WIGAN RUGBY LEAGUE CLUB LIMITED STRATEGIC REPORT, REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2020

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COMPANY INFORMATION for the Year Ended 30 November 2020

DIRECTORS: I F Lenagan W Higham

W Higham K J Radlinski M.B.E

Dr C Brookes
D J Moore
D C Eales

SECRETARY: D J Moore

REGISTERED OFFICE: Robin Park Arena

Loire Drive Wigan Lancashire WN5 0UH

REGISTERED NUMBER: 00174692 (England and Wales)

AUDITORS: Fairhurst

Statutory Auditors Chartered Accountants Douglas Bank House

Wigan Lane
Wigan
Lancashire

Lancashire WN1 2TB

BANKERS: Barclays Bank PLC

1st Floor

3 Hardman Street Spinningfields Manchester M3 3HF

SOLICITORS: Brabners LLP

55 King Street Manchester M2 4LQ

WIGAN RUGBY LEAGUE CLUB LIMITED (REG NO: 00174692)

STRATEGIC REPORT for the Year Ended 30 November 2020

The directors present their strategic report for the year ended 30 November 2020.

REVIEW OF BUSINESS

The company reported an operating loss of £443k (2019: £885k) for the year. The results for the year were significantly impacted by the COVID-19 pandemic.

- Overall turnover reduced by 28.3% to £4.461m (2019: £6.221m). The composition of turnover during 2020 has changed significantly from previous years as a result of the COVID-19 pandemic.

Revenue category	2020 (%)	2019 (%)
Matchday	9	34
Broadcasting & prize money	34	32
Sponsorship	14	13
Retail	12	12
Other	31	9
Total	100	100

Other income in 2020 includes donations from season ticket holders for the unexpired value of their 2020 season ticket. Over 75% of season ticket holders donated the unexpired portion of their season ticket, which is a superb and humbling show of support for the club. The Board would like to place on record their thanks to those supporters who were able to donate their season ticket. Their generosity was commemorated with an exclusive "Fan Wall" located in the Club's training facility with the names of every season ticket holder who donated serving as a reminder to current and future players and coaches.

- Salary costs reduced by 7.00% to £4.437m (2019: £4.771m) following a steady period of increase in wage costs. This was achieved through a combination of planned budget cuts and enforced temporary salary reductions during the lockdown period. Again the Board would like to place on record their thanks to the playing and non-playing staff for their understanding and acceptance of the situation to allow the club to navigate through the impact of COVID-19.

The Board committed to a review of the Company's financial outlook following the unsustainable operating loss incurred in the year ended November 2018. The significantly improved operating performance in the year to November 2019 reflected the first stage of that review, and the Board's defined goal is to return to at least a break-even position year on year. The company was on track to achieve a break-even position in the year to November 2020 before the pervasive impact on revenues of COVID-19. Nevertheless, the Board are pleased that the company has achieved an improved year on year financial performance in 2020.

Due to the continuing impact of COVID-19 on match day revenues in early 2021, and the reduced availability of the Job Retention Scheme, the Company will be unable to achieve a break even performance in 2021. The Board expect to budget for a break even position in 2022 should matchday attendances return to the levels before the pandemic.

The Company has utilised the loan funding made available to professional Rugby League by the UK Government Department for Culture, Media and Sport in response to the Covid-19 pandemic. The company has taken a loan of £980,000 in August 2020. Further loan funding will be available during 2021 and the Company will take advantage to the extent necessary to maintain cash flow. The terms of the loan are favourable, with repayments not expected to commence until 2023. The Board are confident that the repayment terms and interest payments will be able to be managed in the future without a material impact on the resources of the Rugby League team.

The COVID-19 pandemic also had a significant impact on the pitch, with a 5 month break between March and August and a reduced and compressed Regular Season as a result. Despite the unprecedented challenges the Men's First Team won the League Leaders Shield for the first time since 2012, before falling agonizingly short in the Grand Final against St Helens in a close match which became an instant classic.

STRATEGIC REPORT for the Year Ended 30 November 2020

REVIEW OF BUSINESS - continued

The 2020 season was the final playing season of club captain Sean O'Loughlin's long and storied career, and the tributes paid to him from inside and outside the sport show how respected Sean is as both a player and a person. The Board are delighted that Sean will remain with the Club within the coaching structure for the 2021 season and beyond.

