# Admenta Holdings Limited Financial Statements 31 March 2017

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# **Financial Statements**

# Year ended 31 March 2017

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#### Strategic Report

#### Year ended 31 March 2017

The directors present their strategic report for the year ended 31 March 2017.

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The company's principal activity is that of an investment company of which its subsidiaries are involved in the wholesaling and retailing of pharmaceutical products.

The pharmaceutical wholesale and retail markets continue to be highly competitive. With the strategies adopted by the subsidiaries the directors believe the performance of the company's investments in the year was satisfactory. During the year subsidiaries of the company acquired several businesses where there were opportunities either to significantly increase market share (acquisition of the instore pharmacies from J Sainsbury plc by Lloyds Pharmacy Limited and acquisition of Sanger (NI) Ltd by AAH Pharmaceuticals Limited) or to expand into new business areas (acquisition of the BUPA Home Healthcare business by Lloyds Pharmacy Limited and the MASTA business by AAH Pharmaceutical Limited).

Towards the end of 2016 the Department of Health made various reductions to pharmacy remuneration in England and these have had an adverse impact on the performance of the Lloyds pharmacy business. Those reductions have been extended into and further increased into the new financial year. Actions are ongoing to mitigate the effect of those cuts but, nevertheless, it is considered that the Lloyds pharmacy business will be significantly impacted in the 2017-18 financial year.

#### Principal risks and uncertainties

The key business risk to the investment activity of the company is the performance of its investments. The management of the subsidiaries and the execution of their strategies are subject to a number of key risks. The directors of the company are also on the board of other subsidiary companies, therefore risks are formally reviewed by the boards of these entities and appropriate processes are put in place to monitor and mitigate them.

The company is also exposed to a variety of financial risks, which include liquidity, foreign currency and interest rate risk. The company has employed a programme that seeks to manage and limit any adverse effects of these risks on the financial performance of the company, which are described in more detail below.

The directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board, although use is made of a central treasury function which arranges the overall funding requirements of the UK group of companies of which Admenta Holdings Limited is a member.

Liquidity risk: the company participates in the banking arrangements of the UK group, which are arranged with the assistance of the central treasury function. The UK group funds its operations though a mix of retained earnings, borrowings and leasing that is designed to ensure that the company has sufficient funds for its day to day operations and other activities. Cash flow requirements are monitored through rolling projections which are compiled across the group.

Foreign currency and interest rate risk: the subsidiaries affected by foreign currency risk use instruments to manage this risk. The company also has both interest bearing assets and liabilities, these being managed within the UK group.

#### Key performance indicators (KPIs)

Given the nature of the business, the company's directors are of the opinion that analysis using KPIs is not necessary for an understanding of the development, performance or position of the business.

#### Strategic Report (continued)

#### Year ended 31 March 2017

#### Treasury management

The Company's treasury activities are co-ordinated through the central treasury function and overseen by a group treasury committee. The central treasury function operates within a framework of clearly defined Board approved policies and procedures including permissible funding and hedging instruments, exposure limits and a system of authorities for approval and execution of transactions.

The central treasury function prepares monthly reports for the divisional boards as well as reports for the corporate treasury function of their immediate parent company, Celesio AG. The central treasury function is subject to regular review by Internal Auditors.

#### Funding and Liquidity

The Company funds its operations through a mixture of retained reserves and borrowings including bank and capital market borrowings and leasing.

Company facilities and their structure are agreed with the Celesio corporate treasury function and the funds raised are either directly lent to operating subsidiaries or are lent from Admenta Holdings Limited on commercial arm's length terms.

The Company's policy is to minimise cash held whilst ensuring that adequate loan facilities are in place for the next five years. Cash flow requirements are monitored through the Company's rolling projection. The borrowing strategy seeks to ensure that interest rate risk is kept below 50% of total borrowing.

#### Financial risk management

The financial risks are managed by fellow group company Admenta UK Limited. The management of these risks are discussed in the Admenta UK Limited financial statements.

#### **Future developments**

Given the straight forward nature of the business, there are no future developments to note. The company will continue to act as an investment company.

This report was approved by the board of directors on 13 December 2017 and signed on behalf of the board by:

Director

Registered office: Sapphire Court Walsgrave Triangle Coventry United Kingdom CV2 2TX

#### **Directors' Report**

#### Year ended 31 March 2017

The directors present their annual report and the audited financial statements of the company for the year ended 31 March 2017.

#### Principal activities

The company's principal activity is that of an investment company of which its subsidiaries are involved in the wholesaling and retailing of pharmaceutical products.

