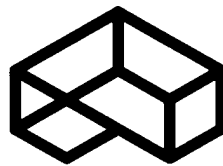


Registration number: 00207655

Linread Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2017



ARCONIC

Innovation, engineered.

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Linread Limited

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Linread Limited

Company Information

Directors	L M Fargas
	C Brown
	P C Brown
	T A Emerick
	V Rusakov
	M N Ryan
Company secretary	P Papinniemi-Ainger
Registered office	26a Atlas Way
	Sheffield
	S4 7QQ
	United Kingdom
Independent Auditors	PricewaterhouseCoopers LLP
	Chartered Accountants and Statutory Auditors
	Cardiff
	CA10 3PW

Linread Limited

Strategic Report for the Year Ended 31 December 2017

The directors present their strategic report for the year ended 31 December 2017.

Principal activities

The principal activity of Linread Limited (the "Company") continues to be the manufacture and sale of a wide range of hot and cold forged parts, machined special fasteners and other precision components to the Aerospace industry.

Review of the business and future developments

The results of the Company for the year ended 31 December 2017 are shown in the profit and loss account on page 9 and show a profit for the financial year of £2,836,000 (2016: profit £2,109,000).

The financial position of the Company as at 31 December 2017 is shown on the balance sheet on page 11.

The directors consider that the financial position of the Company as at 31 December 2017 was satisfactory and expect the Company to increase profitability in the foreseeable future.

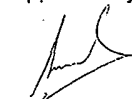
The Company's key financial and other performance indicators during the year were as follows:

	2017	2016
	£ 000	£ 000
Operating profit	2,769	2,779
EBITDA	3,928	3,803
Net current assets	9,250	12,920
	2017	2016
	%	%
Operating profit/turnover	8.1	8.2
Net current assets/turnover	26.9	38.1
	2017	2016
Operating profit/employee	£8,599	£8,525

Principal risks and uncertainties

From the perspective of the Company the principal risks and uncertainties are integrated with the principal risks of the group and are not managed separately. Accordingly, the principal risks and uncertainties of Arconic Inc., which include those of the Company are discussed in the section entitled "Risk factors" in the Arconic Inc. Group's 2017 Annual report which does not form part of this report. Details of where the annual report can be found are shown in note 26 to the financial statements or on the Arconic Inc. website (www.arconic.com).

Approved by the Board on 24 July 2018 and signed on its behalf by:



L M Fargas
Director

Linread Limited

Directors' Report for the Year Ended 31 December 2017

The directors present their annual report and audited financial statements for the year ended 31 December 2017.

Directors of the company

The directors who were in office during the year and up to the date of signing the financial statements were as follows:

L M Fargas

C Brown

P C Brown

T A Emerick

V Rusakov

M N Ryan

Results and dividends

The results of the Company for the year ended 31 December 2017 are shown in the profit and loss account on page 9 and show a profit for the financial year of £2,836,000 (2016: profit £2,109,000). A dividend of £6,000,000 was paid during the financial year ended 31 December 2017 (2016: Nil).

Future developments

The future developments in the business are set out in the Strategic Report on page 2.

Going concern

The directors wish to draw attention to note 1 of these financial statements regarding the basis of accounting. The directors, after making enquiries, have an expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

Disclosure of indemnities

The directors confirm under section 234 of the Companies Act 2006 that:

- at the time this directors' report is signed a qualifying third party indemnity provision (provided by the ultimate parent company, Arconic Inc.) was in force for the benefit of all the directors of the Company;
- for the financial year ending 31 December 2017 a qualifying third party indemnity provision (provided by the ultimate parent company, Arconic Inc.) was in force for the benefit of all the directors of the Company; and
- that there is no qualifying third party indemnity provision provided by the Company for one or more directors of an associated company either on the date the directors' report is signed or in the last financial year.

Employment of disabled persons

Applications for employment by disabled persons are always fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the Company continues and the appropriate training is arranged. It is the policy of the Company that the training, career development and the promotion of a disabled person should, as far as possible, be identical to that of a person who does not suffer from a disability.

Employee involvement

Consultation with employees or their representatives has continued at all levels, with the aim of ensuring that views are taken into account when decisions are made that are likely to affect their interests and that all employees are aware of the financial and economic performance of their business units and of the Company as a whole. Communication with all employees continues through the house newspaper and newsletters, briefing groups and the distribution of the annual report.

