| Company registration number 00148350 (England and Wales) |
|--|
| J.H.& F.W.GREEN LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 |
| |
| |
| |
| |

COMPANY INFORMATION

Directors R J H Green

P W Green H C E Green J Green S D Green F J Green S P Green J M Bowry

Secretary R J H Green

Company number 00148350

Registered office Sussex House

Quarry Lane Chichester PO19 8PE

Auditor BHP LLP

2 Rutland Park Sheffield S10 2PD

CONTENTS

| | Page |
|---|---------|
| Strategic report | 1 - 4 |
| | |
| Directors' report | 5 - 7 |
| | |
| Directors' responsibilities statement | 8 |
| Independent auditor's report | 9 - 11 |
| independent additor's report | 9-11 |
| Group statement of comprehensive income | 12 |
| | |
| Group balance sheet | 13 - 14 |
| | |
| Company balance sheet | 15 - 16 |
| | |
| Group statement of changes in equity | 17 - 18 |
| | 40 |
| Company statement of changes in equity | 19 |
| Group statement of cash flows | 20 |
| | |
| Notes to the financial statements | 21 - 48 |

STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present the strategic report for the year ended 31 December 2022.

Fair review of the business

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and complex nature of our business and is written in the context of the risks and uncertainties we face.

The Group's principal activity, through David Cover and Son Ltd ("Covers") is the supply of timber and building materials to trade and retail customers from depots across Sussex, Hampshire, Kent and Surrey.

The Group's other major activities are farming, and the development and rental of property.

The Group made two acquisitions of trading businesses in the year:

Covers acquired Wingham Timber & Mouldings Ltd ("Wingham"), a timber merchant based in Kent. This addition complements the existing activities of Covers and takes the overall number of depots to 15. Wingham also makes a range of distinct timber products and these are being rolled out to Covers other depots.

J.H. & F.W. Green acquired the majority stake in E.E. Olley & Sons Ltd, a specialist timber merchant providing hard to source timber specifications to the trade. This business has a distinctively different customer base to Covers and it will therefore remain a separate identity.

The Group also acquired further investment properties which have potential as future operational bases and continued in invest in premises, lorries and forklifts, buying electric wherever feasible to help with our long-term net zero ambitions. Our energy intensity (see the report below) reduced by 10% compared with 2021.

The construction sector returned to more normal levels after an enhanced period of demand on the back of changing consumer behaviours throughout the pandemic. The war in Ukraine led to significant increases in commodity and wholesale energy costs, which resulted in frequent and ongoing price rises from suppliers. This high inflationary environment meant Covers turnover increased, but its gross profit percentage suffered.

The Group undertook a major refinancing of its external debt in late 2022, which was used to part fund the trading and property acquisitions. An interest rate hedge was secured against part of this debt to reduce the risk of volatility over the coming years. The Group remains prudent in our approach to finance meaning we were, and continue to be, in a strong position to fulfil our financial obligations and pay our suppliers to terms while investing in the future of the business.

We have continued to be guided by our values (available on the website www.coversmerchants.co.uk) and always aim to protect and enhance our long-term reputation with all stakeholders.

We consider that our key financial performance indicators are those that communicate the financial performance and strength of the Group as a whole, these being turnover, gross margin and operating margin. With the prior year 2021 accounts being exceptional due to the high demand from retail customers in the pandemic, comparisons are also made against the last "normal" trading year of 2019 where appropriate.

The turnover of the Group increased by 7.8% versus prior year mainly due to Covers sales. There is also three months of income from the acquisitions. Rental income increased as the portfolio grew and had fewer voids.

Overall gross margin decreased to 32.1% (2019: 35.4%) with Covers not being able to fully pass on supplier price increases in a softening market.

Group operating profit decreased £3.3m versus the exceptional 2021 year but increased £1.5m from 2019 to £6.8m.

Net interest payable was slightly above prior year. The major capital expenditures did not take place until towards the end of 2022 so interest costs will be higher in 2023. Fair value of gains were £0.6m (2021: £0.8m), the majority of which related to investment property.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Fair review of the business (continued)

During the year several properties held in stock at their carrying value were sold to a group company to become investment properties, generating a £1.4m uplift when revalued. This is treated as an exceptional item in the accounts.

Profit before tax was £11.8m (£7.4m excluding the exceptional gain), versus £11.0m in 2021 and £5.2m in 2019. The tax charge was £6.6m as it included a one off £4.9m charge after reclassifying certain properties from stock to fixed assets. Tax is payable on the current fair value of the properties although most of the uplift has not been recognised in these accounts in accordance with UK Generally Accepted Accounting Practice. Reported profit after taxation was £5.2m (2019: £4.3m).

During the year, the Group continued its contribution to the local community, particularly to hospices across the region, by making charitable donations of £94,000 (2021: £90,000).

Other comprehensive income mainly comprises the actuarial gain on the Group's defined benefit pension plan ("the Plan") of £1.8m (2021: £6.6m). The actual return on scheme assets showed a loss of £3.1m, largely due to lower value of bond holdings as interest rates increased. This was more than offset by a large reduction in the present value of future obligations. This was predominantly due to a big change in the discount rate applied in the calculations which increased from 1.8% to 4.7%, triggered by significant increases in the yield on AA corporate bonds. This meant that technically the Plan was in considerable surplus (£11.1m) but this has not been recognised in the balance sheet as it is a notional surplus and any possible recovery is uncertain in amount and timing.

In 2022 the Plan's major investments continued to be shorter duration corporate bonds and global equities together with substantial investment in directly held property invested in industrial and trade counter units. The spread of assets held by the Plan has always been targeted at producing returns above the actuarial technical provisions with diversity to avoid excessive volatility. However, with the scheme now in surplus, at the time of writing the Group are actively seeking a "buy-out" which will secure and guarantee members' benefits with an insurance company. As such, the Plan's pooled fund assets have been invested in long duration corporate bond funds and the intention is to sell the properties, with the proceeds also invested in bonds. This de-risks the Plan's assets, against movements in the discounted value of its liabilities, and mimics what an insurance company require in a buy-out.

The company paid ordinary dividends of £1.25m, a slight increase from 2021. An exceptional £0.75m dividend was also distributed due to one-off profits on land sales within the year.

After movements relating to the Plan, revaluations and dividends, reserves have increased by £5.3m, of which £0.3m is attributable to non-controlling interests. Overall, the Group's balance sheet is in robust shape.

Cash generated from operations was £8.5m versus £7.1m in 2021 (2019: £5.9m). In 2021, the cash generated from the exceptional trading period was largely offset by a sharp increase in stocks. With supply chains returning to more normal levels in 2022, there wasn't a requirement to stockpile so stocks returned to normal levels. The other movements in debtors and creditors offset each other. Interest payments increased slightly as the new external debt was drawn down towards the end of the year and tax paid increased with the one off £4.9m payment explained above. The main investing activity was the £12m spent on the two subsidiaries. These were part funded from the new term loan and flexible credit facility. Even with this new facility, the Group has the capacity to borrow more funds if needed, whilst still maintaining its prudent approach to financing.

At the time of writing, the UK economy is experiencing a period of high inflation. To try to reduce inflation, interest rates continue to rise and consumers' disposable incomes are squeezed with higher taxes, mortgage payments and inflation outstripping pay increases. Consequently sales volumes have cooled. In a highly competitive industry, builders merchants are having to accept lower margins to win and retain business.

Covers' excellent and long-standing relationships with its staff, and many customers built up over decades, continue to be of paramount importance. During 2022 we celebrated Covers 175th anniversary with all these groups including taking our staff and their families for an exclusive evening at Thorpe Park.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

With these risks and uncertainties in mind, we are aware that the development of the business may be subject to other unforeseen future events outside of our control, but we remain confident that our continued investment in the business and its underlying financial and operational strength will enable it to continue to succeed in these challenging markets and be well placed to take advantage of future opportunities for growth.

The directors recognise the important contribution made by all our staff in the business's success.

Research and development

Covers launched a new and improved website in 2021 and have continued to invest in developing its on-line ordering and sales capability. Work has also commenced on exploring a replacement POS system.

J.H. and F.W. Green Group ("Greens"): Stakeholder Engagement- Section 172(1) Statement

As the Board of Greens, we have a legal responsibility under section 172 of the Companies Act 2006 to act in the way we consider to be most likely to promote the Group's success for the benefit of its members as a whole, and to have regard to the long-term effect of our decisions on the Group and its stakeholders. This statement addresses the ways in which we as a Board carry out this responsibility.

Promoting the company's success for its members

Greens' history dates back to its incorporation in 1917 although the family had been involved in timber for at least a century before that. The main trading business was founded by the Cover family in 1846 and in 1946 control passed to Greens which continues to run it today. We're proud of the ways in which, over 175 years, the Group has provided employment, training and financial reward for its owners and employees. We regard it as important that the family ownership has been maintained through the generations and the Group has re-invested most of its profits.

Covers aims to be the first choice for SME builders in the Southeast while also providing excellent service to its larger corporate and retail customers. In a crowded market, dominated by large corporate entities including UK and European plcs and several private equity backed groups, Covers has retained its distinctive independent position by investing in its staff, branches and timber production facilities.

Greens' other businesses of farming and property investment are also focused on the long term, both in the way we farm and improve our commercial and residential property for letting. This includes investing in solar PV and heat pumps where appropriate as well as improving the energy performance of our buildings.