#### Results and dividends

The loss for the year amounted to £178,849,000 (year ended 31 March 2016: loss of £4,410,000). Particulars of dividends paid are detailed in note 13 to the financial statements.

#### Directors

The directors who served the company during the year and up to the date of signing this report were as follows:

| C Tobin     | (Resigned 2 November 2017)  |
|-------------|-----------------------------|
| N Swift     |                             |
| H Stables   | (Appointed 1 April 2016)    |
| H M Lipp    | (Appointed 6 December 2016) |
| C McDermott | (Appointed 3 October 2016)  |
| J R Poole   | (Appointed 15 August 2016)  |
| T Beer      | (Resigned 21 December 2016) |
| M Hilger    | (Appointed 1 October 2017)  |

#### Qualifying indemnity provision

Liability insurance, a qualifying third party indemnity provision for the purposes of the Companies Act 2006 was provided for the UK directors by McKesson Europe AG, an intermediate parent entity. On the date of approval of the financial statements liability insurance was also in force.

#### Going concern

The company has the support of a parent company, Admenta UK Limited, and for this reason the directors consider it to be a going concern.

#### Disclosure of information in the strategic report

The company has chosen in accordance with section 414C(11) of the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 to set out in the company's strategic report information required by schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, more specifically information relating to future developments and financial risk management.

#### Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

#### Directors' Report (continued)

#### Year ended 31 March 2017

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act.

This report was approved by the board of directors on 13 December 2017 and signed on behalf of the board by:

Registered office: Sapphire Court Walsgrave Triangle Coventry United Kingdom CV2 2TX

### Independent Auditor's Report to the Members of Admenta Holdings Limited

#### Year ended 31 March 2017

We have audited the financial statements of Admenta Holdings Limited for the year ended 31 March 2017 which comprise the statement of income and retained earnings, statement of financial position and the related notes 1 to 25. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditor

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the strategic report and the directors' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2017 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Independent Auditor's Report to the Members of Admenta Holdings Limited (continued)

#### Year ended 31 March 2017

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report and the directors' report.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

R Duffy

Ryan Duffy (Senior Statutory Auditor)

For and on behalf of Deloitte LLP Statutory Auditor Birmingham, United Kingdom

13 December 2017

# Statement of Income and Retained Earnings

# Year ended 31 March 2017

|  | Note | 2017<br>£000 | 2016<br>£000   |
|--|------|--------------|----------------|
| Administrative expenses                                  |      | (10,640)     | (558)          |
| Other operating income                                   | 5    | _            | 65             |
| Operating loss   | 6    | (10,640)     | (493)          |
| Exceptional item: Impairment losses                      | 6    | (262,240)    | -              |
| Income from shares in group undertakings                 | 9    | 93,331       | 2,729          |
| Other interest receivable and similar income             | 10   | 22,711       | 19,239         |
| Interest payable and similar expenses                    | 11   | (22,201)     | (27,619)       |
| Loss before taxation                                     |      | (179,039)    | (6,144)        |
| Tax on loss  | 12   | 190          | 1,734          |
| Loss for the financial year and total comprehensive loss |      | (178,849)    | <u>(4,410)</u> |
| Dividends paid and payable                               | 13   | (80,000)     | _              |
| Retained earnings at the start of the year               |      | 3,895        | 8,305          |
| Retained (losses)/earnings at the end of the year        |      | (254,954)    | 3,895          |

All the activities of the company are from continuing operations.

# **Statement of Financial Position**

#### 31 March 2017

|  | NI - 4 - | 2017        |                                       | 2016      |
|--|----------|-------------|---------------------------------------|-----------|
| <b>T</b>                                       | Note     | £000        | £000                                  | £000      |
| Fixed assets                                   | 14       |             | 68                                    | 69        |
| Tangible assets Investments                    | 15       |             | 482,194                               | 754,767   |
| mvestments                                     | 13       |             | <del></del>                           |           |
|  |          |             | 482,262                               | 754,836   |
| Current assets                                 |          |             |                                       |           |
| Debtors  | 16       | 396,921     |                                       | 132,839   |
| Creditors: amounts falling due within one year | 17       | (1,107,809) |                                       | (857,117) |
| Net current liabilities                        |          |             | (710,888)                             | (724,278) |
| Total assets less current liabilities          |          |             | (228,626)                             | 30,558    |
| Provisions                                     | 18       |             | (816)                                 | (1,151)   |
| Net (liabilities)/assets                       |          |             | (229,442)                             | 29,407    |
|  |          |             | • • • • • • • • • • • • • • • • • • • |           |
| Capital and reserves                           | ••       |             |                                       | 11.150    |
| Called up share capital                        | 20       |             | 11,150                                | 11,150    |
| Share premium account                          | 21       |             | 14,362                                | 14,362    |
| Profit and loss account                        | 21       |             | (254,954)                             | 3,895     |
| Shareholders (deficit)/funds                   |          |             | (229,442)                             | 29,407    |
| ,  |          |             |                                       |           |

