

### MEND

363a

| Pk | ea: | se co | mplet | e in | types   | cript |
|----|-----|-------|-------|------|---------|-------|
| or | in  | bold  | black | cap  | oitals. |       |

CHFP010

Company Number | 162175

Annual Return

Company Name in full | Lazard & Co., Limited

#### Date of this return

The information in this return is made up

Month

#### Date of next return

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

| Day | Month   | Year |   |  |  |
|-----|---------|------|---|--|--|
| L_  | <u></u> |      | _ |  |  |

50 Stratton Street

#### **Registered Office**

Show here the address at the date of this return.

Any change of registered office must be notified on form 287.

Post town

County / Region

UK Postcode

London

W1J 8LL

#### Principal business activities

Show trade classification code number(s) for the principal activity or activities.

6512

If the code number cannot be determined, give a brief description of principal activity.

Merchant Bank



When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ for companies registered in England and Wales

DX 33050 Cardiff

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

| Register of members   |   |
|---|---|
| If the register of members is not kept at the   |   |
| registered office, state here where it is kept.   | L   |
| Post town   |   |
| County / Region   | UK Postcode   |
|   |   |
| Register of Debenture holders If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state where it is kept. |   |
| Post town   |   |
| County / Region   | UK Postcode [   |
| Company type  |   |
| Public limited company  |   |
| Private company limited by shares   | X   |
| Private company limited by guarantee without share capital  |   |
| Private company limited by shares   | > Please tick the appropriate box                                 |
| exempt under section 30   | T loade to the appropriate box                                    |
| Private company limited by guarantee exempt under section 30  |   |
| Private unlimited company with share  |   |
| capital   |   |
| Private unlimited company without share capital   |   |
|   |   |
| Company Secretary   | Details of a new company secretary must be notified on form 288a. |
| (Please photocopy this area to provide details of joint * Style / Title   | Mr  |
| secretaries).  * Voluntary details.  Forename(s)  | Dicken  |
| tt Tick this box if the Surname   | Watson  |
| service address for the beneficiary of a Address ††   | 581 Manchester Road   |
| Confidentiality Order<br>granted under section ,<br>723B of the   |   |
| Companies Act 1985 otherwise, give your Post town   | London  |
| usual residential address. In the case of County / Region a corporation or  | London UK Postcode E14 3NU  |
| Scottish firm, give the registered or principal Country office address.   | United Kingdom  |
| If a partnership give the names and   |   |

name of the partnership and office address.

| Directors  |                      | Details of new directors must be notified on form 288a |                      |  |
|--|----------------------|--|----------------------|--|
| Please list directors in   | J                    |  |                      |  |
| Directors In the   | Name * Style / Title |  |                      |  |
| case of a director   |                      | Day Month Year   |                      |  |
| that is a corporation or a   |                      | 1 8 0 4 1 9 7 2  |                      |  |
| Scottish firm, the name is the   |                      | Victoria   |                      |  |
| corporate or firm  |                      |  |                      |  |
| name.  | Surname              | Cole   |                      |  |
| †† Tick this box if the<br>address shown is a<br>service address for   | Address ++           | Flat 6, 8-9 Rose and Crow                              | wn Yard              |  |
| the beneficiary of a<br>Confidentiality Order<br>granted under section |                      | L  |                      |  |
| 723B of the<br>Companies Act 1985                                      | Post town            | London   |                      |  |
| otherwise, give your usual residential address. In the case of         | County / Region      | London   | UK Postcode Sw1Y 6RE |  |
| a corporation or<br>Scottish firm, give the<br>registered or principal | Country              | United Kingdom   | Nationality British  |  |
| office address.  | Business occupation  | Chief Operating Officer                                |                      |  |
|  |                      |  |                      |  |
|  |                      |  |                      |  |
|  |                      |  |                      |  |
|  |                      |  |                      |  |
|  |                      |  |                      |  |
|  |                      |  |                      |  |
| * Voluntary details.   |                      |  |                      |  |
| volunary dotaile.  |                      |  |                      |  |
| N  | lame * Style / Title | 1  |                      |  |
| Directors In the   | _                    |  |                      |  |
| case of a director   |                      | Day Month Year   |                      |  |
| that is a corporation or a   | Date of birth        | 1 1 1 0 1 9 1 1 1 9 1 6 1 0                            |                      |  |
| Scottish firm, the   |                      |  |                      |  |
| name is the  | Forename(s)          | Peter Anthony  |                      |  |
| corporate or firm  |                      |  |                      |  |
| name.  | Surname              | Kiernan  |                      |  |
| †† Tick this box if the address shown is a                             |                      |  |                      |  |
| service address for  | Address ††           | 2 Larpent Avenue                                       |                      |  |
| the beneficiary of a<br>Confidentiality Order                          |                      | I  |                      |  |
| granted under section  |                      |  |                      |  |
| 723B of the<br>Companies Act 1985                                      | Post town            | London   |                      |  |
| otherwise, give your   |                      |  |                      |  |
| usual residential address. In the case of                              | County / Region      |  | UK Postcode Sw15 6UP |  |
| a corporation or   |                      | 1  | Nationality          |  |
| Scottish firm, give the registered or principal                        | Country              | UK   | Nationality British  |  |
| office address.  | Business occupation  | Investment banker                                      |                      |  |