The Club's Academy team and Women's team both had their respective seasons cancelled due to the pandemic. The Club looks forward to the resumption of competition in 2021 and would like to thank the partners of both teams for their continued support through the pandemic.

The last 18 months have been unprecedented, challenging and immensely stressful to the club and all stakeholders. The Board would like to place on record their thanks to the employees, commercial partners and supporters of the club for their continued support during this period which has allowed the club to continue operating during 2020, and to provide the opportunity to maintain a competitive squad in 2021.

The Board has taken steps to take advantage of the available financial support from government and to secure sufficient investment and funding from shareholders to give the Company the best chance to be able to continue to progress with the joint strategies of successful rugby league performance and financial sustainability once there is a return to matchday attendances.

KEY PERFORMANCE INDICATORS

Key performance indicators are used by the directors to measure and evaluate the Company's performance and to monitor its various activities. The principal key performance indicators employed in the Company are:-

	2020 £m	2019 £m
Turnover	4.5	6.2
Staff costs	(4.4)	(4.8)
Earnings before interest, taxation, depreciation, amortisation, impairment and profit on sales of players registrations	(0.4)	(1.0)
registrations	(0.4)	(1.0)
Operating loss	(0.4)	(0.9)
Profit on sales of players' registrations	0.1	0.2
Net loss after taxation	(0.5)	(0.9)
Level of external debt	(1.1)	(0,.6)
Average league attendance	2020 Numbers 12,222	2019 Numbers 11,432
Final league position	1 st	2nd
Play off position (Grand Final)	2nd	3rd
Challenge Cup	Semi finals	Sixth round

In addition there are various non-financial KPI's which the Board consider to be important in the development of the Club; especially participation in the community, encouraging young, old and disadvantaged people to engage in a variety of activities.

WIGAN RUGBY LEAGUE CLUB LIMITED (REG NO: 00174692)

STRATEGIC REPORT for the Year Ended 30 November 2020

PRINCIPAL RISKS AND UNCERTAINTIES

The Board are responsible for continually assessing the risks applicable to the business. Material risks and uncertainties by a combination of their scale and likelihood are as follows:

- As mentioned in the Strategic Review, all match day revenues of the club have been pervasively impacted by the COVID-19 pandemic. The 2021 season has continued to be affected by mandatory crowd restrictions, with 3 Super League matches played behind closed doors and a further 3 being played with capacity restrictions before returning to unrestricted capacities from 19th July 2021 onwards. These restrictions will materially affect the club's financial performance in 2021 as well. However, the club is well positioned to secure additional funding to ensure liquidity and cash flow are maintained in this event.
- Like all Super League clubs, the Company is reliant upon British Sky Broadcasting Group PLC ("Sky") for a material part of its income. The recently renewed broadcasting rights for Super League, including the level of income, are guaranteed until the end of the 2023 Super League season in November 2023.
- In respect of other significant aspects of revenue recognition the Company faces the risks and uncertainties inherent in all businesses engaged in professional sport, where financial outcome is directly linked to a team's on-field performance and the level of salaries paid to the players, coaching staff and management, albeit restricted by Salary Cap commitments.

ON BEHALF OF THE BOARD:

D J Moore - Director

Date:26 ... August ... 2021.

REPORT OF THE DIRECTORS for the Year Ended 30 November 2020

The directors present their report with the financial statements of the company for the year ended 30 November 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of a professional Rugby League club, known as Wigan Warriors.

RESULTS AND DIVIDENDS

The results for the year and financial position of the Company are as shown in the annexed financial statements. The Company made an operating loss for the year of £443k (2019 - £885k). After deducting interest payable and similar charges, the Company's loss for the year after taxation was £460k (2019 - £911k). This amount is to be transferred to reserves and no dividend can be paid (2019 - £nil).

DIRECTORS

The directors shown below have held office during the whole of the period from 1 December 2019 to the date of this report.

I F Lenagan W Higham K J Radlinski M.B.E Dr C Brookes D J Moore

Other changes in directors holding office are as follows:

D C Eales - appointed 21 September 2020

GOING CONCERN

The Company has reduced the level of operating losses in the year through various cost cutting measures and a review of operations as referred to in the Strategic Report on pages 2 and 3.

The Company has been affected by the COVID-19 pandemic as detailed in the Review of Business and the Principal Risks and Uncertainties in the Strategic Report. Through maximising usage of the available appropriate financial support from government, and through investment from the parent company, the Company has been and will be able to maintain liquidity and cash flow during this period.