The Group makes strategic decisions based on long-term objectives. This has meant significant investment in capital, including acquiring other merchants, acquiring and improving premises, and continuing investment in vehicles, timber processing plant and lower carbon equipment, to ensure that we can serve more customers more effectively.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Engaging with stakeholders

Our key stakeholders, and the ways in which we engage with them, are as follows:

Our employees

The Group rely on a skilled team including sales people, mill operatives, forklift, estate workers and lorry drivers all supported by head office purchasing, finance, HR, property and other specialists.

Recruitment and retention of staff is therefore a critical business activity. We engage with team members by:

- setting remuneration at competitive rates, and rewarding performance with bonuses in the trading business;
- · providing training and career development support;
- · ensuring that staff meet with their depot/department manager regularly and with a director at least annually.

Our customers and suppliers

We aim to offer a market leading service to our customers of all sizes and types. We aim for long term relationships with our suppliers both directly and as part of our membership of the Fortis buying group of likeminded companies. We have built, and will maintain, a reputation for transparency and fair dealing in our interaction with customers and suppliers.

Our community

We are a family-run company with roots in Chichester and support the communities across the region we serve through charity donations. This particularly includes regular donations and fundraising for Hospices across the region we serve. We also provide support to many other local charities, clubs and schools with funds, materials and favourable rents. Our staff are encouraged to engage in the community through paid days off and matching of donations they raise.

On behalf of the board

J Green **Director**1 September 2023

S D Green Director

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

Results and dividends

The results for the year are set out on page 12.

Ordinary dividends were paid amounting to £2,021,197.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

R J H Green P W Green

G R Green (Resigned 1 February 2022)

H C E Green

J Green

R H Green (Resigned 1 February 2022)

S D Green F J Green S P Green J M Bowry

Disabled persons

The Group's policy is that disabled people are given full consideration for employment and subsequent training (including, if needed, retraining for alternative work where employees have become disabled), career development and promotion on the basis of their aptitudes and abilities.

Employee involvement

The group continues to involve staff in the decision-making process and communicates regularly with them during the period. Their involvement in the group's performance is further encouraged with employee bonus schemes. The group's aim for all members of staff and applicants for employment is to fit the qualifications, aptitude and ability of each individual to the appropriate job, and to provide equal opportunity, regardless of age, gender, sexual orientation, religion or ethnic origin.

Auditor

BHP, Chartered Accountants have expressed their willingness to continue in office, subject to the approval of members in general meeting.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Energy and carbon report

For some years, one of the Group's key strategic priorities has been environmental sustainability. We procure our timber from sustainable sources and have invested in Solar PV on most of our depot roofs. We aim to eliminate or recycle waste materials and continue to invest in lower energy consumption lighting. We have maintained an eco-specialist department since 2007 to help our customers build more sustainably. Covers is procuring electric (rather than diesel) powered forklift trucks and electric/hybrid cars and has also continued to invest in lower emission Euro 6 lorries. At the time of writing over 50% of our forklift fleet are now fully electric and 100% of designated company cars are either hybrid or fully electric.

In the year 1,063,248 (2021: 1,008,131) kwh renewable energy was generated through Solar PV, of which 474,371 (2021: 486,738) kwh was used and 588,877 (2021; 521,392) kwh exported.

| Energy Use (All UK) | 2022 | 202 | 1 | |
|---|---|--------------------------|---|-----------------------|
| | Kwh | CO2e (tonnes) | Kwh | CO2e (tonnes) |
| Electricity (Gross) Less: Exported Less: Renewable energy used Used electricity (Net) | 2,178,270 (588,877) (474,371 1,115,022 | (114) () <u>(92)</u> | 2,261,924 (521,392) (486,738 1,253,793 | (111) <u>(103)</u> |
| Gas | 10,201 | 2 | 18,061 | 3 |
| Transport | 9,703,661 | 2,516 | 9,637,340 | 2,549 |
| Total (net) | 10,828,884 | 2,733 | 10,909,1 | 95 2,818 |
| Intensity ratio Emissions per £1m turnover | 27.48 | | 30.56 | |

In preparing these statistics, we have followed the 2019 HM Government Environment Reporting Guidelines. We have also used the GHG Reporting Protocol - Corporate Standard and have used the 2021 & 2022 UK Government Conversion Factors for Company Reporting. Copies of the conversion factors used are provided in the "UK Gov Carbon Conversion Factors". UK Government carbon conversion factors for reporting spreadsheets available at https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

| On | behalf | of the | board |
|----|--------|--------|-------|
|----|--------|--------|-------|

J Green Director S D Green Director

1 September 2023

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED

Opinion

We have audited the financial statements of J.H.& F.W.Green Limited (the 'parent company') and its subsidiaries (the 'Group') for the year ended 31 December 2022 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the Group statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the parent company's affairs as at 31 December 2022 and
 of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the company and the industry in which it operates, and considered the risk of such regulations, including fraud. We designed audit procedures to respond to the risk recognizing that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error.

We focused on laws and regulations relevant to the Group which could give rise to a material misstatement in the financial statements. Our testing included discussions with management, directors and those staff with direct responsibility for the compliance of laws and regulations, agreeing financial statement disclosures to underlying supporting documentation, and reviewing legal expenses. There are inherent limitations in the audit procedures described and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As part of our audit, we addressed the risk of management override of internal controls, including testing of journals and review of the nominal ledger. We evaluated whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF J.H.& F.W.GREEN LIMITED

We focused on laws and regulations relevant to the company which could give rise to a material misstatement in the financial statements. Our testing included discussions with management, directors and those staff with direct responsibility for the compliance of laws and regulations, agreeing financial statement disclosures to underlying supporting documentation, and reviewing legal expenses. There are inherent limitations in the audit procedures described and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As part of our audit, we addressed the risk of management override of internal controls, including testing of journals and review of the nominal ledger. We evaluated whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Philip Allsop (Senior Statutory Auditor)
For and on behalf of BHP LLP

20 September 2023

Chartered Accountants Statutory Auditor

2 Rutland Park Sheffield S10 2PD

GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2022

| | | 2022 | 2021 |
|---|-------|--------------|--------------|
| | Notes | £ | £ |
| Turnover | 3 | 99,464,685 | 92,231,080 |
| Cost of sales | | (67,585,776) | (57,296,691) |
| Gross profit | | 31,878,909 | 34,934,389 |
| Distribution costs | | (14,002,100) | (13,601,545) |
| Administrative expenses | | (12,857,964) | (13,759,401) |
| Other operating income | | 1,972,633 | 1,843,597 |
| Share of operating profit in Joint Venture | 17 | (188,819) | 731,009 |
| Operating profit | 5 | 6,802,659 | 10,148,049 |
| Interest receivable and similar income | 9 | 348,196 | 270,406 |
| Interest payable and similar expenses | 10 | (348,098) | (278,270) |
| Amounts written off investments | 11 | 569,198 | 888,018 |
| Exceptional item | 4 | 4,426,800 | |
| Profit before taxation | | 11,798,755 | 11,028,203 |
| Tax on profit | 12 | (6,560,946) | (2,758,073) |
| Profit for the financial year | 29 | 5,237,809 | 8,270,130 |
| Other comprehensive income | | | |
| Actuarial gain on defined benefit pension schemes | | 1,828,000 | 6,612,000 |
| Cash flow hedges gain arising in the year | | 452,320 | - |
| Tax relating to other comprehensive income | | (521,580) | (1,107,320) |
| Total comprehensive income for the year | | 6,996,549 | 13,774,810 |
| Profit for the financial year is attributable to: | | | |
| - Owners of the parent company | | 5,228,815 | 8,270,130 |
| - Non-controlling interests | | 8,994 | - |
| | | 5,237,809 | 8,270,130 |
| Total comprehensive income for the year is attributeble | | | |
| Total comprehensive income for the year is attributable to: | • | | |
| - Owners of the parent company | | 6,987,555 | 13,774,810 |
| Owners of the parent company | | 0.004 | |
| - Non-controlling interests | | 8,994 | |

The profit and loss account has been prepared on the basis that all operations are continuing operations.