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| Directors Please list directors in                 | alnhahatical ordor   | Details of new directors must be | notified on form 288a    |
|--|----------------------|----------------------------------|--------------------------|
| _  | •                    |                                  |                          |
| Directors In the                                   | Name * Style / Title | Mr                               |                          |
| case of a director                                 |                      | Day Month Year                   |                          |
| that is a  |                      | 2,3 0,3 1,9,5,6                  |                          |
| corporation or a                                   | Date of birth        |                                  |                          |
| Scottish firm, the                                 |                      |                                  |                          |
| name is the  | Forename(s)          | Andrew John Bower                |                          |
| corporate or firm                                  |                      |                                  |                          |
| name.  | Surname              | Mitchell                         |                          |
| †† Tick this box if the                            |                      |                                  |                          |
| address shown is a<br>service address for          | Address tt           | 30 Gibson Square                 |                          |
| the beneficiary of a                               |                      |                                  |                          |
| Confidentiality Order                              |                      |                                  |                          |
| granted under section 723B of the                  |                      |                                  |                          |
| Companies Act 1985                                 | Post town            | London                           |                          |
| otherwise, give your                               |                      |                                  |                          |
| usual residential address. In the case of          | County / Region      |                                  | UK Postcode N1 ORD       |
| a corporation or                                   | _                    |                                  |                          |
| Scottish firm, give the                            | Country              | United Kingdom                   | Nationality British      |
| registered or principal office address.            |                      |                                  |                          |
| ····•• uuu 555.                                    | Business occupation  | Merchant Banker                  |                          |
|  |                      |                                  |                          |
|  |                      |                                  |                          |
|  |                      |                                  |                          |
|  |                      |                                  |                          |
|  |                      |                                  |                          |
|  |                      |                                  |                          |
| ****   |                      |                                  |                          |
| * Voluntary details.                               |                      |                                  |                          |
|  | Name + Style / Title |                                  |                          |
| Directors In the                                   |                      | Mr                               |                          |
| case of a director                                 |                      | Day Month Year                   |                          |
| that is a  |                      | 0,4 0,4 1,9,5,9                  |                          |
| corporation or a                                   | Date of birth        |                                  |                          |
| Scottish firm, the                                 | _                    |                                  |                          |
| name is the  |                      | Robert James                     |                          |
| corporate or firm                                  |                      |                                  |                          |
| name.  | Surname              | Rountree                         |                          |
| †† Tick this box if the address shown is a         |                      |                                  |                          |
| service address for                                | Address tt           | 95 allée du Lac Inférieur        |                          |
| the beneficiary of a                               |                      |                                  |                          |
| Confidentiality Order granted under section        |                      |                                  |                          |
| 723B of the  | Dank kause           | 1 - 114-2                        |                          |
| Companies Act 1985                                 | Post town            | Le Vésinet                       |                          |
| otherwise, give your usual residential             | County / Basiss      | 1                                | LIK Postcode L 20110     |
| address. In the case of                            | County / Region      | L                                | UK Postcode 78110        |
| a corporation or                                   | Country              | LEwanas                          | Nationality I postage us |
| Scottish firm, give the<br>registered or principal | Country              | France                           | Nationality British      |
| office address.                                    | Business occupation  | I character a second             |                          |
|  | Daameaa vocupation   | Chartered Accountant             |                          |