After making enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. This includes the offer of continued financial support from the directors/shareholders of the parent company, Lenagan Investments Limited. On this basis, along with recent trading results and forecasts, the directors consider it appropriate to prepare the financial statements on the going concern basis.

REPORT OF THE DIRECTORS for the Year Ended 30 November 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

D J Moore - Director

Date: ...26 4 August ... 2021 ...

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF WIGAN RUGBY LEAGUE CLUB LIMITED

Opinion

We have audited the financial statements of Wigan Rugby League Club Limited (the 'company') for the year ended 30 November 2020 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Statement of Cash Flows, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2020 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw your attention to note 2 in the financial statements, which details the measures that have been taken to alleviate the operating losses and address the working capital requirements of the company in 2020/21 and 2021/22. Whilst the directors believe the company has adequate resources to continue in operational existence for the foreseeable future, it remains reliant upon the continued financial support of its parent company, Lenagan Investments Limited and also on loans and grants provided by Government in response to the COVID-19 pandemic. The existence of operating losses, working capital requirements and reliance upon these loans and grants indicate that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF WIGAN RUGBY LEAGUE CLUB LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page eight, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John B S Fairhurst BA(Hons) FCA (Senior Statutory Auditor)

for and on behalf of Fairhurst

Statutory Auditors Chartered Accountants Douglas Bank House Wigan Lane

Wigan

Lancashire WN1 2TB

STATEMENT OF COMPREHENSIVE INCOME for the Year Ended 30 November 2020

	Notes	2020 £	2019 £
TURNOVER		4,460,653	6,221,275
Cost of sales		841,126	_1,433,887
GROSS PROFIT		3,619,527	4,787,388
Administrative expenses		5,895,938	6,207,304
		(2,276,411)	(1,419,916)
Other operating income		1,833,816	534,453
OPERATING LOSS		(442,595)	(885,463)
Interest payable and similar expenses	5	17,904	25,362
LOSS BEFORE TAXATION	6	(460,499)	(910,825)
Tax on loss	7		
LOSS FOR THE FINANCIAL YEA	R	(460,499)	(910,825)
OTHER COMPREHENSIVE INCO	OME	.	
TOTAL COMPREHENSIVE INCO FOR THE YEAR	ME	(460,499)	(910,825)

WIGAN RUGBY LEAGUE CLUB LIMITED (REGISTERED NUMBER: 00174692)

STATEMENT OF FINANCIAL POSITION 30 November 2020

		202	0	201	9
	Notes	£	£	£	£
FIXED ASSETS	0		60.500		54.022
Intangible assets Tangible assets	8 9		60,589		54,833
Investments	10		2,300,562		2,324,901
investments	10				
			2,361,152		2,379,735
CURRENT ASSETS					
Stocks	11	144,507		239,837	
Debtors	12	1,424,231		752,742	
Cash at bank and in hand		40,050		123,478	
		1,608,788		1,116,057	
CREDITORS		, ,		, ,	
Amounts falling due within one year	13	8,869,699		8,915,052	
NET CURRENT LIABILITIES			(7,260,911)		<u>(7,798,995</u>)
TOTAL ASSETS LESS CURRENT			(4.000.750)		(5.410.040)
LIABILITIES			(4,899,759)		(5,419,260)
CREDITORS					
Amounts falling due after more than one	4.4		000 000		
year	14		980,000		
NET LIABILITIES		•	(5,879,759)		(5,419,260)
CAPITAL AND RESERVES					
Called up share capital	18		128,000		128,000
Revaluation reserve	19		1,363,618		1,363,618
Retained earnings	19		<u>(7,371,377</u>)		<u>(6,910,878</u>)
SHAREHOLDERS' FUNDS			(5,879,759)		(5,419,260)

D. I. Moore - Director

STATEMENT OF CHANGES IN EQUITY for the Year Ended 30 November 2020

	Called up share capital £	Retained earnings	Revaluation reserve	Total equity £
Balance at 1 December 2018	128,000	(6,000,053)	1,363,618	(4,508,435)
Changes in equity Total comprehensive income Balance at 30 November 2019		(910,825) (6,910,878)	1,363,618	(910,825) (5,419,260)
Changes in equity Total comprehensive income		(460,499)		(460,499)
Balance at 30 November 2020	128,000	(7,371,377)	1,363,618	(5,879,759)

