



A Company Limited by Guarantee and not having a Share Capital

Reg. No. 250031

Registered Charity No. 312828

Report of the Council

and Accounts

for the Year Ended 30 June 1995

FOUNDED BY SIR SIDNEY NICHOLSON IN 1927

Registered Charity Number 312828 A Company Limited by Guarantee, not having a Share Capital Incorporated 1930, Company Registration Number 250031

The Royal School of Church Music exists to promote the highest standards of music in Christian worship. Principal activities in pursuit of this object are the provision of training facilities, staff and materials, publications and advisory services to subscribing individuals, churches, colleges and other bodies.

Patrons

HER MAJESTY THE QUEEN HER MAJESTY QUEEN ELIZABETH THE QUEEN MOTHER

President

THE MOST REVD. AND RT. HON. THE LORD ARCHBISHOP OF CANTERBURY

Vice-Presidents

THE PRIMATES OF THE ANGLICAN COMMUNION THE RIGHT REVD. THE MODERATOR OF THE GENERAL ASSEMBLY OF THE CHURCH OF SCOTLAND HIS EMINENCE THE CARDINAL ARCHBISHOP OF WESTMINSTER THE REVD. THE MODERATOR OF THE FREE CHURCH FEDERAL COUNCIL

> Vice Presidents (Honoris causa) LORD COGGAN OF CANTERBURY AND OF SISSINGHURST LORD RUNCIE OF CUDDESDON

Chaplain

THE RIGHT REVD. NIGEL McCulloch, MA

Council

ROGER BUTLER (Acting Chairman)

THE REVD. JOHN BELL THE HON. MARK BRIDGES, MA STEPHEN CLEOBURY, MA, B MUS LINDSAY COLOUHOUN, BDS PHILIP DUFFY, KGS, GRSM, ARMCM

BERNADETTE FARRELL, B MUS, ARCM, AKC

CHRISTOPHER FIELD, MA, JP

SPENCER FREEMAN PROF. RICHARD FREWER, MA GEORGE GUEST, CBE, MA, D MUS THE REVD. BRIAN HOARE, BD MICHAEL HOCKNEY, BA, FCIM, FIM ALDERMAN SIR BRIAN JENKINS, GBE, MA, FCA JANET UNWIN, MA, B PHIL, ARCM

THE REVD. MARIAN JONES

CLIVE LETCHFORD, MA.ACA

THE REVD. DR JOHN MARSH, BA, D PHIL, ARCO

ROY MASSEY, D MUS, FRCO, FRSCM

NORMAN NASH, FCA GEORGE NISSEN, CBE, MA

THE ARCHDEACON OF ROCHESTER,

THE VENERABLE NORMAN WARREN, MA

JOHN SCOTT, MA, B MUS, FRCO

CANON JANE SINCLAIR SIR ANGUS STIRLING **HOWARD THOMAS**

DENNIS TOWNHILL, OBE, D MUS

THE BISHOP OF WAKEFIELD,

THE RIGHT REVD. NIGEL McCulloch, MA

Director
HARRY BRAMMA, MA, FRCO, FRSCM

Chief Executive
CHARLES KING, FCMA

Finance Director
MICHAEL KERRIGAN, MA, ACA

Publishing Director
PETER WRIGHT, MA, ARCM

Communications Director
DEREK FROUD, BA

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Director of Studies
GEOFFREY WEAVER, MA, ARCO

Regional Director for the South of England JOHN WARDLE, MA, FRCO(CHM)

Regional Director for the North of England, Scotland, Ireland and North Wales GORDON APPLETON, B.ED, LRSM, HON.FGCM

Regional Director for the Midlands and the South-West of England and South Wales DAVID OGDEN, BA (from 1 July 1995)

RSCM Advisers

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Bankers

The Royal Bank of Scotland plc 38 Park Street, Croydon, CR9 1YS

Auditors

Brown, Peet and Tilly

Scottish Union House, 26-28 Addiscombe Road, Croydon, CR0 5PE

Investment

Cantrade Investment Management Limited

Managers

4 Chiswell Street, Finsbury Square, London, EC1Y 4UP

Pension Scheme

Godwins

Consultants

Briarcliff House, Kingsmead, Farnborough, Hampshire, GU14 7TE

Insurance

Holmwoods

Advisers

Rockwood House, 9-17 Perrymount Road, Haywards Heath, West Sussex,

RH16 3DU

REPORT OF THE COUNCIL

The Council submits its report and the audited accounts of the Company for the year ended 30 June 1995.