| Directors Please list directors in                                     | alphabetical order.  | Details of new directors must be | notified on form 288a |
|--|----------------------|----------------------------------|-----------------------|
| Directors in the   | lame * Style / Title | Mr                               |                       |
| case of a director   |                      | Day Month Year                   |                       |
| t h a t i s a<br>corporation or a<br>Scottish firm, the                | Date of birth        | 1 8 0 6 1 9 6 3                  |                       |
| name is the  | Forename(s)          | William John                     |                       |
| corporate or firm name.  †† Tick this box if the                       | Surname              | Rucker                           |                       |
| address shown is a<br>service address for<br>the beneficiary of a      | Address ††           | 32 Baskerville Road, Wands       | sworth                |
| Confidentiality Order granted under section                            |                      |                                  |                       |
| 723B of the<br>Companies Act 1985<br>otherwise, give your              | Post town            | London                           | <del>-</del>          |
| usual residential address. In the case of                              | County / Region      |                                  | UK Postcode SW18 3RS  |
| a corporation or<br>Scottish firm, give the                            | Country              | UK                               | Nationality British   |
| registered or principal office address.                                | Business occupation  | Investment Banker                |                       |
| * Voluntary details.   |                      |                                  |                       |
| Directors In the   | lame * Style / Title | Mr                               |                       |
| case of a director   | •                    | Day Month Year                   |                       |
| that is a corporation or a   | Date of birth        | 2 2 0 9 1 9 5 1                  |                       |
| Scottish firm, the   |                      |                                  |                       |
| name is the corporate or firm  | Forename(s)          | Nicholas Roland                  |                       |
| name.<br>†† Tick this box if the                                       | Surname              | Shott                            |                       |
| address shown is a service address for                                 | Address ††           | The Manor House, Hill Deve       | erill                 |
| the beneficiary of a<br>Confidentiality Order<br>granted under section |                      |                                  |                       |
| 723B of the<br>Companies Act 1985                                      | Post town            | Warminster                       |                       |
| otherwise, give your<br>usual residential<br>address. In the case of   | County / Region      | Wiltshire                        | UK Postcode BA12 7EQ  |
| a corporation or<br>Scottish firm, give the<br>registered or principal | Country              | United Kingdom                   | Nationality British   |
| office address.  | Business occupation  | Merchant Banker                  |                       |

