subsidiary	34.20	1.10	35.30
•			
28 December 1986	34.20	1.10	35.30
Amounts written off:			
31 December 1985	_	~	**
Acquisition of subsidiary	_	0.53	0.53
Increase in year	0.03	0.01	0.04
•			
28 December 1986	0.03	0.54	0.57
Net:			
28 December 1986	34.17	0.56	34.73
7	====	=====	=====
31 December 1985	-	-	-
	=====	=====	=====

	TANGIBLE EIVED ACCE		L	Dlask and	^ <u>-</u> -:-	
13	TANGIBLE FIXED ASSE	is Lang and	-	Plant and		
	GROUP	Freehold	Short	equipment	course of	Total
			leases	C	onstruction	
		£m	£m	£m	£m	£m
	Cost:					
	31 December 1985	-	-		-	-
	Acquisition of					
	subsidiary	9.51	0.64	11.95	1.18	23.28
	Additions	-	_	0.05	0.16	0.21
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
	28 December 1986	9.51	0.64	12.00	1.34	23.49
	20 Becamber 1745					
	Depreciation:					
	31 December 1985 .	_	_	_		_
		0.02	_	0.06	-	0.08
	Charge for year	2010		7.70		V. VO
	00 0	0.02	0.00	v.06	0.00	0.08
	28 December 1986	0.02	0.00	V. VQ	0.00	0.00
		~~~				
	Net:					
	28 December 1986	9.49	0.64	11.74	i.34	23.41
		====	=====	=====	=====	=====
	31 December 1985		-	-	-	-

=====

=====

=====

=====

13 TANGIBLE FIXED ASSETS continued GROUP

31 December 1985

	Future capital expenditure:				1985
				1.1	£n
				ÿ, * <u>*</u>	-
	Contracted for Authorized but not contracted	for		9.34	-
	Hittiar/360 out not contracted	T W1		4 m = * *	
				1.00	-
				* = = = =	=====
14	FIXED ASSET INVESTMENTS				
- '	COMPANY				
		Shares in	Loans to	Shares in	
		Group	group	listed	Total
		companies		companies £m	£m
		£m	£m	Lill	2111
	Cost:		3.19	0.75	9.11
	31 December 1985	5.17	3,17	16.74	39.25
	Additions	22.51 -0.45	-	-0.75	-1.20
	Disposals	-0,40			
	, , , , , , , , , , , , , , , , ,	27.23	3.19	16.74	47.16
	28 December 1986				
	Provisions:				2.91
	31 December 1985	0.72	2.19	<b>-</b>	0.02
	Movement in year	0.02	-		0.02
	Disposals	-			
		0.74	2.19	0.00	2.93
	28 December 1986	0.74	4.1 <i>/</i>		
	Revaluatrons:			0.27	22.09
	31 December 1985	21,80	_	5.63	-5.53
	Movement in year	-11.16		-0.29	-0.29
	Disposals			~	
		10.64		5.63	16.27
	28 December 1º56	10.04			
	Net:	~~ <i>.</i> ~	1.00	22.37	60.50
	28 December 1986	37.13 ====			=====
		26.25			28.29
	31 December 1985	20120			=====

=====

=====

=====

# 14 FIXED ASSET INVESTMENTS continued GROUP

		Shares in	Shares in		
		listed	ather	Other	
		companies	companies	investments	Total
		£m	£m	<u>ដី</u> ភា	2 m
Cost:					
31 Decembe:	1985	4,42	0.61	-	5.03
Acquisition	of subsidiary	-	-	0.62	0.62
Disposals	· · · · · · · · · · · · · · · · · · ·	-4.24	-0.11	-	-4.35
•					
28 December	1986	0.18	0.50	0.62	1.30
Proyisions:					
31 December	1985	-	0.33	-	0.33
•	of subsidiary		-		-
Movement in	•	***	0.17	-	0.17
11-1-11-11-11-11	, <del></del> .				
28 December	1986	-	0.50	_	0.50
Revaluations	= !				