GROUP BALANCE SHEET

AS AT 31 DECEMBER 2022

| | | 20 | 22 | 202 as resta | = : |
|---|-------|--------------|--------------|-----------------|-------------|
| | Notes | £ | £ | as resta £ | tea £ |
| Fixed assets | Hotes | - | ~ | ~ | - |
| Goodwill | 14 | | 8,092,838 | | 657,174 |
| Tangible assets | 15 | | 38,877,279 | | 34,566,492 |
| Investment property | 16 | | 19,232,786 | | 8,300,880 |
| Investments | 17 | | 4,358,606 | | 4,576,261 |
| | | | 70,561,509 | | 48,100,807 |
| Current assets | | | | | |
| Stocks | 21 | 17,802,998 | | 18,055,745 | |
| Debtors | 20 | 16,648,784 | | 22,540,396 | |
| Cash at bank and in hand | | 3,530,590 | | 641,342 | |
| Conditions are supplied to the containing and | | 37,982,372 | | 41,237,483 | |
| Creditors: amounts falling due within one year | 22 | (14,763,283) | | (19,986,566) | |
| Net current assets | | | 23,219,089 | | 21,250,917 |
| Total assets less current liabilities | | | 93,780,598 | | 69,351,724 |
| Creditors: amounts falling due after more | | | | | |
| than one year | 23 | | (20,153,982) | | (475,076) |
| Provisions for liabilities | | | | | |
| Deferred tax liability | 26 | 3,239,697 | (2.020.007) | 2,152,140 | (0.450.440) |
| | | | (3,239,697) | | (2,152,140) |
| Net assets excluding pension liability | | | 70,386,919 | | 66,724,508 |
| Defined benefit pension liability | 27 | | - | | (1,634,000) |
| Net assets | | | 70,386,919 | | 65,090,508 |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 28 | | 610,976 | | 610,976 |
| Revaluation reserve | 29 | | 4,321,004 | | 5,241,637 |
| Hedging reserve | 29 | | 339,240 | | - |
| Profit and loss reserves | 29 | | 64,785,646 | | 59,237,895 |
| | | | | | |
| Equity attributable to owners of the parent | | | 70 0EC 0CC | | CE 000 E00 |
| company Non-controlling interests | | | 70,056,866 | | 65,090,508 |
| Non-controlling interests | | | 330,053 | | |
| | | | 70,386,919 | | 65,090,508 |
| | | | | | |

GROUP BALANCE SHEET (CONTINUED)

AS AT 31 DECEMBER 2022

The financial statements were approved by the board of directors and authorised for issue on 1 September 2023 and are signed on its behalf by:

J Green S D Green
Director Director

Company registration number 00148350 (England and Wales)

COMPANY BALANCE SHEET

AS AT 31 DECEMBER 2022

| Tangible assets | | | 20 | 22 | 202 | 21 |
|--|--|-------|---------------------|--------------|-------------|-------------|
| Tangible assets 15 3,793,049 2,954 Investment property 16 1,746,604 2,057 Investments 17 10,379,768 4,035 Investments 17 10,379,768 4,035 Investments 18,004,433 Debtors falling due after more than one year 20 7,168,905 562,725 Debtors falling due within one year 20 17,580,108 15,294,084 Cash at bank and in hand 28,097,889 567,876 Creditors: amounts falling due within one year 22 (5,532,359) (7,672,834) Net current assets 22,738,451 10,252 Total assets less current liabilities 38,657,872 19,300 Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 (200,080) (138,400 Deferred tax liability 27 - (1,634 Net assets excluding pension liability 27 - (1,634 Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Revaluation reserve 29 484,375 552 Capital and reserves 29 484,375 562 Capital | Fired access | Notes | £ | £ | £ | £ |
| Investment property 16 | | 15 | | 3 793 049 | | 2,954,770 |
| Topic Topi | _ | | | | | 2,057,928 |
| Current assets Stocks S | · · · | | | | | 4,035,494 |
| Current assets Stocks 21 | THE CONTROL OF THE CO | ••• | | | | |
| Stocks 21 | | | | 15,919,421 | | 9,048,192 |
| Debtors falling due after more than one year 20 | Current assets | | | | | |
| Debtors falling due within one year | Stocks | 21 | 823,908 | | 1,500,433 | |
| Cash at bank and in hand 2,697,889 567,876 28,270,810 17,925,118 Creditors: amounts falling due within one year 22 (5,532,359) (7,672,834) Net current assets 22,738,451 10,252 Total assets less current liabilities 38,657,872 19,300 Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 138,400 (138 Net assets excluding pension liability 19,457,792 19,162 Defined benefit pension liability 27 - (1,634 Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Debtors falling due after more than one year | 20 | 7,168,905 | | 562,725 | |
| 28,270,810 | Debtors falling due within one year | 20 | 17,580,108 | | 15,294,084 | |
| Creditors: amounts falling due within one year 22 (5,532,359) (7,672,834) Net current assets 22,738,451 10,252 Total assets less current liabilities 38,657,872 19,300 Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 138,400 (138 Net assets excluding pension liability 19,457,792 19,162 19,62 Defined benefit pension liability 27 - (1,634 Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Cash at bank and in hand | | 2,697,889 | | 567,876 | |
| year 22 (5,532,359) (7,672,834) Net current assets 22,738,451 10,252 Total assets less current liabilities 38,657,872 19,300 Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 138,400 (138 Net assets excluding pension liability 19,457,792 19,162 Defined benefit pension liability 27 - (1,634 Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | | | 28,270,810 | | 17,925,118 | |
| Net current assets 22,738,451 10,252 | | 00 | (5 500 050 <u>)</u> | | (7.070.00A) | |
| Total assets less current liabilities 38,657,872 19,300 Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 138,400 Deferred tax liability 19,457,792 19,162 Net assets excluding pension liability 27 - (1,634) Net assets 19,457,792 17,528 Capital and reserves 19,457,792 17,528 Capital and reserves 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | year | 22 | (5,532,359) | | (7,672,834) | |
| Creditors: amounts falling due after more than one year 23 (19,000,000) Provisions for liabilities 26 200,080 138,400 Deferred tax liability 26 200,080 (200,080) (138 Net assets excluding pension liability 19,457,792 19,162 Defined benefit pension liability 27 - (1,634 Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Net current assets | | | 22,738,451 | | 10,252,284 |
| than one year 23 (19,000,000) Provisions for liabilities Deferred tax liability Deferred tax liability 26 200,080 (200,080) 138,400 Net assets excluding pension liability 27 - (1,634) Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Total assets less current liabilities | | | 38,657,872 | | 19,300,476 |
| Deferred tax liability 26 200,080 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (200,080) (138,400 (200,080) (200,080) (138,400 (200,080) (200 | - | 23 | | (19,000,000) | | - |
| Deferred tax liability 26 200,080 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (138,400 (200,080) (200,080) (138,400 (200,080) (20 | Provisions for liabilities | | | | | |
| Net assets excluding pension liability 19,457,792 19,162 Defined benefit pension liability 27 - (1,634) Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Revaluation reserve 29 484,375 552 | Deferred tax liability | 26 | 200,080 | | 138,400 | |
| Defined benefit pension liability 27 - (1,634) Net assets 19,457,792 17,528 Capital and reserves 28 610,976 610 Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | • | | | (200,080) | | (138,400) |
| Net assets 19,457,792 17,528 Capital and reserves Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Net assets excluding pension liability | | | 19,457,792 | | 19,162,076 |
| Net assets 19,457,792 17,528 Capital and reserves Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | | | | | | |
| Capital and reserves Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Defined benefit pension liability | 27 | | | | (1,634,000) |
| Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Net assets | | | 19,457,792 | | 17,528,076 |
| Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | | | | | | |
| Called up share capital 28 610,976 610 Revaluation reserve 29 484,375 552 | Capital and reserves | | | | | |
| | - | 28 | | 610,976 | | 610,976 |
| | Revaluation reserve | 29 | | 484,375 | | 552,868 |
| Hedging reserve 29 339,240 | Hedging reserve | 29 | | 339,240 | | - |
| Profit and loss reserves 29 18,023,201 16,364 | Profit and loss reserves | 29 | | 18,023,201 | | 16,364,232 |
| Total equity 19,457,792 17,528 | Total equity | | | 19,457,792 | | 17,528,076 |

As permitted by section 408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £2,192,173 (2021 - £3.432,305).

COMPANY BALANCE SHEET (CONTINUED)

AS AT 31 DECEMBER 2022

The financial statements were approved by the board of directors and authorised for issue on 1 September 2023 and are signed on its behalf by:

J Green S D Green Director Director

Company registration number 00148350 (England and Wales)

GROUP STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2022

| Balance at 31 December 2021 | Total comprehensive income for the year Dividends Transfers | Year ended 31 December 2021: Profit for the year Other comprehensive income: Actuarial gains/(losses) on defined benefit plans Tax relating to other comprehensive income | As restated | Balance at 1 January 2021 Capital uplift payment | As restated for the period ended 31 December 2021: | | |
|-----------------------------|---|---|-------------|---|--|----------------------------|---------------|
| | 13 | | | | | Notes | |
| 610,976 | | , | 610,976 | 610,976 - | | Silaic capital Revaluation | Share Capital |
| 5,241,637 | (1,214,218) | | 6,455,855 | 6,455,855 | | reserve £ | Pevaluation |
| | | | , , | 1 1 | | 3 reserve | |
| 59,237,895 | 13,774,810 (2,236,173) 1,214,218 | 8,270,130 6,612,000 (1,107,320) | 46,485,040 | 47,831,939 (1,346,899) | | reserves | ifit and loss |
| 65,090,508 | 13,774,810 13,774,810 (2,236,173) (2,236,173) 1,214,218 - | 8,270,130 6,612,000 (1,107,320) | 53,551,871 | 54,898,770 (1,346,899) | | controlling interest | |
| | | | | 1 1 | | I Comming interest erest | controlling |
| 65,090,508 | 13,774,810 (2,236,173) | 8,270,130 - 6,612,000 (1,107,320) | 53,551,871 | 54,898,770 (1,346,899) | | ro a | Total |

