Registered in England and Wales, Number 305907 Established 1883

## Directors:

J. W. Goodwin (Chairman)

R. S. Goodwin (Managing Director)

R. J. Dyer

P. J. Horton

Secretary and registered office: Mrs. P. Higgs, B.A., A.C.I.S. Ivy House Foundry, Hanley, Stoke-on-Trent, ST1 3NR

Registrar and share transfer office: Computershare Services PLC, P.O. Box No. 82, Bristol, BS99 7NH

Auditors:
KPMG Audit Plc,
2 Cornwall Street, Birmingham, B3 2DL

NOTICE IS HEREBY GIVEN that the SIXTY FOURTH ANNUAL GENERAL MEETING of the company will be held at 10.30 am, on Thursday, 4th November, 1999 at the Saxon Cross Hotel, Sandbach, Cheshire, for the purpose of considering and, if thought fit, passing the following resolutions:

- 1. To receive the report of the directors and the audited financial statements for the year ended 30th April, 1999 and to approve the payment of a dividend on the ordinary shares.
- 2. To re-elect Mr. R. J. Dyer as a director.
- 3. To re-appoint KPMG Audit PIc as auditors and to authorise the directors to determine their remuneration.

By Order of the Board, P. HIGGS, Secretary.

Registered Office: Ivy House Foundry, Hanley, Stoke-on-Trent. 5th October, 1999

# NOTES:

- 1. A member entitled to attend and vote at the above meeting may appoint a proxy to attend and, on a poll, vote instead of him. A proxy need not be a member of the company. To be valid, the instrument appointing a proxy and the power of attorney or other authority (if any) under which it is signed or a notarially certified copy of such power or authority must be deposited at the registered office of the company not less than 48 hours before the time appointed for the holding of the meeting.
- 2. None of the directors have service contracts with the company.
- 3. If approved by shareholders the final dividend will be paid to shareholders on 8th November, 1999.



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# **CHAIRMAN'S STATEMENT**

I have pleasure in presenting the Directors' Report and Financial Statements for the year ended 30th April, 1999.

The company's turnover of £25.3 million and pre-tax profit of £1.5 million are very similar to last year and it is proposed that the dividend remains unaltered at 2.94p. The result has been achieved in a hostile trading environment. The recession in Europe and in particular in the Far East, coupled with the pound's continued strength versus the European and Far Eastern currencies, made it difficult to compete overseas where domestic manufacturers of our products exist. The near world recession brought oil prices during this twelve month period to a 30 year low which led to many projects in the related industries being cancelled or postponed. As a result of this the value of our order book was significantly reduced at the year end.

With the recession in the Far East receding and the oil price now at a 12 year high, there may be reason for optimism but only when budgets are released. Such optimism must, however, be tempered by the arrogance which the UK Government shows to UK manufacturing companies trying to sell their products overseas. Over fifty percent of the Group's turnover is currently exported to sixty four countries. Our ability to compete in export markets has been severely disadvantaged by the Government's abdication of responsibility for bank interest policy. As compared to a base four years ago, sterling has remained stronger by an average of twenty percent versus major world currencies over the period. Next year's performance will be dependent upon the strength of the pound and how quickly new projects are released world wide.

Despite the trend towards industry redefining itself as being the supplier of services, the Board considers that the Group's specialist manufacturing niche, especially within the power generation and oil and gas industries, will grow as population growth and ever increasing energy demands become apparent.

The Group has again invested in further machine tools and equipment solely with the intent of reducing costs and giving fast deliveries of quality products, which may be seen on the corporate web sites.

Once again, our loyal team of 385 employees has focused on winning orders and used their every intuition and skill to keep costs low, even though the administrative burden continues to increase, as evidenced by the latest reporting requirements in these financial statements. The Group will inevitably suffer if there is any further legislative increase in administrative and/or tax burdens. For instance, the proposed energy tax is prejudiced against steel makers despite the fact that our own company has achieved the environmental standard, ISO 14001, and improved energy efficiency year on year.

As we enter the new millennium our engineering base remains strong and diversified in both user and product base which includes valves for the petrochemical and power generation industries, radar systems for airport and sea surveillance and casting powders for the jewellery casting industry.

J. W. GOODWIN, Chairman.

24th September, 1999

#### REPORT OF THE DIRECTORS

The directors have pleasure in presenting their report and audited financial statements for the year ended 30th April, 1999.

#### **Business review**

The principal activity of the Group is mechanical and refractory engineering. The results of the year may be summarised as follows:

Turnover	1999 £'000 25,364	1998 £′000 25,166
Profit on ordinary activities before taxation	1,508	1,504
Taxation charge	(442)	(453)
Profit on ordinary activities after taxation	1,066	1,051

Comments on the results for the year are given in the chairman's statement.

#### Proposed dividends

The directors recommend that an ordinary dividend of 2.94p per share be paid to shareholders on the register at the close of business on 8th October 1999. (1998: 2.94p per share).

#### **Fixed assets**

The directors consider that the market value of the Group's freehold land and buildings is in excess of the values disclosed in the Group balance sheet.

#### Directors and directors' interests

The directors of the company who have served during the year are set out below:

J. W. Goodwin

R. S. Goodwin R. J. Dyer

P. J. Horton

The director retiring in accordance with the Articles is R. J. Dyer who, being eligible, offers himself for re-election.