31 December		20.89	0.43	_	21.32
	of subsidiary	20101	0.40	_	21.02
Movement in		3.06	-0.28	_	2.78
Disposals	year	-1.76	-0.15	_	-1.91
prahosars		-1.70	-0.13		-1.71
28 December	1004	22.19			22.19
20 December	1700	44.17		_	22.17
Net:					
28 December	1004	22.37		0.60	22.99
TO DECEMBEL	1700	42.0/ 22mm	=====		
31 December	1005	25.31	0.71		26.92
or nerempel	1704				
		F#===	=====	====	=====

Other investments represent restricted funds on deposit by way of security pursuant to certain loss agreements. Details of Group companies and investments are set out on page 19.

## 15 STOCKS GROUP

	1985 £m £m
Raw materials and consumables 2.	· <del>-</del>
Work in progress 3.	41 -
Finished goods and goods for resale 1.	36 -
,	
7.	25 -
##2	== ====

The amounts at which stocks are stated do not differ materially from their replacement costs.

# 16 DEBTORS COMPANY

	COMPANY	0.5	1985 £m
		£ın	L III
	Amounts owed by Group companies	0,01	1,10
	mmounts owed by related companies	4.44	0.1å
	Other debtors	- غ.ن9	0.03
	Prepayments and accrued income		
		0.11	1.29
		322##	====
	GROUP		1985
		£a	£m
	Trade debtors	4.95 0.01	_
	Amounts owed by related companies Other debtors	0.14	0.43
	Prepayments and accrued income	0.57	0.03
	, , , , , , , , , , , , , , , , , , ,		
		5.67	0.46 ====
17	CREDITORS amounts falling due within one year		
	COMPANY		1985
		£m	1783 £m
	Amounts owed to Group companies	15.29	3.06
	Amounts owed to related companies	22.13	0.03
	Taxation and social security	0.54 0.14	0.03
	Other creditors	0.16	0.43
	accruals	Pa 447 In 100 AT	
		38.26	3.47
		====	====
	000110		
	GROUP		1985
		£m	£m
		0.33	_
	Bank loans - secured		
	Trade creditors	5.07	-
	Amounts owed to related companies	22.15	0.03
	Taxation and social security	1.59 0.14	0.03
	Other creditors	2.34	0.44
	Accruals		
		31.39	0.66
	*	31.72	0.66
		=====	=====

Amounts owed to related companies represent funds advanced by Interface and Interface Overseas in respect of the acquisition of Guilford. On 30 December 1986 the Company applied £13.62m of its available cash resources in repaying part of these advances.

18	CREDITORS amounts falling due after one	year		1985
	GROUP		£m	£m
	Bank loans - secured: Repayable between one and two years		7.74	
	Repayable between two and fire years		19.46	•
	Repayable after more than five years		10.31	
			46.21	-
			====	*# <b>#</b> ##
19	DEFERRED TAXATION	Chargeable	Timina	
	COMPANY	nains	differences	Total
		£m	£m	£m
	31 December 1985	5.17	-	5.17
	Charge for year	-	0.03	0.03
	Transfer to revaluation reserve	-5.17	-	-5.17
			0.03	0.03
	28 December 1986	====	====	=====
	GROUP	£m	£m	£m
	7. 7. 1. 100/	5.17	_	5.17
	31 December 1986 Acquisition of subsidiary	-	0.07	0.07
	Charge for year		0.03	0.03
	Transfer to revaluation reserve	-5.17	-	-5.17
	28 December 1986		0.10	0.10
	28 December 1700	====	2222	====
20	CALLED UP SHARE CAPITAL		ø	1985
			£m	£m
	Authorised: 23,679,407 (1985 23,679,407) ordinary s	hares		
	of 50m each		11.84	11.84
	26,602,965 (1985 26,602,965) 'A' ordina of 10p each	ry shares	2.66	2.66
			14.50	14.50
			=====	====
	Allotted and fully paid: 23,679,407 (1985 23,679,407) ordinary s	shares		
	of 50n each		11.84	11.84
	23,466,667 (1985 16,666,667) 'A' ordina of 10p each	ary snares	2.37	1.67
	•		14.21	13.51
	•		====	=====

On 14 November 1986 Interface Overseas exercised its option to subscribe for 7,000,000 'A' ordinary shares in the Company at 20p per share and waived its right to subscribe for a further 100,000 'A' ordinary shares of 10p each. The proceeds were used to increase the cash resources available for the acquisition of Guilford. There are no further outstanding options in respect of any of the Company's share capital. The 'A' ordinary shares and the ordinary shares carry equal voting rights.