GROUP STATEMENT OF CHANGES IN EQUITY (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 70,386,919 | 330,053 | 70,056,866 | 64,785,646 | 339,240 | 4,321,004 | 610,976 | | Balance at 31 December 2022 |
|--|---|--|--|-----------------------------------|------------------------|-----------------------------------|-------|--|
| 6,996,549 (2,021,197) - - 321,059 | 8,994 - - 321,059 | 6,648,315 6,987,555 (2,021,197) (2,021,197) (448,526) 1,369,159 | 6,648,315 (2,021,197) (448,526) - 1,369,159 | 339,240 | 448,526 (1,369,159) | ,,,,, | ជំ | Total comprehensive income for the year Dividends Transfers Acquisition of subsidiary Other movements |
| 5,237,809 1,828,000 452,320 (521,580) | 8,994 | 5,228,815 1,828,000 452,320 (521,580) | 5,228,815 1,828,000 - (408,500) | - 452,320 (113,080) | | | | Year ended 31 December 2022: Profit for the year Other comprehensive income: Actuarial gains/(losses) on defined benefit plans Cash flow hedges gains arising in the year Tax relating to other comprehensive income |
| Total £ | TotNbn-controlling >lling interest erest £ | TotNon- controlling interest | Hedgin g Profit and loss reserve reserves £ | Hedgin g r reserve £ | Revaluation reserve | Share capital Revaluation reserve | Notes | |

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

| | | Share capital | Revaluation reserve | Hedgin g ro | ofit and loss reserves | Total |
|---|-------|---------------|---------------------|--------------------|---------------------------|-------------|
| | Notes | £ | £ | £ | £ | £ |
| As restated for the period ended 31 December 2021: | | | | | | |
| Balance at 1 January 2021 | | 610,976 | 40,579 | | 10,175,709 | 10,827,264 |
| Year ended 31 December 2021: Profit for the year Other comprehensive income: | | - | - | - | 3,432,305 | 3,432,305 |
| Actuarial gains on defined benefit plans | | - | - | - | 6,612,000 | 6,612,000 |
| Deferred tax relating to other comprehensive income | | | | | (1,107,320) | (1,107,320) |
| Total comprehensive income | | - | - | - | 8,936,985 | 8,936,985 |
| Dividends | 13 | - | - | - | (2,236,173) | (2,236,173) |
| Transfers | | | 512,289 | | (512,289) | |
| Balance at 31 December 2021 | | 610,976 | 552,868 | - | 16,364,232 | 17,528,076 |
| Year ended 31 December 2022: Profit for the year Other comprehensive income: Actuarial gains on defined benefit plans | | | - | - | 2,192,173 | 2,192,173 |
| Cools flow had no a spine | | - | - | 450.000 | 1,828,000 | 1,828,000 |
| Cash flow hedges gains Deferred tax relating to other | | - | - | 452,320 | (400.500) | 452,320 |
| comprehensive income | | | | (113,080) | (408,500) | (521,580) |
| Total comprehensive income | | - | - | 339,240 | 3,611,673 | 3,950,913 |
| Dividends | 13 | - | - | - | (2,021,197) | (2,021,197) |
| Transfers | | | (68,493) | | 68,493 | |
| Balance at 31 December 2022 | | 610,976 | 484,375 | 339,240 | 18,023,201 | 19,457,792 |

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2022

| | 20 | 22 | 202 as resta | |
|---|--------------|--------------|-----------------|-------------|
| Notes | s £ | £ | £ | £ |
| | | | | |
| Cash flows from operating activities | | 0.404.040 | | 7 440 500 |
| Cash generated from operations 35 | | 8,494,943 | | 7,110,503 |
| Interest paid | | (318,098) | | (181,270) |
| Income taxes paid | | (5,672,264) | | (2,405,537) |
| Net cash inflow from operating activities | | 2,504,581 | | 4,523,696 |
| Investing activities | | | | |
| Purchase of subsidiaries | (11,893,811) | | - | |
| Purchase of tangible fixed assets | (629,539) | | (1,393,327) | |
| Proceeds on disposal of tangible fixed assets | 1,936,972 | | 91,967 | |
| Purchase of investment property | (6,103,871) | | - | |
| Transfer of fixed asset from stock | (941,035) | | - | |
| Interest received | 347,097 | | 270,187 | |
| Other income received from investments | 1,099 | | 219 | |
| Net cash used in investing activities | | (17,283,088) | | (1,030,954) |
| Financing activities | | | | |
| Movement in swap provision | _ | | 93,977 | |
| Drawdown of new bank loans | 22,300,000 | | - | |
| Repayment of bank loans | (2,000,000) | | (4,687,500) | |
| Payment of finance leases obligations | (404,518) | | (331,073) | |
| Dividends paid to equity shareholders | (2,021,197) | | (2,236,173) | |
| Net cash generated from/(used in) financing | | | | |
| activities | | 17,874,285 | | (7,160,769) |
| Net increase/(decrease) in cash and cash equivalents | s | 0.005.770 | | (0.000.007) |
| | | 3,095,778 | | (3,668,027) |
| Cash and cash equivalents at beginning of year | | 434,812 | | 4,102,839 |
| Cash and cash equivalents at end of year | | 3,530,590 | | 434,812 |
| Relating to: | | | | |
| Cash at bank and in hand | | 3,530,590 | | 641,342 |
| Bank overdrafts included in creditors payable within one year | | _ | | (206,530) |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

Company information

J.H.& F.W.Green Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is Sussex House, Quarry Lane, Chichester, PO19 8PE.

The Group consists of J.H.& F.W.Green Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. A property used in the trade of another Group company has been reclassified from investment properties to tangible fixed assets in the accounts in the light of the triennial review of FRS 102. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: Interest
 income/expense and net gains/losses for financial instruments not measured at fair value; basis of determining
 fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes
 recognised in profit or loss and in other comprehensive income;
- Section 26 'Share based Payment': Share-based payment expense charged to profit or loss, reconciliation of
 opening and closing number and weighted average exercise price of share options, how the fair value of
 options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based
 payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

As permitted by section 408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £2,192,173 (2021 - £3,432,305).

1.2 Basis of consolidation

The consolidated financial statements incorporate those of J.H.& F.W.Green Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All financial statements are made up to 31 December 2022.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies (Continued)

1.3 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

1.5 Intangible fixed assets - goodwill

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of net assets of subsidiaries at the date of acquisition is capitalised and written off over its useful economic life. Acquired goodwill is written off in equal annual instalments over it's estimated useful economic life of 15 years.

1.6 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Website development 3 years straight line

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings 1.25% straight line
Land and buildings Leasehold Over the term of the lease

Plant and machinery solar

Plant and machinery

8% straight line

Fixtures, fittings & equipment

Motor vehicles

4.1% straight line

8% straight line

8% straight line

8% & 20% straight line

1.8 Investment properties

Investment properties are not depreciated as they are measured using the fair value model and stated at its fair value as the reporting end date. The surplus or deficit on revaluation is recognised in the profit and loss account.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.9 Fixed asset investments

Equity investments are measured at fair value through profit or loss except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

1.10 Financial instruments

The Group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Group's balance sheet when the Group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are covered in note 1.9.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate. Hedge accounting has not been applied.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Group's contractual obligations expire or are discharged or cancelled.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Accounting policies

(Continued)

1.11 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

Hedge accounting

The group designates certain hedging instruments, including derivatives, embedded derivatives and non-derivatives, as either fair value hedgers or cash flow hedges. At inception of the hedge relationship, the company documents the relationship between the hedging instrument and the hedged item along with risk management objectives and strategy for undertaking various hedge transactions. At inception of the hedge and on an ongoing basis, the company documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognised in profit or loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

For derivatives that are designated and qualify as cash flow hedges, the effective portion of changes in the fair value of the hedge is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss.

Any gain or loss previously recognised in other comprehensive income is reclassified to profit or loss when the hedge relationship ends. This occurs when the hedging instrument expires or no longer meets the hedging criteria, the forecast transaction is no longer highly probable, the hedged debt instrument is derecognised, or the hedging instrument is terminated.

1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities relate to taxes levied by the same tax authority.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.13 Retirement benefits

The contributions payable in respect of defined contribution schemes are charged to the profit and loss account for the relevant year.

The cost to the Group of pensions in respect of the defined benefit pension scheme are reflected in the accounts in accordance with Financial Reporting Standard 102.

2 Judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Investment property valuations

The investment property valuations are made by the directors annually based on rental yields and their knowledge of the market. Given the subjectivity of the valuations, there is a degree of estimation uncertainty involved

3 Turnover and other revenue

An analysis of the group's turnover is as follows:

| | 2022 | 2021 |
|--|------------|------------|
| | £ | £ |
| Turnover | | |
| Sales of timber and building supplies | 97,881,229 | 91,235,682 |
| Farm sales | 1,167,966 | 821,654 |
| Other sales | 415,490 | 173,744 |
| | 99,464,685 | 92,231,080 |
| | | |
| Turnover analysed by geographical market | | |
| | 2022 | 2021 |
| | £ | £ |
| United Kingdom | 99,464,685 | 92,231,080 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

4 Exceptional item

During the year, certain properties in stock were sold to a related company. This led to an exceptional profit on disposal in the financial year.