The interests of each director in the share capital of the company are as follows:

					10p ordinary shares					
					30th April	1st May				
0 6 1					1999	1998				
Beneficial										
J. W. Goodwin	•••				 301,736	334,206				
R. S. Goodwin					 301,736	334,206				
J. W. Goodwin and	R. S.	. Goods	win		 1,669,169	1,606,169				
J. W. Goodwin and	JR.S.	. Goods	win	474	 1,539,940	1,475,000				
R. J. Dver					 17,500	17,500				
P. J. Horton	•••				 115,840	115,840				
Non-beneficial										
J. W. Goodwin, R.	S. Go	odwin	and	others	 435,310	475,000				

During the period from 1st May, 1999 to 24th September, 1999, R. S. Goodwin's interest decreased to 150,868.

No director has a service agreement with the company, nor any beneficial interest in the share capital of any subsidiary undertaking.

The company does not have any share option schemes for employees or directors.

# **Shareholdings**

The company has been notified that, as at 24th September, 1999, the following had an interest in 3% or more of the issued share capital of the company: J. W. Goodwin and R. S. Goodwin 1,669,169 shares (23.18%), J. W. Goodwin and R. S. Goodwin 1,539,940 shares (21.39%). These shares are registered in the names of J. M. Securities Limited and J. M. Securities (No. 3) Limited respectively. J. W. Goodwin, R. S. Goodwin and others 435,310 shares (6.05%), J. W. Goodwin 301,736 shares (4.19%), J. H. Ridley 495,167 shares (6.88%).

#### **Donations**

Donations by the group for charitable purposes amounted to £5,282 (1998: £1,600).

# **Employee consultation**

The Group takes seriously its responsibilities to employees and, as a policy, provides employees systematically with information on matters of concern to them. It is also the policy of the Group to consult where appropriate, on an annual basis, employees or their representatives so that their views may be taken into account in making decisions likely to affect their interests.

## **Employment of disabled persons**

The policy of the Group is to offer the same opportunity to disabled people, and those who become disabled, as to all others in respect of recruitment and career advancement, provided their disability does not prevent them from carrying out the duties required of them.

#### Creditor payment policy

The company has not adopted any formal code or standards on supplier payment practice. The company's policy is to settle payments having negotiated and advised terms and conditions with suppliers on a contract by contract basis. The holding company has no trade creditors at 30th April, 1999.

#### Year 2000

The company has adopted the Year 2000 Conformity DISC PD 2000-1 definition. Auditing and action plans are ongoing. At this date, all systems are thought to be compliant. The costs of changing non-compliant items to date have been charged against profits in the accounts and work on the corporate mainframe networked throughout the Group is in the process of being completed, both at minimal cost. Contingency plans are in place to ensure the business can continue should the systems fail.

## **European Monetary Union**

The European single currency (euro) was introduced by participating European Member States on 1st January 1999. The implications of this are considered unlikely to result in any significant costs to the company.

The company already has banking and exchange facilities dealing in the euro and will continue to maintain a flexible scope of operation as it currently does in dealing with contracts in other currencies.

#### Corporate governance

The directors have considered the requirements of the Combined Code incorporated into the Listing Rules of the London Stock Exchange. The Code covers four broad areas, namely the composition and procedures of the Board, the service contracts and pay of the directors, relations with shareholders, and the directors' responsibilities with respect to accountability and audit.

The Board feels that it should be recognised that what may be appropriate for the larger company may not necessarily be so appropriate for the smaller company, a point raised previously in the Cadbury Code of Best Practice. In view of the Group's present size and proven track record, it is not seen as appropriate to increase further the number of directors on the Board. Accordingly, the Group is unable to comply with aspects of the Code's requirements in terms of non-executive directors and the requirement for an Audit Committee and a Remuneration Committee. All directors, except the Chairman and Managing Director retire by rotation at least every 3 years.

The remuneration of the directors is considered by the Board as a whole. No director has a service agreement or determines his own salary.

The Board meets at least once a month and retains full responsibility for the direction and control of the Group. There is no formal schedule of matters reserved for the Board. However, acquisitions and disposals of assets, investments and material capital related projects are as a matter of course specifically reserved for Board decision. All directors have access to the Company Secretary.

After making enquiries, the directors have a reasonable expectation that the company and its subsidiaries have adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

The Board continues to be conscious of its non-compliance with aspects of the Code and will review the situation in the light of any future Group developments.

#### Internal Financial Control

The directors are responsible for the Group's system of internal financial control.

A system of internal financial control can provide only reasonable and not absolute assurance of:

- · safeguarding of assets against unauthorised use or disposition; and
- the maintenance of proper accounting records and the reliability of financial information used within the business or for publication.

The Board, which comprises four executive directors, meets formally by itself and with subsidiary directors on a regular basis. No non-executive directors are thought appropriate, due to the cost likely to be involved and the improbability of their adding any value to the business. It is considered that the business is most effectively managed by the close personal involvement of the directors in the day to day operations.

The Board meets with an agenda to discuss corporate strategy, to formulate and monitor the progress of business plans for all subsidiaries and to consider business risks faced.

The management philosophy of the Group is to operate its subsidiaries on an autonomous basis with formally defined areas of responsibility and delegation of authority. The Group has put in place formal lines of reporting with subsidiary management meeting with the executive directors on a regular basis.

