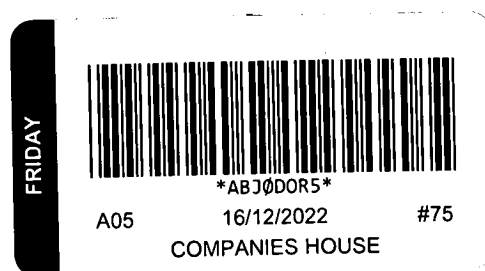


Grand Metropolitan Limited
Annual report and financial statements
30 June 2022

Registered number: 00291848



Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

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Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STRATEGIC REPORT

The directors present their strategic report for the year ended 30 June 2022.

Activities

The principal activity of the company is that of an investment holding company for the Diageo group ("the group").

The company is incorporated and domiciled as a private company limited by shares in England, United Kingdom. The registered address changed from Lakeside Drive, Park Royal, London, NW10 7HQ, United Kingdom to 16 Great Marlborough Street, London, W1F 7HS, United Kingdom on 21 March 2022.

The directors foresee no changes in the company's activities.

Business review

Development and performance of the business of the company during the financial year and position of the company as at 30 June 2022

In June 2010, the group established a Pension Funding Partnership in which the UK Diageo Pension Scheme ('UK Scheme') acquired a limited interest, and as a partner, is entitled to a distribution of the profits of the Pension Funding Partnership each year, until 2030. Under this structure the company, as a designated member, together with Lochside MWS Limited Partnership agreed to form Lakeside MWS Limited Liability Partnership ('Lakeside'), which was registered in the United Kingdom on 23 June 2010. The company, as a member, is entitled to a proportion of the distributed profits of Lakeside each year. During the year the company made a capital contribution of £125 million to Lakeside (2021 - £124 million) and, in line with the Partnership Agreement, excess cash of Lakeside was paid back to the company in the amount of £119 million (2021 - £153 million) by withdrawing excess capital.

Profit for the year ended 30 June 2022 increased by £566 million to £749 million (2021 - £183 million), predominantly due to the increase in income from shares in group undertakings by £598 million to £717 million (2021 - £119 million). The company's net assets increased by £749 million from £12,649 million to £13,398 million.

During the year ended 30 June 2022, an impairment charge of £13 million (2021 - £2 million) was recorded in respect of the company's investment in DV Technology LLC (a wholly owned subsidiary undertaking of the company). DV Technology LLC's net assets decreased due to loss recognised in respect of one of its investments, as the recoverable amount of the indirect investment decreased during the year, resulting in an associated impairment charge in DV Technology LLC.

Financial and other key performance indicators

As the company is an intermediary holding company within the group, the principal key performance indicator used by management to analyse the development, performance and position of the company's business is adherence to the group dividend policy.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

Principal risks and uncertainties facing the company as at 30 June 2022

The principal risks identified by the group are disclosed on page 42 to 45 of Diageo plc's 2022 Annual Report. The most relevant of the group risks to this entity are the ones we have selected and articulated below, together with specific considerations relating to the company's operations and environment. If any of these risks occur, the company's business, financial condition and operational results could suffer. As the company forms part of the group's investment holding and financing structure, the financial risk management measures used by management to analyse the development, performance and position of the company's business are mainly similar to those facing the group as a whole. The directors consider that the following risks might impact the performance and the solvency or liquidity of the company through its investments and intercompany financing structure. The company-specific risks which have been identified are the recoverability of the company's investment in subsidiaries and liquidity risk in respect of the intercompany funding position.

Pandemic and business interruption

A significant interruption to business due to external events, such as a public health threat, pandemic, war or natural hazard, could restrict access to Diageo's products, that would negatively affect the operations and brands, or pose a threat to the safety of employees; any of which could have a negative impact on the group's commercial and financial performance. To mitigate these challenges the group operates global crisis management and business continuity management programmes, to enhance the capability to react effectively to a crisis and minimise damage and disruption.

The directors believe that the risk mitigation actions taken by the group in relation to the recent Covid-19 pandemic and associated business interruption have been agile and effective and that the group will maintain adequate liquidity and be strongly positioned for further growth and a resilient and sustainable business. Further information on the group's risk management measures in relation to Covid-19 are disclosed on page 43 of Diageo plc's 2022 Annual Report.

Geopolitical and macroeconomic volatility

Failure to react quickly enough to changing economic and/or political conditions, e.g., inflationary pressures, currency instability, global trade tensions, heightened political protectionism, changes to customs duties and tariffs, and/or eroded consumer confidence, may impact on the freedom to operate in a market and could adversely impact financial performance. The global recovery from Covid-19 is continuing, but momentum has slowed and there is a risk of imbalanced recovery across geographies. The Russian invasion of Ukraine has caused significant volatility in the region and beyond.

The group monitors key business drivers and performance, to prepare for rapid changes in the external environment and there is an enhanced group-level strategic analysis and scenario planning to strengthen market strategies and risk management.

The group has continued to improve long-term forecasting and planning capabilities, to better assess and respond to long-term opportunities and risks. The group has introduced a new strategic planning and performance function with a stronger governance model for financial and non-financial decision-making, which will enable closer monitoring of external volatility/risk and multi-country investment strategy with a central hedging and currency monitoring to manage volatility.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

Principal risks and uncertainties facing the company as at 30 June 2022 (continued)

Cyber and IT resilience

Cyber-attacks are becoming more prevalent, and there is an increased dependency on third-party IT services and solutions. As geopolitical tensions are growing, there is a rise in more sophisticated cyber threats affecting all organisations, therefore the risk of a cyber-attack is heightened.

The group has strong enterprise-wide cyber risk management processes and policies and next generation security technologies to tackle advanced attacks. There is an IT disaster recovery and business continuity testing across the key systems. The group continue to enhance and deploy next-generation security technologies to tackle advanced attacks.

Climate risk

Physical and transition climate change risks, including water stress, extreme weather events, temperature rises and increased regulation, may result in increased volatility in the supply of raw materials, production costs, capacity constraints and higher costs of compliance. In addition, the failure to meet sustainability goals could result in loss of licence to operate, financial loss and reputational damage amongst customers, consumers, investors and other stakeholders. The group conducted a detailed climate change risk assessment (CCRA) and scenario analysis to evaluate short- and long-term impacts from physical and transition risks.

The group operates a cross-functional Climate Risk Steering Group that sets the strategy for ongoing climate risk assessment, and manages associated opportunities and risks, while continuing to develop the approach to climate change risk reporting. CCRA review found that, with respect to the group, risks related to wildfires, storm winds, high temperature, water stress, rising sea level hazards are projected to significantly increase in the future. Results of the CCRA were shared with the business to assess the results and recommendations, incorporate these risks to the market risk register, and to develop mitigation plans and document these within the existing risk management process. The Climate Risk Steering Group tracks climate risk mitigation efforts.

Further information on the group's risk assessment and risk management measures in relation to climate change is disclosed on page 47-56 of Diageo plc's 2022 Annual Report.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STRATEGIC REPORT (continued)

Business review (continued)

Statement on Section 172 of the Companies Act 2006

Section 172 of the Companies Act 2006 requires the directors to promote the success of the company for the benefit of the members as a whole, having regard to the interests of stakeholders in their decision-making. In making decisions, the directors consider what is most likely to promote the success of the company for its shareholders in the long term, as well as the interests of the group's stakeholders. The directors understand the importance of taking into account the views of stakeholders and the impact of the company's activities on local communities, the environment, including climate change, and the group's reputation.

The Company is a member of the group of companies (the "group") whose ultimate holding company is Diageo plc ("Diageo"). In accordance with the requirements of UK company law, Diageo has included in its 2022 Annual Report and Accounts on page 7 a statement as to how the directors of Diageo have had regard to the matters set out in Section 172 of the Companies Act 2006.

In order to ensure consistency in how the group operates with regard to its wider stakeholders, the group has adopted an internal Code of Business Conduct alongside a comprehensive framework of global policies and standards that are designed to ensure, amongst other things, that all companies throughout the group, including the company, have regard to its wider stakeholders in a consistent manner.