STATEMENT OF CASH FLOWS for the Year Ended 30 November 2020

	•	2020	2019
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	(821,598)	(673,508)
Interest paid		(17,904)	(25,362)
Net cash from operating activities		(839,502)	<u>(698,870</u>)
Cash flows from investing activities			
Purchase of intangible fixed assets		(37,450)	(73,500)
Purchase of tangible fixed assets		(57,277)	(70,808)
Sale of intangible fixed assets		60,000	200,000
Sale of tangible fixed assets		<u>2,589</u>	6,333
Net cash from investing activities		(32,138)	62,025
Cash flows from financing activities			
New loans in year		980,000	-
Amounts received from parent company		3,070,000	1,152,250
Amounts repaid to parent company		(2,729,732)	(584,534)
Amounts repaid by related undertakings		94,444	2,000
Amounts paid to related undertakings		(40,000)	
Net cash from financing activities		1,374,712	569,716
Increase/(decrease) in cash and cash equ Cash and cash equivalents at beginning of		503,072	(67,129)
year	2	(630,693)	(563,564)
			.
Cash and cash equivalents at end of year	2	(127,621)	(630,693)

NOTES TO THE STATEMENT OF CASH FLOWS for the Year Ended 30 November 2020

1. RECONCILIATION OF LOSS BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

0.12.4.1.10.1.10	2020	2019
	£	£
Loss before taxation	(460,499)	(910,825)
Depreciation charges	81,616	72,458
(Profit)/loss on disposal of fixed assets	(2,589)	68,959
Amortisation of intangible fixed assets	31,694	20,882
Loss/(profit) on intangible asset sales	(60,000)	(192,246)
Finance costs	17,904	25,362
	(391,874)	(915,410)
Decrease in stocks	95,330	4,534
(Increase)/decrease in trade and other debtors	(725,933)	333,792
Increase/(decrease) in trade and other creditors	200,879	(96,424)
Cash generated from operations	<u>(821,598</u>)	(673,508)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

Voor	andad	30	November	2020
rear	enaea	.111	Novemner	ZUZU

Cash and cash equivalents Bank overdrafts	30/11/20 £ 40,050 (167,671)	1/12/19 £ 123,478 (754,171)
	(127,621)	<u>(630,693</u>)
Year ended 30 November 2019	30/11/19 £	1/12/18 £
Cash and cash equivalents Bank overdrafts	123,478 (754,171)	187,831 (751,395)
	(630,693)	(563,564)

NOTES TO THE STATEMENT OF CASH FLOWS for the Year Ended 30 November 2020

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1/12/19 £	Cash flow £	At 30/11/20 £
Net cash	100 470	(02.420)	40.050
Cash at bank and in hand Bank overdrafts	123,478 <u>(754,171</u>)	(83,428) <u>586,500</u>	40,050 (167,671)
	(630,693)	503,072	(127,621)
Debt			
Debts falling due after 1 year		(980,000)	<u>(980,000</u>)
		(980,000)	(980,000)
Total	(630,693)	(476,928)	(1,107,621)

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 30 November 2020

1. STATUTORY INFORMATION

Wigan Rugby League Club Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

The company has reported an operating loss for the year of £443k and has net liabilities of £5,880k.

The company remains reliant upon the continued financial support of its parent company, Lenagan Investments Limited, which has provided loan monies, amounting to £6,186k, included within current liabilities. However, whilst these loans are technically repayable on demand, written assurances have been given that these monies will not become repayable within the foreseeable future.

The following decisions and actions have been taken by the directors to manage the working capital requirements of the company:

Profit and loss and cashflow forecasts have been prepared for 2020/21 and 2021/22, which indicate that, whilst operating losses may continue, working capital requirements will be met by existing bank overdraft facilities, additional loan funding from the parent company, Lenagan Investments Limited, funds under the control of Mr I F Lenagan and his immediate family and also on loans and grants provided by Government in response to the COVID-19 pandemic.

On this basis, the directors believe the company has adequate resources to continue in operational existence for the foreseeable future and that it is therefore appropriate to prepare the financial statements on the going concern basis.

The financial statements include the results of the company's principal activity described in the Report of the Directors, which is continuing.

Turnover

Turnover represents income receivable from the Company's principal activity of operating a professional rugby league club and is net of Value Added Tax. Match day revenue is recognised over the period of the rugby league season as games are played. Sponsorship and similar commercial income is recognised over the duration of the respective contracts. The fixed element of broadcasting revenues is recognised over the duration of the rugby league season whilst facility fees for live coverage or highlights are recognised as games are played.