Linread Limited

Directors' Report for the Year Ended 31 December 2017

Financial risk management

Objectives and policies

The Company's operations expose it to a variety of financial risks, including commodity price risk, exchange rate risk, credit risk, liquidity risk and interest rate risk. Exposures to these risks are monitored, reported and mitigated according to policies and procedures set by its ultimate parent company Arconic Inc..

Price risk

Where deemed appropriate, the exposures to commodity price risk and exchange rate fluctuations are managed through the use of financial instruments such as forward exchange contracts, options and swaps. The Company's operations have no exposure to equity securities price risk as it holds no listed or other equity investments.

Credit risk

Credit risk policies include appropriate credit checks on potential customers. Credit limits are defined within parameters set by Arconic Inc..

Liquidity risk

The Company maintains a mixture of long term and short term debt finance principally with the wider Arconic Inc. group. This is designed to ensure the Company has sufficient available funds for its operations.

Interest rate cash flow risk

The Company's operations have interest bearing assets and liabilities which are maintained on the basis of a mixture of fixed and floating rates. The interest rate levels are reviewed on a regular basis with Arconic Inc..

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard Applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Linread Limited

Directors' Report for the Year Ended 31 December 2017

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Reappointment of auditors

PricewaterhouseCoopers LLP has indicated its willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditor in the absence of an AGM.

Approved by the Board on 24 July 2018 and signed on its behalf by:



.....
L M Fargas
Director

Linread Limited

Independent auditors' report to the members of Linread Limited

Report on the audit of the financial statements

Our opinion

In our opinion, Linread Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the company's affairs as at 31 December 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the balance sheet as at 31 December 2017; the profit and loss account and the statement of comprehensive income, and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

Linread Limited

Independent auditors' report to the members of Linread Limited

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2017 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Linread Limited

Independent auditors' report to the members of Linread Limited

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

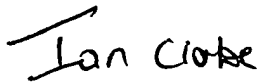
Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



.....
Ian Clarke (Senior Statutory Auditor)
For and on behalf of PricewaterhouseCoopers LLP,
Chartered Accountants and Statutory Auditors
Cardiff

30 July 2018

Linread Limited

Profit and Loss Account for the Year Ended 31 December 2017

	Note	2017 £ 000	2016 £ 000
Turnover	5	34,399	33,876
Cost of sales		<u>(30,476)</u>	<u>(29,789)</u>
Gross profit		3,923	4,087
Distribution costs		(1,009)	(1,011)
Administrative expenses		<u>(145)</u>	<u>(297)</u>
Operating profit	6	2,769	2,779
Interest receivable and similar income	7	23	35
Interest payable and similar charges	8	<u>555</u>	<u>(288)</u>
Profit before taxation		3,347	2,526
Tax on profit	12	<u>(511)</u>	<u>(417)</u>
Profit for the financial year		<u><u>2,836</u></u>	<u><u>2,109</u></u>

The above results were derived from continuing operations.

Linread Limited

Statement of Comprehensive Income for the Year Ended 31 December 2017

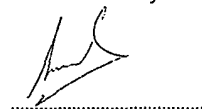
	2017	2016
	£ 000	£ 000
Profit for the financial year	<u>2,836</u>	<u>2,109</u>
Total comprehensive income for the year	<u><u>2,836</u></u>	<u><u>2,109</u></u>

Linread Limited

(Registration number: 00207655)
Balance Sheet as at 31 December 2017

	Note	2017 £ 000	2016 £ 000
Fixed assets			
Intangible assets	13	950	868
Tangible assets	14	<u>8,564</u>	<u>7,918</u>
		<u>9,514</u>	<u>8,786</u>
Current assets			
Inventories	15	7,837	7,114
Debtors	16	11,409	17,608
Cash at bank and in hand		<u>82</u>	<u>81</u>
		<u>19,328</u>	<u>24,803</u>
Creditors: Amounts falling due within one year	17	<u>(10,078)</u>	<u>(11,883)</u>
Net current assets		<u>9,250</u>	<u>12,920</u>
Total assets less current liabilities		<u>18,764</u>	<u>21,706</u>
Provisions for liabilities	18	<u>(1,515)</u>	<u>(1,293)</u>
Net assets		<u>17,249</u>	<u>20,413</u>
Capital and reserves			
Called up share capital	20	3,096	3,096
Share premium account		789	789
Other reserves		232	232
Profit and loss account		<u>13,132</u>	<u>16,296</u>
Total equity		<u>17,249</u>	<u>20,413</u>

The financial statements on pages 9 to 30 were approved by the Board of Directors on 24 July 2018 and signed on its behalf by:



L M Fargas
Director

The notes on pages 13 to 30 form an integral part of these financial statements.