The board of directors is responsible for the Group's system of internal financial control, which is designed to provide reasonable, but not absolute, assurance against material misstatement or loss.

Strict financial and other controls are exercised by the Group over the operating subsidiaries. They include:

- preparation of subsidiary and Group business plans which includes the identification of, and the assessment of, business and financial risks;
- · monitoring of actual results compared with budgets and business plans;
- · operating treasury transactions as non-profit making and limiting authority to:
  - hedging foreign exchange exposure in as risk averse way as possible; and
  - the negotiation and management of the Group's cash, borrowing and bank facilities;
- · defined procedures for the appraisal, review and authorisation of capital expenditure.

The Board has reviewed the effectiveness of the Group's system of internal financial control.

#### Relations with shareholders

The Board welcomes questions from shareholders and encourages them to attend the annual general meeting where they may meet the Board. Arrangements have been altered for the 1999 AGM so that 20 working days notice has been given and the number of proxy votes cast will be indicated.

#### **Directors' remuneration**

The Group's policy is to provide a remuneration package to executive directors to attract, retain and motivate individuals of the calibre required, and to ensure that the Group is managed successfully in a manner appropriate to the company's size. This is currently provided in the form of a basic salary and suitable benefits in kind. In forming its policy, the Board has given full consideration to the Code's best practice provisions on remuneration policy, service contracts and compensation and has considered the remuneration levels of directors of similar companies. In view of the directors' significant personal shareholdings in the company the Board do not have at present a performance related element within their remuneration.

Details of each element of the directors' remuneration are given in note 5 to the financial statements. Pension contributions are made where applicable into defined contribution schemes. No director has a service contract and there are no share option schemes or other long term incentive schemes.

## Auditors

In accordance with Section 384 of the Companies Act 1985, a resolution is to be proposed at the Annual General Meeting for the re-appointment of KPMG Audit Plc as auditors of the company.

Approved by the Board of directors and signed on its behalf by: J. W. GOODWIN, Chairman.

John W. Goodwai

Ivy House Foundry, Hanley, Stoke-on-Trent, ST1 3NR

24th September, 1999

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and Group and of the profit or loss for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

## REPORT OF THE AUDITORS

to the Members of

#### **GOODWIN PLC**

We have audited the financial statements on pages 7 to 19.

## Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report, including as described above the financial statements. Our responsibilities, as independent auditors, are established by statute, the Auditing Practices Board, the Listing Rules of the London Stock Exchange, and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law or the Listing Rules regarding directors' remuneration and transactions with the company is not disclosed.

We review whether the statement on page 4 reflects the company's compliance with those provisions of the Combined Code specified for our review by the Stock Exchange, and we report if it does not. We are not required to form an opinion on the effectiveness of the company's corporate governance procedures or its internal controls.

We read the other information contained in the Annual Report, including the corporate governance statement, and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

## **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the Group as at 30th April, 1999 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

24th September, 1999

KPMG Audit Plc
Chartered Accountants
Registered Auditor
Birmingham

# GROUP PROFIT AND LOSS ACCOUNT For the year ended 30th APRIL, 1999

											1999	1998
										Note	£'000	£'000
TURNOVER										2	25,364	25,166
Cost of sales											(19,845)	(19,463)
GROSS PROFIT	***	•••							•••		5,519	5,703
Distribution costs		•••									(804)	(855)
Administrative ex	pense	es						•••	•••		(3,036)	(3,097)
OPERATING PROFI	Т										1,679	1,751
Share of profit of	asso	ciated	under	taking		•••	•••				25	42
Net interest payal	ble		•••		•••		•••			3	(196)	(289)
PROFIT ON ORDINA	ARY .	ACTIV	VITIES	BEF	ORE 1	ГАХА	TION			4	1,508	1,504
Tax on profit on o	ordina	ary act	ivities							7	(442)	(453)
PROFIT ON ORDINA	ARY A	ACTIV	VITIES	AFT	ER TA	XAT	ION				1,066	1,051
Minority interests	- equ	uity			•••				•••		(14)	14
PROFIT FOR THE FI	NAN	CIAL	YEAR	l						8	1,052	1,065
Proposed ordinar	y divi	idend						•••	•••	9	(212)	(212)
RETAINED PROFIT	FOR	THE	FINAN	ICIAL	YEA	R					840	853
EARNINGS PER OR	DINA	ARY S	SHARE	i	•••	•••	***	•••	•••	10	14.61p	14.79p

A statement of movement on reserves is given in note 20.

All of the Group's activities related to continuing operations.