Player registrations

Transfer fees for player registrations are capitalised as intangible fixed assets and are amortised on a straight line basis over the period of the respective players' contracts.

Transfer fees receivable are included in profit or loss in the period to which they relate.

Player registrations are assessed on an annual basis and impairment losses arising are charged to profit or loss in the period in which they arise. Any surpluses arising are not accounted for.

Intangible assets

Intangible assets comprising trademarks are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Trademarks are being amortised evenly over their estimated useful life of 10 years.

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Tangible fixed assets are stated at cost or valuation less depreciation and impairment. Depreciation of tangible fixed assets has been calculated so as to write off the cost or revalued amount less estimated residual value of each asset over its estimated useful life as follows:

Freehold property
Long leasehold property
Improvements to leasehold property
Fixtures and fittings
Computer equipment

- 2% per annum on straight line basis
- 2% per annum on straight line basis
- 4% - 20% per annum on straight line basis
- 20% per annum on straight line basis
- 33% per annum on straight line basis

Depreciation on freehold property

It is the company's policy to provide depreciation on freehold property on a straight line basis of 2%. However the directors consider the life of this asset and its residual value is such that depreciation in the current year would be immaterial, and hence no depreciation has been charged.

Impairment of tangible fixed assets

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the recoverable amount is lower, the carrying amount of the asset is reduced to its recoverable amount and an impairment loss is recognised immediately in the profit or loss.

If an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but not to exceed the amount that would have been determined had no impairment loss been recognised for the asset in prior periods. A reversal of an impairment loss is recognised immediately in the profit or loss.

Government income

The company has claimed grant monies from HMRC as part of the Government furlough scheme. This is recognised in the period to which it relates.

Stocks

Stocks are measured at the lower of cost and selling price. Cost is measured at the most recent purchase price and other costs incurred in bringing the stocks to their present location and condition.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the statement of financial position date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

2. ACCOUNTING POLICIES - continued

Leases

Rentals payable under operating leases are charged to the profit or loss on a straight-line basis over the lease term. The aggregate benefit of lease incentives are recognised as a reduction to the expense recognised over the lease term on a straight line basis.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Employee benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Short term employee benefits are recognised as an expense in the period in which they are incurred.

Financial instruments

Short term financial assets, including trade debtors are measured at transaction price less any impairment.

Short term financial liabilities, including trade creditors, are measured at transaction price. Group loans and associated undertaking loans (being repayable on demand) are measured at the undiscounted amount due.

Financial assets and liabilities payable after one year are initially measured at fair value and are measured subsequently at amortised cost using the effective interest rate method.

Fixed asset investments

Fixed asset investments are stated at cost less impairment.

3. JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The items in the financial statements where these judgements and estimates have been made include:

(a) Impairment of freehold property

The carrying amount of the company's assets are reviewed annually to determine whether there is any indication of impairment. During the course of this review the Directors have concluded that the carrying value of the company's freehold property has not been impaired.

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

4. EMPLOYEES AND DIRECTORS

5.

Wages and salaries Social security costs Pension costs	2020 £ 4,034,754 338,184 64,203	2019 £ 4,309,047 407,429 54,551
	4,437,141	4,771,027
The average monthly number of employees during the year was as follows:	2020	2019
Playing and coaching staff Administration	75 38	71 28
	<u>113</u>	99
Directors' remuneration Directors' pension contributions to money purchase schemes	2020 £ 111,060 3,814	2019 £ 108,233 3,646
The number of directors to whom retirement benefits were accruing was as follow	ws:	
Money purchase schemes	2	2
In addition Director, Dr Chris Brookes invoiced for his services as Club doctor.		
INTEREST PAYABLE AND SIMILAR EXPENSES	2020	2019
Bank interest Loan interest Other interest	£ 16,150 1,726 	£ 24,743 619
	17,904	25,362

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

6. LOSS BEFORE TAXATION

The loss before tax is stated after charging/(crediting):

	2020	2019
	£	£
Depreciation - owned assets	81,616	72,458
Profit on player transfers	(60,000)	(192,246)
(Profit)/loss on disposal of tangible fixed assets	(2,589)	68,959
Player registration fees amortisation	31,591	20,882
Foreign exchange differences	-	319
Stadium rental costs	75,864	241,818
Auditor's remuneration - audit fees	10,000	11,500
- taxation	5,475	5,295
Loan fees received	(64,726)	(85,332)

7. TAXATION

Analysis of the tax charge

No liability to UK corporation tax arose for the year ended 30 November 2020 nor for the year ended 30 November 2019.

