

E Harding & Sons Limited
Financial Statements
For the Year Ended
31 March 2003

Company Registration Number 144277

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CHAMPI:ON

Chartered Accountants & Registered Auditors
1 Worsley Court
High Street
Worsley, Manchester
M28 3NJ

Financial Statements

Year Ended 31 March 2003

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Officers and Professional Advisers

The Board of Directors

R J Bassham

J M Fitzgerald R Hutchinson

Company Secretary

J M Fitzgerald

Registered Office

RJB House Brookshaw Street Manchester M11 4AB

Auditors

Champi:on

Chartered Accountants & Registered Auditors 1 Worsley Court High Street

Worsley, Manchester

M28 3NJ

Bankers

The Royal Bank of Scotland Plc

46/48 Deansgate

Bolton Lancashire BL1 1BH

The Directors' Report

Year Ended 31 March 2003

The directors have pleasure in presenting their report and the financial statements of the group for the year ended 31 March 2003.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of stainless steel plate processing. The subsidiary company was principally engaged in the manufacture of screw conveyors and bucket elevators.

RESULTS AND DIVIDENDS

The trading results for the year, and the group's financial position at the end of the year are shown in the attached financial statements.

The directors have recommended the following dividends:

	2003	2002
	£	£
Proposed dividend on ordinary shares	_	25,000
Dividend paid on preference shares	252	252
	252	25,252

THE DIRECTORS AND THEIR INTERESTS

The directors who served the company during the year together with their beneficial interests in the shares of the company were as follows:

	Class of share	At 31 March 2003	At 1 April 2002
R J Bassham	Ordinary 4.2% Cumulative	999	999
	Preference	6,000	6,000
J M Fitzgerald	Ordinary	1	1
_		-	-
R Hutchinson		_	_
		_	_

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the group at the end of the year and of the group's profit or loss for the year then ended. In preparing those financial statements, the directors are required to:

select suitable accounting policies, as described on pages 11 to 12, and then apply them consistently;

make judgements and estimates that are reasonable and prudent; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The Directors' Report (continued)

Year Ended 31 March 2003

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

A resolution to re-appoint Champi:on as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Registered office: RJB House Brookshaw Street Manchester M11 4AB Signed by order of the directors

J M Fitzgerald Company Secretary

Approved by the directors on 18 July 2003

Independent Auditors' Report to the Shareholders

Year Ended 31 March 2003

We have audited the financial statements on pages 6 to 19 which have been prepared under the historical cost convention and the accounting policies set out on pages 11 to 12.

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITORS

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and Accounting Standards are set out in the Statement of Directors' Responsibilities on pages 2 to 3.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to any other information.

BASIS OF AUDIT OPINION

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Independent Auditors' Report to the Shareholders (continued)

Year Ended 31 March 2003

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs and of the group as at 31 March 2003 and of the profit of the group for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

1 Worsley Court High Street Worsley, Manchester M28 3NJ

18 July 2003

CHAMPI:ON

Chartered Accountants & Registered Auditors

Group Profit and Loss Account

Year Ended 31 March 2003

	Note	2003 £	2002 £
Group Turnover	2	3,114,310	3,382,604
Cost of sales		(2,206,090)	(2,376,384)
Gross Profit		908,220	1,006,220
Administrative expenses		(856,110)	(907,120)
Operating Profit	3	52,110	99,100
Interest receivable Interest payable	6	392 (5,621)	- (8,587)
Profit on Ordinary Activities Before Taxation		46,881	90,513
Tax on profit on ordinary activities	7	59,044	(7,199)
Profit on Ordinary Activities after Taxation	8	105,925	83,314
Dividends (including non-equity)	9	(252)	(25,252)
Retained Profit for the Financial Year		105,673	58,062

All of the activities of the group are classed as continuing.

The group has no recognised gains or losses other than the results for the year as set out above.

The company has taken advantage of section 230 of the Companies Act 1985 not to publish its own Profit and Loss Account.

Group Balance Sheet

31 March 2003

		2003		2002	
	Note	£	£	£	£
Fixed Assets	4.0		0.44.545		477.000
Tangible assets	10		346,747		475,229
Current Assets					
Stocks	12	297,334		269,642	
Debtors	13	956,237		775,590	
Cash at bank and in hand		7,750		84,426	
		1,261,321		1,129,658	
Creditors: Amounts Falling due Within One Year	15	671,815		722,680	
Net Current Assets			589,506		406,978
Total Assets Less Current Liabilities			936,253		882,207
Provisions for Liabilities and Charges	- 4				
Deferred taxation	14				51,627
			936,253		830,580
Capital and Reserves					
Called-up share capital	19		7,000		7,000
Profit and loss account	20		929,253		823,580
Shareholders' Funds (including non-equity interests)	21		936,253		830,580

These financial statements were approved by the directors on the 18 July 2003 and are signed on their behalf by:

R J Bassham

Balance Sheet

31 March 2003

		2003		2002	
	Note	£	£	£	£
Fixed Assets					
Tangible assets	16		296,838		419,637
Investments	11		100		100
			296,938		419,737
Current Assets					
Stocks	12	256,447		252,437	
Debtors	13	833,110		713,765	
		1,089,557		966,202	
Creditors: Amounts Falling due Within					
One Year	15	584,7 <i>77</i>		641,612	
Net Current Assets			504,780		324,590
Total Assets Less Current Liabilities		,	801,718		744,327
Provisions for Liabilities and Charges					
Deferred taxation	14		-		39,331
			801,718		704,996
					