These financial statements were approved by the board of directors and authorised for issue on 13 December 2017, and are signed on behalf of the board by:

H M Lipr

Company registration number: 00244282

#### Notes to the Financial Statements

#### Year ended 31 March 2017

#### 1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Sapphire Court, Walsgrave Triangle, Coventry, CV2 2TX, United Kingdom.

#### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

#### 3. Accounting policies

#### Basis of preparation

The company relies on its parent company for financial support and the financial statements have been prepared on a going concern basis which assumes that the company will continue in existence for the foreseeable future. The directors have received confirmation that this support remains in place.

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and to the preceding year.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency is considered to be pounds sterling because that is the currency of the primary economic environment in which the Company operates.

#### Consolidated financial statements

The financial statements contain information about Admenta Holdings Limited as an individual company, rather than consolidated information as the parent of a group. The company is exempt under Section 400 of the Companies Act 2006 from the requirement to prepare group financial statements as its results are included by full consolidation in the financial statements of its ultimate parent, McKesson Corporation, a company registered in North America.

#### Disclosure exemptions

The entity satisfies the criteria of being a qualifying entity as defined in FRS 102. Its financial statements are consolidated into the financial statements of McKesson Corporation which can be obtained from McKesson Corporation, One Post Street, San Francisco, CA 94104, United States. As such, advantage has been taken of the following disclosure exemptions available under paragraph 1.12 of FRS 102:

No cash flow statement has been presented for the company.

Disclosures in respect of financial instruments have not been presented.

No disclosure has been given for the aggregate remuneration of key management personnel.

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 3. Accounting policies (continued)

#### **Taxation**

The charge for taxation is based on the result for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for accounting and taxation purposes. Deferred tax liabilities are provided in full but deferred tax assets are recognised only to the extent it is considered more likely than not that the associated tax deduction can be utilised on their reversal. Deferred tax liabilities and assets are not discounted.

#### Operating leases

Rental costs are related to operating leases that are charged to the profit and loss account on a straight line basis over the lease term. Rental income is recognised in the profit and loss account, as and when they are accrued

#### Tangible fixed assets

Tangible fixed assets are stated at cost less provision for depreciation. Cost comprises the purchase cost together with any incidental expenses of acquisition.

#### Depreciation and impairment of fixed assets

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold Buildings

2% on a straight line basis

Freehold land is not depreciated.

Depreciation is calculated by reference to the expected lives of the assets concerned. Additional depreciation may be charged where directors consider there to have been an impairment in the underlying value of an asset.

The basis for any impairment write down of fixed assets is by reference to the higher of the post tax net realisable value and the value in use of those assets. The value in use is determined through discounting all future cash flows using a risk adjusted rate. The risk adjusted rate is based upon the weighted average cost of capital of the intermediate parent company, Celesio AG, as used within internal investment appraisal mechanisms.

#### Investments

Shares in group companies are shown at historic cost less any necessary write down for impairment.

Quoted investments are shown at fair value.

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 3. Accounting policies (continued)

#### **Provisions**

Provision is made in the financial statements for present obligations arising from past events, where there is a high degree of certainty as to their amount and date of settlement. Where there is a potential obligation based on a past event which will probably result in the company's assets being utilised, or amounts due upon the realisation of the obligation cannot be estimated with sufficient reliability, no provision is made, but a contingent liability is disclosed in the financial statements. Where utilisation of assets is deemed to be remote, no provision or disclosure is made. Provisions are discounted at an applicable rate determined by management.

#### Financial instruments

A financial asset or a financial liability is recognised only when the company becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Where investments in non-convertible preference shares and non-puttable ordinary shares or preference shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in profit or loss. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in profit or loss, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised in profit or loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 4. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, which are described in note 3, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The directors have considered the Statement of Income and Retained Earnings, the Statement of Financial Position and the Company's accounting policies and consider the impairment loss to be only area of critical accounting judgement or key sources of estimation uncertainty.

The basis for any impairment write down of investments is by reference to the higher of the post tax net realisable value and the value in use of those assets. For the purposes of determining any impairment the income generating unit takes account of associated cash flows within the Admenta UK Limited group.