REVIEW OF ACTIVITIES

Potentially the most far reaching development during the year was the discussion on the RSCM's relationship with the Church of England. These discussions with the *In Tune with Heaven* Follow-up Group have culminated in the recommendation by the Group that the RSCM be recognised and appointed as the Church of England's official agency for music. Given Synod's approval, some minor adjustment will be necessary to the RSCM Articles of Association which will be placed before the RSCM Annual General Meeting arranged for 14 March 1996. The Council, affirming its ecumenical stance, has offered a similar arrangement to each of the other principal Churches with churches affiliated to the RSCM. Discussions are continuing with the Roman Catholic and Free Churches.

Considerable progress has been made in developing the new Education Programme and the National Curriculum. The pattern of training courses in the regions is expanding and the first courses leading to the RSCM's Foundation Certificate in Church Music have been held in Huddersfield. This certificate is seen as subordinate to the Archbishops Certificate in Church Music - which the RSCM continues to encourage as one of the official qualifications in church music for those engaged at parish level.

The RSCM Appeal, launched in June 1994, has been supported throughout the year by an extremely wide range of activities from hymn marathons and swimming galas to formal concerts and dinners. Approaches to Trusts and other grant-making bodies has begun to yield results, and gross receipts to the Appeal fund at the end of June 1995 had reached £278,427. There have been many reports of great camaraderie and increased awareness of the work of the RSCM within affiliated churches who have run activities. The Council is thankful for all the efforts which have taken place so far.

However, the flow of receipts to the Appeal was insufficient to enable the Council to proceed immediately with the full plan for refurbishment of Cleveland Lodge. In June 1995, against the background of a commitment to leave Addington Palace in the Spring of 1996, the decision was taken to proceed with a basic plan of renovation to be ready in March 1996. The possibility of further work at Cleveland Lodge later will be considered in the light of Appeal progress.

The Annual Celebration Day was held in St Giles Cathedral Edinburgh on 2 July 1995, the choirs being drawn from affiliated churches from both the North of England and Scotland. The RSCM Council honoured six people for distinguished service to church music, two as Fellows, an Associate and three as Honorary Members. The Awards were presented by the Acting Chairman, Roger Butler.

The past year has seen considerable developments in our work outside the United Kingdom. An historic meeting was held in Sydney, N.S.W., on 11 February 1995, attended by the Chairmen and Secretaries of all the seven Australian Branches. At this gathering, plans were set up for developing the scope of the RSCM in Australia in the coming years. To this end a National Council was formed with representatives from all the Branches. Geoffrey Cox was appointed the first President and Katharine Walker the first National Secretary.

There have also been important developments in America. A publishing arrangement has been agreed with GIA of Chicago in order to make RSCM publications more readily available for US musicians. In New Zealand, all branches are making plans to incorporate and in Canada, a scheme is being set up to facilitate the administration of the St Nicolas and St Cecilia

Awards monitored by the Toronto Branch. In South Africa the four branches continue to work hard to support church music, and in many scattered places throughout the world we have representatives - there are for instance nine affiliated churches in Nigeria and eight in Norway!

Worldwide membership stands at 10,709. In the UK the figure is 7,825; this represents a net decline in affiliations of 1.4%, an improvement compared with a 2.8% drop in 1993/94.

At Headquarters, following the considerable restructuring of the administration in 1993/94, the year was one of consolidation. Procedures and systems to be in use at Cleveland Lodge are now established.

The Council continues to be grateful for the substantial efforts given by the staff in the demanding circumstances of the impending move and the acceleration of the revised Education Programme.

It is with sadness that the Council learned of the death of three stalwarts of the RSCM: Leslie Green, the first Secretary to the Council (1928-1964); John Parkinson, the Honorary Librarian; and John Cooke, formerly the Commissioner for the North.

The Council is delighted to confirm that Sir Angus Stirling will take over as Chairman of the Council at the AGM in March 1996. He will bring to the Council his considerable experience as Director General of the National Trust, and Chairman of the Royal Opera House, Covent Garden.

ACCOUNTS

The format of the annual accounts has been amended to comply with the draft Statement of Recommended Practice "Accounting by Charities". Comparative figures have been restated and further explanation is given in the notes to the accounts.

It is disappointing to have to report that the deficit on the General Fund, before fixed asset gains, was higher than expected at £142,259, compared with a deficit of £101,660 in the year ended 30 June 1994. £77,472 of the deficit arose from normal activities, the balance being revenue costs associated with Cleveland Lodge and staff restructuring. The Council remains determined to turn the pattern of deficits to surplus with the move to Cleveland Lodge an important factor. The Council regularly reviews its rolling five-year Business Plan.

The new Statement of Financial Activities is the main source of information in the accounts about the activities of the RSCM during the year. It combines results for all Funds in one statement and shows that, despite the operating deficit, total funds increased by £114,192 to £1,431,726.