The company has therefore had regard to the matters set out in Section 172 of the Act in a manner that is consistent with the approach adopted by Diageo, while at the same time ensuring the directors of the company are fulfilling their duties.

Main activities of the Board

The main activity of the Board during the year was the approval of financial statements for the year ended 30 June 2021.

On behalf of the Board



.....
D Keresztesi
Director

16 Great Marlborough Street
London
W1F 7HS
United Kingdom

8 December 2022

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

DIRECTORS' REPORT

The directors are pleased to submit their annual report, together with the audited financial statements for the year ended 30 June 2022.

Going concern

The company's business activities, together with the factors likely to affect its future development and position, are set out in the business review section of the strategic report. The company is expected to continue to generate profit for its own account and to remain in positive net asset position for the foreseeable future. The company participates in the group's centralised treasury arrangements and the fellow group undertakings are expected to provide financial support for the foreseeable future. The company is not reliant on external third party financing. The only liabilities at the balance sheet date are in respect of balances due to fellow group undertakings. The directors have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the company to continue as a going concern. On the basis of their assessment, the company's directors have a reasonable expectation that the company will be able to continue in operational existence for a period of at least 12 months from the date the financial statements are approved and signed, as a fellow group undertaking has agreed its policy to provide financial support for this period. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Financial

The result for the year ended 30 June 2022 is shown on page 14.

The profit for the year transferred to reserves was £749 million (2021 - £183 million).

No dividend was paid during the year (2021 - £nil) and there is no dividend proposed to be distributed to the shareholders in regards to the financial year (2021 - £nil).

Directors

The directors of the company who were in office during the year and up to the date of signing the financial statements were:

J M C Edmunds

D Keresztesi

C M Lewin (resigned 30 September 2021)

H Patel (resigned 29 March 2022)

I Thrustle (appointed 30 September 2021)

Directors' remuneration

None of the directors received any remuneration during the year in respect of their services as directors of the company (2021 - £nil). The directors were paid by fellow group undertakings, and no cost was recharged to the company.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

DIRECTORS' REPORT (continued)

Business relationship statement

The business of the company is that of an intermediate holding company and as such it has a more limited number of third-party business relationships than other companies within the group. However, in order to ensure consistency in how the group operates, the company has adopted an internal Code of Business Conduct alongside a comprehensive framework of global policies and standards that are designed to ensure, amongst other things, that all companies throughout the group, including the company, have regard to its wider stakeholders, including those in a business relationship with the company, in a consistent manner. Decisions taken by directors are informed by the interests of its wider stakeholders, including those in a business relationship with the company, as guided by, amongst other things, the Code of Business Conduct and framework of policies and standards.

Directors' indemnity

The Articles of Association permit qualifying third-party indemnities for the directors as defined by Section 234 of the Companies Act 2006. No such indemnity was in force during the last financial year, nor is any currently in force.

Post balance sheet events

Subsequent to year-end, the company entered into an agreement with Leaf Arbor Limited for the right to subscribe for certain of its equity shares.

Internal control and risk management over financial reporting

The company operates under the financial reporting processes and controls of the group. Diageo plc's internal control and risk management systems including its financial reporting process of Diageo plc, which include those of the company, are discussed in the group's Annual Report 2022 on page 97 at www.diageo.com, which does not form part of this report.

Independent auditors

Pursuant to Section 487 of the Companies Act 2006, the independent auditors, PricewaterhouseCoopers LLP, have been reappointed and will continue in office as independent auditors of the company.

Disclosure of information to the auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

DIRECTORS' REPORT (continued)

On behalf of the Board



.....
D Keresztesi
Director

16 Great Marlborough Street
London
W1F 7HS
United Kingdom

8 December 2022

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Independent auditors' report to the members of Grand Metropolitan Limited

Report on the audit of the financial statements

Opinion

In our opinion, Grand Metropolitan Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 June 2022; the statement of comprehensive income, and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements

does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 30 June 2022 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to the Companies Act 2006 and the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework" and applicable law), and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to

manipulate financial results, and management bias in accounting estimates and judgements. Audit procedures performed by the engagement team included:

- Discussions with the directors, management and internal legal counsel, including inquiry regarding known or suspected instances of non-compliance with laws and regulations and fraud;
- Reviewing relevant board of directors meeting minutes;
- Challenging assumptions and judgements made by management in their significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. In particular, in relation to the recoverability of the company's investments in its subsidiaries, and the recoverability of amounts owed by fellow group undertakings; and
- As in all of our audits we also addressed the risk of management override of internal controls, including testing journals, and evaluated whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Steve Reid (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London
8 December 2022

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STATEMENT OF COMPREHENSIVE INCOME

		Year ended 30 June 2022	Year ended 30 June 2021
	Notes	£ m	£ m
Income from shares in group undertakings	4	717	119
Provision against subsidiary undertakings	5, 8	(13)	(2)
Operating profit		704	117
Finance income	6	49	76
Profit before taxation on ordinary activities		753	193
Taxation on profit on ordinary activities	7	(4)	(10)
Profit for the financial year and total comprehensive income for the year		749	183

The accompanying notes are an integral part of these financial statements.

The company had no other comprehensive income or expense during the current and previous year.

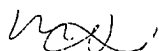
Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

BALANCE SHEET

	Notes	30 June 2022 £ m	30 June 2021 £ m
Non-current assets			
Investments in subsidiaries	8	14,208	14,215
Deferred tax assets	10	7	9
		<u>14,215</u>	<u>14,224</u>
Current assets			
Cash and cash equivalents		—	—
Trade and other receivables	9	1,747	993
Total assets		<u>15,962</u>	<u>15,217</u>
Current liabilities			
Trade and other payables	11	(2,564)	(2,568)
Non-current liabilities			
Post employment benefit liabilities	3	—	—
Total liabilities		<u>(2,564)</u>	<u>(2,568)</u>
Net assets		<u>13,398</u>	<u>12,649</u>
Equity			
Called up share capital	12	—	—
Retained earnings		13,398	12,649
Total equity		<u>13,398</u>	<u>12,649</u>

The accounting policies and other notes on pages 17 to 46 form part of the financial statements.

These financial statements on pages 14 to 46 were approved by the Board on 8 December 2022 and were signed on its behalf by:



.....
D Keresztesi
Director

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

STATEMENT OF CHANGES IN EQUITY

ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

	Called up share capital £ m	Retained earnings £ m	Total £ m
Balance at 30 June 2020	—	12,466	12,466
Profit for the financial year and other comprehensive income	—	183	183
Balance at 30 June 2021	—	12,649	12,649
Profit for the financial year and other comprehensive income	—	749	749
Balance at 30 June 2022	—	13,398	13,398

The accompanying notes are an integral part of these financial statements.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

Basis of preparation

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These financial statements are prepared in accordance with Financial Reporting Standard 101 *Reduced Disclosure Framework* (FRS 101).

In preparing these financial statements, the company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the UK (IFRS), but makes amendments where necessary in order to comply with Companies Act 2006 and sets out below where the FRS 101 disclosure exemptions have been taken.

These financial statements are prepared on a going concern basis under the historical cost convention, except that certain financial instruments are measured at their fair value.

The company is a wholly owned subsidiary of Diageo plc and is included in the consolidated financial statements of Diageo plc which are publicly available.

The preparation of financial statements in conformity with FRS 101 requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

The following exemptions from the requirements of IFRS have been applied in the preparation of these financial statements, in accordance with FRS 101:

- The following paragraphs of IAS 1, 'Presentation of financial statements':
 - 10(d) (statement of cash flows);
 - 16 (statement of compliance with all IFRS);
 - 79(a)(iv) (comparative information requirements);
 - 111 (cash flow statement information);
 - 134-136 (capital management disclosures)
- IAS 7, 'Statement of cash flows'
- The following paragraphs of IAS 8, 'Accounting policies, changes in accounting estimates and errors':
 - 30 (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective);
 - 31 (disclosures relating to the new IFRS).
- Paragraphs 130(f)(ii), 130(f)(iii), 134(d) to 134(f) and 135(c) to 135(e) of IAS 36, 'Impairment of assets' (disclosures when the recoverable amount is fair value less costs of disposal, assumptions involved in estimating recoverable amounts of cash-generating units containing goodwill or intangible assets with indefinite useful lives, and management's approach to determining these amounts).
- The following paragraphs of IAS 24 'Related party disclosures':
 - 17 (key management compensation);
 - 18A (key management services provided by a separate management entity).