The value in use is determined through discounting all future cash flows using a risk adjusted rate. The risk adjusted rate is based upon the weighted average cost of capital of the parent company, McKesson Europe AG, as used within internal investment appraisal mechanisms.

#### 5. Other operating income

|    |  | 2017<br>£000 | 2016<br>£000 |
|----|--|--------------|--------------|
|    | Rental income                                      | _            | 65           |
|    |  | _            |              |
| 6. | Operating loss                                     |              |              |
|    | Operating profit or loss is stated after charging: |              |              |
|    |  | 2017         | 2016         |
|    |  | £000         | £000         |
|    | Depreciation of tangible assets                    | 1            | 1            |
|    | Impairment of intangible assets recognised in:     |              |              |
|    | Administrative expenses                            | 262,240      | _            |
|    | Loss on disposal of subsidiaries                   | 10,431       | 729          |
|    | Impairment losses on investment in subsidiaries    | 262,240      | -            |
|    | (Loss)/gain on quoted investments                  | 152          | (302)        |
|    | Operating lease rentals                            |              | 65           |
|    | - r  |              |              |

Auditor's remuneration for the audit of the company's financial statements of £4,000 (2016: £4,000) has been borne by Lloyds Pharmacy Limited, a fellow group company and not recharged. No non-audit services have been provided by the auditor during the year (2016: nil).

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 7. Directors' emoluments

The emoluments of Mr Beer were paid by a fellow subsidiary company, AAH Pharmaceuticals limited, which makes no recharge to the company. Mr Beer was a director of a number of fellow subsidiary companies and it is impossible to make an accurate apportionment of their emoluments in respect of each of these companies. Accordingly no emoluments in respect of Mr Beer are disclosed. His emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of AAH Pharmaceuticals limited.

The emoluments of all other directors are paid by a fellow subsidiary company, Lloyds Pharmacy limited, which makes no recharge to the company. All other directors of this company are also directors of a number of fellow subsidiary companies and it is impossible to make an accurate apportionment of their emoluments in respect of each of these companies. Accordingly no emoluments in respect of these directors are disclosed. Their emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of Lloyds Pharmacy limited.

#### 8. Particulars of employees

The company had no employees during the year, other than executive directors (2016: nil).

#### 9. Income from shares in group undertakings

|     | Income from group undertakings  | 2017<br>£000<br>93,331       | 2016<br>£000<br>2,729        |
|-----|---|------------------------------|------------------------------|
| 10. | Other interest receivable and similar income                              |                              |                              |
|     | Interest from group undertakings  | 2017<br>£000<br>22,711       | 2016<br>£000<br>19,239       |
| 11. | Interest payable and similar expenses                                     |                              |                              |
|     | Interest on banks loans and overdrafts Interest due to group undertakings | 2017<br>£000<br>33<br>22,168 | 2016<br>£000<br>78<br>27,541 |
|     |   | 22,201                       | 27,619                       |

## Notes to the Financial Statements (continued)

# Year ended 31 March 2017

#### 12. Tax on loss

# Major components of tax income

| · ·                                     | 2017  | 2016    |
|---|-------|---------|
| ·                                       | £000  | £000    |
| Current tax:                            |       |         |
| UK current tax income                   | (127) | (1,689) |
| Adjustments in respect of prior periods | (63)  | (45)    |
| Total current tax                       | (190) | (1,734) |
|   |       |         |
| Tax on loss                             | (190) | (1,734) |

#### Reconciliation of tax income

The tax assessed for the year is higher than (2016: lower than) the standard rate of corporation tax in the UK of 20% (2016: 20%).

| Loss before taxation                                     | 2017<br>£000<br>(179,039) | 2016<br>£000<br>(6,144) |
|--|---------------------------|-------------------------|
| Loss by rate of tax                                      | (35,808)                  | (1,229)                 |
| Adjustment to tax charge in respect of prior periods     | (63)                      | (45)                    |
| Impairment loss not deductible Income not subject to tax | 52,448<br>(16,799)        | (460)                   |
| Other permanent differences                              | 32                        | (400)                   |
| Tax on loss  | (190)                     | (1,734)                 |
|  | <del></del>               |                         |

#### Factors that may affect future tax income

Reductions to the rate of corporation tax to 19% (effective 1 April 2017) and 17% (effective 1 April 2020) have now been enacted. The impact of any resulting changes to the valuation of any deferred tax assets and liabilities is reflected within the financial statements.