FIXED ASSETS

The Council has authorised expenditure of £614,000 on refurbishment of Cleveland Lodge and the respected firm of R Durtnell & Sons Ltd started building work in August 1995. A small freehold property in Croydon was sold in August 1994, realising a surplus of £18,471.

Investment in computer systems has continued at a modest rate to ensure that the RSCM keeps abreast of technological advances. This will ensure greater efficiency and reduction of cost.

FUTURE DEVELOPMENTS

With the forthcoming move to Cleveland Lodge, a revitalised education programme and development of the area and regional structure, the RSCM will be well placed to serve all its members and enthusiastically fulfil agency agreements beyond the millennium.

As ever, a stable financial base is an essential element in providing for the future and the Council will be concentrating further effort into balancing the costs of services to members and the resources available by ensuring the most efficient and effective use of those resources.

COUNCIL MEMBERSHIP

All members of the Council listed on page 3 were Members and Directors of the Company and Trustees of the Charity throughout the year except for the following:

Canon Jane Sinclair appointed 13 October 1994
Sir Angus Stirling appointed 16 March 1995
Spencer Freeman appointed 15 June 1995
Clive Letchford appointed 15 June 1995
Howard Thomas appointed 15 June 1995

Ralph Bailey served until the AGM on 16 March 1995 when he was unable to offer himself for re-election. At the 1996 AGM it will be the turn of Philip Duffy, Professor Richard Frewer, George Nissen, the Venerable Norman Warren, Dr Dennis Townhill and Janet Unwin to retire by rotation and all are eligible for re-election.

No remuneration is paid to any member of the Council.

DIRECTORS' RESPONSIBILITIES

Company law requires the Directors, in this case the Council, to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Company at the end of the financial year and of the surplus or deficit of the Company for that period. In preparing those Financial Statements, the Council is required to:

- select suitable accounting policies and apply them consistently.
- make judgements and estimates that are reasonable and prudent.
- follow applicable Accounting Standards, subject to any material departures disclosed and explained in the Financial Statements.

The Council is responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable it to ensure that the Financial Statements comply with the Companies Act. It is also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for prevention and detection of fraud and other irregularities.

AUDITORS

Brown, Peet & Tilly have expressed their willingness to be re-appointed as Auditors to the Company. A resolution to reappoint them and to authorise the Council to determine their remuneration will be proposed at the Annual General Meeting.

Registered Office:

Addington Palace

Croydon, CR9 5AD

11 October 1995

By Order of the Council

MICHAEL KERRIGAN

Company Secretary

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STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 JUNE 1995

| NOTE Fund Funds Funds Funds Funds 1995 19 | LS |
|---|-----|
| INCOME & EXPENDITURE Incoming Resources Membership Subscriptions 308,658 308,658 297,4 Education Fees 203,828 203,828 218,7 Publications Sales & Royalties 1(j) 338,624 29,731 34,0 Church Music Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 - 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 - 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 94 |
| Incoming Resources Membership Subscriptions 308,658 308,658 297,4 Education Fees 203,828 203,828 218,7 Publications Sales & Royalties 1(j) 338,624 203,828 218,7 Publications Sales & Royalties 1(j) 338,624 203,828 218,7 Publications Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expend | £ |
| Membership Subscriptions 308,658 308,658 297,4 Education Fees 203,828 203,828 218,7 Publications Sales & Royalties 1(j) 338,624 338,624 306,0 Church Music Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 | |
| Education Fees 203,828 203,828 218,7 Publications Sales & Royalties 1(j) 338,624 338,624 306,0 Church Music Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | |
| Publications Sales & Royalties 1(j) 338,624 338,624 306,0 Church Music Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 24 |
| Church Music Quarterly 29,731 29,731 34,0 Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 - 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 54 |
| Investment Income 62,702 677 7,307 70,686 62,6 Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 63 |
| Donations & Legacies 7,945 27,272 232,830 200 268,247 467,1 Other Income 3 28,261 5,791 5,417 — 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 — 8,113 — 420,992 407,4 Publications Department 212,404 — — — 212,404 201,7 Church Music Quarterly 61,396 — — — 61,396 54,5 | 32 |
| Other Income 3 28,261 5,791 5,417 39,469 36,1 Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 23 |
| Total Incoming Resources 2 979,749 33,740 245,554 200 1,259,243 1,422,1 RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 60 |
| RESOURCES USED Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 20 |
| Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | 76 |
| Direct Charitable Expenditure Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | |
| Education Activities 412,879 8,113 420,992 407,4 Publications Department 212,404 212,404 201,7 Church Music Quarterly 61,396 61,396 54,5 | |
| Church Music Quarterly 61,396 61,396 54,5 | 67 |
| Church Music Quarterly 61,396 61,396 54,5 | 37 |
| | 20 |
| Other Expenditure | |
| Fundraising 64,352 64,352 46,8 | 12 |
| Administration 4 446,928 169 447,097 477,5 | 01 |
| Total Resources Used 1,133,607 169 72,465 - 1,206,241 1,188,0 | 37 |
| | |
| Net Incoming (Outgoing) Resources (153,858) 33,571 173,089 200 53,002 234,1 | 39 |
| before transfers | |
| Transfers between Funds 12 11,599 (49,973) 38,374 | |
| Net Incoming (Outgoing) Resources (142,259) (16,402) 211,463 200 53,002 234,1 | 39 |
| Other Gains & Losses | |
| Realised Gains - Investment Sales 9,701 109 264 794 10,868 28,0 | 196 |
| Unrealised Gains - Investments 28,216 338 746 2,551 31,851 36,5 | 167 |
| Realised Gain - Freehold Property Sale 18,471 18,471 | |
| Net Movement in Funds (85,871) (15,955) 212,473 3,545 114,192 299,2 | 202 |
| Fund Balances Brought Forward at 1.7.94 640,299 588,917 3,410 84,908 1,317,534 1,018,5 | 332 |
| Fund Balances Carried Forward at 30.6.95 554,428 572,962 215,883 88,453 £ 1,431,726 £ 1,317,5 | 534 |