Linread Limited

Statement of Changes in Equity for the Year Ended 31 December 2017

	Called up share capital £ 000	Share premium account £ 000	Other reserves £ 000	Profit and loss account £ 000	Total equity £ 000
At 1 January 2017	<u>3,096</u>	<u>789</u>	<u>232</u>	<u>16,296</u>	<u>20,413</u>
Profit for the financial year	-	-	-	<u>2,836</u>	<u>2,836</u>
Total comprehensive income	-	-	-	<u>2,836</u>	<u>2,836</u>
Dividends	-	-	-	<u>(6,000)</u>	<u>(6,000)</u>
At 31 December 2017	<u>3,096</u>	<u>789</u>	<u>232</u>	<u>13,132</u>	<u>17,249</u>

Profit and loss account represents cumulative retained comprehensive income.

Dividends paid - see Note 22

Share premium account represents consideration received in respect of the issuance of share capital in excess of the nominal value of that share capital, less any costs directly incurred in connection with the issue.

	Called up share capital £ 000	Share premium account £ 000	Other reserves £ 000	Profit and loss account £ 000	Total equity £ 000
At 1 January 2016	<u>3,096</u>	<u>789</u>	<u>232</u>	<u>14,187</u>	<u>18,304</u>
Profit for the financial year	-	-	-	<u>2,109</u>	<u>2,109</u>
Total comprehensive income for the year	-	-	-	<u>2,109</u>	<u>2,109</u>
At 31 December 2016	<u>3,096</u>	<u>789</u>	<u>232</u>	<u>16,296</u>	<u>20,413</u>

The notes on pages 13 to 30 form an integral part of these financial statements.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

1 General information

Linread Limited (the "Company") is part of the Arconic Inc.'s Fastening Systems ('AFS') business unit within the Fastening Systems (AFS) business group.

The principal activity of the Company continues to be the manufacture and sale of a wide range of hot and cold forged parts, machined special fasteners and other precision components to the Aerospace industry.

The Company is incorporated in England and Wales. The Company's registered office is located in England.

The address of its registered office is:

26a Atlas Way
Sheffield
S4 7QQ
United Kingdom

These financial statements were authorised for issue by the Board on 24 July 2018.

2 Statement of compliance

The financial statements of Linread Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

3 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. The Company has adopted FRS 102 in these financial statements.

3.1 Basis of preparation of financial statements

These financial statements are prepared on a going concern basis, under the historical cost convention, as modified by certain financial assets and liabilities measured at fair value through profit or loss.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

3.2 Going concern

The financial position of the Company is shown in the financial statements on pages 9 to 30. The directors' review both the Company's and wider group's cost base and the future liquidity requirements on a regular basis. After making enquiries, the directors have an expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

The notes on pages 13 to 30 form an integral part of these financial statements.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.3 Exemptions for qualifying entities under FRS 102

The Company has taken advantage of the exemption, under FRS 102 paragraph 1.12(b), from preparing a statement of cash flows, on the basis that it is a qualifying entity and its ultimate parent company, Arconic Inc., includes the Company's cash flows in its own consolidated financial statements.

This information is included in the consolidated financial statements of Arconic Inc. as at 31 December 2017 which can be obtained from Arconic Inc. Corporate Office, 201 Isabella Street, Pittsburgh, PA 15212-5828, USA.

3.4 Related party transactions

The Company has taken advantage of the exemption, under FRS 102 from disclosing transactions with members of the same group that are wholly owned and key management personnel.

3.5 Foreign currency

(i) Functional and presentation currency

The Company's functional and presentation currency is the pound sterling.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions. At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined. Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and the loss account except when deferred in other comprehensive income as qualifying cash flow hedges. Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the profit and loss account within administrative expenses. All other foreign exchange gains and losses are presented in the profit and loss account within cost of goods sold.

