HARRODS VILLAGE LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS 52 WEEKS ENDED 29 JANUARY 2000



Registered Number: 208938

CONTENTS

| | Page |
|-----------------------|------|
| Directors' Report | 1 |
| Auditors' Report | 3 |
| Balance Sheet | 4 |
| Notes to the Accounts | 5 |

DIRECTORS' REPORT

The Directors present their annual report and the audited financial statements of the Company for the 52 weeks ended 29 January 2000.

Principal Activity

The Company did not trade or conduct any other activities during the 52 weeks ended 29 January 2000. No changes are expected in the immediate future.

Directors and their Interests

The present Directors of the Company are:

S Jerman W C Najdecki (appointed 16.11.99) A Tanna (appointed 16.11.99)

The other Director who served during the year was:

J G Hawkins (resigned 16.11.99)

In accordance with the Articles of Association, no Director is required to seek re-election at the forthcoming Annual General Meeting.

No Director in office at 29 January 2000 held any beneficial interest in the shares of Harrods Holdings Limited (formerly Harrods Holdings plc) or any of its subsidiaries at 31 January 1999, at date of appointment, or at 29 January 2000.

No Director has had a material interest, directly or indirectly, at any time during the year in any contract significant to the business.

Auditors

PricewaterhouseCoopers have expressed their willingness to continue in office as Auditors to the Company and a resolution proposing their re-appointment and authorising the Directors to fix their remuneration will be put to the Annual General Meeting.

DIRECTORS' REPORT (Continued)

Statement of Directors' Responsibilities

The Directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company as at the end of the financial year.

The Directors have prepared the financial statements on pages 4 to 6 on a going concern basis and consider that the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all accounting standards which they consider to be applicable have been followed.

The Directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy, at any time, the financial position of the Company and which enable them to ensure that the financial statements comply with the Companies Act 1985.

The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

By Order of the Board

S Jerman Secretary

14 April 2000

Registered Office 87 -135 Brompton Road Knightsbridge London SW1X 7XL

AUDITORS' REPORT TO THE MEMBERS OF HARRODS VILLAGE LIMITED

We have audited the financial statements on pages 4 to 6 which have been prepared under the historical cost convention and the accounting policies set out on page 5.

Respective Responsibilities of Directors and Auditors

The Directors are responsible for preparing the Annual Report. As described on page 2, this includes responsibility for preparing the financial statements, in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of Audit Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 29 January 2000 and have been properly prepared in accordance with the Companies Act 1985.

Ancevatohouseloopees

PricewaterhouseCoopers Chartered Accountants and Registered Auditors 1 Embankment Place, London, WC2N 6NN 14 April 2000

BALANCE SHEET AT 29 JANUARY 2000

| Note | | 29/1/00 £ | 30/1/99 £ |
|------|------------------------------------|--------------|--------------|
| | Current Assets | | |
| | Debtors: | | |
| | Amounts owed by group undertakings | 271,485 | 271,485 |
| | Net Assets | 271,485 | 271,485 |
| | | | |
| | Capital And Reserves | | |
| 3 | Called up share capital | 15,500 | 15,500 |
| | Profit and loss account | 255,985 | 255,985 |
| 4 | Shareholders' funds | 271,485 | 271,485 |
| | Represented by: | | |
| | Equity Interests | 256,485 | 256,485 |
| | Non-equity Interests | 15,000 | 15,000 |
| | | 271,485 | 271,485 |

A profit and loss account has not been produced as the Company did not trade during the financial year or the preceding financial year making neither a profit nor a loss.

The notes on pages 5 to 6 form part of these accounts.

Approved by the board on 14 April 2000

A Tanna DIRECTOR

HARRODS VILLAGE LIMITED NOTES TO THE ACCOUNTS

1 Accounting Policies

Basis of Financial Statements

The financial statements have been prepared under the historical cost convention and comply with applicable accounting standards.

2 Information regarding Directors and Employees

No emoluments were paid to the Directors of the Company during the year (1999 - £nil).

The Company did not employ any persons or incur any staff costs during the year (1999 - £nil).

| | | 29/1/00 £ | 30/1/99 £ |
|---|--|--------------|--------------|
| 3 | Called Up Share Capital | | |
| | Authorised: | | |
| | Equity Interests: | | |
| | 10,000 ordinary shares of 5p | 500 | 500 |
| | Non-equity Interests: | | |
| | 5,000 10% preference shares of £1 | 5,000 | 5,000 |
| | 10,000 6% 2nd non-cumulative preference shares of £1 | 10,000 | 10,000 |
| | | 15,500 | 15,500 |
| | Issued and fully paid: | | |
| | Equity Interests: | | |
| | 10,000 ordinary shares of 5p | 500 | 500 |
| | Non-equity Interests: | | |
| | 5,000 10% preference shares of £1 | 5,000 | 5,000 |
| | 10,000 6% 2nd non-cumulative preference shares of £1 | 10,000 | 10,000 |
| | | 15,500 | 15,500 |

HARRODS VILLAGE LIMITED NOTES TO THE ACCOUNTS (Continued)

3 Called Up Share Capital (Continued)

The 10% preference shares of £1 and the 6% 2nd non-cumulative preference shares of £1 are non-redeemable and non-voting shares and represent a non-equity interest in the Company's balance sheet. In the event of a winding up, the holder of the preference shares ranks in priority to the holder of the ordinary shares. The holder of the 10% preference shares have agreed to waive their rights to all further dividends arising from their non-equity interests.

| 4 | Reconciliation of movement in shareholders' funds | 29/1/00 | 30/1/99 |
|---|---|---------|---------|
| | | £ | £ |
| | Opening shareholders' funds | 271,485 | 271,485 |
| | Closing shareholders' funds | 271,485 | 271,485 |

5 Parent Undertakings

The Company's immediate parent undertaking is Harrods (UK) Limited (formerly Harrods (UK) plc). The immediate parent undertaking of Harrods (UK) Limited (formerly Harrods (UK) plc) is Harrods Holdings Limited (formerly Harrods Holdings plc), which is the parent undertaking of the Harrods Holdings Group and which is both the smallest and the largest Group which consolidates the results of the Company. The Group accounts will be filed with the Registrar of Companies in due course.

The ultimate parent undertaking is Alfayed Investment and Trust PVT LP, a partnership based in Bermuda. All interests in the Partnership continue to be under the control and held for the benefit of the Fayed family, the ultimate controlling party.

The Company is a wholly owned subsidiary of Harrods Holdings Limited (formerly Harrods Holdings plc) and, as permitted by Financial Reporting Standard 8 "Related Party Disclosures", transactions with other entities in the Harrods Holdings Group are not disclosed.