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 30 JUNE 1995

| | NOTE | 1995 | | 1994 |
|--|------|-----------|---|-----------|
| | | £ | | £ |
| Gross income | 2 | 1,580,920 | | 1,698,129 |
| Total expenditure | | 1,528,118 | | 1,464,241 |
| Net income for the year before transfers | | 52,802 | | 233,888 |
| and investment asset disposals | | | | |
| Transfer to Endowment Funds | | | | (53) |
| Net income before investment asset disposals | _ | 52,802 | | 233,835 |
| Gains on sales of investments | | 28,545 | | 25,795 |
| and freehold property | | | | |
| Net income for the year | £ | 81,347 | £ | 259,630 |

All operations during the year ended 30 June 1995 were continuing operations with the exception of the RSCM Appeal which was launched in June 1994 and will continue until December 1996. Details of movements on the Appeal Fund are shown in note 12(b).

Total income comprises £1,335,366 for unrestricted funds and £245,554 for restricted funds. A detailed analysis of income by source is provided in the Statement of Financial Activities and a reconciliation of Gross Income and Total Incoming Resources is provided in note 2.

Detailed analyses of expenditure are provided in the Statement of Financial Activities and in note 4.

Net income before investment asset disposals for the year comprises £211,463 net income of restricted funds less £158,661 net expenditure of unrestricted funds, as shown in the Statement of Financial Activities.

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 8 which, together with the notes to the accounts on pages 12 to 19, provides full information on the movements during the year on all funds.

The notes on pages 12 to 19 form part of these accounts.

BALANCE SHEET AS AT 30 JUNE 1995

| | NOTE | 30.6.95 | 30.6.94 |
|---------------------------------------|-------|-----------|---|
| | | £ | £ |
| FIXED ASSETS | | | |
| Tangible Fixed Assets | 5 | 319,527 | 356,239 |
| Investments | 6_ | 1,073,654 | 1,030,735 |
| | _ | 1,393,181 | 1,386,974 |
| CURRENT ASSETS | | | |
| Stocks | 7 | 238,004 | 200,192 |
| Debtors | 8 | 127,749 | 127,369 |
| Short Term Deposit | 9 | 244,984 | 317,625 |
| Cash at Bank and in Hand | | 53,383 | 91,618 |
| | •••• | 664,120 | 736,804 |
| CREDITORS | | · | · |
| Amounts falling due | 10 | (355,028) | (435,714) |
| within one year | • | | |
| NET CURRENT ASSETS | _ | 309,092 | 301,090 |
| | *** | | |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 1,702,273 | 1,688,064 |
| | | | |
| CREDITORS | | | |
| Amounts falling due after | 11 | (270,547) | (370,530) |
| more than one year | _ | | *************************************** |
| NET ASSETS | £ | 1,431,726 | £ 1,317,534 |
| | | | |
| FUNDS | | | |
| CAPITAL FUNDS | | | |
| Endowments | 12(a) | 88,453 | 84,908 |
| | | | |
| INCOME FUNDS | | | |
| Restricted funds | 12(b) | 215,883 | 3,410 |
| Unrestricted funds: | | | |
| General fund | 12(c) | 554,428 | 640,299 |
| Designated funds | 12(d) | 572,962 | 588,917 |
| | _ | | |
| | £ | 1,431,726 | £ 1,317,534 |

Approved by the Council on 11 October 1995

CLIVE LETCHFORD (Member of the Council)

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REPORT OF THE AUDITORS TO THE MEMBERS OF THE ROYAL SCHOOL OF CHURCH MUSIC

We have audited the financial statements on pages 8 to 19 which have been prepared under the historical cost convention, as modified by the revaluation of investments, and accounting policies set out on pages 12 and 13.