#### 13. Dividends

|   | 2017   | 2016 |
|---|--------|------|
|   | £000   | £000 |
| Dividends paid during the year (excluding those for which a liability |        |      |
| existed at the end of the prior year)                                 | 80,000 | _    |
|   |        |      |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 14. Tangible assets

|  | Land and<br>buildings<br>£000 |
|--|-------------------------------|
| Cost   | 105                           |
| At 1 Apr 2016 and 31 Mar 2017                    | 105                           |
| Depreciation At 1 April 2016 Charge for the year | 36                            |
| At 31 March 2017                                 | 37                            |
| Carrying amount At 31 March 2017                 | 68                            |
| At 31 March 2016                                 | 69                            |

## 15. Investments

|                   | Shares in subsidiaries £000 | Quoted investments £000 | Total<br>£000 |
|-------------------|-----------------------------|-------------------------|---------------|
| Cost              |                             |                         |               |
| At 1 April 2016   | 782,387                     | 4,450                   | 786,837       |
| Additions         | 249                         | -                       | 249           |
| Disposals         | (10,430)                    |                         | (10,430)      |
| At 31 March 2017  | 772,206                     | 4,450                   | 776,656       |
| Impairment        |                             |                         |               |
| At 1 April 2016   | 28,142                      | 3,928                   | 32,070        |
| Impairment losses | 262,240                     | 152                     | 262,392       |
| At 31 March 2017  | 290,382                     | 4,080                   | 294,462       |
|                   | <del></del>                 |                         |               |
| Carrying amount   |                             |                         |               |
| At 31 March 2017  | 481,824                     | 370                     | 482,194       |
| At 31 March 2016  | 754,245                     | 522                     | 754,767       |
|                   |                             |                         |               |

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 15. Investments (continued)

The movements in shares in subsidiaries are as a result of the company receiving dividends and injecting share capital in the process of striking of a number of dormant subsidiary companies during the year.

The directors believe that the carrying value of the investments is supported by their underlying net assets.

The market value of the quoted investments was £370,000 at 31 March 2017 (2016: £522,000).

An impairment loss of £262,240,000 was recognised in the year in relation to investment in subsidiaries. Investments were written down to their value in use based on the methodology described in note 4.

Admenta Holdings Limited owns the whole of the issued share capital of the companies listed below. This is a list of principal investments only.

| Subsidiary                         | Nature of business     | Class of capital   | % held |
|------------------------------------|------------------------|--------------------|--------|
| AAH Pharmaceuticals Limited        | Healthcare services    | £1 ordinary shares | 100    |
| Lloyds Pharmacy Limited            | Retail pharmacies      | £1 ordinary shares | 100    |
| AAH Lloyds Insurance (IOM) Limited | Insurance              | £1 ordinary shares | 100    |
| Barclay Pharmaceuticals Limited    | Wholesale distribution | £1 ordinary shares | 100    |

A full list of all investments, direct and indirect, is included in note 25 - appendix A. All investments are in UK companies and have the same registered address as Admenta Holdings Limited. The only exceptions to this are Stephen Smith Limited which is incorporated in Guernsey, GJ Maley Limited and AAH Lloyds Insurance (IOM) Limited which are incorporated in the Isle of Man and Savory & Moore (Jersey) Limited which is incorporated in Jersey. Registered offices' for these companies are stated below.

| Name                               | Registered office                                    |
|------------------------------------|--|
| Stephen Smith Limited              | PO Box 25, Regency Court, Glategny Esplanade, St     |
|                                    | Peter Port, Guernsey, GY1 3AP                        |
| GJ Maley Limited                   | 22 Woodbourne Road, Douglas, Isle of Man, IM1 3AL    |
| AAH Lloyds Insurance (IOM) Limited | Third Floor, St George's Court, Upper Church Street, |
|                                    | Douglas, IM1 1EE, Isle of Man                        |
| Savory & Moore (Jersey) Limited    | 11 Bath Street, St Helier, Jersey, JE2 4ST           |

### 16. Debtors

|                                    | 201/         | 2010    |
|------------------------------------|--------------|---------|
|                                    | £000         | £000    |
| Amounts owed by group undertakings | _            | 3,454   |
| Amounts owed by subsidiaries       | 396,794      | 124,459 |
| Corporation tax repayable          | 127          | 4,915   |
| Other debtors                      | <del>_</del> | 11      |
|                                    | 396,921      | 132,839 |
|                                    |              |         |

Of the amounts owed by subsidiaries, £14,176,000 (2016: £14,204,000) is due on demand and interest charged is equivalent to the overall cost of borrowing for the UK Group of 3.71% (2016: 4.41%). Also within amounts owed by subsidiaries is an amount of £24,127,000 (2016: nil), which is due on demand and attracts interest at 2.16%. The remaining balance is due on demand and does not attract interest.