5 Operating profit

| £ |
|-----------|
| |
| |
| 24,106 |
| 1,196,627 |
| 139,107 |
| (60,415) |
| 113,598 |
| 695,771 |
| |
| |
| 2021 |
| £ |
| |
| 41,740 |
| 42,411 |
| 84,151 |
| |
| 3,050 |
| |

7 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

| | 2022 Number | 2021 Number |
|--|----------------|----------------|
| Office and management Sales and operations | 103 342 | 114 344 |
| | 445 | 458 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 7 | Employees | | (Continued) |
|---|---|-------------------|-------------------|
| | Their aggregate remuneration comprised: | 2022 | 2021 |
| | | £ | £ |
| | Wages and salaries | 12,885,118 | 14,423,518 |
| | Social security costs | 1,427,071 | 1,475,405 |
| | Pension costs | 1,196,423 | 1,132,539 |
| | | 15,508,612 | 17,031,462 |
| 8 | Directors' remuneration | | |
| o | Directors remuneration | 2022 | 2021 |
| | | £ | £ |
| | Description for qualifying particle | 027 000 | 775.050 |
| | Remuneration for qualifying services Company pension contributions to defined contribution schemes | 837,809 10,593 | 775,853 23,830 |
| | company pension contributions to defined contribution seriences | | |
| | | 848,402 | 799,683 |
| | Remuneration disclosed above includes the following amounts paid to the highest paid of | lirector: | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Remuneration for qualifying services | 214,204 | 210,946 |
| | Company pension contributions to defined contribution schemes | 3,341 | 10,000 |
| | | | |
| 9 | Interest receivable and similar income | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Interest income Interest on bank deposits | 140 | |
| | Other interest income | 149 346,948 | 270,187 |
| | Other arterest income | | |
| | Total interest revenue | 347,097 | 270,187 |
| | Income from fixed asset investments | | |
| | Income from other fixed asset investments | 1,099 | 219 |
| | Total income | 348,196 | 270,406 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| | Interest payable and similar expenses | 2022 | 2021 |
|----|---|-----------------|-----------|
| | | 2022 £ | 2021 £ |
| | Interest on financial liabilities measured at amortised cost: | ~ | ~ |
| | Interest on bank overdrafts and loans | 197,063 | 113,367 |
| | Other finance costs: | , | , |
| | Interest on finance leases and hire purchase contracts | 36,490 | 21,611 |
| | Net interest on the defined benefit liability | 30,000 | 97,000 |
| | Other interest | 84,545 | 46,292 |
| | Total finance costs | 348,098 | 278,270 |
| 44 | Patriculus actually and | | |
| 11 | Fair value gains/losses | 2022 | 2021 |
| | | 2022 £ | 2021 £ |
| | Fair value gains/(losses) on financial instruments | £ | 2 |
| | Change in the value of financial liabilities held at fair value | - | 93,977 |
| | Other gains/(losses) | | 00,017 |
| | Changes in the fair value of investment properties | 598,035 | 765,826 |
| | Changes in fair value of investments | (28,837) | 28,215 |
| | | | 000.040 |
| | | 569,198 | 888,018 |
| 12 | Taxation | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Current tax | 5.540.000 | 4 054 447 |
| | UK corporation tax on profits for the current period | 5,519,820 | 1,854,417 |
| | Adjustments in respect of prior periods | 168,639 ———— | (1,414 |
| | Total current tax | 5,688,459 | 1,853,003 |
| | Deferred tax | | |
| | | 872,487 | 905,070 |
| | Origination and reversal of timing differences | ———— | 300,070 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

12 Taxation (Continued)

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

| | 2022 £ | 2021 £ |
|--|------------|------------|
| Profit before taxation | 11,798,755 | 11,028,203 |
| Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) | 2,241,763 | 2,095,359 |
| Tax effect of expenses that are not deductible in determining taxable profit | 170,772 | 14,951 |
| Tax effect of income not taxable in determining taxable profit | (130,978) | (271,589) |
| Change in unrecognised deferred tax assets | (222,413) | (4,740) |
| Adjustments in respect of prior years | 168,639 | (1,414) |
| Other permanent differences | (57,508) | 32,680 |
| Dividend income | (209) | - |
| Additional deduction for LRR | - | (51) |
| Changes in deferred tax rates | 268,515 | 406,077 |
| Amounts credited to the STRGL | - | 42 |
| Joint venture profit/(loss) taxable in the group | - | 112,698 |
| Chargeable gains | (315,137) | 374,060 |
| Other tax adjustments | 94,299 | - |
| Tax on transfer of profits from stock (see note below) | 4,343,203 | - |
| Taxation charge | 6,560,946 | 2,758,073 |

In addition to the amount charged to the profit and loss account, the following amounts relating to tax have been recognised directly in other comprehensive income:

| | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Deferred tax arising on: | | |
| Revaluation of financial instruments treated as cash flow hedges | 113,080 | - |
| Actuarial differences recognised as other comprehensive income | 408,500 | 1,107,320 |
| | 521,580 | 1,107,320 |

The current tax charge includes £4,343,203 in relation to the reclassification of certain properties from stock to fixed assets. Tax is payable on the current fair value of the properties although the uplift has not been recognised in these accounts in accordance with UK Generally Accepted Accounting Practice.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 13 | Dividends | | | |
|----|--|-----------|------------------|-----------|
| | Recognised as distributions to equity holders: | | 2022 £ | 2021 £ |
| | | | | _ |
| | Dividends paid | | 2,021,197 | 2,236,173 |
| | | | | |
| 14 | Intangible fixed assets | | | |
| | Group | Goodwill | Website | Total |
| | | £ | development £ | £ |
| | Cost | ı. | L | £ |
| | At 1 January 2022 | 1,120,375 | 190,824 | 1,311,199 |
| | Additions - separately acquired | 7,653,922 | - | 7,653,922 |
| | At 31 December 2022 | 8,774,297 | 190,824 | 8,965,121 |
| | Amortisation and impairment | | | |
| | At 1 January 2022 | 463,201 | 190,824 | 654,025 |
| | Amortisation charged for the year | 218,258 | - | 218,258 |
| | At 31 December 2022 | 681,459 | 190,824 | 872,283 |
| | Carrying amount | | | |
| | At 31 December 2022 | 8,092,838 | - | 8,092,838 |
| | At 31 December 2021 | 657,174 | | 657,174 |
| | | | | |

The Company had no intangible fixed assets at 31 December 2022 or 31 December 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

15 Tangible fixed assets

| Group | Land and buildings | Land and buildings Leasehold | Plant andFit machinery | xtures, fittings & equipment | Motor vehicles | Total |
|------------------------------------|-----------------------|------------------------------------|---------------------------|---------------------------------|----------------|------------|
| | £ | £ | £ | £ | £ | £ |
| Cost | | | | | | |
| At 1 January 2022 | 21,831,768 | 9,856,844 | 6,421,393 | 2,715,977 | 5,901,360 | 46,727,342 |
| Additions | 13,173 | - | 633,829 | 121,390 | 1,102,283 | 1,870,675 |
| Business combinations | - | 1,761,541 | 496,308 | 4,959 | 263,794 | 2,526,602 |
| Disposals | (78,073) | - | (313,511) | (16,106) | (189,758) | (597,448) |
| Transfers | 941,035 | | | | - | 941,035 |
| At 31 December 2022 | 22,707,903 | 11,618,385 | 7,238,019 | 2,826,220 | 7,077,679 | 51,468,206 |
| Depreciation and impairment | | | | | | |
| At 1 January 2022 | 2,876,296 | 759,827 | 3,290,875 | 2,123,848 | 3,110,007 | 12,160,853 |
| Depreciation charged in the year | 134,985 | 131,086 | 452,566 | 124,618 | 72,182 | 915,437 |
| Eliminated in respect of disposals | - | - | (300,736) | - | (184,627) | (485,363) |
| At 31 December 2022 | 3,011,281 | 890,913 | 3,442,705 | 2,248,466 | 2,997,562 | 12,590,927 |
| Carrying amount | | | | | | |
| At 31 December 2022 | 19,696,622 | 10,727,472 | 3,795,314 | 577,754 | 4,080,117 | 38,877,279 |
| At 31 December 2021 | 18,955,472 | 9,097,017 | 3,130,518 | 592,129 | 2,791,353 | 34,566,489 |
| | | | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 15 | Tangible fixed assets | | | | (Continued) |
|----|------------------------------------|-----------------------|---------------------|----------------|-------------|
| | Company | Land and buildings | Plant and machinery | Motor vehicles | Total |
| | | £ | £ | £ | £ |
| | Cost | | | | |
| | At 1 January 2022 | 2,578,288 | 574,729 | 140,669 | 3,293,686 |
| | Additions | 13,173 | 14,021 | 7,625 | 34,819 |
| | Disposals | (78,073) | - | (6,375) | (84,448) |
| | Transfers | 941,035 | | | 941,035 |
| | At 31 December 2022 | 3,454,423 | 588,750 | 141,919 | 4,185,092 |
| | Depreciation and impairment | | | | |
| | At 1 January 2022 | - | 241,857 | 97,059 | 338,916 |
| | Depreciation charged in the year | - | 43,460 | 13,465 | 56,925 |
| | Eliminated in respect of disposals | - | - | (3,798) | (3,798) |
| | At 31 December 2022 | - | 285,317 | 106,726 | 392,043 |
| | Carrying amount | | | · | |
| | At 31 December 2022 | 3,454,423 | 303,433 | 35,193 | 3,793,049 |
| | At 31 December 2021 | 2,578,288 | 332,872 | 43,610 | 2,954,770 |
| | | | | | |

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

| , | Group | | | |
|---------------------|-----------|---------|------|------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Plant and machinery | 1,192,140 | 219,230 | - | - |
| Motor vehicles | 1,332,166 | 525,834 | - | - |
| | | | | |
| | 2,524,306 | 745,064 | - | - |
| | | | | |

Group freehold land and buildings with a carrying amount of £11,748,923 (2021 - £4,895,650) have been pledged to secure liabilities of the group.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Net gains or losses through fair value adjustments

| 16 | Investment properties | | |
|----|--|-----------|-----------|
| | | Group | Company |
| | | 2022 | 2022 |
| | | £ | £ |
| | Fair value | | |
| | At 1 January 2019 | 8,300,880 | 2,057,928 |
| | Additions through external acquisition | 6,103,871 | - |
| | Transfers from inventories | 4,450,000 | - |
| | Disposals | (220,000) | (220,000) |

The directors consider that the value of the investment properties at 31 December 2022 fairly reflects their current market value. All investment properties are available for let under operating leases.