# **BALANCE SHEETS** At 30th APRIL, 1999

									Gr	Group		Company	
								Notes	1999	1998	1999	1998	
									£′000	£'000	£′000	£'000	
FIXED ASSETS													
Tangible assets	***	•••	•••		•••	•••	•••	11 & 12	4,297	4,150	859	920	
Investments	***	•••	•••	•••	•••	•••	•••	13	91	72	1,073	1,073	
									4,388	4,222	1,932	1,993	
CURRENT ASSETS													
Stocks					•••			14	3,514	4,727	_	_	
Debtors						•••		15	4,936	5,954	2,878	2,946	
Cash at bank and	in hand	t		•••					462	232	219	11	
									8,912	10,913	3,097	2,957	
CREDITORS: AMOUN	ITS FA	LLIN	G DU	E WITH	HIN O	NE Y	EAR	16	(6,191)	(8,916)	(1,259)	(1,496)	
NET CURRENT ASS	FTQ								2,721	1,997	1,838	1,461	
NET CORREINT ASS	L13	•••											
TOTAL ASSETS LES	s cui	RREN	IT LIA	ABILIT	IES	•••			7,109	6,219	3,770	3,454	
CREDITORS: AMOUN	ITS FA	LLING	3 DUI	E AFTE	R MO	RE T	HAN						
ONE YEAR		•••	***	•••				17(e)	(153)	(211)	-	-	
PROVISIONS FOR L	IABILI	TIES	AND	CHA	RGES			18	(371)	(293)	(44)	_	
NET ASSETS									6,585	5,715	3,726	3,454	
CAPITAL AND RES	ERVES	<b>,</b>											
Called up share ca								19	720	720	720	720	
Profit and loss ac								20	5,846	4,989	3,006	2,734	
SHAREHOLDERS' F	UNDS	- EQ	UITY						6,566	5,709	3,726	3,454	
MINORITY INTERES	TS - E	QUIT	Y				•••		19	6	_	-	
									6,585	5,715	3,726	3,454	

These financial statements were approved by the Board of directors on 24th September, 1999 and signed on its behalf by:

J. W. GOODWIN R. S. GOODWIN Directors

John W. Goodwei.

# GROUP CASH FLOW STATEMENT

# For the year ended 30th APRIL, 1999

								1999	1998
							Note	£'000	£'000
NET CASH INFLOW FROM OPER	RATING	ACTIV	VITIES	<b></b>			22	2,005	2,233
RETURNS ON INVESTMENTS A	ND SEF	RVICIN	G OF	FINA	NCE		23	(196)	(289)
TAXATION								(382)	(244)
CAPITAL EXPENDITURE				•••			23	(734)	(971)
ACQUISITIONS		4					23	· -	(36)
PAULTY DIVIDENTA CAID								(212)	(212)
CASH INFLOW BEFORE FINANC	ING							481	481
FINANCING					•••		23	(58)	(100)
									·····
INCREASE IN CASH IN THE PER	RIOD							423	381
MONEAUE IN OAGH IN THE PER									
RECONCILIATION OF NET CASI	H FLOW	то м	OVEM	IENT	IN NE	ΞT			
	H FLOW	то М	OVEM	IENT	IN NE	ŧΤ			
RECONCILIATION OF NET CASI		т <b>о м</b> 	OVEM	IENT 	IN NE	: <b>T</b>		423	381
RECONCILIATION OF NET CASI		т <b>о М</b>  	<b>OVEM</b>	<b>IENT</b>	IN NE	: <b>T</b> 		423 58	381 100
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period				•••					
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period	 ing			•••			24		
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period Cash outflow from lease finance	 ing om cash	 		•••			24	58	100
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period Cash outflow from lease finance Change in net debt resulting from	 ing om cash urchase a	  flows agreem					24 24	58	481
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period Cash outflow from lease finance Change in net debt resulting from New finance leases and hire put	ing om cash urchase a	 flows agreem e	   ents					481	481 (250)
RECONCILIATION OF NET CASI DEBT  Increase in cash in the period of Cash outflow from lease finance.  Change in net debt resulting from New finance leases and hire purpose foreign exchange translation of the control of the case of the	ing om cash urchase a	 flows agreem e	  ents 					481 - 24	481 (250) (6)

# OTHER PRIMARY FINANCIAL STATEMENTS For the year ended 30th APRIL, 1999

# **GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

	1999	1998
	£′000	£'000
Profit for the financial year	1,052	1,065
Exchange adjustments on foreign currency net investments	16	(94)
Total recognised gains and losses for the financial year	1,068	971

# NOTE OF HISTORICAL COST PROFITS AND LOSSES

There is no difference between the result as disclosed in the Group profit and loss account and the results on an unmodified historical cost basis.

# RECONCILIATION OF MOVEMENTS IN GROUP SHAREHOLDERS' FUNDS

Profit for the financial year	1999 £'000 1,052 (212)	1998 £'000 1,065 (212)
Other recognised gains and losses relating to the year (net)	840 16 1	853 (94) (28)
NET ADDITION TO SHAREHOLDERS' FUNDS	857	731
Opening shareholders' funds	5,709	4,978
CLOSING SHAREHOLDERS' FUNDS	6,566	5,709

# **NOTES TO THE FINANCIAL STATEMENTS**

## 1. Principal accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to these financial statements:

#### (a) Basis of accounting

The financial statements have been prepared under the historical cost accounting rules and in accordance with applicable Accounting Standards.

#### (b) Consolidation principles

- (i) The Group financial statements include the results of the parent company and all of its subsidiary undertakings made up to 30th April.
- (ii) Goodwill, representing the excess of the fair value of consideration given on the acquisition of subsidiary undertakings over the fair value of the identifiable net assets acquired is written off against reserves on acquisition. This goodwill would be charged or credited in the profit and loss account on disposal of the business to which it relates.
- (iii) The company is not required to present its annual profit and loss account in addition to the consolidated profit and loss account.
- (iv) For associated undertakings, the Group includes its share of profits and losses in the consolidated profit and loss account and its share of post acquisition retained profits or accumulated deficits in the consolidated balance sheet.