2016

2017

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 17. Creditors: amounts falling due within one year

|                                    | 2017      | 2016    |
|------------------------------------|-----------|---------|
|                                    | £000      | £000    |
| Bank overdrafts                    | 43,098    | 73,024  |
| Amounts owed to group undertakings | 907,120   | 778,379 |
| Amounts owed to subsidiaries       | 157,562   | 5,670   |
| Accruals and deferred income       | 20        | 20      |
| Loan notes                         | 9         | 24      |
|                                    | 1,107,809 | 857,117 |
|                                    |           |         |

Interest is payable on the loan notes at rates which vary between base and deposit rates. The amount owed to other group undertakings is payable on demand and represents interest free loans.

Bank overdrafts relate to the cash position of the company. The company is part of a cash pooling arrangement, whereby the combined cash position of all companies in the arrangement attracts interest at market rates.

#### 18. Provisions

|                          | Property |
|--------------------------|----------|
|                          | £000     |
| At 1 April 2016          | 1,151    |
| Charge against provision | (335)    |
| At 31 March 2017         | 816      |
|                          |          |

The property provision represents an assessment of the costs to cover rent and rates for vacant leasehold premises, taking account of the anticipated period required to let the properties and achieve a rental return. The assessment, which is undertaken at the end of each accounting period, is made on a property by property basis in conjunction with the group's property services department and takes account of actual and anticipated sub-let arrangements.

#### 19. Deferred taxation

The company had no liability for deferred taxation at 31 March 2017 (2016: nil).

#### 20. Called up share capital

#### Issued, called up and fully paid

|                            | 2017       |        | 2016       |        |
|----------------------------|------------|--------|------------|--------|
|                            | No.        | £000   | No.        | £000   |
| Ordinary shares of £1 each | 11,150,000 | 11,150 | 11,150,000 | 11,150 |

#### 21. Reserves

Profit and loss account - This reserve records retained earnings and accumulated losses.

Share premium account - This reserve records the amount above the nominal value received for shares issued, less transaction costs.

#### Notes to the Financial Statements (continued)

#### Year ended 31 March 2017

#### 22. Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

| 2017  | 2016                       |
|-------|----------------------------|
| £000  | £000                       |
| 94    | 175                        |
| 374   | 374                        |
| 5,889 | 5,983                      |
| 6,357 | 6,532                      |
|       | £000<br>94<br>374<br>5,889 |

#### 23. Related party transactions

The company has not disclosed transactions with fellow group companies which are 100% owned, in accordance with the exemption under the terms of FRS102.33.1A - "Related party disclosures".

#### 24. Controlling party

The immediate parent undertaking is AAH Limited.

The ultimate parent undertaking and controlling party of the Company is McKesson Corporation, a company registered in North America.

Consolidated financial statements for the largest group of undertakings are prepared by McKesson Corporation and may be obtained from its registered office McKesson Corporation, One Post Street, San Francisco, CA 94104, United States.

Consolidated financial statements for the smallest group of companies are prepared by McKesson Europe AG and may be obtained from its registered office McKesson Europe AG, Stockholmer Platz 1, 70173 Stuttgart, Germany.

#### 25. Appendix A - List of investments

| Subsidiary                                  | Nature of Business | Class of Capital   | %<br>Held | Direct/<br>Indirect |
|---|--------------------|--------------------|-----------|---------------------|
| 30MC Limited                                | Dormant company    | £1 Ordinary shares | 100       | Indirect            |
| Expert Health Limited                       | Online Health      | £1 Ordinary shares | 100       | Indirect            |
| 2012 Dream Limited                          | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| A C Ferguson (Chemist) Limited              | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| A F Cannon (Dispensing Chemists)<br>Limited | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| A Miller (Chemist) Limited                  | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| A. Suthrell (Haulage) Limited               | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Builders Suppliers Limited              | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Eighteen Limited                        | Dormant company    | £1 Ordinary shares | 100       | Direct              |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 25. Appendix A - List of investments (continued)