3.6 Finance income and costs

(i) Interest income

Interest income is recognised using the effective interest rate method.

(ii) Finance costs

Finance costs are charged to the profit and loss account over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.7 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates and value added tax. The following criteria must also be met before turnover is recognised:

- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the amount of turnover can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

3.8 Employee benefits

The Company provides a range of benefits to employees, including annual bonus arrangements, paid holiday arrangements and a defined contribution pension plan.

(i) Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

(ii) Defined contribution pension plan

The Company operates a defined contribution pension plan for certain employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in 'Creditors: amounts falling due within one year' in the balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

(iii) Annual bonus plan

The Company operates a discretionary bonus plan for employees. An expense is recognised in the profit and loss account when the Company has a legal or constructive obligation to make payments under the plan as a result of past events and a reliable estimate of the obligation can be made.

(v) Share-based payments

Arconic Inc. group operates a number of equity-settled, share-based compensation plans. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed over the expected vesting period is determined by reference to the fair value of options granted, excluding the input of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. At each balance sheet date, the group revises its estimates of the number of options that are expected to vest. It recognises the impact of the revision to original estimates, if any, in the profit and loss account, with a corresponding adjustment to equity. The Company recognises an expense in the profit and loss account in a similar way based on those options granted to subsidiary employees, with a corresponding adjustment to equity.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.9 Impairment of non-current financial assets

At each balance sheet date non-current financial assets not carried at fair value are assessed to determine whether there is an indication that the asset may be impaired. If there is such an indication the recoverable amount of the asset is compared to the carrying amount of the asset.

The recoverable amount of the asset is the higher of the fair value less costs to sell and value in use. Value in use is defined as the present value of the future cash flows before interest and tax obtainable as a result of the asset's continued use. These cash flows are discounted using a pre-tax discount rate that represents the current market risk-free rate and the risks inherent in the asset. If the recoverable amount of the asset is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the profit and loss account, unless the asset has been revalued when the amount is recognised in other comprehensive income to the extent of any previously recognised revaluation. Thereafter any excess is recognised in profit or loss.

If an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised in prior periods. A reversal of an impairment loss is recognised in the profit and loss account.

3.10 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Inventories are recognised as an expense in the period in which the related turnover is recognised.

Cost is determined using the first-in, first-out (FIFO) method. Cost includes the purchase price, including taxes, duties, transport and handling directly attributable to bringing the inventory to its present location and condition. The cost of manufactured finished goods and work in progress includes design costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity).

At the end of each reporting period inventories are assessed for impairment. If an item of inventory is impaired, the identified inventory is reduced to its selling price less costs to complete and sell and an impairment charge is recognised in the profit and loss account. Where a reversal of the impairment is recognised the impairment charge is reversed, up to the original impairment loss, and is recognised as a credit in the profit and loss account.

3.11 Cash at bank and in hand

Cash at bank and in hand includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less. Bank overdrafts, when applicable, are shown within borrowings in current liabilities.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.12 Tangible assets

Tangible assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Cost includes the original purchase cost of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that economic benefits associated with the item will flow to the Company and the cost can be measured reliably.

Repairs and maintenance costs are expensed as incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method. The estimated useful lives and principal annual rates used for this purpose range as follows:

Buildings - 25 years

Plant and equipment - 4 to 33 years

Construction work in progress - Not depreciated

Land - Not depreciated

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

Tangible assets are derecognised on disposal or when no future economic benefits are expected. Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within the profit and loss account.

3.13 Intangible assets

Computer software is stated at cost less accumulated amortisation and accumulated impairment losses. Software is amortised over its estimated useful life of between three and five years, on a straight line basis. Where factors such as technological advancement or changes in market price indicate that residual value or useful life have changed, the residual value, useful life or amortisation rate is amended prospectively to reflect the new circumstances. The assets are reviewed for impairment if the above factors indicate that the carrying amount may be impaired.

3.14 Called up share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.15 Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Where relief is claimed against losses sustained by other companies in the group, this relief is charged to the Company by the donor company at the rate of £1 for every £1 of taxation not paid. Amounts payable for group relief are included in the taxation charge of the Company.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the Company can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Current or deferred taxation assets and liabilities are not discounted.