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| Directors Please list directors in a  | alphabetical order.  | Details of new directors must be | notified on form 288a |  |
|---|----------------------|----------------------------------|-----------------------|--|
|   | lame * Style / Title | Mr                               |                       |  |
| <b>Directors</b> In the case of a director  |                      | Day Month Year                   |                       |  |
| that is a corporation or a  | Date of birth        | 0 9 0 6 1 9 5 2                  |                       |  |
| Scottish firm, the<br>name is the<br>corporate or firm  | Forename(s)          | Charles Gould                    |                       |  |
| name.   | Surname              | Ward III                         |                       |  |
| †† Tick this box if the<br>address shown is a<br>service address for<br>the beneficiary of a<br>Confidentiality Order | Address ++           |                                  | ment 10/11B           |  |
| granted under section<br>723B of the<br>Companies Act 1985  | Post town            | New York                         |                       |  |
| otherwise, give your<br>usual residential<br>address. In the case of  | County / Region      | New York                         | UK Postcode 10021     |  |
| a corporation or<br>Scottish firm, give the<br>registered or principal  | Country              | United States                    | Nationality USA       |  |
| office address.   | Business occupation  | Investment Banker                |                       |  |
| * Voluntary details.  |                      |                                  |                       |  |
| N   | lame + Style / Title |                                  |                       |  |
| Directors In the  | * Style / Title      | Mr                               |                       |  |
| case of a director  |                      | Day Month Year                   |                       |  |
| that is a corporation or a Scottish firm, the   | Date of birth        |                                  |                       |  |
| name is the corporate or firm   | Forename(s)          | Peter David                      |                       |  |
| name.   | Surname              | Warner                           |                       |  |
| †† Tick this box if the<br>address shown is a<br>service address for<br>the beneficiary of a                          | Address ††           | 28 High Street, Blakesley        |                       |  |
| Confidentiality Order granted under section   |                      |                                  |                       |  |
| 723B of the<br>Companies Act 1985   | Post town            | Towcester                        |                       |  |
| otherwise, give your usual residential address. In the case of  | County / Region      | Northants                        | UK Postcode NN12 8RE  |  |
| a corporation or<br>Scottish firm, give the   | Country              | United Kingdom                   | Nationality British   |  |

Business occupation | Investment Banker

office address.

| Enter details of all the shares in issue at the date of this return.   | Class<br>e.g. Ordinary/Preference)                 | Number of shares<br>issued    | Aggregate Nominal Value (i.e. Number of shares issued multiplied by nominal value per share, or total amount of stock) |
|--|--|-------------------------------|--|
| See attached schedule  |  | L                             | Ĺ  |
|  |  |                               |  |
|  | Totals   | L                             |  |
| List of past and present sharehol  | ders   |                               |  |
| (use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns.   | There were no change  A list of changes is end     | on pape                       | er in another format   |
|  | A full list of shareholde                          |                               |  |
| Certificate  | I certify that the inform<br>knowledge and belief. | ation given in this return is | true to the best of my   |
|  | Knowledge and beller.                              |                               |  |
| Signed   | 1 Lan  | Date                          | 21/05/09   |
| † Please delete as appropriate.  | † a director / <del>secretary*</del>               |                               |  |
| When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to <b>Companies House.</b>  | . This return inc                                  | cludes 23 c                   | continuation sheets.   |
| You do not have to give any contact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will | <u> </u>   | O Stratton Street, L          | ondon, W1J 8LL,  |
| be visible to searchers of the public record   | ·  | Tel 020 7187 2215             |  |
|  | L  |                               |  |
| BLUEPRINT 2000   | DX number [  | DX exchange [                 |  |



# Issued share capital Schedule to form 363a

| CHFP010                                      | Company Number                                | 162175                            |                            |  |
|--|---|-----------------------------------|----------------------------|--|
|  | Company Name in full                          | Lazard & Co., L:                  | imited                     |  |
|  | Currency                                      | Pounds Sterling                   |                            |  |
| Issued sha                                   | re capital                                    |                                   |                            |  |
| Enter details of at the date of              | of all the shares in issue<br>this return. (e | Class<br>.g. Ordinary/Preference) | Number of shares<br>issued | Aggregate Nominal Value (i.e. Number of shares issued multiplied by nominal value per share, or total amount of stock) |
| DEFERRED                                     |   |                                   | 5,000,000                  | £5,000,000.00  |
| ORDINARY                                     |   |                                   | 27,803,222                 | £27,803,222.00   |
| SPECIAL R                                    | IGHTS REDEEMABLE PREFE                        | RENCE                             | 0                          | £0.00  |
| ( <u>.                                  </u> |   |                                   | 1                          |  |
| l  |   |                                   | L                          | ·  |
|  |   |                                   |                            |  |
|  |   |                                   | L                          |  |
| <u></u>                                      |   |                                   | <u></u>                    |  |
|  | 999999,_,                                     | Totals                            |                            |  |
|  |   |                                   | 32,803,222                 | 32,803,222.00  |