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Basis of preparation (continued)

- The requirements of IFRS 7 Financial Instruments: Disclosures, provided that equivalent disclosures are included in the consolidated financial statements of the group in which the entity is consolidated.

The company has taken advantage of the exemption by virtue of section 400 under Companies Act 2006, from the requirement to prepare consolidated financial statements, as it and its subsidiaries are included in the consolidated financial statements of its ultimate parent, Diageo plc.

These financial statements are separate financial statements.

New accounting standards and interpretations

The following amendment to the accounting standards, issued by the IASB and endorsed by the UK and EU, has been adopted by the group and therefore by the company from 1 July 2021 with no impact on the company's results, financial position or disclosures:

- Amendments to IFRS 16 - Covid-19 - Related Rent Concessions beyond 30 June 2021;

The following amendment issued by the IASB and endorsed by the UK and EU, has been adopted by the company:

- Amendments to IFRS 9, IAS 39 and IFRS 7 – Interest rate benchmark reform (phase 2)

The following standard issued by the IASB has been endorsed by the UK and the EU and has not been adopted by the company:

- IFRS 17 – Insurance contracts (effective from the year ending 30 June 2024) is ultimately intended to replace IFRS 4.

There are a number of other amendments and clarifications to IFRSs, effective in future years, which are not expected to significantly impact the company's results or financial position.

Going concern

The financial statements have been prepared on a going concern basis as a fellow group undertaking has agreed to provide financial support for the foreseeable future which is for a period of at least 12 months from the date the financial statements are approved and signed.

The only liabilities at the balance sheet date are in respect of balances due to fellow group undertakings.

Functional and presentational currency

These financial statements are presented in sterling (£), which is the company's functional currency.

All financial information presented in sterling (£) has been rounded to the nearest million unless otherwise stated.

Finance income

Finance income is recognised in the income statement in the year in which it is earned.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Investments in subsidiaries

Investments in subsidiaries are stated at historical cost less impairment provisions for any permanent decrease in value. The carrying amounts of the company's investments are reviewed at each reporting date to determine whether there is an indication of impairment. If such an indication exists, then the asset's recoverable amount is estimated. Losses are recognised in the income statement to reflect an impairment against the carrying value. Where an event results in the asset's recoverable amount being higher than the previously impaired carrying value, the original impairment may be reversed through the income statement in subsequent periods.

Financial assets and liabilities

Financial assets and liabilities are initially recorded at fair value including, where permitted by IFRS 9, any directly attributable transaction costs. For those financial assets that are not subsequently held at fair value, the company assesses whether there is evidence of impairment at each balance sheet date. The company classifies its financial assets and liabilities into the following categories: financial assets and liabilities at amortised cost, financial assets and liabilities at fair value through profit and loss and financial assets at fair value through other comprehensive income. Where financial assets or liabilities are eligible to be carried at either amortised cost or fair value, the company does not apply the fair value option.

Trade and other receivables Amounts owed by other group companies are initially measured at fair value and are subsequently reported at amortised cost. Non-interest-bearing trade receivables are stated at their nominal value as they are due on demand. Allowances for expected credit losses are made based on the risk of non-payment taking into account ageing, previous experience, economic conditions and forward-looking data. Such allowances are measured as either 12-months expected credit losses or lifetime expected credit losses depending on changes in the credit quality of the counterparty.

Cash and cash equivalents Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

Trade and other payables Trade payables are non-interest bearing and are stated at their nominal value as they are due on demand. Amounts owed to other group companies are initially measured at fair value and are subsequently reported at amortised cost.

Taxation

Current tax is based on taxable profit for the year. Taxable profit is different from accounting profit due to temporary differences between accounting and tax treatments, and due to items that are never taxable or tax deductible. Tax benefits are not recognised unless it is probable that the tax positions are sustainable. Once considered to be probable, tax benefits are reviewed each year to assess whether a provision should be taken against full recognition of the benefit on the basis of potential settlement through negotiation and/or litigation. Tax provisions are included in current liabilities. Penalties and interest on tax liabilities are included in profit before taxation. In prior years penalties and interest on tax liabilities were provided for in the tax charge.

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

1. ACCOUNTING POLICIES (continued)

Taxation (continued)

Full provision for deferred tax is made for temporary differences between the carrying value of assets and liabilities for financial reporting purposes and their value for tax purposes. The amount of deferred tax reflects the expected recoverable amount and is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using the basis of taxation enacted or substantively enacted by the balance sheet date. Deferred tax assets are not recognised where it is more likely than not that the asset will not be realised in the future.

Dividends

The interim dividend is included in the financial statements in the year in which it is approved by the directors, and the final dividend in the year in which it is approved by shareholders. Dividends received are included in the financial statements in the year in which they are receivable.

Judgements in applying accounting policies and key sources of estimation uncertainty

The directors make estimates and assumptions concerning the future of the company. The resulting accounting estimates will, by definition, seldom equate to actual results. The company's directors are of the opinion that there are no estimates and assumptions that have a significant risk of casting material adjustment to the carrying value of the assets and liabilities for the company within the next financial year due to the nature of the business.

The critical accounting policies, which the directors consider are of greater complexity and particularly subject to the exercise of judgements and estimates, are set out in detail in the relevant accounting policies:

- **Investments in subsidiaries:** A critical accounting judgement is the assessment that recoverable amount of the company's investments are greater than the carrying amounts. Impairment reviews are carried out to ensure that the value of the investments in subsidiaries are not carried at above their recoverable amounts. The tests are dependent on management's estimates in respect of the forecasting of future cash flows, the discount rates applicable to the future cash flows and expected growth rates. Such estimates and judgements are subject to change as a result of changing economic conditions and actual cash flows may differ from forecasts.
- **Taxation:** The evaluation of the recognition and recoverability of deferred tax assets requires judgements to be made regarding the availability of future taxable income. The directors believe that the company will generate sufficient future taxable income.

Grand Metropolitan Limited
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Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

2. OPERATING COSTS

The auditors' remuneration of £10,500 (2021 - £10,500) was paid on behalf of the company by a fellow group undertaking. There were no fees payable to the independent auditors in respect of non-audit services (2021 - £nil).

The company did not employ any staff during either the current or prior year.

None of the directors received any remuneration during the financial year in respect of their services as directors of the company (2021 - £nil). The directors were paid by fellow group undertakings, and no cost was recharged to the company.

3. POST EMPLOYMENT BENEFIT LIABILITIES

The company operates the GrandMet Brewing medical plan which provides former employees with post employment benefits in respect of medical costs. The plan is unfunded. The measurement dates used to calculate the amounts recorded in the financial statement are the respective balance sheet dates.

The following assumptions were used to determine the company's deficit/surplus in its post employment plan at 30 June in the relevant year:

	Year ended 30 June 2022	Year ended 30 June 2021
	%	%
Discount rate for plan liabilities	<u>2.7</u>	<u>2.5</u>
		£ m
Plan liabilities at 30 June 2022 and at 30 June 2021		<u>—</u>

Grand Metropolitan Limited
Registered number: 00291848
Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

4. INCOME FROM SHARES IN GROUP UNDERTAKINGS

	Year ended 30 June 2022 £ m	Year ended 30 June 2021 £ m
Dividend income from shares in group undertakings		
Grand Metropolitan International Holdings Limited	328	—
Grand Metropolitan Estates Limited	29	19
Diageo Great Britain Limited	360	100
	<u>717</u>	<u>119</u>

Dividends of £717 million (2021 - £119 million) were settled by receiving an amount due from fellow group undertakings.