#### (c) Depreciation

Depreciation is calculated so as to write down the cost of fixed assets to their anticipated residual value over their estimated useful lives. The method of calculation and the annual rates applied are as follows:

Freehold land ... ... ... ... ... Nil
Freehold buildings - Industrial ... ... 2% or 2½% on cost
Leasehold property ... ... ... ... Over period of lease

Plant and machinery ... ... ... 15% on reducing balance or 25% on cost

Motor vehicles ... ... ... ... 15% or 25% on reducing balance Tooling ... ... ... ... Over estimated production life

# (d) Stock and work in progress

Stock and work in progress is valued at the lower of cost and net realisable value. In determining the cost of raw materials the FIFO method is used. For work in progress and finished goods manufactured by the Group, cost is taken as production cost, which includes an appropriate proportion of attributable overheads. Net realisable value is based on the estimated selling price less further costs of completion and selling expenses.

# (e) Foreign exchange

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains and losses on translation are included in the profit and loss account.

For consolidation purposes the assets and liabilities of overseas subsidiary undertakings are translated at the closing exchange rates. Exchange differences arising on these translations are taken to reserves, net of exchange differences arising on related foreign currency borrowings.

#### (f) Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred taxation only to the extent that it is probable that an actual liability will crystallise.

Unutilised advance corporation tax is deducted from any provision made. Deferred taxation is not provided on earnings retained in overseas subsidiary undertakings as it is not expected that an actual liability will arise.

# (g) Leasing

Where the company enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a 'finance lease'. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated over its estimated useful life, or the term of the lease, whichever is shorter. Future installments under such leases, net of finance charges, are included with creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

## (h) Pension costs

The Group contributes to a number of defined contribution pension schemes for certain senior employees. The assets of these schemes are held in independently administered funds. Group pension costs are charged to the profit and loss account in the year for which contributions are payable.

#### 2. Turnover

Turnover represents the amounts receivable for goods and services supplied to customers. It excludes intercompany transactions and value added tax.

	company transa	actions	and v	/alue a	added	tax.								
													1999	1998
	The analysis of		er by	destir	nation	is as fo	ollows	s:					£′000	£'000
	United Kingdor				•••	***				•••	•••	•••	11,836	11,377
	Rest of Europe	***	•••	•••	,	•••	•••	•••	• • •	•••	• • • •	***	5,937	5,201
	Rest of World	•••	•••	•••	•••	•••	•••	•••	•••		•••	•••	7,591	8,588
													25,364	25,166
	The geographic	al sour	rce of	all tur	rnover	is the	U.K.							
3	. Net interest p	payabl	e										1999	1998
				_									£′000	£'000
	Interest payable			fts	•••	•••	•••	•••	•••	•••	•••	•••	201	277
	Finance lease in			··· .			•••	•••	•••	•••	•••	***	.17	14
	Less: Interest re	eceivab	ole on	bank	depos	its	•••	•••	•••		•••	•••	(22)	(2)
													196	289
4	. Profit on ordi	inary a	ectivi	ties b	efore	taxa1	tion							
	The profit on	ordinai	ry act	ivities	befo	re taxa	ation	is stat	ted at	ter ch	arging	g the	1999	1998
	following:										-	-	£'000	£'000
	Depreciation	n and	amort	tisatio	n of ta	angible	fixed	asset	s					
	<ul><li>owned</li></ul>							•••	•••	•••		•••	657	666
	– held u					•••	:::	•••					35	
	Operating I	lease re	entals			n plant	hire		•••			•••	18	41
				- oth		***	***	• • •	•••	•••		***	20	32
	Auditors' r		ration	and e	expens	ses								
	– Group	•••	•••	•••	•••	•••	•••	•••	•••	•••	•••	•••	36	34

Fees charged by the company's auditors in respect of work carried out in the year for Group non audit services amounted to £10,900 (1998: £12,000). The audit fee for the company itself amounted to £9,600 (1998: £9,600). In the opinion of the directors the Group only has one principal trading activity and therefore they do not consider there to be any requirement for segmental disclosure under SSAP 25 on the basis of materiality.

# 5. Directors' Remuneration

The remuneration of the directors of the company was:

	Salary	Bonus	Profit related	Benefits in kind	Total	Total	Pension contrib- utions	Pension contrib- utions
	1999 £'000	1999 £'000	pay 1999 £000	1999 £'000	1999 £'000	1998 £'000	1999 £'000	1998 £'000
Executive directors								
J. W. Goodwin	102	_	_	14	116	113	8	8
R. S. Goodwin	102	_	_	14	116	113	8	8
R. J. Dver	49	_	_	11	60	63	16	16
P. J. Horton	65	-	_	11	76	81	-	-
·	318	-	-	50	368	370	32	32

Pension contributions comprise contributions to money purchase pension schemes.

#### 6. Staff numbers and costs

The average number of persons employed by the Group (including directors) during the year, analysed by category, was as follows:

Gatogo. 7, 1140 20 10.1011									1999 Number	1998 Number
				•••	•••	•••			358	360
Administrative staff			•••		•••	•••	•••	•••	27	27
									385	387
The aggregate payroll costs	of thes	e perso	ns were	as fol	lows:					
									£′000	£'000
Wages and salaries			•••		•••		•••	•••	6,715	6,438
Social security costs				•••					663	631
Other pension costs				•••	•••	•••		***	32	32
									7,410	7,101
7. Tax on profit on ordinary	activ	ities							1999	1998
Taxation charge based on th	e profi	t for the	e vear of	f the a	roup:				£'000	£'000
U.K. corporation tax at 2									417	443
Associated undertaking					• • • • • • • • • • • • • • • • • • • •	•••		•••	5	10
Deferred taxation charge									27	22
Botottos (analysis)		r year		•••				•••	(7)	(22)
									442	453

#### 8. Profit for the financial year

The consolidated profit for the financial year includes a profit of £484,000 (1998: £457,000) which has been dealt with in the financial statements of the parent company.