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2020	2019
Loss before tax	£ (460,499)	£ (910,825)
Loss multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	(87,495)	(173,057)
Effects of:		
Expenses not deductible for tax purposes	10,051	5,715
Income not taxable for tax purposes	(137,273)	(21,330)
Adjustments to tax charge in respect of previous periods	•	(794)
Other permanent differences	4	4
Chargeable gains/(losses)	126,157	(229,471)
Adjust closing deferred tax to average rate of 19%	-	288,325
Adjust opening deferred tax to average rate of 19%	-	(244,311)
Remeasurement of deferred tax for changes in tax rates	(288,325)	-
Deferred tax not recognised	376,881	374,919
Total tax charge	-	·

A deferred tax asset of £2,827,647 (2019 - £2,372,016) has not been provided within the financial statements, due to the uncertainty of when or if the asset will crystallise.

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

8. INTANGIBLE FIXED ASSETS

9.

INTANGIBEET BEEF ASI	31.15		Player registration fees £	Trade marks £	Totals £
COST					
At 1 December 2019			101,033	-	101,033
Additions		•	31,275	6,175	37,450
At 30 November 2020			132,308	6,175	138,483
AMORTISATION					
At 1 December 2019			46,200	-	46,200
Amortisation for year			31,591	103	31,694
At 30 November 2020			77,791	103	77,894
NET BOOK VALUE					
At 30 November 2020			<u>54,517</u>	6,072	60,589
At 30 November 2019			54,833	_	54,833
TANGIBLE FIXED ASSE	Freehold property	Improvements to leasehold property £	Fixtures and fittings £	Computer equipment	Totals £
COST OR VALUATION	-	-		_	
At 1 December 2019	2,200,000	26,568	297,983	232,156	2,756,707
Additions	· · ·	, -	51,985	5,292	57,277
Reclassification		(19,988)	19,988		
At 30 November 2020	2,200,000	6,580	369,956	237,448	2,813,984
DEPRECIATION					
At 1 December 2019	-	16,421	213,599	201,786	431,806
Charge for year	-	1,360	56,422	23,834	81,616
Reclassification		(12,493)	12,493		
At 30 November 2020	<u> </u>	5,288	282,514	225,620	513,422
NET BOOK VALUE					
At 30 November 2020	2,200,000	1,292	87,442	11,828	2,300,562
At 30 November 2019	2,200,000	10,147	84,384	30,370	2,324,901

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

9. TANGIBLE FIXED ASSETS - continued

Cost or valuation at 30 November 2020 is represented by:

		Improvements			
	Freehold property	to leasehold property	Fixtures and fittings	Computer equipment	Totals
	£	£	£	£	£
Valuation in 2010	505,671	-	-	-	505,671
Valuation in 2011	300,000	-	-	-	300,000
Valuation in 2016	2,100,000	-	-	-	2,100,000
Valuation in 2018	(1,400,000)	-	-	•	(1,400,000)
Cost	694,329	6,580	369,956	237,448	1,308,313
	2,200,000	6,580	369,956	237,448	2,813,984

If freehold property had not been revalued it would have been included at the following historical cost:

Cost	2020 £ 694,329	2019 £ 694,329
Aggregate depreciation	219,223	205,336
Value of land in freehold land and buildings	488,993	488,993

Freehold property, being the training facilities at Edge Hall Road, Orrell, was valued on an open market basis on 30 September 2016 by Parkinson Property Consultants Ltd at £3.6million, although there are certain caveats and restrictions which may affect the valuation, should any sale occur.

The Directors consider the estimated fair market value of £2.2 million as reasonable, as at 30 November 2020.

10. FIXED ASSET INVESTMENTS

	Participating interests £
COST	
At 1 December 2019	
and 30 November 2020	1
NET BOOK VALUE	
At 30 November 2020	1
At 30 November 2019	1

The company holds 1 £1 ordinary share in Super League (Europe) Limited which represents 8.3% of the issued share capital. The financial statements of Super League (Europe) Ltd disclose that its activities are to act as agents of each participating club in the promotion of Rugby League. The company receives a distribution each year from Super League (Europe) Limited based on the results of that company for the year, and that income is included within turnover.