3.16 Provision for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the profit and loss account in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. When payments are made, they are charged to the provision carried in the balance sheet.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.17 Financial instruments

The Company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

(i) Financial assets

Basic financial assets, including trade and other debtors, amounts owed by group undertakings and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method. At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss. If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

(ii) Financial liabilities

Basic financial liabilities, including trade and other creditors and amounts owed to group undertakings, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as 'Creditors: amounts falling due within one year' if payment is due within one year or less. If not, they are presented as 'Creditors: amounts falling due after more than one year'. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

(iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

(iv) Derivatives

Derivative financial instruments can be a financial asset or a financial liability and are not basic financial instruments.

Derivatives, including forward foreign exchange contracts are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate.

The Company does not currently apply hedge accounting for foreign exchange derivatives.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

3.18 Leased assets

At inception the Company assesses agreements that transfer the right to use assets. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement.

(i) Finance leased assets

Leases of assets that transfer substantially all the risks and rewards incidental to ownership are classified as finance leases. Finance leases are capitalised at commencement of the lease as assets at the fair value of the leased asset or, if lower, the present value of the minimum lease payments calculated using the interest rate implicit in the lease. Where the implicit rate cannot be determined the Company's incremental borrowing rate is used. Incremental direct costs, incurred in negotiating and arranging the lease, are included in the cost of the asset. Assets are depreciated over the shorter of the lease term and the estimated useful life of the asset. Assets are assessed for impairment at each reporting date. The capital element of lease obligations is recorded as a liability on inception of the arrangement. Lease payments are apportioned between capital repayment and finance charge, using the effective interest rate method, to produce a constant rate of charge on the balance of the capital repayments outstanding.

(ii) Operating leased assets

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Payments under operating leases are charged to the profit and loss account on a straight-line basis over the period of the lease.

3.19 Dividends

Dividends are recognised as a liability in the period in which they are approved by the Company's shareholders. These amounts are recognised in the Statement of Changes in Equity.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

4 Critical accounting judgements and estimates

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives and tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on the technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 14 for the carrying amount of the tangible assets, and accounting policy 3.12 for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The Company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 16 for the net carrying amount of the debtors and associated impairment provision.

(iii) Inventory provisioning

The principal activity of the Company is the manufacture and sale of a wide range of hot and cold forged parts, machined special fasteners and other precision components to the Aerospace industry which are subject to changing customer requirements as a result of market conditions.

As a result of the aforementioned factors it is necessary to consider the recoverability of the cost of inventory and the associated provisioning required. When calculating the inventory provision, management considers the nature and condition of the inventory, as well as applying assumptions around anticipated saleability of finished goods and work in progress and future usage of raw materials. See note 15 for the net carrying amount of the inventory and associated provision.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

5 Turnover

The analysis of the Company's turnover for the year from continuing operations is as follows:

	2017 £ 000	2016 £ 000
Sale of goods	34,314	33,845
Sale of scrap	85	31
	<u>34,399</u>	<u>33,876</u>

The analysis of the Company's turnover by geographical market destination is provided below:

	2017 £ 000	2016 £ 000
United Kingdom	12,931	12,814
Rest of Europe	17,986	18,794
Rest of World	3,482	2,268
	<u>34,399</u>	<u>33,876</u>

6 Operating profit

Arrived at after charging/(crediting)

	2017 £ 000	2016 £ 000
Inventory recognised as an expense	30,324	29,882
Depreciation expense	1,014	933
Amortisation expense	145	91
Impairment loss of trade debtors	29	36
Impairment of inventories/(reversal)	152	(91)
Foreign exchange losses	204	1,010
Operating lease expense - other	526	521
(Profit)/loss on disposal of property, plant and equipment	<u>(5)</u>	<u>5</u>

7 Interest receivable and similar income

	2017 £ 000	2016 £ 000
Other finance income	<u>23</u>	<u>35</u>

8 Interest payable and similar expenses

	2017 £ 000	2016 £ 000
(Release)/losses on derivative financial instruments	<u>(555)</u>	<u>288</u>

The notes on pages 13 to 30 form an integral part of these financial statements.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

9 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	2017	2016
	£ 000	£ 000
Wages and salaries	9,519	9,388
Social security costs	1,158	1,096
Other pension costs	338	318
	<u>11,015</u>	<u>10,802</u>