598,035

19,232,786

(91,324)

1,746,604

17 Fixed asset investments

At 31 December 2022

| | | Group 2022 | 2021 | Company 2022 | 2021 |
|--|-------|---------------|-----------|-----------------|-----------|
| | Notes | £ | £ | £ | £ |
| Investments in subsidiaries | 18 | - | - | 10,269,701 | 3,896,590 |
| Investments in joint ventures | | 4,248,110 | 4,436,928 | - | - |
| Quoted investments | | 110,051 | 138,888 | 110,050 | 138,887 |
| Unlisted investments | | 445 | 445 | 17 | 17 |
| | | 4,358,606 | 4,576,261 | 10,379,768 | 4,035,494 |
| Quoted investments included in above; Quoted investments carrying amount | | 110,051 | 138,888 | 110,050 | 138,887 |
| Quoted investments carrying amount | | | | | |

The Group has a half share in Chichester Business Park - Joint Venture, which is an unincorporated property development business. Separate financial statements are prepared for the Joint Venture.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 17 | Fixed asset investments | | | (Continued) |
|----|---|---|---|---|
| | Movements in fixed asset investments | | | |
| | Group | Shares in joint ventures ot | Other investments her than loans | Total |
| | | £ | £ | £ |
| | Cost or valuation | - | • | ~ |
| | At 1 January 2022 | 4,436,928 | 139,333 | 4,576,261 |
| | Valuation changes | (593,368) | (28,837) | (622,205) |
| | Joint venture profit/(loss) share | 404,550 | - | 404,550 |
| | At 31 December 2022 | 4,248,110 | 110,496 | 4,358,606 |
| | Carrying amount | | | |
| | At 31 December 2022 | 4,248,110 | 110,496 | 4,358,606 |
| | At 31 December 2021 | 4,436,928 | 139,333 | 4,576,261 |
| | Movements in fixed asset investments | | | |
| | Company | Shares in group undertakings | Other investments | Total |
| | Company | undertakings | | Total |
| | | undertakings | investments | Total £ |
| | Cost or valuation | undertakings ot £ | investments her than loans £ | £ |
| | Cost or valuation At 1 January 2022 | undertakings ot £ 3,896,590 | investments her than loans | £ 4,035,494 |
| | Cost or valuation At 1 January 2022 Additions | undertakings ot £ | investments her than loans £ 138,904 | £ 4,035,494 8,423,111 |
| | Cost or valuation At 1 January 2022 | undertakings ot £ 3,896,590 | investments her than loans £ | £ 4,035,494 |
| | Cost or valuation At 1 January 2022 Additions | undertakings ot £ 3,896,590 | investments her than loans £ 138,904 | £ 4,035,494 8,423,111 |
| | Cost or valuation At 1 January 2022 Additions Valuation changes | undertakings ot £ 3,896,590 8,423,111 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) |
| | Cost or valuation At 1 January 2022 Additions Valuation changes At 31 December 2022 | undertakings ot £ 3,896,590 8,423,111 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) |
| | Cost or valuation At 1 January 2022 Additions Valuation changes At 31 December 2022 Impairment | undertakings ot £ 3,896,590 8,423,111 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) |
| | Cost or valuation At 1 January 2022 Additions Valuation changes At 31 December 2022 Impairment At 1 January 2022 | undertakings oti £ 3,896,590 8,423,111 - 12,319,701 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) 12,429,768 |
| | Cost or valuation At 1 January 2022 Additions Valuation changes At 31 December 2022 Impairment At 1 January 2022 Impairment losses | undertakings oti £ 3,896,590 8,423,111 12,319,701 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) 12,429,768 |
| | Cost or valuation At 1 January 2022 Additions Valuation changes At 31 December 2022 Impairment At 1 January 2022 Impairment losses At 31 December 2022 | undertakings oti £ 3,896,590 8,423,111 12,319,701 | investments her than loans £ 138,904 (28,837) | £ 4,035,494 8,423,111 (28,837) 12,429,768 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

18 Subsidiaries

Details of the company's subsidiaries at 31 December 2022 are as follows:

| Name of undertaking and coun incorporation or residency | try of | Nature of business | Class of shareholding | % Held |
|---|-------------------|-------------------------------|--------------------------|--------|
| Bury Estates Limited | England and Wales | Property investment | Ordinary | 100.00 |
| David Cover & Son Limited | England and Wales | Timber and builders merchants | Ordinary | 100.00 |
| Seabeach Investments Limited | Guernsey | Property investment | Ordinary | 100.00 |
| Sengate Limited | England and Wales | Property development | Ordinary | 100.00 |
| Spur Properties Limited | England and Wales | Dormant | Ordinary | 100.00 |
| Orpington Timber & Building | England and Wales | Dormant | Ordinary | |
| Supplies Limited | | | | 100.00 |
| Wingham Timber & Mouldings | England and Wales | Dormant | Ordinary | |
| Limited | | | | 100.00 |
| E E Olley & Sons Limited | England and Wales | Timber and builders merchants | Ordinary | 90.00 |
| The Orchard Joinery Company | England and Wales | Dormant | Ordinary | |
| Limited | | | | 90.00 |

The Orchard Joinery Company Limited has taken advantage of the exemption from audit available to it under section 479A of the Companies Act 2006.

19 Financial instruments

| | Group 2022 | 2021 | Company 2022 | 2021 |
|---|---------------|------------|-----------------|------------|
| | £ | £ | £ | £ |
| Carrying amount of financial assets | | | | |
| Debt instruments measured at amortised cost | 15,087,469 | 21,106,413 | 24,573,136 | 15,245,848 |
| Equity instruments measured at cost less impairment Equity instruments measured at fair value through | 445 | 445 | 17 | 17 |
| profit or loss | 110,051 | 138,888 | 110,050 | 138,887 |
| Country amount of financial liabilities | | | | |
| Carrying amount of financial liabilities | 22 550 662 | 40 500 606 | 22 454 777 | 7 400 750 |
| Measured at amortised cost | 32,550,663 | 18,582,606 | 23,454,777 | 7,423,753 |
| | | | | = |

Debt instruments measured at amortised cost include; trade debtors and other debtors. Financial liabilities measured at amortised cost consists of total creditors excluding corporation tax, other tax and social security and accruals and deferred income.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 20 | Debtors | | | | |
|----|---|------------|------------|------------|------------|
| | | Group | | Company | |
| | | 2022 | 2021 | 2022 | 2021 |
| | Amounts falling due within one year: | £ | £ | £ | £ |
| | Trade debtors | 9,056,008 | 7,198,556 | 109,735 | 85,045 |
| | Corporation tax recoverable | 69,799 | - | - | - |
| | Amounts owed by group undertakings | - | = | 13,556,020 | 3,237,473 |
| | Other debtors | 5,890,155 | 13,475,145 | 3,747,285 | 11,776,205 |
| | Prepayments and accrued income | 1,206,731 | 970,650 | 167,068 | 195,361 |
| | | 16,222,693 | 21,644,351 | 17,580,108 | 15,294,084 |
| | Amounts falling due after more than one year: | | | | |
| | Amounts owed by group undertakings | - | _ | 7,046,280 | _ |
| | Other debtors | 396,375 | 435,875 | 122,625 | 147,125 |
| | | 396,375 | 435,875 | 7,168,905 | 147,125 |
| | Deferred tax asset (note 26) | 29,716 | 460,170 | - | 415,600 |
| | | 426,091 | 896,045 | 7,168,905 | 562,725 |
| | Total debtors | 16,648,784 | 22,540,396 | 24,749,013 | 15,856,809 |
| | | | | | |
| 21 | Stocks | Group | | Company | |
| | | 2022 | 2021 | 2022 | 2021 |
| | | £ | £ | £ | £ |
| | Raw materials and consumables | 831,275 | 129,350 | 234,831 | 124,322 |
| | Finished goods and goods for resale | 16,971,723 | 17,926,395 | 589,077 | 1,376,111 |
| | | 17,802,998 | 18,055,745 | 823,908 | 1,500,433 |
| | | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 22 | Creditors: amounts falling due within o | one year | | | | |
|----|---|--------------|-------------------------|-------------|-------------------------|-----------|
| | - | • | Group | | Сотрапу | |
| | | | 2022 | 2021 | 2022 | 2021 |
| | | Notes | £ | £ | £ | £ |
| | Bank loans and overdrafts | 24 | 3,300,000 | 2,206,530 | 3,300,000 | 2,000,000 |
| | Obligations under finance leases | 25 | 530,490 | 331,074 | - | - |
| | Trade creditors | | 5,407,733 | 5,311,682 | 177,286 | 127,423 |
| | Amounts owed to group undertakings | | - | - | 202,537 | 280,516 |
| | Corporation tax payable | | 1,024,808 | 375,451 | 793,818 | 77,958 |
| | Other taxation and social security | | 1,341,794 | 1,503,585 | 283,764 | 171,123 |
| | Other creditors | | 342,638 | 5,576,892 | 2,257 | 4,164,248 |
| | Accruals and deferred income | | 2,815,820 | 4,681,352 | 772,697 | 851,566 |
| | | | 14,763,283 | 19,986,566 | 5,532,359 | 7,672,834 |
| 23 | Creditors: amounts falling due after me | ore than one | vear | | | |
| | | | Group | | Company | |
| | | | 2022 | 2021 | 2022 | 2021 |
| | | Notes | £ | £ | £ | £ |
| | Bank loans and overdrafts | 24 | 19,000,000 | - | 19,000,000 | - |
| | Obligations under finance leases | 25 | 1,153,982 | 475,076 | | |
| | | | 20,153,982 | 475,076 | 19,000,000 | |
| 24 | Loans and overdrafts | | | | | |
| | | | Group | | Company | |
| | | | 2022 | 2021 | 2022 | 2021 |
| | | | £ | £ | £ | £ |
| | Bank loans | | 22,300,000 | 2,000,000 | 22,300,000 | 2,000,000 |
| | Bank overdrafts | | | 206,530 | | |
| | | | 22,300,000 | 2,206,530 | 22,300,000 | 2,000,000 |
| | Payable within one year Payable after one year | | 3,300,000 19,000,000 | 2,206,530 | 3,300,000 19,000,000 | 2,000,000 |