21	RESERVES			
	COMPANY	Share	Reval-	Profit
	aviii iiiii	premium	uation	and loss
		account	reserve	account
		£m	£m	£m
	31 December 1985	7,20	10.92	-11,00
	Losses written off	-7.20	-	7,20
	Shares issued net of capital duty	0.69	-	v-
	Fixed asset investments		-5.32	-
	Deferred taxation	-	5.17	-
	Retained profit for the year	-	-	10.59
	the desired programme that the programme and the programme programme programme and the programme			
	28 December 1986	0.49	16.27	6.13
		====	=====	====
	GROUP			
	# 11 W W T	Share	Reval-	Profit
		premium	uation	and loss
		account	reserve	account
	•	£m	£m	£m
	31 December 1985	7.20	16.15	-10.89
	Exchange movements			0.02
	Losses written off	-7.20		7.20
	Shares issued	0.69	-	-
	Fixed asset investments	-	0.87	-
	Deferred taxation		5.17	-
	Retained profit for the year	-	-	3.88
	Hararnen biolit ist and law		~~~~	
	28 December 1986	0.59	22.19	0.21
	TO Referred tion	=====	=====	=====

# 22 POST BALANCE SHEET EVENTS

On 27 February 1987 Interface Overseas announced its intention to make an an offer for the entire share capital of the Company other than the 23,666,667 'A' ordinary shares of 10p each which it already owned. On 4 March 1987, prior to the formal offer document being sent to share—holders, Interface acquired 200,000 ordinary shares of 50p each at a price of 70p per share thereby increasing the percentage of the Company's allotted voting shares owned by Interface and its wholly owned subsidiaries to 50.4%. As a consequence the directors consider that Interface Flooring Systems, Inc., a company incorporated in the USA, is now the ultimate holding company.

# 23 CONTINGENT LIABILITIES COMPANY

The Company has guaranteed the bank borrowings of Guilford and charged as security for those borrowings its investments in Guilford and Interface. The maximum potential liability under this guarantee is \$59.50m (£40.52m).

# 23 CONTINGENT LIABILITIES continued COMPANY AND GROUP

Following the acquisition of the Company by Interface, the directors do not now intend to dispose of listed investments, stated in the balance sheet at market value. Consequently, it is the directors opinion that provision for deferred tax in respect of these investments is no longer required and the provision at 31 December 1985 has been released.

If listed investments were sold at the amount stated in the balance sheet, taxation, under current legislation, on the chargeable gain at 30% would amount to £6.28m.