RESPECTIVE RESPONSIBILITIES OF RSCM COUNCIL AND AUDITORS

As described on page 7 the RSCM Council is responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Council in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient, reliable and relevant evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

OPINION

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 30 June 1995 and of its General Fund deficit and net movements on other funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Scottish Union House, 26-28 Addiscombe Road, Croydon, CRO 5PE

-9 NOV 1995

Brown, Peet & Tilly Chartered Accountants Registered Auditors

Brown, Peet a Tally

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30.6.95

1. ACCOUNTING POLICIES

(a) Historical Cost Convention

The RSCM prepares its accounts on the Historical Cost Basis of Accounting, under which assets are recorded at the value at which they were acquired and liabilities at the value when they were incurred, except that investments are revalued at market value each Balance Sheet date.

(b) Revised Format of Financial Statements

As far as possible, the financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) "Accounting by Charities" issued by the Charity Accounting Review Committee. A Statement of Financial Activities provides detailed information on income, expenditure, realised and unrealised gains on investment assets and movements on each class of fund. A summary Income and Expenditure account shows total income and expenditure for all income funds; in previous years, only General Fund income and expenditure has been included in the Income and Expenditure account.

All comparative figures for the year ended 30 June 1994 have been restated. Lists and descriptions of funds are given in note 12. The financial statements do not include income and expenditure of RSCM Area Committees which arrange local training activities throughout the UK. Aggregate income and expenditure of these committees is not material to the RSCM's accounts but will be included in the accounts for the year ending 30 June 1996.

(c) Depreciation and Amortisation

Depreciation has not been provided on Freehold Property (Cleveland Lodge). A major refurbishment programme has started since the Balance Sheet date. Depreciation policy will be reviewed on completion in 1996.

Depreciation on Furniture, Plant and Equipment is calculated to write off the cost of assets over their estimated useful lives:

Computer Hardware and Software

3 years

Other Furniture, Plant and Equipment

5 or 10 years

A transfer is made from the Fixed Asset Fund to the General Fund to offset depreciation on assets for which designated amounts are held in the Fixed Asset Fund.

(d) Investments and Investment Income

Investments are shown at market value in the Balance Sheet and both realised and unrealised gains and losses are recognised in the relevant funds, as shown in the Statement of Financial Activities. In the accounts for the year ended 30 June 1994, investments were shown at cost in the Balance Sheet; comparative figures have therefore been restated. Investment income is taken into account when due.

(e) Stocks.

Stocks are valued at the lower of cost or net realisable value.

(f) Translation of foreign currencies.

Balances denominated in foreign currencies are translated at rates of exchange ruling at the Balance Sheet date.

(g) Collection of Rare Books and Manuscripts.

The Balance Sheet does not include the RSCM's collection of rare books and manuscripts which is valued for insurance purposes at £25,000.

(h) Affiliation fees and Subscriptions.

Affiliation fees and subscriptions are normally received for the calendar year. The part not earned at the Balance Sheet date is carried forward as deferred income.

(i) Pension Scheme

The Royal School of Church Music Pension and Life Assurance Scheme provides death-in-service and retirement benefits based on final pensionable salaries. Contributions to the Scheme are calculated to spread the cost of pensions over memb working lives with the RSCM and are charged to General Fund expenditure with members' salaries. Variations from reg cost, arising from periodic actuarial valuations, are allocated over the expected remaining service period of current members on the basis of a constant percentage of current and estimated future earnings.

(j) Sales of Publications

In support of its primary object, the RSCM publishes and sells printed church music, books and training materials. In th opinion of the RSCM Council, a true and fair view of the activities of the RSCM is best given in the Statement of Financi Activities by showing Publications Department income net of cost of goods sold. In the Income and Expenditure account Publications Department income is included gross; a reconciliation of Total Incoming Resources (Statement of Financial Activities) and Gross Income (Income and Expenditure account) is shown in note 2.

(k) Administration Expenditure.

Administration expenses include all headquarters running costs and salaries of all staff except those directly attributable to Education and Publications Departments.