| Subsidiary                                  | Nature of Business | Class of Capital   | %<br>Held | Direct/<br>Indirect |
|---|--------------------|--------------------|-----------|---------------------|
| AAH Furb Pension Trustee Limited            | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Glass & Windows Limited                 | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Lloyds Insurance (IOM)                  |                    |                    |           |                     |
| Limited                                     | Insurance company  | £1 Ordinary shares | 100       | Direct              |
| AAH Lloyds Pension Trustees<br>Limited      | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH One Limited                             | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Retail Pharmacy Limited                 | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Twenty Five Limited                     | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Twenty Four Limited                     | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Twenty Limited                          | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Twenty Three Limited                    | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| AAH Twenty Two Limited                      | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Acme Drug Company Limited                   | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Added Marketing Limited                     | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Admenta Pension Trustees Limited            | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Anson Trading Limited                       | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Archsilver Limited                          | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Barry Shooter (Romford) Limited             | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Barton Pharmacy (Torquay) Limited           | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Benson Pharmacy Limited                     | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Berkshire Medical Supplies Limited          | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Big Pharma Limited                          | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Blakey And Griffin Limited                  | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Brian Corps (Chemist) Limited               | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Bridport Medical Centre Services<br>Limited | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| C H Pomeroy Limited                         | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Caronet Trading Limited                     | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Castlereagh Pharmaceuticals Limited         | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Celesio Uk Healthcare (A) Limited           | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Celesio Uk Healthcare (B) Limited           | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Clark Munro Limited                         | Dormant company    | £1 Ordinary shares | 100       | Direct              |
| Clarke Care Group Limited                   | Dormant company    | £1 Ordinary shares | 100       | Direct              |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 25. Appendix A – List of investments (continued)

| Subsidiary                         | Nature of Business | Class of Capital      | %<br>Held | Direct/<br>Indirect |
|------------------------------------|--------------------|-----------------------|-----------|---------------------|
| CMR Holdings (Uk) Limited          | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Craig & Lovering Limited           | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| D.F. Brint (Portishead) Limited    | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
|                                    |                    |                       |           |                     |
| David J. Thomas Limited            | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| David Low (Chemists) Limited       | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| David Tauber Limited               | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Donald Munro Limited               | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Dr Thom Billing Limited            | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Eclipse Healthcare Limited         | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Farillon Limited                   | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Fendgrove Limited                  | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Ferax Limited                      | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Firth & Pilling Limited            | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Foster & Plumpton Group Limited    | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Foster & Plumpton Limted           | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Foster Pharmaceuticals Limited     | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Fullpad Limited                    | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Gamecrest Limited                  | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Gordons Pharmacy Limited           | Dormant company    | £1 Ordinary shares    | 100_      | Direct              |
| Gowcharm Limited                   | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| GPL 2007 Limited                   | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Graeme Pharmacy (Stirling) Limited | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Hammond Hopkins Limited            | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| HE Niblett Limited                 | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Health Needs Limited               | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Healthclass Limited                | Dormant company    | £1 Ordinary shares    | 100       |                     |
| Herbert Ferryman Limited           | Dormant company    | £0.10 Ordinary shares | 100       | Direct              |
| Hillcross Pharmaceuticals Limited  | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Hills Pharmaceuticals Limited      | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Hill-Smith (Warrington) Limited    | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Houghton And Lappin Limited        | Dormant company    | £1 Ordinary shares    | 100       | Direct              |
| Hywel Davies (Caerphilly) Limited  | Dormant company    | £1 Ordinary shares    | 100       | Direct              |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 25. Appendix A – List of investments (continued)

| Subsidiary   | Nature of Business | Class of Capital        | %<br>Held | Direct/<br>Indirect |
|--|--------------------|-------------------------|-----------|---------------------|
| Independent Pharmacy Care Centres (2008) Limited   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Inspiron Distribution Limited                      | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| IPCC Limited                                       | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| J S Dent Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| John Robertson Butler & Son<br>(Goring) Limited    | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| John Robertson Butler & Son<br>(Newbury) Limited   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| John Robertson Butler & Son (West Reading) Limited | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| John Robertson Butler & Son Limited                | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Jordans Pharmacy Limited                           | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Knowle Pharmacy Limited                            | Dormant company    | £0.0001 Ordinary shares | 100       | Direct              |
| Leema Consultancy Services Limited                 | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Levelcrown Limited                                 | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Lloyds Retail Chemists Limited                     | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| LPL One Limited                                    | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| M & J Holdings Limited                             | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| M H Gill Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| M J F Limited                                      | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| M. & M.L. Grundy Limited                           | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Maceys Limited                                     | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Medimart Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Mount Pharmacy Limited                             | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Munro Pharmacy Limited                             | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Newkirk Pharmacy Limited                           | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Palemoda Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Paul Wheeler Limited                               | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Peel Street Pharmacy Limited                       | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Pharmed Limited                                    | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Presolve Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| Primelight Limited                                 | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| R J Mair Limited                                   | Dormant company    | £1 Ordinary shares      | 100       | Direct              |
| R.F Foskett & Son Limited                          | Dormant company    | £1 Ordinary shares      | 100       | Direct              |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 25. Appendix A - List of investments (continued)