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

11.	STOCKS		
		2020	2019
	Goods for resale	£ 144,507	£ 239,837
12.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	•	
		2020	2019
		£	£
	Trade debtors	709,084	417,592
	Other debtors Accrued income	132,959 480,392	186,985 1,457
	Prepayments	101,796	146,708
	· · · · · · · · · · · · · · · · · · ·		
		1,424,231	752,742
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
15.	CREDITORS: AMOUNTS PAUDING DUE WITHIN ONE TEAK	2020	2019
		£	£
	Bank loans and overdrafts (see note 15)	167,671	754,171
	Trade creditors	639,887	835,910
	Social security and other taxes	498,042	237,638
	Other creditors	108,227	6,726
	Amounts owed to group undertakings	6,185,551 745,885	5,845,283 1,139,001
	Deferred income Accrued expenses	524,436	96,323
	Active expenses		
	•	8,869,699	8,915,052
14.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE	YEAR	
		2020	2019
		£	£
	Other loans (see note 15)	980,000	-
15.	LOANS		
	An analysis of the maturity of loans is given below:	***	2010
	·	2020	2019
	Amounts falling due within one year or on demand:	£	£
	Bank overdrafts	167,671	754,171
			
	Amounts falling due between two and five years:		
	Other loans	289,596	
	Amounts falling due in more than five years:		
	·		
	Repayable by instalments	(00.404	
	Other loans	690,404	

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

16. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases	s fall due as follows:	
	2020	2019
	£	£
Within one year	.	17,000
Between one and five years		51,000
	<u>-</u> _	68,000

17. SECURED DEBTS

The following secured debts are included within creditors:

	2020 £	2019
Bank overdrafts Amounts owed to parent company	167,671 <u>6,185,551</u>	754,171 5,845,283
	6,353,222	6,599,454

Banking facilities are reviewed periodically and repayable on demand, subject to such reviews. Barclays Bank PLC has a fixed and floating charge over the assets of the Company. Mr I F Lenagan, a Director of the Company, has provided personal guarantees to the Bank on behalf of the Company.

The loan from the parent company is secured by a debenture, has no fixed repayment date and any interest accruing for the period has been waived.

18. CALLED UP SHARE CAPITAL

	Allotted, iss	ued and fully paid:			
	Number:	Class:	Nominal value:	2020 £	2019 £
	128,000	Ordinary	£1	128,000	128,000
19.	RESERVES	S			
			Retained	Revaluation	
			earnings	reserve	Totals
			£	£	£
	At 1 Decemb	per 2019	(6,910,878)	1,363,618	(5,547,260)
	Deficit for th	ne year	(460,499)		(460,499)
	At 30 Novem	nber 2020	(7,371,377)	1,363,618	(6,007,759)

Retained earnings includes all current and prior retained profits and losses.

The revaluation reserve relates to the freehold property.

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 30 November 2020

20. PENSION COMMITMENTS

The company operates a defined contribution pension scheme in respect of certain staff members. The scheme is managed by independent fund managers and its assets/liabilities are held separately from that of the company.

The pension charge represents the amount paid by the company and amounted to £64,203 (2019 - £54,551). There was £8,194 (2019 - £9,650) of outstanding contributions to the fund as at the year end.

21. ULTIMATE PARENT COMPANY

The company is an 89% owned subsidiary of Lenagan Investments Limited, a company under the control of Mr I F Lenagan and his immediate family.

22. RELATED PARTY DISCLOSURES

Loans from group undertakings

During the year the Company had loan transactions with Lenagan Investments Limited as follows: loans received of £3,070,000 (2019 - £1,152,250) and repaid of £2,681,272 (2019 - £527,600). The company also recharged certain expenses totalling £48,460 (2019 - £56,934). At 30 November 2020 an amount of £6,185,551 (2019 - £5,845,283) was owed to Lenagan Investments Limited..

Loans to/(from) associated undertakings

During the year the Company had loan transactions with associated companies as follows: loans paid of £40,000 and repaid of £94,444. At 30 November 2020 there is an amount of £127,878 (2019 - £182,322) owed by associated undertakings.

Transactions with associated undertakings

During the year the Company has recharged wages and certain expenses totalling £167,433 (2019 - £5,703) and have paid rent and associated costs totalling £286,505 (2019 - £115,722) to associated undertakings. At 30 November 2020 an amount of £220,684 (2019 - £65,231) was owed to the company.