2. INCOME RECONCILIATION

| | 1995 | | 1994 |
|--|-------------|---|-----------|
| | £ | | £ |
| Gross Income for all income funds | | | |
| per Income & Expenditure account | 1,580,920 | | 1,698,129 |
| Less: Publications Department cost of goods sold | (321,877) | | (276,203) |
| Add: Incoming resources for endowment funds | 200 | | 250 |
| Total Incoming Resources | £ 1,259,243 | £ | 1,422,176 |
| per Statement of Financial Activities | | | |

| 3. OTHER INCOME | | | |
|------------------------|----------|---|--------|
| General Fund | | | |
| Bank Deposit Interest | 14,657 | | 10,164 |
| Commission | 6,676 | | 7,523 |
| Lettings | 5,125 | | 6,700 |
| Miscellaneous | 1,803 | | 7,374 |
| Designated Funds | | | |
| St Nicolas Fair | 5,587 | | 4,274 |
| Other | 204 | | 85 |
| Restricted Funds | | | |
| Appeal - Sale of Goods | 5,417 | | |
| | £ 39,469 | £ | 36,120 |

| | | | | 1995 | | 1994 |
|---------------------------------------|----------------------|-----------|---|----------|---|-----------|
| 4. ADMINISTRATION EXPENDIT | TURE INCLUDES: | | | £ | | £ |
| Audit Fee | | | | 4,000 | | 4,000 |
| Loan and Bank Overdraft Interest | | | | 34,100 | | 12,546 |
| Vehicle Contract Hire Costs | | | | 10,679 | | 11,088 |
| Depreciation of Tangible Fixed Assets | 3 | | | 39,046 | | 37,931 |
| Future vehicle contract hire commit | ments at 30 June 199 | 95 are: | | | | |
| Amounts payable within 1 year | | | | 6,432 | | 10,679 |
| 2 to 5 years | | | | 1,899 | | 7,779 |
| over 5 years | | | | | | |
| 5. TANGIBLE FIXED ASSETS | | | | | | |
| | | Furniture | | | | |
| | Freehold | Plant & | | Total | | Total |
| | Property | Equipment | • | 1995 | | 1994 |
| Cost | | | | | | |
| at beginning of year | 314,747 | 151,696 | | 466,443 | | 330,640 |
| additions | 40,472 | 11,564 | | 52,036 | | 250,550 |
| disposals | (49,461) | (4,720) | | (54,181) | | (114,747) |
| at end of year | 305,758 | 158,540 | £ | 464,298 | £ | 466,443 |
| Depreciation | | | | | | |
| at beginning of year | | 110,205 | | 110,205 | | 139,685 |
| charged in the year | | 39,046 | | 39,046 | | 37,931 |
| disposals | | (4,480) | | (4,480) | | (67,412) |
| at end of year | · | 144,771 | £ | 144,771 | £ | 110,204 |
| Net Book Value | 305,758 | 13,769 | £ | 319,527 | £ | 356,239 |

Commitments for capital expenditure at 30 June 1995 are estimated at:

Equipment

£ 20,000 (nil at 30 June 1994)

Freehold Property

£614,000 (£309,000 at 30 June 1994)

| 6. INVESTMENTS | 1995 £ | 1994 £ |
|---|-------------|-------------|
| Market value at 1 July 1994 | 1,030,735 | |
| Cost at 1 July 1993 | ** | 793,847 |
| Less: Disposal proceeds | (153,033) | (144,377) |
| Gain on disposal | 10,868 | 28,096 |
| Acquisitions at cost | 52,626 | 44,499 |
| Acquisitions at probate value | | 321,899 |
| Increase (decrease) in investment cash | 100,607 | (50,196) |
| Net gains on revaluation at end of year | 31,851 | 36,967 |
| Market value at end of year | £ 1,073,654 | £ 1,030,735 |
| Cost at end of year | | |
| Quoted Investments | 887,034 | 976,573 |
| Investment Cash | 117,802 | 17,195 |
| | £ 1,004,836 | £ 993,768 |

Investments at 30 June 1995 consist of a portfolio with market value £1,063,003 managed by Cantrade Investment Management Limited and quoted investments with market value £10,651 held specifically for five endowment funds. The Cantrade portfolio is held for various funds and is divided into ranges as required by the Trustee Investment Act 1961. The proportions held in each range at 30 June 1995 were 47% Wide Range, 35% Narrow Range and 18% Special Range.

For the year ended 30 June 1995, accounting policy for investments has been changed to show investments at market value in the Balance Sheet. To facilitate restatement of comparative figures, all unrealised gains up to 30 June 1994 have been regarded as taking place during the year ended 30 June 1994.

The following holdings each represented more than 5% of the total value of investments at 30 June 1995:

| | £118,000 11.5% Treasury Stock 2001/04 £95,000 9.75% Treasury Stock 2002 | value value | £134,078 = £101,531 = | 12.5% 9.5% |
|-------------|--|----------------|--------------------------|---------------|
| 7. STOCKS | | | ŕ | · |
| For resale | | | 237,441 | 199,089 |
| Consumables | | | 563 | 1,103 |
| | | £ | 238,004 | € 200,192 |

| | 1995 | 1994 |
|---------------|-----------|-----------|
| 8. DEBTORS | £ | £ |
| Trade Debtors | 71,803 | 70,329 |
| Other Debtors | 22,385 | 33,568 |
| Prepayments | 33,561_ | 23,472 |
| | £ 127,749 | £ 127,369 |

9. SHORT TERM DEPOSIT

In connection with an undertaking to spend £400,000 on Cleveland Lodge, cash is held on short term deposit which can only be used for that purpose. The amount of the deposit at 30 June 1995 was £244,984.