# 9. Proposed dividend

The proposed ordinary dividend of £211,680 (1998: £211,680) represents 2.94p per share (1998: 2.94p per share).

# 10. Earnings per ordinary share

The earnings per ordinary share has been calculated on profit on ordinary activities after taxation and minority interests of £1,052,000 (1998: £1,065,000) and by reference to the 7,200,000 ordinary shares in issue throughout both years. The company has no chare options or other diluting instruments and accordingly there is no diluted earnings per share.

# 11. Tangible fixed assets of the Group

Cost		очр	Land and buildings Freehold £'000	Land and buildings Short leasehold £'000	Plant and machinery £'000	Fixtures, fittings, tools and equipment £'000	Total £′000
At beginning of year	•••		1,222	35	6,542	1,703	9,502
Additions		,,,	20	-	630	180	830
Disposals				_	(91)	(3)	(94)
Exchange adjustments			27	_	4	`3	34
At end of year			1,269	35	7,085	1,883	10,272
Depreciable assets	•••	•••	1,026	35	7,085	1,883	10,029
Depreciation and amortis	ation	ì					
At beginning of year	•••		429	15	3,704	1,204	5,352
Charged in year			30	1	525	136	692
Disposals	•••		-	_	(75)	(1)	(76)
Exchange adjustments	•••	•••	4	_	. 3	-	7
At end of year			463	16	4,157	1,339	5,975
Net book value							
At 30th April, 1999			806	19	2,928	544	4,297
At 30th April, 1998	•••	•••	793	20	2,838	499	4,150

The net book value of plant and machinery held under finance leases at 30th April 1999 was £195,000 (1998: £230,000). Depreciation for the year on these assets was £34,500.

12. Tan	gible fixed assets of	the	com	pany										
				bι	ind and uildings reehold	ŝ	Land buildi SI leaseh	ngs hort		ant and chinery		fitt	tures, tings, s and ment	Total
Cos	t			, ,	£'000			000	ma	£′000			£'000	£'000
	At beginning of year		•••		633	3		35		283			1,287	2,238
	Additions Disposals	•••			-	-		_		~			87 (1)	87 (1)
	At end of year			-	633	- 3		35	_	283			1,373	2,324
	·	***	•••	-		-			-					
	Depreciable assets		•••	_	590	-		35	-	283			1,373	2,281
Dep	reciation and amor	tisati	on											
-	At beginning of year				266			15		128			909	1,318
	Charged in year Disposals	•••	• • •		14	4 ~		1		30			103 (1)	148 (1)
	·	•••	•••	_		-			_		-			
	At end of year		•••	· -	280	-		16	_	158			1,011	1,465
Net	book value At 30th April, 1999	•••	441		353	3		19		125	i		362	859
	At 30th April, 1998		•••	-	367	- 7		20	_	155	•		378	920
	7.1. Ootii 7.p.ii, 1000		•••	-		_			_		•	_		
13. lnv	estments													
(a)	Group													Interest in
(4)	Огоар													associated
	Cost													undertaking £'000
	At beginning and	end c	f yea	г	•••								***	50
	Share of post acqu		n re:	serve	S									
	At beginning of ye Share of profits fo	ear гуеа	 r		···		•••			 		•••	•••	22 19
	At end of year		•••					•••						41
	Net book value At 30th April, 1	999	•••				•••			•••			***	91
	At 30th April, 1998	3			•••			•••						72
(b)	Company									osidiary takings			est in ciated aking	Total
	Cost									£′000			£'000	£′000
	At beginning of ye Acquisitions in ye	ear ar	•••			•••				1,023	-		50 -	1,073 –
	At end of year								-	1,023	-	_	 50	1,073
	At end of year		•••	•••		•••	•••		-	1,02.	-	_		
	Provisions													
	At beginning of ye Released in period	ear	•••	•••	•••		•••			-	-		-	-
	neleased in perior	J	•••	•••	•••		•••	•••	-	<u> </u>	-			
	At end of year	•••	•••	•••	•••			•••	_		-			
	Net book value													
	At 30th April, 1	999				•••				1,023	3		50	1,073
	At 30th April, 1998								-	1,023	-		50	
	At Julii Aprii, 1996	• • • • • • • • • • • • • • • • • • • •	•••	•••		•••	•••		-	1,023	-			1,073

During the year the company increased its interest in Internet Central Limited from 75% to 82.5% for a nominal sum.