5. PROVISION AGAINST SUBSIDIARY UNDERTAKINGS

	Year ended 30 June 2022 £ m	Year ended 30 June 2021 £ m
Provisions for impairment	<u>13</u>	<u>2</u>

During the year ended 30 June 2022, an impairment charge of £13 million (2021 - £2 million) was recorded in respect of the company's investment in DV Technology LLC (a wholly owned subsidiary undertaking of the company).

6. FINANCE INCOME

	Year ended 30 June 2022 £ m	Year ended 30 June 2021 £ m
Finance income from fellow group undertakings		
Diageo Finance plc	6	1
Lakeside MWS Limited Liability partnership	43	75
Total finance income	<u>49</u>	<u>76</u>

Included within finance income from a fellow group undertakings is an interest receivable from Lakeside of £43 million (2021 - £75 million) (note 8).

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

7. TAXATION ON PROFIT ON ORDINARY ACTIVITIES

	Year ended 30 June 2022 £ m	Year ended 30 June 2021 £ m
(a) Analysis of taxation charge for the year		
Current tax		
UK corporation tax	(3)	(6)
Adjustments in respect of prior years	1	—
Total current tax charge	<u>(2)</u>	<u>(6)</u>
Deferred tax		
Current year	(2)	(6)
Adjustments in respect of prior years	1	—
Changes in tax rates	(1)	2
Total deferred tax charge	<u>(2)</u>	<u>(4)</u>
Taxation on profit on ordinary activities	<u><u>(4)</u></u>	<u><u>(10)</u></u>
(b) Factors affecting total tax charge for the year		
Profit on ordinary activities before taxation	<u>753</u>	<u>193</u>
Taxation on profit on ordinary activities at UK corporation tax rate of 19% (2021 - 19%)	(143)	(37)
Expenses not deductible for tax purposes	(2)	—
Items not chargeable for tax purposes	136	23
Adjustments in respect of prior periods	1	—
Foreign income subject to UK tax	(1)	—
Deferred tax (charge)/credit relating to changes in tax rates or laws	(1)	2
Other tax effects for reconciliation between accounting profit and tax income	6	2
Total tax charge for the year	<u><u>(4)</u></u>	<u><u>(10)</u></u>

The UK corporation tax rate for the year ended 30 June 2022 is 19% which has been effective since 1 April 2017. Legislation increasing the corporation tax rate to 25% with effect from 1 April 2023 was substantively enacted on 24 May 2021. Deferred taxes at 30 June 2022 have been measured using this enacted tax rate which are reflected in these financial statements (note 10).

Grand Metropolitan Limited
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Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS IN SUBSIDIARIES

	30 June 2022	30 June 2021
	£ m	£ m
Shares in group undertakings (i)	14,097	14,110
Loan to fellow group undertaking (ii)	111	105
	14,208	14,215

(i) Shares in group undertakings and other investments

	Subsidiaries
	£ m
Cost	
At 30 June 2021 and at 30 June 2022	37,848
Provisions	
At 30 June 2021	(23,738)
Provision for impairment	(13)
At 30 June 2022	(23,751)
Carrying amount	
At 30 June 2022	14,097
At 30 June 2021	14,110

During the year ended 30 June 2022, an impairment charge of £13 million (2021 - £2 million) was recorded in respect of the company's investment in DV Technology LLC (a wholly owned subsidiary undertaking of the company). DV Technology LLC's net assets decreased due to loss recognised in respect of one of its investment, as the recoverable amount of the indirect investment decreased during the year, resulting in an associated impairment charge in DV Technology LLC.

Grand Metropolitan Limited
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Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS IN SUBSIDIARIES (continued)

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows. Unless otherwise stated the percentage of shares held are in respect of ordinary share capital.

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Direct holdings				
Subsidiary undertakings				
Diageo CL1 Limited	(vi)	16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Diageo DV Limited		16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Diageo Great Britain Limited		16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Diageo Group Insurance Company Limited		Heritage Hall, Le Marchant Street, St Peter Port, GY1 4JH, Guernsey	100%	100%
Diageo Healthcare Limited	(i)	16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
DV Technology LLC		1209 Orange Street, New Castle, Delaware 19801, United States	100%	100%
Grand Metropolitan Estates Limited		16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Grand Metropolitan International Holdings Limited		16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Lakeside MWS Limited Liability Partnership	(xi)	16 Great Marlborough St, London, W1F 7HS, United Kingdom	—	—
The Pimm's Drinks Company Limited	(i)	16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%
Joint venture undertaking				
Grand Metropolitan Capital Company Limited	(xii)	16 Great Marlborough St, London, W1F 7HS, United Kingdom	100%	100%

* The percentage of shares held by the immediate shareholder(s) of the subsidiaries

** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
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Year ended 30 June 2022

NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Subsidiary undertakings				
Anejos De Altura, Sociedad Anonima	(xv)	0 calle 8-19 zona 9, Quetzaltenango, Guatemala	50%	50%
Anna Seed 83 Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Arthur Bell & Sons Limited	(i)	11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
Atalantaf Limited		Victoria Place, 5th Floor, 31 Victoria Street, Hamilton, HM 10, Bermuda	100%	100%
Belsazar GmbH		Reeperbahn 1, 20359, Hamburg, Germany	100%	100%
Bundaberg Distilling Company Pty. Limited	(iii)	Whitted Street, QLD, 4670, Bundaberg, Australia	100%	100%
Bundaberg Distilling Investments Pty Ltd	(iv)	162 Blues Point Road, Level 1, NSW, 2060, McMahon's Point, Australia	100%	100%
Cellarers (Wines) Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Chase Distillery (Holdings) Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Chase Distillery Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Copper Dog Whisky Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
DEF Investments Limited	(ii)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo (IH) Limited	(i)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Angola Limitada		Rua Fernao de Sousa, Condominio Bengo, Letter A, 11.s floor, Fraction A37, neighbourhood Vila Alice, Province of Luanda, Angola	100%	100%
Diageo Atlantic B.V.		Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	100%
Diageo Australia Limited	(iv)	162 Blues Point Road, Level 1, NSW, 2060, McMahon's Point, Australia	100%	100%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
Registered number: 00291848
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Subsidiary undertakings				
Diageo Brands Nigeria Ltd	(ii)	Oba Akran Avenue Ikeja, 24, Lagos, PMB 21071, 100001, Nigeria	100%	100%
DIAGEO Business Services Private Company Limited by Shares		1134 Budapest, Dózsa György út 144., Hungary	100%	100%
Diageo Eire Finance & Co		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Employee Ownership Program Organization		1134 Budapest, Dózsa György út 144., Hungary	99.94%	99.94%
Diageo Finance US Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Financing Turkey Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Hungary Marketing Services Limited Liability Company		1134 Budapest, Dózsa György út 144., Hungary	100%	100%
Diageo Investment Holdings Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Ireland Finance 1 Unlimited Company		St. James's Gate, Dublin 8, Ireland	100%	100%
Diageo Korea Company Limited		932-94, Daewol-ro, Daewol-myun, Icheon-shi, Gyeonggi-do, 17342 Icheon, South Korea	100%	100%
Diageo New Zealand Limited		Level 2, 123 Carlton Gore Road, Newmarket, 1023, Auckland, New Zealand	100%	100%
Diageo Overseas Holdings Limited	(viii)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Scotland Investment Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo Scotland Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
Diageo South Africa (Pty) Limited		Building 3, Maxwell Office Park, Magwa Crescent West, Waterfall City, Midrand, 2090, South Africa	100%	63.5%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Subsidiary undertakings				
Diageo South Africa Empowerment Trust		17 Greenhills Road, Elandsfontein, Germiston, 1601, South Africa	100%	63.5%
Diageo Suisse S.A.		Place de la Gare 12, Lausanne, 1003 Switzerland	100%	59.12%
Diageo Supply Marracuene Lda.		Estrada Nacional numero 1, Micanhine, Marracuene, Mozambique	100%	100%
Diageo UK Turkey Holdings Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Diageo UK Turkey Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
DIREF Industria de Bebidas,Lda-Angola JV		Rua Dom Eduardo Andre Muaca, S/ No, LOTE C4, Luanda, Angola	50.1%	50.1%
Guinness Canada Limited		Labatt House, 207 Queen's Quay West, Suite 299, Ontario, M5J 1A7, Toronto, Canada	51%	51%
Guinness Nigeria plc		Oba Akran Avenue Ikeja, 24, Lagos, PMB 21071, 100001, Nigeria	58.02%	58.02%
Guinness Overseas Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Horizon Developments Limited		3 Themistokli Dervi Ave, Julia House, 1066, Nicosia, Cyprus	100%	100%
James Buchanan & Company Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
John Haig & Company Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
John Walker and Sons Limited	(i)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Justerini & Brooks, Limited		61 St. James's Street, London, SW1A 1LZ, England, United Kingdom	100%	100%
Lochside MWS Limited Partnership	(xi)	11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	—	—
Rum Creation & Products, Inc.	(v, xv)	Commerce House, Wickhams Cay 1, PO Box 3140, Road Town, Tortola, British Virgin Islands	50%	50%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Subsidiary undertakings				
S & B Production Limited		3rd Floor Capital House, 3 Upper Queen Street, Belfast, United Kingdom	100%	100%
Seedlip Australia Pty Ltd	(vi)	Bentleys SA, Level 5, 63 Pirie Street, Adelaide SA 5000, Australia	100%	91%
Seedlip Inc		175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	91%
Seedlip Ltd		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	91%	91%
The Distillers Company (Biochemicals) Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
The Lochnagar Distillery Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
Tipplesworth Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
Trelawny Estates Limited	(vi)	7th Floor, Scotiabank Centre, Duke Street, Kingston, Jamaica	100%	100%
UDV (SJ) Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
UDV Kenya Limited	(i)	5th Floor, Garden City Business Park, Block A, Garden City Road, Off Exit 7, Thika Superhighway, P.O. Box 30161-00100, Nairobi, Kenya	76.85%	59.59%
ULM Holdings Inc.	(i, xv)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	40%	40%
United Distillers & Vintners Philippines Inc	(i)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	99.99%	99.99%
United Distillers France Limited		16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	100%
United Distillers France SAS		73 Rue de Provence, 75009 Paris, France	100%	100%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
Registered number: 00291848
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Subsidiary undertakings				
William Sanderson and Son Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
Windsor Global Co., Ltd.		932-94, Daewol-ro, Daewol-myun, Icheon-shi, Gyeonggi-do, 17342 Icheon, South Korea	100%	100%
Zepf Technologies UK Limited		11 Lochside Place, Edinburgh, Scotland, EH12 9HA, United Kingdom	100%	100%
Associate undertakings				
21Seeds Inc.	(x)	300 Delaware Ave Ste 210-A Wilmington, DE 19801, United States	100%	25.5%
Agropecuarias Las Marias I C.A.	(x)	Carretera Nacional Acarigua-Barquisimeto Casa Agropecuaria Las Marias I C.A.S-N Sector los Guayones La Miel, Lara., Venezuela	100%	25.5%
AGS Employee Shares Nominees (Ireland) Designated Activity Company	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
Registered number: 00291848
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Anyslam Investments	(ii, x)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	25.5%
Arran Tradings, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
Arthur Guinness Son & Company (Dublin)	(i, x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Aviation Gin LLC	(x)	381 Park Avenue South, Suite 1015, New York, NY 10016, United States	100%	25.5%
Ballindalloch Distillery LLP		Ballindalloch Castle, Ballindalloch, Banffshire AB37 9AX, Scotland, United Kingdom	33.33%	33.33%
Ballroom Acquisition, Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Caleno Drinks Ltd		470 Bath Road, Arncliffe, Bristol, England, BS4 3AP, United Kingdom	20%	20%
California Simulcast Inc	(i, x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	80%	20.4%
CASA UM, S.A.P.I. DE C.V.	(x)	Calle Gobernador Rafael Rebollar 95, Col San Miguel de Chapultepec, Del Miguel Hidalgo CP 11850, Mexico City, Mexico	100%	25.5%
Casamigos Spirits Company LLC	(x)	3411 Silverside Road, Tatnall Building - Ste 104, Wilmington, DE 19810 United States	100%	25.5%
Casamigos Tequila LLC	(x)	3411 Silverside Road, Tatnall Building - Ste 104, Wilmington, DE 19810, United States	100%	25.5%
Clyde Trading, C.A.	(iii, x)	Av. Circunvalacion Norte (Jose Asunsion Rodriguez) Edificio Distribuidora Metropol, Porlamar, Estado Nueva Esparta, Venezuela	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Cupar Trading, C.A.	(iii, x)	Av. Circunvalacion Norte (Jose Asuncion Rodriguez) Edificio Distribuidora Metropol, Porlamar, Estado Nueva Esparta, Venezuela	100%	25.5%
D Distribution Joint-Stock Company	(x)	Kaspiyskaya Street, 22, main bld. 1, bld. 5, floor 3, apartment VII, room 31a, 115304, Moscow, Russia	100%	25.5%
Davos Brands LLC	(x)	381 Park Avenue South, Suite 1015, New York, NY 10016, United States	100%	25.5%
Davos Services LLC	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo - Lebanon SAL	(x)	Beirut Symposium Bldg, 10th floor, Beirut, POBox 113-5250, Beirut, Lebanon	85%	21.68%
Diageo (Shanghai) Limited	(x)	No.28 Jiafeng Road, 2502, 5, Pudong District, 200137, Shanghai, China	100%	25.5%
Diageo Americas Supply Quebec Distribution Inc.	(x)	Boul Henri-Bourassa E., 9225, Local A, Quebec, H1E 1P6, Montreal, Canada	100%	25.5%
Diageo Americas Supply, Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo Americas, Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo Asia Pacific Shared Services Centre Limited, Inc.	(x)	10th Floor, Commerce and Industry Plaza Building, McKinley Hill, Fort Bonifacio, Taguig City, Philippines	100%	25.5%
Diageo Austria GmbH	(x)	Teinfaltstrasse 8, 1010, Wien, Austria	100%	25.5%
Diageo Balkans S.R.L.	(x)	Expo Business Park, Street Aviator Popisteanu 54A, Cladirea 2, et 1-3, Sector 1, Bucurest, 012244, Romania	100%	25.5%
Diageo Beer Company USA	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%

* The percentage of shares held by the immediate shareholder(s) of the subsidiaries

** Effective percentage of shares held by the company directly and indirectly

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Belgium N.V.	(x)	Z.3 Doornveld 150, 1731, Zellik, Belgium	100%	25.5%
Diageo Brands B.V.	(x)	Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	25.5%
Diageo Brands Distributors LLC	(x)	Kaspiyskaya Street, 22, main bld. 1, bld. 5, floor 3, apartment VII, room 31a, 115304, Moscow, Russia	100%	25.5%
Diageo Brasil Ltda	(x)	Rua Olimpiadas, 205, floor 14-15, 04551-000, Sao Paulo, Brazil	100%	25.5%
Diageo Bulgaria Ltd	(x)	7 Iskarsko Shose Blvd., Trade Center Europe, building 12, floor 2, 1528, Sofia, Bulgaria	100%	25.5%
Diageo Business Services India Private Limited	(x)	Kempapura Main Road, Opp Nagawara Lake, Karle SEZ Tower, 2nd floor, Karnataka, 560045, Bangalore, India	100%	25.5%
Diageo Canada Holdings Inc.	(x)	134 Peter Street, Suite 1501, Ontario, M5V 2H2, Toronto, Canada	100%	25.5%
Diageo Canada Inc.	(x)	134 Peter Street, Suite 1501, Ontario, M5V 2H2, Toronto, Canada	100%	25.5%
Diageo Chile Limitada	(x)	Apoquindo 5950, piso 4, oficina 04-103, Chile	100%	25.5%
Diageo China Limited	(x)	41F, One Museum Place, 669 Xinzha Road, Jingan District, Shanghai, China	100%	25.5%
Diageo Colombia S.A.	(x)	100 street No.13 21 Office 502. Bogota, Colombia	100%	25.62%
Diageo Costa Rica S.A.	(x)	1 km Este Periodico La Nacion, Llorente de Tibas, Edificio Vinum Store, San Jose, Costa Rica	100%	25.5%
Diageo Croatia d.o.o.za usluge	(x)	Hektoroviceva ulica 2, 10000, Zagreb, Croatia	100%	25.5%
Diageo Czech Marketing Services LLC	(x)	Na mestu I. P. Pavlova 1789/5. 4th floor, 120 00, Prague 2, Czech Republic	100%	25.5%
Diageo de Argentina S.A.	(x)	Bernardo de Irigoyen 972, floor 7, office A, CABA, Argentina	100%	25.5%