10. CREDITORS - AMOUNTS FALLING DUE WITHIN ONE YEAR

| Trade Creditors | | 73,561 | | 108,486 |
|---|---|---------|---|---------|
| Other Creditors, inc. Taxation & Social Security | | 22,622 | | 36,160 |
| Accruals | | 23,014 | | 18,446 |
| Deferred Income -Affiliation Fees & Subscriptions | | 145,782 | | 147,277 |
| Deferred Income - Course Fees | | 90,049 | | 125,345 |
| | £ | 355,028 | £ | 435,714 |

11. CREDITORS - AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

The RSCM has a loan facility of £400,000 with Cantrade Private Bank Switzerland (C.I.) Limited expiring on 28 October 1997. The amount of the loan at 30 June 1995 was £270,547, secured on part of the RSCM's investment portfolio, which is managed by Cantrade Investment Management Limited.

12. FUNDS

(a) Endowments

The capital of RSCM Endowment Funds cannot be spent. The funds have been given to the RSCM by way of donations, legacies and memorial appeals to be invested to provide income for the purposes stated below.

| Overseas Development Fund | | | 15,324 | | 14,712 |
|--|----------|--------|--------|---|--------|
| To fund overseas travel by RSCM staff | | | | | |
| and other overseas development work. | | | | | |
| Hymns Ancient & Modern Lectureship Fund | | | 14,754 | | 14,164 |
| To help pay for lecturers on RSCM courses | | | | | |
| Harold Smart Competition Fund | | | 4,584 | | 4,401 |
| To fund an annual competition for composers | | | | | |
| Hubert Crook Memorial Fund | | | 41,049 | | 39,409 |
| To provide grants for students attending RSCM courses | | | | | |
| Bursary Funds (Geoffrey Barber Memorial, Ronald Cooling, | | | 12,742 | | 12,222 |
| R L Cann, J H Dunn, G Loughborough, J S Newman, Ida Ra | ven, EMW | ilson) | | | |
| To provide grants for students attending RSCM courses | | | | | |
| and other training activities. | | | | | |
| | 16 | £ | 88,453 | £ | 84,908 |

The R L Cann Fund received additional capital of £200 during the year. The remainder of fund growth arose from investment gains. Specific quoted investments with a total market value of £10,651 are held for the Geoffrey Barber Memorial, R L Cann, J H Dunn, J S Newman and Ida Raven funds. The remaining endowment funds (£77,802 at 30 June 1995) are allocated part of the RSCM's general investment portfolio.

(b) Restricted Funds

Restricted funds include income from endowments and donations given subject to specific instructions on how they may be spent.

| | 1995 | 1994 |
|--|-----------|----------|
| | £ | £ |
| Appeal Fund | 164,479 | (46,841) |
| To refurbish Cleveland Lodge and to support | | |
| RSCM regional development work. | | |
| Cathedral Courses Fund | 25,099 | 24,803 |
| To provide grants for students attending | | |
| RSCM Cathedral Courses | | |
| Overseas Development Fund Income | 8,944 | 9,540 |
| Hubert Crook and Bursary Endowment Funds Income | 14,437 | 12,882 |
| Non-endowed Bursary funds | 363 | 336 |
| (J Bull, J & R Howard) | | 1 1.50 |
| Harold Smart Fund Income | | 129 |
| Resource Centre Fund | 1,387 | 1,387 |
| To set up and operate a library resource centre at RSCM HQ | | · |
| Video Fund | 1,174 | 1,174 |
| To finance the production of an RSCM video | | · |
| | £ 215,883 | £ 3,410 |

The RSCM Appeal was launched in June 1994 and will run until December 1996. The Appeal Fund was in deficit at 1 July 1994 due to pre-launch costs. £135,643 of the Appeal Fund has been spent on and is represented by the fixed asset, Cleveland Lodge. The remainder is held on bank deposit. Net incoming resources of £211,320 were received by the Appeal Fund in the year ended 30 June 1995, after deducting fundraising expenditure of £64,352.

The Cathedral Courses Fund is allocated a part of the RSCM's general investment portfolio and receives income and investment gains or losses therefrom.

The remaining restricted funds are represented by current assets.