#### 13. Investments (continued)

#### (c) Investments of the company in shares in subsidiary undertakings

The company is the beneficial owner of the issued share capital of the following principal subsidiary undertakings, all involved in mechanical and refractory engineering:

Subsidiary undertakings				Country of Incorporation and operation	Type of shares	% held
Goodwin International Limited		•••	 •••	Great Britain	Ordinary Preference	100 100
Goodwin Steel Castings Limited			 	Great Britain	Ordinary	100
Hoben International Limited	•••	•••	 	Great Britain	Ordinary Preference	100 100
Hoben Industrial Minerals Limited	i		 	Great Britain	Ordinary	100
Easat Antennas Limited	•••	•••	 	Great Britain	Ordinary	871/2
Internet Central Limited			 •••	Great Britain	Ordinary	821/2
Goodwin GmbH			 	Germany	Ordinary	100
Goodwin Korea Co. Limited			 	South Korea	Ordinary	95

The overseas subsidiaries act as sales agents for the UK manufacturing subsidiaries.

# (d) Interest in associated undertaking

The interest in associated undertaking at 30th April, 1999 comprises the company's investment of 50% in the ordinary share capital of Wiggin Alloy Products Limited. The principal activity of Wiggin Alloy Products Limited is the distribution of metal alloys to the UK market. It is incorporated in Great Britain, is registered in England and Wales and has £100,000 of issued ordinary shares of £1 each.

14. Stocks		Group
Raw materials and consumables Work in progress Finished goods and goods for resale		1999 1998 £'000 £'000 2,152 2,318 920 1,880 617 694
		<b>3,689</b> 4,892
Payments on account		<b>(175</b> ) (165)
		3,514 4,727
15. Debtors	Group	Company
Due within one year Trade debtors Amounts owed by associated undertakings Amounts owed by subsidiary undertakings Other debtors Prepayments and accrued income	1999 1998 £'000 £'000 4,377 5,621 71 126 	1999 1998 £'000 £'000 27 20 35 17 2,642 2,796 143 87 31 26
	<b>4,936</b> 5,954	<b>2,878</b> 2,946

16. Creditors: amounts falling due within one year	Gr	oup	Company		
	1999 £'000	1998 £'000	1999 £'000	1998 £'000	
Bank overdrafts	772	989	591	745	
Obligations under finance leases (note 17)	50	50	_	_	
Payments received on account	185	784	-		
Trade creditors	3,620	5,352	-	_	
Amounts owed to subsidiary undertakings	-	_	126	48	
Other creditors including taxation and social security:		· —			
Corporation tax	402	440	(4)	4	
Advance Corporation Tax		49	1 12	49	
Other taxes	256	174	35	33	
Social Security	184	184	17	17	
Other creditors	56	65			
	898	912	48	103	
Accruals and deferred income	454	617	282	388	
Proposed dividends	212	212	212	212	
	6,191	8,916	1,259	1,496	

#### 17. Financial instruments

#### (a) Financial assets

The Group's financial assets, excluding short-term debtors, consist mainly of Sterling, Euro and Korean Won denominated cash at bank which earns interest at rates related to bank base rates.

# (b) Financial liabilities

The Group's financial liabilities, excluding short-term creditors, are set out below. Floating rate financial liabilities comprise Sterling, Euro, and US Dollar denominated bank loans, leases and overdrafts. The floating rate financial liabilities bear interest at rates related to bank base rates.

Currency														Floating rate financial liabilities £'000
Sterling			•••							•••				687
Euro block	curre	encies			***					•••	•••	•••		28
US Dollar				•••	***	•••		•••	•••	***	***	***	***	260
Total	•						•••					•••		975

#### (c) interest rate risk

The Group is subject to fluctuations in interest rates on its borrowings and surplus cash. The Group is aware pf the financial products available to insure against adverse movements in interest rates. Formal reviews are undertaken to determine whether such instruments are appropriate for the Group. No such instruments were utilised in the year to 30th April 1999.

# (d) Currency exposure

The Group is subject to fluctuations in exchange rates on its net investments overseas and transactional monetary assets and liabilities not denominated in the operating (or 'functional') currency of the operating unit involved. The Group's policy is to hedge, where practical, the net asset value of overseas investments. This hedging is currently achieved through borrowings in the respective currencies.

The table overleaf shows the Group's transactional currency exposures which give rise to the net currency gains and losses recognised in the profit and loss account. This exposure is managed using forward contracts. There is no internal policy requirement to take out exchange rate hedging on the Group's transactional monetary assets and liabilities although, when it is believed market conditions necessitate such hedging, then appropriate arrangements would be made.

There were no material gains or losses on instruments used for exchange rate hedging either during or at the end of the year.

# 17. Financial Instruments (continued)

Net foreign currency monetary assets (liabilities) in £'000

Comptional o			<b>.</b>		anati.		Sterling	Euro block currencies	Other	Total
Functional of Sterling	urre:	ingy o	r gro	up op 	erauc		_	188	4	192
Korean Won			•••	•••	•••	•••	(467)	-	_	(467)
Total		•••					(467)	188	4	(275)

The amounts shown above take into account the effect of forward contracts the Group had taken out to hedge expected future foreign currency purchases.

# (e) Maturity profile

At 30th April 1999, the maturity profile of the Group's financial liabilities, other than short-term creditors such as trade creditors and accruals were as follows:

	•	and hire		
Borrowings analysed by maturity dat		purchase agreements £'000	1999 Total £′000	1998 Total £'000
Borrowings due within one year  Borrowings due after one year	772	50	<u>822</u>	1,039
Between one and two years		103 50	103 50	111 100
After more than five vicare		_	_	-
Total borrowings due after one year		153	153	211
Total	772	203	975	1,250

At 30th April 1999 the Group had the following undrawn committed facilities, with an average maturity of 15 months, in respect of which all conditions precedent had been met.