UK postcode [

## List of past and present shareholders Schedule to form 363a

| CHFP010 Company Number   162175 |                         |                       |  |  |   |  |  |  |  |
|---------------------------------|-------------------------|-----------------------|--|--|---|--|--|--|--|
|                                 | Company Name in full    | Lazard & Co., Limited |  |  |   |  |  |  |  |
|                                 |                         | >                     | shares t<br>You mu<br>•<br>•<br>List the | es to shareholders particula<br>transferred must be compl<br>st provide a "full list" of all<br>The company's first annu<br>Every third annual return<br>company shareholders in<br>t shareholders consecutive | eted each year the company shareho ial return following the after a full list has bee alphabetical order or p | lders on:<br>incorporation;<br>en provided |  |  |  |
|                                 |                         |                       |  |  | Shares or amount of transferred (if appro   |  |  |  |  |
|                                 | Shareholders' details   |                       |  | Class and number of<br>shares or amount of<br>stock held   | Class and number of shares or amount of stock transferred   | Date of registration of transfer           |  |  |  |
| Name<br>Lazard &                | CO., Holdings Limited   |                       |  | £1.00 DEFERRED   |   |  |  |  |  |
| Address<br>50 Strat<br>Kingdom  | ton Street, London, Uni | ted                   | <del></del>                              |  |   |  |  |  |  |
| UK postco                       | ode   WlJ 8LL           |                       |  | Shares Held<br>5,000,000   |   |  |  |  |  |
| Name                            |                         |                       |  |  |   |  |  |  |  |
| Address                         |                         | _                     |  |  |   |  |  |  |  |
| UK postco                       | ode                     |                       |  |  |   |  |  |  |  |
| Name<br>Address                 |                         |                       |  |  |   |  |  |  |  |



UK postcode

## List of past and present shareholders Schedule to form 363a

| CHFP010                        | Company Number          | _1                    | 62175            |  |   | ·  |  |
|--------------------------------|-------------------------|-----------------------|------------------|--|---|--|--|
|                                | Company Name in full    | Lazard & Co., Limited |                  |  |   |  |  |
|                                |                         | L                     |                  |  |   |  |  |
|                                |                         | ><br>><br>>           | shares to You mu | es to shareholders particula<br>transferred must be compl<br>st provide a "full list" of all<br>The company's first annu<br>Every third annual return<br>company shareholders in<br>t shareholders consecutive | eted each year the company shareho ial return following the after a full list has bee alphabetical order or p | lders on:<br>incorporation;<br>in provided |  |
|                                |                         |                       |                  |  | Shares or amount of transferred (if appro   |  |  |
|                                | Shareholders' details   |                       |                  | Class and number of<br>shares or amount of<br>stock held   | Class and number of shares or amount of stock transferred   | Date of<br>registration of<br>transfer     |  |
| Name<br> Lazard &              | Co., Holdings Limited   |                       |                  | £1.00 ORDINARY   |   |  |  |
| Address<br>50 Strat<br>Kingdom | ton Street, London, Uni | ted                   |                  |  |   |  |  |
| UK postco                      | de   W1J 8LL            |                       |                  | Shares Held<br>27,803,222  |   |  |  |
| Name                           |                         |                       |                  |  |   |  |  |
| Address                        |                         |                       |                  |  |   |  |  |
| UK postco                      | de [                    |                       |                  |  |   |  |  |
| Name                           |                         |                       |                  |  |   |  |  |
| Address                        |                         |                       |                  |  |   |  |  |