* The percentage of shares held by the immediate shareholder(s) of the subsidiaries

** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Denmark AS	(x)	Sundkrogsgade 19, 2., 2100 Copenhagen, Denmark	100%	25.5%
Diageo Distilleries Private Limited	(x, vii)	Marathon Futurex, A-Wing, 2601, 26th Floor, N M Joshi Marg, Lower Parel, Mumbai - 400 013, India	100%	25.5%
Diageo Distribution Company Limited	(x)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	25.5%
Diageo Dominicana S.R.L	(x)	Av. Lope de Vega no. 29, Santo Domingo 10125, Dominican Republic	100%	25.5%
Diageo Espana S.A.	(x)	Avda de la Victoria 32, Edificio Spirit, 28023, Madrid, Spain	100%	25.5%
Diageo Export SR Inc.	(x)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	99.84%	25.46%
Diageo Germany GmbH	(x)	Reeperbahn 1, 20359, Hamburg, Germany	100%	25.5%
Diageo Global Supply IBC Limited	(x)	3rd Floor Capital House, 3 Upper Queen Street, Belfast, United Kingdom	100%	25.5%
Diageo Hellas S.A.	(x)	Leof. Kifisias 115, Athens, 115 24, Greece	99.99%	25.51%
Diageo Highlands Holding B.V.	(x)	Molenwerf 12, 1014 BG Amsterdam, The Netherlands	100%	25.5%
Diageo Holdings Netherlands B.V.	(x)	Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	25.5%
Diageo Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo India Private Limited	(x)	Marathon Futurex, A-Wing, 2601, 26th Floor, N M Joshi Marg, Lower Parel, Mumbai - 400 013, India	100%	25.5%
Diageo Investment Corporation	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo Ireland Holdings Unlimited Company	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Ireland Pension Trustee Designated Activity Company	(i, x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Diageo Ireland Quebec Distribution Inc.	(x)	Boul Henri-Bourassa E., 9225, Local A, Quebec, H1E 1P6, Montreal, Canada	100%	25.5%
Diageo Ireland Unlimited Company	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Diageo Italia S.p.A.	(x)	Via Ernesto Lugaro 15, 10126, Torino, Italy	100%	25.5%
Diageo Japan Administration Services K.K.	(x)	9-7-1 Akasaka, Minato-ku, Tokyo 164-0001, Japan	100%	25.5%
Diageo Japan K.K.	(x)	9-7-1 Akasaka, Minato-ku, Tokyo 164-0001, Japan	100%	25.5%
Diageo Kenya Limited	(x)	L R NO 1870/1/176, Aln House, Eldama Ravine Close, off Eldama Ravine Road, Westlands, Nairobi, Kenya	100%	25.5%
Diageo Latin America & Caribbean LLC	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo Lebanon Holding SAL	(x)	Verdun Street, Ibiza Building, Beirut, PO Box 113-5631, Lebanon	99.98%	25.49%
Diageo LENA Off-shore SAL	(x)	Verdun Street, Ibiza Building, Beirut, PO Box 113-5631, Lebanon	99.99%	25.47%
Diageo Liquor (Dali) Co., Ltd.	(x)	Fengxiang Village Fengyu Town, Eryuan County, Dali Bai Minority Region, Yunnan Province, China	100%	25.5%
Diageo Liquor Technology (shanghai) Co. Ltd	(x)	2F, building 13, No. 27 XinJinQiao Road, Shanghai, 201206, China	100%	25.5%
Diageo Loyal Spirits Corporation	(x)	1425 South Kingstown Road, South Kingstown, RI 02879, United States	100%	25.5%
Diageo Mexico Comercializadora S.A. de C.V.	(x)	Carretera Atotonilco Guadalajara, kilómetro 8, Atotonilco el Alto 47750 Jalisco, Mexico	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Mexico II SA de CV Sociedad Financiera de Objeto Multiple, E.N.R.	(x)	Av. Ejercito Nacional, 843-B, Torre Paseo Acceso B, 2, Mexico City, 11520, Mexico	100%	25.5%
Diageo Mexico Operaciones S.A.de C.V.	(x)	Porfirio Diaz 17, Jalisco, 47750, Atotonilco el Alto, Mexico	100%	25.5%
Diageo Mexico SA de CV	(x)	Carretera Atotonilco Guadalajara, kilómetro 8, Atotonilco el Alto 47750 Jalisco, Mexico	100%	25.5%
Diageo Nederland B.V.	(x)	Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	25.5%
Diageo North America Foundation, Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo North America, Inc.	(iii, x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Diageo Norway AS	(x)	Apotekergata 10, 0180 Oslo, Norway	100%	25.5%
Diageo Nueva Esparta, C.A.	(i, x)	Av. Circunvalacion Norte (Jose Asunsion Rodriguez) Edificio Distribuidora Metropol, Porlamar, Estado Nueva Esparta, Venezuela	99.9%	25.47%
Diageo Operations Italy S.p.A.	(x)	Strada Statale 63, 12069, Santa Vittoria d'Alba (CN), Italy	100%	25.5%
Diageo Panama S.A.	(x)	Costa del Este, Ave La Rotonda, Business Park, Torre V. piso 15 Panama City, Panama	100%	25.5%
Diageo Paraguay S.R.L.	(x)	Avda Aviadores del Chaco 2050, Edificio World trade center, Torre 3 piso 11, Paraguay	100%	25.5%
Diageo Peru S.A.	(x)	Victor Andres Belaunde 147, Via Principal 133, Interior 107, Piso 10, San Isidro, Lima, Peru	100%	25.5%
Diageo Philippines Free Port Inc	(i, x)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	99.99%	25.5%