The bank loans and overdrafts are secured on specific group freehold properties.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 25 | Finance lease obligations | | | | |
|----|---|-----------|---------|---------|------|
| | | Group | | Сотрапу | |
| | | 2022 | 2021 | 2022 | 2021 |
| | | £ | £ | £ | £ |
| | Future minimum lease payments due under finance | | | | |
| | leases: | | | | |
| | Within one year | 530,490 | 331,074 | - | - |
| | In two to five years | 1,153,982 | 475,076 | - | = |
| | | 1,684,472 | 806,150 | | - |

26 Deferred taxation

Deferred tax assets and liabilities are offset where the Group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

| | Liabilities 2022 | Liabilities 2021 | Assets 2022 | Assets 2021 |
|--------------------------------|---------------------|---------------------|----------------|----------------|
| Group | £ | £ | £ | £ |
| Accelerated capital allowances | 1,745,617 | 1,062,390 | - | - |
| Tax losses | - | (16,200) | - | - |
| Retirement benefit obligations | - | - | - | 408,500 |
| Capital gains | - | 484,400 | - | - |
| Investment properties | 1,381,000 | 621,550 | - | - |
| Cash flow hedge | 113,080 | - | - | - |
| Swap provisions | - | - | 29,716 | 51,670 |
| | 3,239,697 | 2,152,140 | 29,716 | 460,170 |
| | | | | |
| | Liabilities | Liabilities | Assets | Assets |
| | 2022 | 2021 | 2022 | 2021 |
| Company | £ | £ | £ | £ |
| Accelerated capital allowances | 23,000 | 30,230 | - | - |
| Retirement benefit obligations | - | - | - | 408,500 |
| Investment properties | 64,000 | 108,170 | - | - |
| Cash flow hedge | 113,080 | - | - | - |
| Swap provisions | - | - | - | 7,100 |
| | 200,080 | 138,400 | - | 415,600 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 26 | Deferred taxation | | (Continued) |
|----|--|---|--|
| | Movements in the year: | Group 2022 £ | Company 2022 £ |
| | Liability/(Asset) at 1 January 2022 Charge/(credit) to profit or loss Charge to other comprehensive income Business combinations Liability at 31 December 2022 | 1,691,970 872,487 521,580 123,944 3,209,981 | (277,200) (44,300) 521,580 - 200,080 |
| 27 | Retirement benefit schemes Defined contribution schemes Charge to profit or loss in respect of defined contribution schemes | 2022 £ 287,504 | 2021 £ 265,774 |

Defined contribution pension schemes are operated for all qualifying employees. The assets of the schemes are held separately from those of the Group in independently administered funds.

Defined benefit scheme - group and company

The Group operates a pension scheme providing benefits based on final salary pensionable pay, known as the Green Group Retirement Benefit Plan. The scheme has been closed to new entrants since 31 July 2001. Since then the Group has offered a stakeholder scheme which operates on a defined contribution basis as does the ongoing scheme for the Group's directors. All of the schemes are funded by payments and contributions to separately administered trust funds.

The Green Group Retirement Benefits Plan is a UK defined benefit scheme. A trustee funding valuation was carried out at 1 August 2022 and updated to 31 December 2022 by a qualified independent actuary.

| Key assumptions | 2022 % | 2021 % |
|--|-----------|-----------|
| noy addampaone | ~• | 70 |
| Discount rate | 4.70 | 1.80 |
| Expected rate of increase of pensions in payment | 2.90 | 3.40 |
| Expected rate of salary increases | 1.85 | 2.40 |
| Deferred revaluation (CPI) | 2.90 | 2.75 |
| Retail price inflation (RPI) | 3.20 | 3.45 |
| Expected return on assets | 4.70 | 1.80 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 27 | Retirement benefit schemes | | (Continued) |
|----|--|---------------|---------------|
| | Mortality assumptions Assumed life expectations on retirement at age 65: | 2022 Years | 2021 Years |
| | Retiring today | rours | 10013 |
| | - Males | 21.9 | 21.9 |
| | - Females | 24.3 | 24.3 |
| | Retiring in 20 years | | |
| | - Males | 23.2 | 23.3 |
| | - Females | 25.7 | 25.8 |
| | | | |

The amounts included in the balance sheet arising from the company's obligations in respect of defined benefit plans are as follows:

| Group and company | 2022 £ | 2021 £ |
|--|----------------------------|----------------------------|
| Present value of defined benefit obligations Fair value of plan assets | 27,124,000 (38,237,000) | 43,054,000 (41,420,000) |
| (Surplus)/deficit in scheme | (11,113,000) | 1,634,000 |
| Restriction on scheme assets | 11,113,000 | - |
| Total liability recognised | | 1,634,000 |

The net pension surplus of £11,113,000, assessed in accordance with FRS 102, is not recognised in the balance sheet because the surplus is a notional surplus and any possible recovery by the company is uncertain in amount and timing.

| Group and company Amounts recognised in the profit and loss account | 2022 £ | 2021 £ |
|---|-------------------|-------------------|
| Current service cost Net interest on net defined benefit liability/(asset) | 491,000 30,000 | 518,000 97,000 |
| Total costs | 521,000 | 615,000 |

27

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| Retirement benefit schemes | | (Continued) |
|--|--------------|--------------|
| Group and company | 2022 | 2021 |
| Amounts taken to other comprehensive income | £ | £ |
| Actual return on scheme assets | 2,373,000 | (4,647,000) |
| Less: calculated interest element | 739,000 | 447,000 |
| Return on scheme assets excluding interest income | 3,112,000 | (4,200,000) |
| Actuarial changes related to obligations | (16,053,000) | (2,412,000) |
| Effect of changes in the amount of surplus that is not recoverable | 11,113,000 | - |
| Total costs/(income) | (1,828,000) | (6,612,000) |
| Group and company | | 2022 |
| Movements in the present value of defined benefit obligations | | £ |
| Liabilities at 1 January 2022 | | 43,054,000 |
| Current service cost | | 491,000 |
| Benefits paid | | (1,140,000) |
| Contributions from scheme members | | 3,000 |
| Actuarial gains and losses | | (16,053,000) |
| Interest cost | | 769,000 |
| At 31 December 2022 | | 27,124,000 |
| Group and company | | 2022 |
| Movements in the fair value of plan assets | | £ |
| Fair value of assets at 1 January 2022 | | 41,420,000 |
| Interest income | | 739,000 |
| Return on plan assets (excluding amounts included in net interest) | | (3,112,000) |
| Benefits paid | | (1,140,000) |
| Contributions by the employer | | 327,000 |
| Contributions by scheme members | | 3,000 |
| At 31 December 2022 | | 38,237,000 |

The actual return on plan assets was £2,373,000 (2021 - £4,647,000).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 27 | Retirement benefit schemes | | (Continued) |
|----|---|------------|-------------|
| | Group and company | 2022 | 2021 |
| | Fair value of plan assets at the reporting period end | £ | £ |
| | Equity instruments | 11,933,000 | 13,018,000 |
| | Property | 8,675,000 | 7,630,000 |
| | Bonds | 13,934,000 | 15,537,000 |
| | Annuities | 2,875,000 | 4,543,000 |
| | Cash | 820,000 | 692,000 |
| | | 38,237,000 | 41,420,000 |
| 28 | Share capital | | |
| | | • | and company |
| | | 2022 | 2021 |
| | Ordinary share capital | £ | £ |
| | Issued and fully paid | | |
| | 557,893 Ordinary A shares of £1 each | 557,893 | 557,893 |
| | 1,061,664 Ordinary B shares of 5p each | 53,083 | 53,083 |
| | | 610,976 | 610,976 |

Each share is entitled to one vote and a dividend proportional to its nominal value.

