ARROW LIMITED

REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 MARCH 1994

KLO *KCABBBEE* 2563 COMPANIES HOUSE 27/01/95

THE PERSON OF THE PROPERTY OF

ARROW LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31ST MARCH 1994

1. ACTIVITIES AND RESULTS

The Company is an investment holding company.

The Company has not traded during the year and did not trade during the previous year, consequently there is neither profit nor loss (1993 - profit of £27,958). The directors do not anticipate that the Company will resume trading in the foreseeable future and do not recommend the payment of a dividend (1993 - £nil).

2. **DIRECTORS**

The directors who served during the year were:

Miss J C Polley Mr N C Porter Miss J E Powney

On 1st August 1994, Miss J E Powney resigned as a director of the Company.

3. **DIRECTORS' INTERESTS**

According to the Register kept by the Company under the Companies Act 1985, Section 325, the interests of directors holding office at the end of the year were as follows:

The General Electric Company, p.l.c. - Options in respect of ordinary 5p shares

(a) The GEC Employee Savings-Related Share Option Schemes

Options to subscribe for the following numbers of shares:

	31st March 1994	<u>1st April 1993</u>	
Miss J C Polley	5,184	5,184	
Mr N C Porter	7,651	7,651	

The options are exercisable normally within 6 months following 1st April 1996 and 1997 at subscription prices of 138p and 152p per share, respectively.

No options were granted to or exercised by the directors under the GEC Employee Savings-Related Share Option Schemes during the year.

ARROW LIMITED

DIRECTORS' REPORT (Continued)

(b) The GEC Managers' 1984 Share Option Scheme

Options to subscribe for the following numbers of shares:

	31st March 1994	1st April 1993
Miss J C Polley	3,000	3,000
Mr N C Porter	80,000	80,000
Miss J E Powney	1,600	1,600

The options are exercisable normally in the years 1995 to 2002 at a subscription price of 226p per share.

No options were granted to or exercised by the directors under the GEC Managers' 1984 Share Option Scheme during the year.

By Order of the Board

J C Polley (Miss)

Secretary

1 Stanhope Gate London W1A 1EH

Dated: 2 0 JAN 1995

ACCOUNTS

PROF	TT'	LOSS	ACCOT	TNI		
For	the	year	ended	31	March	1994

	1994 £	1993 £
EXCEPTIONAL ITEM		
Profit on sale of property Taxation overprovided prior years	-	27,893 65
PROFIT FOR THE FINANCIAL YEAR IRANSFERRED TO RESERVES	••	27,958
All amounts are in respect of discontinued activ	rities.	
There were no recognised gains or losses in the other than the result for that year. Accordingly recognised gains and losses has been prepared.		
MOVEMENT ON PROFIT AND LOSS ACCOUNT RESERVE		
At 1 April Profit after taxation for the financial year	959,377 -	931,419 27,958
At 31 March	959,377	959,377
RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUND	os	
Profit for the financial year Opening shareholders' funds	1,009,377	27,958 981,419
Closing shareholders' funds	1,009,377	1,009,377

ACCOUNTS

BALANCE SHEET 31 March 1994		1004	1000
99.3 1 N		1994 £	1993 £
Fixed Assets			
Shares in subsidiary undertaking	1	150	150
		150	150
Current Assets:		V	
Debtors	2	1,009,721	533,942
Cash at bank Other debtors		<u>.</u>	520,852 1,925
Current Liabilities: amounts falling due within one year	3	1,009,721	1,056,719
Creditors	3	494	47,492
Net Current Assets		1,009,227	1,009,227
Total Assets less Current Liabilities		1,009,377	1,009,377
Capital and Reserves			
Called up share capital authoria allotted and fully paid	sed,		
50,000 ordinary shares at £1	each	50,000	50,000
Profit and loss account		959,377	959,377
		1,009,377	1,009,377

These accounts were approved by the Board of Directors on 20 JAN 1995

Signed on behalf of the Board of Directors

Directors

NOTES TO THE ACCOUNTS

1 SH	ARES IN SUBSIDIARY UND	ERTAKING		
Th	ne Company has the follo est less amounts writter	owing wholly on off.	owned subsidiary,	valued at
			1994	1993
GF	C Automotive Electronic	re T.imitad	£	£
		ra minitted		
	dinary Shares At cost Amount written off	225,100 224,950	150	150
Wa un gr	ne subsidiary is non-tra les. As the Company is dertaking of another co coup accounts have been	itself a whol ompany incorpo	.ly-owned subsidia	arv
2	10.4.04.0			
		,	1994	1993
	nounts falling due with: ne year:	ln	£	£
	Amounts owed by fellow subsidiary undertakings	3	533,942	533,942
	Amounts owed by ultimate parent company		475,779	
			1,009,721	533,942
3 CR	EDITORS			
_			1994 £	1993 £
	ounts falling due with: Bank Overdraft	in one year:	7.40	
	Amount owed to ultimate	2	148	-
	parent company Amount owed to dittimate	-	-	47,146
	undertakings	-	150	150
	Accruals		196	196
		494	47,492	

NOTES TO THE ACCOUNTS - continued

4 DIRECTORS AND EMPLOYEES

The directors are employed and remunerated by other companies in the GEC Group. They do not receive any remuneration specifically for their services as directors of the Company. The Company had no employees during the year.

5 ULTIMATE PARENT COMPANY

The Company's ultimate parent company is The General Electric Company, p.l.c (GEC), which is registered in England and Wales. The GEC group is the only group of which the Company is a member for which group accounts are prepared. Copies of the group accounts are available from The Secretary at 1 Stanhope Gate, London WIA 1EH.

ACCCUNTING POLICIES

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

AUDITORS! REPORT

TO THE MEMBERS OF ARROW LIMITED

We have audited the financial statements on pages 3 to 6 which have been prepared under the accounting policies set out on page 6.

Respective responsibilities of directors and auditors

The directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss for the financial year and to state whether the accounts have been prepared in accordance with applicable accounting standards.

The directors are responsible for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the Company and which enable them to ensure that the financial statements comply with the Companies Act 1985.

The directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

It is our responsibility as auditors to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31 March 1994 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

7

TOUCHE ROSS & CO

Chartered Accountants and Registered Auditors

Hill House

1 Little New Street

London EC4A 3TR