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Philippines, Inc	(x)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	99.99%	25.5%
Diageo Polska Sp. z o.o.	(x)	Przyokopowa Str. 31, PL 01 – 208 Warsaw, Poland	100%	25.5%
Diageo Portugal - Distribuidora de Bebidas, Unipessoal, Lda	(x)	Avenida D. Joao II, No 50, piso 2, letra D, Edificio Mar Vermelho, 1990-095 Lisboa, Portugal	100%	25.5%
Diageo Relay B.V.	(iii, x)	Molenwerf 12, 1014 BG Amsterdam, The Netherlands	100%	25.5%
Diageo Retirement Savings Plan Designated Activity Company	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Diageo Reunion SAS	(x)	14, rue Jules Thirel A30 97460 Saint Paul, Reunion Island	100%	25.5%
Diageo RTD Hong Kong Limited	(x)	31/F, Tower two, Times Square, 1 Matheson street Causeway Bay, Hong Kong	100%	25.5%
Diageo Singapore Pte Ltd.	(x)	112 Robinson Road, 5th Floor 01, 068902, Singapore	100%	25.5%
Diageo Supply Chain (Shenzhen) Co., Ltd	(x)	Unit B, 2nd Floor, West Logistics Center, No. 88 Linhai Avenue, Nanshan Street, Qianhai Shenzhen-Hong Kong Cooperation Zone, Shenzhen, China	100%	25.5%
Diageo Sweden AB	(x)	Gavlegatan 16. 11330 Stockholm, Sweden	100%	25.5%
Diageo Taiwan Inc.	(x)	Panama, West Boulevard, PH ARIFA, 9th and 10th, Santa Maria Business, Taiwan	100%	25.5%
Diageo Taste Merger Sub, Inc.	(x)	Three Wolrd Trade Center - New York, NY 10007, United States	100%	25.5%
Diageo Turkey Holdings Limited	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Diageo Ukraine LLC	(x)	1v Pavla Tychyny avenue , 2152, Kyiv, Ukraine	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Diageo Uruguay SA	(x)	Pasaje Paseo De Las Carretas, 2580, oficina 1301, Montevideo, Uruguay	100%	25.5%
Diageo US Investments	(x)	16 Great Marlborough Street, London, W1F 7HS, United Kingdom	100%	25.5%
Diageo USVI Inc	(x)	1 Estate Annaberg & Shannon Grove, RRI Box 9400, Kingshill, VI 00850-9703, US Virgin Islands	100%	25.5%
Diageo Venezuela C.A	(x)	Ave. San Felipe Urbanización La Castellana, Edificio Centro Coinasa, Piso 6. Caracas, 1060, Venezuela	100%	25.5%
Diageo Vietnam	(x)	No. 157, 21/8 Street, Phuoc My Ward, Phan Rang - Thap Cham City, Ninh Thuan Province, Vietnam	100%	25.5%
Don Julio Agavera S.A. de C.V.	(x)	Porfirio Diaz 17, Jalisco, 47750, Atotonilco el Alto, Mexico	100%	25.5%
DV Paraguana, C.A.	(x)	Av Intercomunal Ali Primera, Los Taques, Estado Falcón, Venezuela	100%	25.5%
DV Release, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
DV Trading, C.A.	(iii, x)	Av. Circunvalacion Norte (Jose Asunsion Rodriguez) Edificio Distribuidora Metropol, Porlamar, Estado Nueva Esparta, Venezuela	100%	25.5%
El Bandarra, S.L.		Calle General Vara del Rey 5, 1 Piso, 26003 Logroño, La Rioja, Spain	25%	25%
El Rayo Limited		20 King Street Prince Albert House Maidenhead SL6 1DT, United Kingdom	20%	20%
Far West Spirits LLC	(x)	2950 North Loop W Ste 1200 Houston, TX 77092-8808, United States	99%	25.25%
Gilbeys of Ireland Unlimited Company	(x)	Nangor House, Western Estate, Nangor Road, Dublin, 12, Ireland	100%	25.5%
Global Farming Initiative B.V.	(x)	Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	25.5%

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** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Guinness France Holdings S.A.S.	(x)	4 rue Jules Lefebvre 75009 Paris, France	100%	25.5%
Guinness Ghana Breweries Plc	(x)	Guinness Brewery, Plot 1 Block L, Industrial Area, Kaasi, P. O. Box 1536, Kumasi, Ghana	80.4%	20.5%
Guinness Storehouse Limited	(x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Industrias Pampero C.A.	(x)	Ave. San Felipe Urbanización La Castellana, Edificio Centro Coinasa, Piso 6. Caracas, 1060, Venezuela	96.8%	24.68%
International Distillers - Zimbabwe (Private) Limited	(i, x)	48 Midlothian Avenue, Eastlea, Harare, Zimbabwe	100%	25.5%
Irish Ale Breweries Holdings Unlimited Company	(iv, x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Islay Trading, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
L4L Trading, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
Leaf Arbor Limited		71-75 Shelton Street, Covent Garden, London, WC2H 9JQ, England, United Kingdom	20%	20%
Liquor Investment Llc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Lismore Trading, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
London Botanical Drinks Limited	(xiii)	39-45 Bermondsey Street, London, SE1 3XF, United Kingdom	21.25%	21.25%

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** Effective percentage of shares held by the company directly and indirectly

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Mey Alkollu Ickiler Sanayi ve Ticaret A.S	(x)	Esentepe Mah. Bahar Sk. Ozdilek River Plaza Vyndham Grand Apt. No: 13/25 Sisli, Istanbul, Turkey	100%	25.5%
Mey Icki Sanayi ve Ticaret A.S.	(x)	Esentepe Mah. Bahar Sk. Ozdilek River Plaza Vyndham Grand Apt. No: 13/25 Sisli, Istanbul, Turkey	100%	25.5%
Mr Black Spirits Pty Ltd.	(xiv)	Cabel Partners, Level 5, 1 James Place, North Sydney, NSW 2060, Australia	45%	45%
Mull Trading, C.A.	(x)	Av La Hormiga con Intersección de la Carretera via Payara, C.C. Tierra Buena Acarigua, Venezuela	100%	25.5%
New World Whisky Distillery PTY Limited		50 Bertie Street, Port Melbourne, Victoria 3207, Australia	30%	30%
Nicocktails S.r.l.		Via Tortona 15, 20144, Milan, Italy	20%	20%
North Island United Enterprise Holdings Inc	(i, x)	Unit 1, 17th Floor, Ore Central 9th Avenue corner 31st Street Bonifacio Global City, Taguig City, 1634, Philippines	100%	25.5%
PT Langgeng Kreasi Jayaprima	(x)	Jl. Raya Kaba-Kaba No. 88, Banjar Carik Padang, Desa Nyambu, Kecamatan Kediri, Kabupaten Tabanan, Provinsi Bali, Indonesia	80%	20.4%
Pulpex Limited		64 New Cavendish Street, London, W1G 8TB, England, United Kingdom	36.42%	36.42%
R & A Bailey & Co Unlimited Company	(x)	Nangor House, Western Estate, Nangor Road, Dublin, 12, Ireland	100%	25.5%
R&A Bailey Pension Trustee Designated Activity Company	(i, x)	St. James's Gate, Dublin 8, Ireland	100%	25.5%
Rheinland Distillers GmbH	(ix)	Mozartstr. 7, 53115 Bonn, Germany	20%	20%
Selviac Nederland B.V.	(x)	Molenwerf 12, 1014 BG, Amsterdam, The Netherlands	100%	25.5%
Servicios Agavera, S.A.de C.V.	(x)	Porfirio Diaz 17, Jalisco, 47750, Atotonilco el Alto, Mexico	100%	25.5%

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
Sichuan Chengdu Shuijingfang Group Co., Ltd	(x)	No. 9 Quanxing Road, Subsidiary Building, 3, Jinniu District, 610036, Chengdu, China	100%	25.5%
Sichuan Swellfun Co., Ltd	(x)	No. 9 Quanxing Road, Subsidiary Building, 3, Jinniu District, 610036, Chengdu, China	63.17%	33.56%
Skye Trading, C.A.	(x)	Calle 1 con calle Calle 1 Este, Edificio y Galpon BTP, Zona Industrial La Caracarita, Municipio Los Guayos, estado Carabobo, Venezuela	100%	25.5%
Soh Spirits LLC	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Sombra Mezcal S. de R.L. de S.V.	(x)	Independencia S/N, Santiago Matatlán, Santiago Matatlán, Oaxaca, C.P. 70440, Mexico	100%	25.5%
Stauning Whisky Holding ApS		Stauningvej 38, 6900 Skjern, Denmark	40%	40%
Stirrings, LLC	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Streetcar Investment Holding Pte. Ltd.	(x)	112 Robinson Road, 5th Floor 01, 068902, Singapore	100%	25.5%
Sumagro Limited	(i, x)	CRB Africa Legal Attorneys, Plot 60, Ursino Street P.O. Box 32840, Dar es Salaam, Tanzania	99.99%	25.5%
The Bulleit Distillery, Inc.	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
The Scotch Whisky Heritage Centre Limited		354 Castlehill, The Royal Mile, Edinburgh, EH1 2NE, Scotland, England	29%	29%
The Southwest Fermentarium Limited		Harbour Brewing Company, Harbourside Brewery, Tretoil Farm, Bodmin, Cornwall, PL30 5BA, United Kingdom	25%	25%

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS (continued)