# PRINCIPAL GROUP COMPANIES AND INVESTMENTS

	Country of C incorporation and operation	lass of Numequity	mber of Parc shares cl issued	entage ass of equity
Group companies				
held by the Company:	England	Ordinary	1,000,000	100.0
Carpets International Overseas Limited	USA	Common	500	100.0
Debron (USA), Inc.	ook	stock		
held by subsidiaries:		Common	5,287,000	100.0
Guilford Industries, Inc.	USA	stock	•	
Guilford Corporation	USA	Common stock	1,261	100.0
Guilford Fabrics, Inc.	USA	Common stock	547	100.0
Hydro Projects North, Inc.	USA	Common stock	1	100.0
- AG	Switzerland	Ordinary	2,800	100.0
Deep Dye Processes AG Carpets International - USA Inc	USA	Common stock	100,000	100.0
Southwell Carpets Inc.	Canada ·	Common shares	100,000	100.0
Carpets International South East Asia	Hong Kong	Ordinary		100.0
Limited Carpets International Hong Kong Limite	ed Hong Kong	Ordinary	18,572,500	100.0
Investments				
held by the Company: Interface Flooring Systems, Inc.	USA	Class & commor stock	ı	8 35.1
		Class Common stock	n	6 -
t Malaysia Bird.	Malaysia	a Ordinar	y 4,000,00	00 28.3
Carpets International Malaysia Bid. Crossley Karastan Carpet Mills Limite	ed Canada	a Class commo share	n	
		Class commo snar	on	
		Preferre share		00 20.0

### AUDITORS' REPORT

# DEBRON INVESTMENTS PLC

To the members of Debron Investments PLC

We have audited the financial statements on pages 5 to 19 in accordance with approved Auditing Standards.

In our opinion, the financial statements, which have been prepared on the basis of the accounting policies set out in note 1, give a true and fair view of the state of affairs of the Company and the Group at 28 December 1986 and of the result and source and application of funds of the Group for the year then ended and comply with the Companies Act 1985.

Binder Hamlyn

Chartered Accountants

22 June 1987

DEBRON INVESTMENTS PLC				FIVE YEAR	
	1986	1985	1984	1983	1982
	£m	£m	£m	£m	£m
Net assets	37.30	25.97	30.47	27.80	23.61
Turnover *	1.81	46.20	73.25	81.44	105.04
Profit(-loss) before tax	1.38	0.95	1.42	-0.63	-5.58
Tax	0.30	0.65	0.91	1.27	1.11
Minority interests	-	-0.10	-0.55	-0.02	0.17
Earnings	1.08	0.40	1.06	-1.88	-6.86
Extraordinary items	3.00	-13.11	0.74	3.60	-0.34
Share capital	14.21	13.51	11.84	11.84	11.84
	р	р	р	p	p
Earnings per share	2.6	1.3	4.5	<b>-</b> 7.9	-29.0

^{* 1986} twelve days as trading group; 1985 two hundred and eighty seven days as trading group. All other periods are full years.

# ANNUAL GENERAL MEETING 1987

FORM OF PROXY for the use of Ordinary Shareholders only

olease

I/We .	***************************************			
of				
hereby	(a) holder(s) of Ordinary Shares of 50p each in DEBRO appoint the Chairman of the meeting (see note 3)			
	• • • • • • • • • • • • • • • • • • • •			
as my the C	proxy to vote for me and on my behalf at the Annual (ompany to be held on 22 July 1987 and at any adjournme	General Me ent thereo	eting of f.	
The p	roxy is to vote on the undermentioned resolutions as	indicated.		
Signa	ture(s)			
	1987			
RESOL	UTIONS	For	Against	
1	To receive the Accounts and Directors' Report.			
2	To resolve that the vacancy on the Board arising from the resignation of Mr W.D. Trow be not filled at this meeting.			
3	To re-elect Mr D.G. Thomas as a Director.			
4	To re-elect Mr C.P. Harrison as a Director.			
5	To re-elect Mr L.G. Saulter as a Director.			
6	To re-appoint the auditors and authorise the Directors to fix their remuneration			
NOTES 1	A proxy may vote only on a poll but also has the right to demand poll.			
2	Please indicate by inserting a cross in the appropriate spaces how you wish your votes to be cast on the resolutions. If you give no specific directions on any matter your proxy will vote (or abstain from voting) as he thinks fit.			
3	If you wish to appoint some other person you should insert his name and address and delete the words 'the Chairman of the meeting'.			
4	4 A form of proxy executed by a corporation must be either under seal or under the hand of an officer or attorney duly authorised in writing.			
5				
6	Forms of proxy (and any power of attorney or other authorial signed or an office or notarially certified copy of such powedeposited with the Company's Registrar at the address shown ow hours before the time for holding the meeting.	r or author.	ity) must be	