The average monthly number of persons employed by the Company (including directors) during the year, analysed by category was as follows:

	2017	2016
	No.	No.
Production	290	295
Administration and support	32	31
	<u>322</u>	<u>326</u>

10 Directors' remuneration

The directors' remuneration for the year was as follows:

	2017	2016
	£ 000	£ 000
Remuneration	232	212
Company contributions paid to money purchase schemes	14	12

During the year the number of directors who were receiving benefits and share incentives was as follows:

	2017	2016
	No.	No.
Received or were entitled to receive shares under long term incentive schemes	1	1
Accruing benefits under money purchase pension scheme	2	2

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

In respect of the highest paid director:

	2017 £ 000	2016 £ 000
Remuneration	133	127
Company contributions to money purchase pension schemes	<u>5</u>	<u>5</u>

11 Auditors' remuneration

	2017 £ 000	2016 £ 000
Audit of the financial statements	<u>34</u>	<u>34</u>

12 Tax on profit on ordinary activities

Tax charged/(credited) in the profit and loss account

	2017 £ 000	2016 £ 000
Current taxation		
UK corporation tax	443	421
UK corporation tax adjustment to prior periods	<u>(154)</u>	<u>(10)</u>
	<u>289</u>	<u>411</u>
Deferred taxation		
Arising from origination and reversal of timing differences	<u>222</u>	<u>6</u>
Tax expense in the income statement	<u>511</u>	<u>417</u>

The tax on profit on ordinary activities before taxation for the year is higher than the standard rate of corporation tax in the UK (2016 - the same as the standard rate of corporation tax in the UK) of 19.25% (2016 - 20%).

The differences are reconciled below:

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

	2017 £ 000	2016 £ 000
Profit on ordinary activities before taxation	<u>3,347</u>	<u>2,526</u>
Corporation tax at standard rate	644	505
Effect of expense not deductible in determining taxable profit (tax loss)	1	9
Deferred tax expense (credit) relating to changes in tax rates or laws	(23)	(9)
Increase (decrease) in UK and foreign current tax from unrecognised temporary difference from a prior period	-	(78)
Deferred tax expense (credit) from unrecognised temporary difference from a prior period	43	-
Increase (decrease) in UK and foreign current tax from adjustment for prior periods	<u>(154)</u>	<u>(10)</u>
Total tax charge	<u>511</u>	<u>417</u>

Deferred tax

Deferred tax assets and liabilities

	Asset £ 000	Liability £ 000
2017		
Accelerated capital allowances	-	211
Short term differences	<u>11</u>	<u>-</u>
	<u>11</u>	<u>211</u>
2016		Liability £ 000
Accelerated capital allowances		25
Short term differences		<u>-</u>
		<u>25</u>

The Finance Act 2016 which was substantially enacted on 6 September 2016 included legislation to reduce the main rate of corporation tax to 19% from 1 April 2017 and to 17% from 1 April 2020.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

13 Intangible assets

	Software £ 000	Total £ 000
Cost		
At 1 January 2017	1,142	1,142
Transfers	<u>227</u>	<u>227</u>
At 31 December 2017	<u>1,369</u>	<u>1,369</u>
Accumulated Amortisation		
At 1 January 2017	274	274
Amortisation charge	<u>145</u>	<u>145</u>
At 31 December 2017	<u>419</u>	<u>419</u>
Carrying amount		
At 31 December 2017	<u>950</u>	<u>950</u>
At 31 December 2016	<u>868</u>	<u>868</u>

The software intangible has a remaining amortisation period of 9 years (2016: 10 years).

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

14 Tangible assets

	Land and buildings £ 000	Plant and equipment £ 000	Construction in progress £ 000	Total £ 000
Cost				
At 1 January 2017	1,601	15,635	534	17,770
Additions	-	-	1,914	1,914
Disposals	(11)	(964)	(5)	(980)
Transfers	-	1,734	(1,961)	(227)
At 31 December 2017	<u>1,590</u>	<u>16,405</u>	<u>482</u>	<u>18,477</u>
Accumulated Depreciation				
At 1 January 2017	373	9,479	-	9,852
Charge for the year	152	862	-	1,014
Eliminated on disposal	-	(953)	-	(953)
At 31 December 2017	<u>525</u>	<u>9,388</u>	<u>-</u>	<u>9,913</u>
Carrying amount				
At 31 December 2017	<u>1,065</u>	<u>7,017</u>	<u>482</u>	<u>8,564</u>
At 31 December 2016	<u>1,228</u>	<u>6,156</u>	<u>534</u>	<u>7,918</u>