| Subsidiary                                    | Nature of Business     | Class of Capital      | %<br>Held | Direct/<br>Indirect |
|---|------------------------|-----------------------|-----------|---------------------|
| S E Burgess Limited                           | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Scholes (Chemist) Limited                     | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Selbys (Sussex) Limited                       | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| St Matthews Pharmacy Limited                  | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Statim Finance Limited                        | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Summitlane Limited                            | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Superfield Limited                            | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| T And I White Limited                         | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Terrapharma Limited                           | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Thurnby Rose Limited                          | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Trident Pharmaceuticals Limited               | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Uscita Limited                                | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Vestric Limited                               | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Vestric Pensions Limited                      | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| W Hedley Hewes Limited                        | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| W. Jamieson (Chemists) Limited                | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| W.H.Chanter Limited                           | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| Westclose Limited                             | Dormant company        | £1 Ordinary shares    | 100       | Direct              |
| AAH Nominees Limited                          | Dormant company        | £1 Ordinary shares    | 50        | Direct              |
| Stephen Smith Limited                         | Retail pharmacies      | £1 Ordinary shares    | 43        | Direct              |
| G J Maley Limited                             | Retail pharmacies      | £1 Ordinary shares    | 100       | Direct              |
| Savory & Moore (Jersey) Limited               | Retail pharmacies      | £1 Ordinary shares    | 90        | Direct              |
| Lloyds Pharmacy Limited                       | Retail pharmacies      | £1 Ordinary shares    | 100       | Direct              |
| Evolution Homecare Services<br>Limited        | Healthcare services    | £1 Ordinary shares    | 100       | Direct              |
| John Bell & Croyden Limited                   | Retail pharmacy        | £0.25 Ordinary shares | 100       | Direct              |
| Lloyds Properties Limited                     | Property services      | £1 Ordinary shares    | 100       | Direct              |
| Pharmagen Limited                             | Dormant                | £1 Ordinary shares    | 100       | Direct              |
| Barclay Pharmaceuticals Limited               | Wholesale distribution | £1 Ordinary shares    | 100       | Direct              |
| Woodside Pharmacy (Glasgow)<br>Limited        | Retail pharmacy        | £0.25 Ordinary shares | 75        | Direct              |
| AAH Pharmaceuticals Limited                   | Wholesale distribution | £1 Ordinary shares    | 100       | Direct              |
| Baillieston Health Centre Pharmacy<br>Limited | Health centre          | £1 Ordinary shares    | 64        | Direct              |

# Notes to the Financial Statements (continued)

# Year ended 31 March 2017

# 25. Appendix A - List of investments (continued)

| Subsidiary                                    | Nature of Business        | Class of Capital                                 | %<br>Held | Direct/<br>Indirect |
|---|---------------------------|--|-----------|---------------------|
| Maryhill Dispensary Limited                   | Health centre             | £0.25 Ordinary shares                            | 50        | Direct              |
| John Hamilton (Pharmaceuticals)<br>Limited    | Dormant company           | £1 Ordinary shares                               | 100       | Indirect            |
| Escon (St Neots) Limited                      | Dormant company           | £1 Ordinary shares                               | 100       | Indirect            |
| AHLP Pharmacy Limited                         | Retail pharmacy           | £1 A Ordinary shares                             | 75        | Indirect            |
| 28CVR Limited                                 | Holding company           | £0.10 Ordinary and A<br>Ordinary shares          | 100       | Indirect            |
| Bridgeton Health Centre Pharmacy<br>Limited   | Retail pharmacy           | £1 Ordinary shares                               | 100       | Indirect            |
| Betterlifehealthcare Limited                  | Online retailer           | £1 Ordinary A shares and<br>£1 Ordinary B Shared | 100       | Indirect            |
| Company Chemists Association<br>Limited       | Retail pharmacy           | £1 Ordinary shares                               | 27        | Indirect            |
| Sangers (Northern Ireland) Limited            | Wholesale distribution    | £1 Ordinary shares                               | 100       | Indirect            |
| Lloyds Pharmacy Clinical Homecare<br>Limited  | Healthcare services       | £1 Ordinary shares                               | 100       | Indirect            |
| MASTA Limited                                 | Traveller health services | £1 Ordinary shares                               | 100       | Indirect            |
| Wrose Health Centre P.D. Limited              | Health centre             | £0.01 Ordinary shares                            | 43        | Indirect            |
| Livingston Health Centre (P.D) Co.<br>Limited | Dormant company           | £0.01 Ordinary shares                            | 100       | Indirect            |