(c) General Fund

The General Fund is the main operating fund of the RSCM. Together with the designated funds (except the Contingency Fund), it is represented by all net assets of the RSCM not allocated to other funds.

| (d) Designated Funds | | | | | | |
|--|-------------|-----------|----|------------|---|------------|
| Designated funds are not subject to restriction on use but | have been | set aside | by | | | |
| the RSCM Council for particular purposes as listed below | /: | | | 1995 | | 1994 |
| | | | | £ | | £ |
| Development Fund | | | | | | |
| Legacies received since November 1993 have been | | | | 471,442 | | 482,853 |
| allocated to this fund to support the general | | | | | | |
| development of the RSCM. | | | | | | |
| Property Fund | | | | | | |
| Established to equalise irregular property costs | | | | 81,320 | | 81,320 |
| such as major maintenance work. | | | | | | |
| Contingency Fund | | | | | | |
| This fund has been used to pay small pension supplement | nts | | | 11,359 | | 10,234 |
| to former members of staff but it is currently under rev | iew. | | | | | |
| Other designated funds | | | | | | • |
| (Fixed Assets, Hymns Ancient & Modern Grants, St N | icolas Fair | , | | 8,841 | | 14,510 |
| Director's Discretionary, Martin How Music, Great Ha | ıll) | | | | | |
| | | | £ | 572,962 | £ | 588,917 |
| | | | | | | |
| The Contingency Fund is allocated a part of the RSCM's | general in | ivestment | | | | |
| portfolio and receives income and investment gains or lo | sses theref | rom. | | | | |
| | | | | | | |
| (e) Transfers between Funds | G | eneral | | Designated | | Restricted |
| | | Fund | | Funds | | Funds |
| | | | | | | |
| Development to Appeal Fund | | | | (35,642) | | 35,642 |
| Reclassification of income from fundraising | | | | | | |
| events prior to launch of Appeal. | | | | | | |
| St Nicolas Fair to Appeal Fund | | | | (5,252) | | 5,252 |
| Proceeds of 1994 Fair to Appeal. | | | | | | |
| Hymns Ancient & Modern Grants to Overseas Develop | ment Incon | ne | | (6,000) | | 6,000 |
| Reclassification of grants received. | | | | | | |
| Fixed Assets to General Fund | | 3,079 | | (3,079) | | |
| To offset depreciation on specific assets. | • | | | | | |
| General Fund to Harold Smart Income | | (123) | | | | 123 |
| Excess of competition cost over available fund. | | | | | | |
| Hymns Ancient & Modern Lectureship Income | | | | | | |
| to General Fund | | 947 | | | | (947) |
| Income for the year towards cost of lecturers . | | | | | | |
| Cathedral Courses and Hubert Crook Income | | 7,696 | | | | (7,696) |
| to General Fund | | | | | | |
| Grants to Students. | | | | | | |
| | £ | 11,599 | £ | (49,973) | £ | 38,374 |

13. STAFF

| Average Number of Permanent Staff Teaching Staff Courses and Support Staff 7 | |
|---|-----|
| Character and Character On Co. | |
| Courses and Support Staff 7 | 5 |
| | 11 |
| Publications Department 9 | 9 |
| Management and Administration 12 | 14 |
| | 39 |
| Of Whom Full Time 19 | 20 |
| Part Time (up to 25 hours per week) 14 | 19 |
| 33 | 39 |
| The costs of employing these staff were: | £ |
| Gross Salaries 383,458 388,4 | 434 |
| Social Security Costs 28,907 29,8 | |
| Pension Costs 29,759 40,0 | |

The programme of courses and other events, at Addington and elsewhere, could not take place without the goodwill of many visiting lecturers and other temporary workers. Local activities are organised by several hundred volunteers who give their time and skills free of charge.

14. PENSION SCHEME

The RSCM contributes to a defined benefit pension scheme managed by Trustees appointed by the RSCM Council. Contributions are invested in a deferred allocation funding contract administered by Provident Mutual Life Assurance Association.

Contribution rates in the year ended 30 June 1995 were 5.5% (employees) and 12% (employer), as recommended by the Trustees on the advice of an independent actuary. The latest actuarial review of the Scheme, as at 30 June 1993, confirmed that the Scheme's assets on the effective date fully covered its liabilities at that date on the basis that members' service terminated on that date.

The resources of the Scheme are likely in the normal course of events to meet in full the liabilities of the Scheme as they fall due.

The funding method used is the Attained Age method. The main financial assumptions are:

- (i) The yield obtainable on investments is 9% per annum.
- (ii) Pensionable salaries increase at 7% per annum.
- (iii) The Retail Price Index rises at 5% per annum.
- (iv) Pensions are bought on annuity rates based on an underlying interest rate of 9% per annum.

15. TAXATION

As a registered charity, the Royal School of Church Music is exempt from Corporation Tax in so far as its income is applied for charitable purposes.