15 Inventories

	2017 £ 000	2016 £ 000
Raw materials and consumables	1,853	1,441
Work in progress	3,534	3,814
Finished goods and goods for resale	<u>2,450</u>	<u>1,859</u>
	<u>7,837</u>	<u>7,114</u>

Inventories are stated after provisions for impairment of £2,894,000 (2016: £2,364,000).

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

16 Debtors

	2017 £ 000	2016 £ 000
Trade debtors	2,226	1,907
Amounts owed by group undertakings	9,147	15,445
Prepayments and accrued income	<u>36</u>	<u>256</u>
Total current trade and other debtors	<u>11,409</u>	<u>17,608</u>

Trade debtors are stated after provisions for impairment of £22,000 (2016: £51,000).

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

17 Creditors: Amounts falling due within one year

	2017 £ 000	2016 £ 000
Due within one year		
Trade creditors	6,723	5,945
Amounts owed to group undertakings	644	1,439
Amounts owed to group undertakings - group relief	1,401	3,342
Other taxation and social security	312	260
Other payables	117	128
Derivative financial instruments	-	555
Accruals and deferred income	<u>881</u>	<u>214</u>
	<u>10,078</u>	<u>11,883</u>

18 Provisions for liabilities

	Deferred tax £ 000	Dilapidations £ 000	Total £ 000
At 1 January 2017	(22)	1,315	1,293
Increase (decrease) in existing provisions	<u>222</u>	<u>-</u>	<u>222</u>
At 31 December 2017	<u>200</u>	<u>1,315</u>	<u>1,515</u>

Costs provided relating to dilapidation costs are expected to be utilised over the remaining period of the lease term.

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

19 Pension and other schemes

Money purchase scheme

The Company operates a money purchase scheme. The contributions to this defined contribution plan charged to the profit and loss account in 2017 amounted to £338,000 (2016: £318,000).

20 Called up share capital

Allotted, called up and fully paid shares

	2017		2016	
	No. 000	£ 000	No. 000	£ 000
Ordinary share of £0.25 each	<u>12,384</u>	<u>3,096</u>	<u>12,384</u>	<u>3,096</u>

21 Obligations under leases and hire purchase contracts

Operating leases

The total of future minimum lease payments is as follows:

	2017	2016
	£ 000	£ 000
Not later than one year	447	447
Later than one year and not later than five years	1,631	1,684
Later than five years	<u>957</u>	<u>1,553</u>
	<u>3,035</u>	<u>3,684</u>

22 Dividends

Final dividends paid

	2017	2016
	£ 000	£ 000
Final dividend of £0.48 (2016 - £Nil) per each ordinary share	<u>6,000</u>	<u>-</u>

23 Commitments

Capital commitments

The total amount contracted for but not provided in the financial statements was £96,000 (2016: - £579,000).

Linread Limited

Notes to the Financial Statements for the Year Ended 31 December 2017

24 Related party transactions

The Company is a wholly-owned subsidiary of Arconic Inc. and is included in the consolidated financial statements of Arconic Inc., which are publicly available. Consequently, in accordance with the exemption afforded by Financial Reporting Standard No 102, there is no disclosure in these financial statements of transactions with entities where 100% of the Company's voting rights are controlled within the Arconic Inc. group.

25 Financial instruments

Categorisation of financial instruments

	2017	2016
	£ 000	£ 000
Financial assets that are debt instruments measured at amortised cost	11,373	17,352
Financial liabilities measured at fair value through profit or loss	-	555
Financial liabilities measured at amortised cost	<u>8,365</u>	<u>7,726</u>

26 Parent and ultimate parent undertaking and controlling party

The Company's immediate parent undertaking is Arconic Global Fasteners & Rings Limited, incorporated in England and Wales.

Arconic Inc., forms the largest and smallest group in which the results of the Company are consolidated and is the ultimate controlling party.

The consolidated financial statements are available upon request from Arconic Corporate Office, 201 Isabella Street, Pittsburgh, PA 15212-5828, USA