Name of investment	Notes	Registered office address	Proportion of ownership interest %*	Proportion of effective interest %**
Indirect holdings				
Associate undertakings				
UDV Ireland Group (Trustees) Designated Activity Company	(x)	Nangor House, Western Estate, Nangor Road, Dublin, 12, Ireland	100%	25.5%
Valdomino Premium Spirits, S.L.		Tomino (Pontevedra), 36750, Parroquia de Goian, Barrio de Centinela, 1, Spain	20%	20%
Vivanda Inc.	(x)	3411 Silverside Road, Tatnall Building - Ste 104, Wilmington, DE 19810 United States	100%	25.5%
Whisky Archive Inc	(x)	175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States	100%	25.5%
Ypioca Agricola LTDA	(x)	Fazenda Santa Eliza, s/n, Zona Rural, Paraipaba, Ceara, 62.685-000, Brazil	100%	25.5%
Ypioca industrial de Bebidas S.A.	(x)	Av. Washington Soares, 1280, Messejana, Fortaleza, Ceara, 60.810-350, Brazil	100%	25.5%
Zeta Importers, C.A.	(iii, x)	Av. Circunvalacion Norte (Jose Asunsion Rodriguez) Edificio Distribuidora Metropol, Porlamar, Estado Nueva Esparta, Venezuela	100%	25.5%
Joint venture undertakings				
Diageo International Spirits Company Limited	(ii, iv)	Room 06, 13A/F., South Tower, World Finance Centre, Harbour City, 17 Canton Road, Tsim Sha Tsui, Kowloon, Hong Kong	50%	50%
Lothian Distillers Limited		9 Wheatfield Road, Edinburgh, EH11 2PX, Scotland, United Kingdom	50%	50%
The North British Distillery Company Limited		9 Wheatfield Road, Edinburgh, EH11 2PX, Scotland, United Kingdom	99.99%	50%
Trafalgar Metropolitan Homes Limited		Persimmon House, Fulford, York YO19 4FE, United Kingdom	50%	50%

* The percentage of shares held by the immediate shareholder(s) of the subsidiaries

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS IN SUBSIDIARIES (continued)

- (i) Dormant company.
- (ii) In liquidation.
- (iii) Ownership held in class of A shares and B shares.
- (iv) Ownership held in class of A shares.
- (v) Ownership held in class of B shares.
- (vi) Dissolved.
- (vii) Ownership held in equity shares and preference shares
- (viii) Ownership held in class of preference shares.
- (ix) On 13 June 2022, the shareholding in Rheinland Distillers GmbH increased from 18% to 20%.
- (x) Subsidiary at group level but an associate based on the effective percentage of shares held by the company.
- (xi) No percentage is disclosed as Lochside MWS Limited Partnership and Lakeside MWS Limited Liability Partnership are partnerships.
- (xii) 50% held directly and 50% held indirectly. Subsidiary at group level but joint venture based on the effective percentage of shares held by the company.
- (xiii) On 17 March 2022, the indirect shareholding in London Botanical Drinks Limited increased from 20% to 21.25%.
- (xiv) On 29 September 2022, one of the company's direct subsidiaries acquired ordinary shares for cash consideration in Mr Black Spirits Pty Ltd.. As a result of the acquisition, the company indirectly holds 100% equity stake in the investment.
- (xv) Subsidiary based on management's assessment.

The investments in subsidiaries are held at cost less, where appropriate, provision for impairment in value.

In the opinion of the directors, the investment in (and amounts due from) the company's subsidiary undertakings are worth at least the amount at which they are stated in the financial statements.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

8. INVESTMENTS IN SUBSIDIARIES (continued)

(ii) Loan to fellow group undertaking

	Amounts owed by Lakeside £ m
At 30 June 2020	134
Capital contribution made during the year	124
Capital withdrawal made during the year	(153)
At 30 June 2021	105
Capital contribution made during the year	125
Capital withdrawal made during the year	(119)
At 30 June 2022	111

In June 2010, the group established a Pension Funding Partnership in which the UK Diageo Pension Scheme ('UK Scheme') acquired a limited interest, and as a partner, is entitled to a distribution of the profits of the Pension Funding Partnership each year, for 20 years. Under this structure the company, as a designated member, together with Lochside MWS Limited Partnership agreed to form Lakeside MWS Limited Liability Partnership ('Lakeside'), which was registered in the United Kingdom on 23 June 2010. The company, as a member, is entitled to a proportion of the distributed profits of Lakeside each year. During the year the company made a capital contribution of £125 million to Lakeside (2021 - £124 million) and, in line with the Partnership Agreement, excess cash of Lakeside was paid back to the company in the amount of £119 million (2021 - £153 million) by withdrawing excess capital. As the distributions represent a contractual right for the company to receive cash from Lakeside, the capital contribution is shown as a loan to fellow group undertaking and the profit distribution received is presented as an interest income (note 6).

9. TRADE AND OTHER RECEIVABLES

	30 June 2022 £ m	30 June 2021 £ m
Amounts owed by fellow group undertakings		
Diageo Finance plc	1,405	671
Grand Metropolitan Estates Limited	264	264
Diageo DV Limited	64	29
Lakeside MWS Limited Liability Partnership (note 13)	14	29
	1,747	993

Amounts owed by fellow group undertakings are unsecured and repayable on demand. The amount owed by Diageo Finance plc of £1,405 million (2021 - £671 million) is interest bearing, and all other amounts owed by fellow group undertakings are interest free.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

10. DEFERRED TAXATION

	Non-trading losses £ m
At 30 June 2020	13
Recognised in income statement	<u>(4)</u>
At 30 June 2021	9
Recognised in income statement	<u>(2)</u>
At 30 June 2022	<u>7</u>

Unrecognised deferred tax assets

Deferred tax assets have been recognised to the extent that it is considered more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Where this is not the case, deferred tax assets have not been recognised, as set out below:

	30 June 2022		30 June 2021	
	Gross amount £ m	Tax effected £ m	Gross amount £ m	Tax effected £ m
Capital losses - available indefinitely	<u>153</u>	<u>38</u>	<u>153</u>	<u>38</u>

11. TRADE AND OTHER PAYABLES

	30 June 2022 £ m	30 June 2021 £ m
Amounts owed to fellow group undertakings		
Grand Metropolitan Capital Company Limited	2,562	2,562
Diageo Scotland Limited	<u>2</u>	<u>6</u>
	<u>2,564</u>	<u>2,568</u>

Amount owed to Diageo Scotland Limited is in respect of corporate tax paid on behalf of the company during the year, and is expected to be settled in the following financial year.

Amounts owed to fellow group undertakings are unsecured, interest free and repayable on demand.

12. CALLED UP SHARE CAPITAL

Share capital

Allotted, called up and fully paid:

	30 June 2022 £
(2021 - 1) ordinary shares of 25p each	<u>0.25</u>

Grand Metropolitan Limited
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NOTES TO THE FINANCIAL STATEMENTS (continued)

13. RELATED-PARTY TRANSACTIONS

Transactions between the company and its related parties are made on terms equivalent to those that prevail in arm's length transactions.

The following transactions were carried out with related parties:

Loans to related parties

At 30 June 2022, amounts owed by fellow group companies includes £111 million (2021 - £105 million) in respect of a loan provided to Lakeside MWS Limited Liability Partnership (note 8), which is not wholly owned by the group. In the year ended 30 June 2022, the company was entitled to an interest income of £43 million (2021 - £75 million) (note 6). Interest receivable at 30 June 2022 from Lakeside MWS Limited Liability Partnership is £14 million (2021 - £29 million) (note 9).

14. POST BALANCE SHEET EVENTS

Subsequent to year-end, the company entered into an agreement with Leaf Arbor Limited for the right to subscribe for certain of its equity shares.

15. IMMEDIATE AND ULTIMATE PARENT UNDERTAKING

The immediate parent undertaking of the company is Diageo Holdings Limited, a company incorporated and registered in England, United Kingdom.

The ultimate parent undertaking of the company is Diageo plc which is the ultimate controlling party of the group. The ultimate parent undertaking and the smallest and largest group to consolidate these financial statements is Diageo plc. Diageo plc is incorporated and registered in England, United Kingdom. The consolidated financial statements of Diageo plc can be obtained from the registered office at Diageo, 16 Great Marlborough Street, London, W1F 7HS, United Kingdom.