£'000

Currency

## (f) Fair values

At 30th April 1999, the fair value of the Group's financial instruments was not materially different to the book value of the instruments. The fair value was calculated using market rates where available, otherwise cash flows were discounted at prevailing rates.

18. Provisions for liabilities and charges	Deferred	Deferred taxation		
· ·		Group	Company	
		£′000	£′00Ó	
Balance at beginning of year	 	293	-	
Advance Corporation Tax utilised	 	56	48	
Charge for the year in the profit and loss account	 •••	22	(4)	
Balance at end of year	 	371	44	

The amount provided for deferred taxation, which is the full potential liability calculated on the liability method at 30% (1998: 31%), is set out below:

	Gro	up	Company	
	1999 £'000	1998 £′000	1999 £'000	1998 £'000
ifference between accumulated depreciation and amortisation and capital allowances dvance Corporation Tax recoverable	371 -	349 (56)	44	48 (48)
	371	293	44	

19. Share capital						•		4000	****
Authorised, allotted, called up and fully 7,200,000 ordinary shares of 10p ear						***		1999 £'000 720	1998 £′000 720
20. Profit and loss account								Group	Company
At beginning of year								£'000 4,989	£′000 2,734
Retained profit for the year								840	272
Exchange loss on re-translation of overs Goodwill on prior year acquisition of su				net as				16 1	_
At end of year			•••		•••			5,846	3,006
Cumulative goodwill in the Group amous undertakings has been written off again	nting t st res	to £248 erves.	3,000	(1998:	£249,	<i>000)</i> ar	ising or	the acquisition	of subsidiary
21. Reconciliation of movements in sh	areho	olders	fun	ds				1999	1998
Company								£'000	£,000
Profit for the financial year Dividends				•••	•••	•••		484 (212)	457 (212)
	•••	•••	•••	•••	•••	•••	•••		
Net additions to shareholders' funds Opening shareholders' funds	•••		•••	•••			•••	272 3,454	245 3,209
									<del></del>
Closing shareholders' funds	•••	•••	•••	•••	•••	****	•••	3,726	3,454
22. Reconciliation of operating profit activities  Operating profit Depreciation charges Loss on disposal of fixed assets Decrease/(increase) in stocks Decrease/(increase) in debtors	to n	  	sh fl	 	  	  	::: ::: :::	1999 £'000 1,679 692 1 1,227	1998 £'000 1,751 666 32 (1,122) (1,365)
(Decrease)/increase in creditors	•••		•••	•••	•••	•••	•••	(2,631)	2,271
Net cash inflow from operating activitie	s		•••					2,005	2,233
23. Analysis of cash flows	•	£ £:						1999 £'000	1998 £′000
Returns on investments and service Interest received	o	T TINA:	nce 				•••	22	2
Interest paid Interest element of finance lease re	 ntal p	 aymen	 its					(201) (17)	(277) (14)
Net cash outflow for returns on inv	estme	ent and	serv	icing c	of fina	nce	<b></b>	(196)	(289)
Capital expenditure Purchase of tangible fixed assets Sale of plant and machinery	•••		•••		•••			(750) 16	(983) 12
Net cash outflow for capital expend	diture							(734)	(971)
Acquisitions  Purchase of subsidiary undertaking  Net overdraft acquired	 	•						<del>_</del>	(23) (13)
Net cash outflow for acquisitions				•••					(36)
Financing Capital element of finance lease rep	oayme	ents						(58)	(100)

24. Changes	in	net	debt	during	the	vear
-------------	----	-----	------	--------	-----	------

anges in her desir di		,		At 1st May 1998 £'000	Cash flow £'000	Exchange movement £'000	At 30th April 1999 £'000
Cash at bank Bank overdrafts	***		 	232 (989)	206 217	24 	462 (772)
				(757)	423	24	(310)
Finance leases	•••	•••	 •••	(261)	58		(203)
				(1,018)	481	24	(513)

# 25. Contingencies

On 30th April, 1999, the Group had entered into performance bonds in the normal course of business amounting to £593,682 (1998: £1,348,341) in respect of 61 (1998: 47) contracts.

#### 26. Commitments

# (a) Capital commitments

Capital commitments at 30th April, for which no provision has been made in these financial statements, were as follows:

				Grou	ıþ	Comp	any
Contracted	 	 	•••	1999 £'000 805	1998 £'000 <b>44</b> 5	1999 £'000 -	1998 £′000 40

# (b) Operating lease commitments

At 30th April, the Group had annual commitments under non-cancellable operating leases as follows:

		99	1998		
Operating Japane which avaira-	Land and buildings £'000	Other £'000	Land and buildings £'000	Other £'000	
Operating leases which expire: Within one year In the second to fifth years inclusive	_	10	_	8	
	-	-	-	22	
	-	10	_	30	

# 27. Related party

During the year the Group and company undertook the following transactions, and had the following year end balances with Wiggin Alloy Products Limited.

_	,							1999 £'000	1998 £'000
Group transactions Sales to Administration fee		•••			 	 		1,389 76	1,579 73
Balance at end of year Trade debtors	•••		•••	•••	 •••	 		<del>71</del>	126
Company transactions Administration fee			•••		 •••	 •••		18	17
Balance at end of year Trade debtor		•••	***		 •••	 	***	35	17