29 Reserves

Fair value reserve

The fair value reserve has arisen on the revaluation of investment properties.

Hedging reserve

The hedging reserve arises from the change in fair value of the hedging instrument net of deferred tax.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

30 Operating lease commitments

At the reporting end date the Group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

| | Group | | Company | |
|----------------------------|-----------|-----------|---------|---------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Within one year | 830,890 | 700,768 | 20,729 | 20,729 |
| Between two and five years | 1,280,660 | 1,246,191 | 55,035 | 62,639 |
| In over five years | 386,939 | 748,125 | 315,000 | 328,125 |
| | 2,498,489 | 2,695,084 | 390,764 | 411,493 |

31 Capital commitments

Amounts contracted for but not provided in the financial statements:

| | Group | | Company | |
|---|-----------|-----------|---------|------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Contracted for but not provided in the financial statemen | ts: | | | |
| Acquisition of property, plant and equipment | 1,033,815 | 1,665,696 | | |

32 Financial commitments, guarantees and contingent liabilities

In respect of the unincorporated joint venture, Sengate Limited is jointly and severally liable for the other party's share of the joint venture liabilities as at 31 December 2022 of £1,367,742 (2021: £205,290).

A charge over one of the Group's properties has been granted to the Green Group Retirement Benefit Plan to help secure any deficit which was £NIL at 31 December 2022 (2021: £1,634.000).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

33 Related party transactions

Transactions with related parties

Astrea Limited and Pinhill Limited are subsidiary undertakings of Vertex Holdings Limited, a company under the control of the directors of the Group. Transactions and balances with these companies are:

Leasing charges payable by the Group £436,525 (2021: £539,141 payable by the group) Management and other services payable by the Group £128,625 (2021: £128,016) Balance due to the Group £186,070 (2021: £11,622,893)

P W Green, H C E Green and R J H Green are designated members of Cooksbridge LLP. Transactions and balances with Cooksbridge LLP are:

Rent payable by the Group £140,104 (2021: £136,109) Administrative and other services £11,500 (2021: £13,082) Balance due to the Group £1,066,187 (2021: £109,595)

There was an amount of £147,125 (2021: £171,625) owed by Green Forest Renewables Ltd at the reporting end date. W R Green, a brother of one of the directors is a majority owner of Green Forest Renewables Ltd.

Dividends totalling £363,178 (2021: £402,048) were paid to directors during the year.

The directors do not consider there to be any key management personnel other than themselves. Directors remuneration is disclosed in note 7.

34 Acquisitions

E E Olley & Sons Limited

On 11 October 2022 the group acquired 90% of the issued capital of E E Olley & Sons Limited.

| | Book Value | Adjustments | Fair Value |
|-------------------------------|------------|-------------|------------|
| | £ | £ | £ |
| Fixed assets | 283,816 | 1,646,623 | 1,930,439 |
| Stock | 758,461 | - | 758,461 |
| Debtors | 788,519 | - | 788,519 |
| Cash and cash equivalents | 1,928,049 | - | 1,928,049 |
| Creditors | (527,306) | = | (527,306) |
| Deferred tax | (20,946) | - | (20,946) |
| Total identifiable net assets | 3,210,593 | 1,646,623 | 4,857,216 |
| Non-controlling interests | | | (321,059) |
| Goodwill | | | 3,886,955 |
| Total consideration | | | 8,423,112 |

34

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| Acquisitions | (Continued) |
|--|-------------------------|
| The consideration was satisfied by: | £ |
| Cash Acquisition costs | 8,328,095 95,017 |
| Contribution by the acquired business for the reporting period included in the consolidated statement of comprehensive income since acquisition: | £ |
| Turnover Loss after tax | 1,082,128 (10,103) |

The goodwill arising on acquisition of the businesses is attributable to customer relationships and unique services.

On 30 September 2022 the group acquired 100% of the issued capital of Wingham Timber & Mouldings Limited. The net assets and goodwill acquired were as follows:

| £ 622,748 1,103,183 |
|---------------------|
| |
| 1,103,183 |
| |
| 1,082,290 |
| 694,728 |
| (41,704) |
| (603,055) |
| (425,296) |
| (102,998) |
| 2,329,896 |
| 3,766,969 |
| 6,096,865 |
| £ |
| 6,027,149 |
| 69,716 |
| 6,096,865 |
| |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| 34 | Acquisitions | (Continued) |
|----|--|----------------------|
| | Contribution by the acquired business for the reporting period included in the consolidated statement of comprehensive income since acquisition: | £ |
| | Turnover Profit after tax | 1,414,416 106,657 |

The goodwill arising on the acquisition of the business is attributable to customer relationships and unique products.

35 Cash generated from group operations

| | 2022 | 2021 |
|--|-------------|-------------|
| | £ | £ |
| Profit for the year after tax | 5,237,809 | 8,270,130 |
| Adjustments for: | | |
| Taxation charged | 6,560,946 | 2,758,073 |
| Finance costs | 348,098 | 278,270 |
| Investment income | (348,196) | (270,406) |
| Gain on disposal of tangible fixed assets | (1,604,887) | (60,415) |
| Gain on reclassification of properties | (4,426,800) | - |
| Amortisation and impairment of intangible assets | 218,258 | 113,598 |
| Depreciation and impairment of tangible fixed assets | 915,437 | 1,335,734 |
| Share of joint venture operating profit | 188,818 | (731,009) |
| Other gains and losses | (569,198) | (888,018) |
| Pension scheme non-cash movement | 164,000 | 171,000 |
| Decrease in provisions | - | (262,347) |
| Movements in working capital: | | |
| Decrease/(increase) in stocks | 2,114,391 | (5,332,962) |
| Decrease in debtors | 7,854,085 | 322,571 |
| (Decrease)/increase in creditors | (8,157,818) | 1,406,284 |
| Cash generated from operations | 8,494,943 | 7,110,503 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

| | Analysis of changes in net debt - group | 1 January 2022 | Cash flows | New finance leases | 31 December 2022 |
|----|--|------------------------|--------------|------------------------|---|
| | | £ | £ | £ | £ |
| | Cash at bank and in hand | 641,342 | 2,889,248 | - | 3,530,590 |
| | Bank overdrafts | (206,530) | 206,530 | | |
| | | 434,812 | 3,095,778 | - | 3,530,590 |
| | Borrowings excluding overdrafts | (2,000,000) | (20,300,000) | - | (22,300,000) |
| | Obligations under finance leases | (806,150) | 362,814 | (1,241,136) | (1,684,472) |
| | | (2,371,338) | (16,841,408) | (1,241,136) | (20,453,882) |
| 37 | Analysis of changes in net debt - company | | | Cook floor | 14 Danasahan |
| | | 1 | January 2022 | Cash flows | 31 December 2022 |
| | | | £ | £ | £ |
| | Cash at bank and in hand | | 567,876 | 2,130,013 | 2,697,889 |
| | Borrowings excluding overdrafts | | (2,000,000) | (20,300,000) | (22,300,000) |
| | | | (1,432,124) | (18,169,987) | (19,602,111) |
| 38 | Prior period adjustment | | | | |
| | Reconciliation of changes in equity - group | | | | |
| | | | | 1 January 2021 £ | 31 December 2021 £ |
| | Adjustments to prior year | | | ~ | ~ |
| | Capital uplift payment | | | (1,346,899) | (1,346,899) |
| | | | | | (1,010,000) |
| | Equity as previously reported | | | 54,898,770 | 66,437,407 |
| | Equity as previously reported Equity as adjusted | | | 54,898,770 | |
| | Equity as adjusted | | | | 66,437,407 |
| | | | | | 65,090,508 |
| | Equity as adjusted Analysis of the effect upon equity | vious financial period | d | 53,551,871 | 65,090,508 |
| | Equity as adjusted Analysis of the effect upon equity Profit and loss reserves Reconciliation of changes in profit for the pre | vious financial period | d | 53,551,871 | 65,090,508 |
| | Equity as adjusted Analysis of the effect upon equity Profit and loss reserves Reconciliation of changes in profit for the pre | vious financial period | d | 53,551,871 | 66,437,407 65,090,508 (1,346,899) |
| | Equity as adjusted Analysis of the effect upon equity Profit and loss reserves Reconciliation of changes in profit for the pre | vious financial period | 1 | 53,551,871 | 66,437,407 65,090,508 (1,346,899) |
| | Equity as adjusted Analysis of the effect upon equity Profit and loss reserves Reconciliation of changes in profit for the pre Adjustments to prior year Total adjustments | vious financial period | d | 53,551,871 | 66,437,407 65,090,508 (1,346,899) |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

38 Prior period adjustment

(Continued)

Reconciliation of changes in equity - company

The prior period adjustments do not give rise to any effect upon equity.

Reconciliation of changes in profit for the previous financial period

2021 £

Adjustments to prior year

Total adjustments - Profit as previously reported 3,432,305

Profit as adjusted 3,432,305

Notes to reconciliation

The prior period adjustment relates to an uplift payment due as a result of the sale of properties on land that was transferred to Sengate Limited under an agreement made many years ago. The properties were sold in 2018 and 2019 but the obligation to made the uplift payment was only recognised in 2022 and the payment was made during that year. However, the liability arose when the properties were sold and so it should have been recognised in the accounts for the relevant years. In the light of this, the transaction has been accounted for as a prior year adjustment.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.