Capital and Reserves					
Called-up share capital	19		7,000		7,000
Profit and loss account	20		794,718		697,996
Shareholders' Funds (including non-equity	7				
interests)			801,718		704,996

These strangeral statements were approved by the directors on the 18 July 2003 and are signed on their behalf by:

R I Rassham

Group Cash Flow

Year Ended 31 March 2003

	2003	٥	2002	c
	£	£	£	£
Net Cash (Outflow)/Inflow From Operating Activities		(101,679)		103,738
Returns on Investments and Servicing of Finance Interest received Interest paid Non-equity dividends paid	392 (5,621) (252)		(8,587) (252)	
Net Cash Outflow From Returns on Investments and Servicing of Finance		(5,481)		(8,839)
Taxation		2,742		(2,742)
Capital Expenditure Payments to acquire tangible fixed assets Receipts from sale of fixed assets	(74,136) 273,401		(26,611) 130,380	
Net Cash Inflow From Capital Expenditure		199,265		103,769
Equity Dividends Paid		(25,000)		_
Increase in Cash		69,847		195,926
RECONCILIATION OF OPERATING PROFIT TO OPERATING ACTIVITIES	NET CASH (O	UTFLOW)/INI	FLOW FROM	
		2003 £		2002 £
Operating profit Depreciation Profit on disposal of fixed assets Increase in stocks (Increase)/decrease in debtors Increase/(decrease) in creditors		52,110 48,111 (118,891) (27,692) (175,972) 120,655		99,100 44,044 (57,566) (14,922) 128,305 (95,223)
Net cash (outflow)/inflow from operating activities		(101,679)		103,738
RECONCILIATION OF NET CASH FLOW TO MO	VEMENT IN N	ET FUNDS		, , , , , , , , , , , , , , , , , , ,
		2003		2002
Increase in cash in the period		£ 69,847		£ 195,926
Movement in net funds in the period		69,847		195,926
Net debt at 1 April 2002		(62,094)		(258,020)
Net funds at 31 March 2003		7,750		(62,094)
TIVE ARREST SE DA LITELUS BUUD		-,,,,,		(02,077)

Group Cash Flow (continued)

Year Ended 31 March 2003

ANALYSIS OF CHANGES IN NET FUNDS

	At		At	
	1 Apr 2002 £	Cash flows £	31 Mar 2003 £	
Net cash:				
Cash in hand and at bank	84,426	(76,676)	7,750	
Overdrafts	(146,520)	146,520		
Net funds	(62,094)	69,844	7,750	

Notes to the Financial Statements

Year Ended 31 March 2003

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention.

Basis of consolidation

The consolidated accounts incorporate the accounts of the company and all group undertakings. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over five years from the year of acquisition. The results of companies acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group accounts by virtue of section 230 of the Companies Act 1985.

Turnover

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax.

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Plant and machinery - 10% reducing balance
Fixtures and fittings - 10% reducing balance
Motor Vehicles - 25% reducing balance

Leasehold improvements - 10% straight line

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Work in progress

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Notes to the Financial Statements

Year Ended 31 March 2003

1. ACCOUNTING POLICIES (continued)

Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax, with the following exceptions:

Provision is made for tax on gains arising from the revaluation (and similar fair value adjustments) of fixed assets, and gains on disposal of fixed assets that have been rolled over into replacement assets, only to the extent that, at the balance sheet date, there is a binding agreement to dispose of the assets concerned. However, no provision is made where, on the basis of all available evidence at the balance sheet date, it is more likely than not that the taxable gain will be rolled over into replacement assets and charged to tax only where the replacement assets are sold;

Provision is made for deferred tax that would arise on remittance of the retained earnings of overseas subsidiaries, associates and joint ventures only to the extent that, at the balance sheet date, dividends have been accrued as receivable;

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

2003

2002

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the group.

An analysis of turnover is given below:

	United Kingdom	£ 3,114,310	£ 3,382,604
3.	OPERATING PROFIT		
	Operating profit is stated after charging/(crediting):		
		2003	2002
		£	£
	Depreciation	48,111	44,044
	Profit on disposal of fixed assets	(118,891)	(57,566)
	Auditors' remuneration	` , ,	` , ,
	- as auditors	11,115	10,176
	Operating lease costs:	,	,-,-
	Vehicles	17.644	29.156

Notes to the Financial Statements

Year Ended 31 March 2003

4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the group during the financial year amounted to:

Number of production staff Number of distribution staff Number of administrative staff	2003 No 30 4 13	2002 No 30 5 16
	47	51
The aggregate payroll costs of the above were:	2003	2002
	£	£
Wages and salaries	824,408	832,229
Social security costs	76,717	76,756
Other pension costs	12,844	12,436
	913,969	921,421

5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2003	2002
	£	£
Emoluments receivable	100,689	96,994
Value of company pension contributions to money purchase		
schemes	2,719	2,479
	103,408	99,473
	···	

The number of directors who are accruing benefits under company pension schemes was as follows:

	2003	2002
	No	No
Money purchase schemes	1	1
· ·		

6. INTEREST PAYABLE

	2003	2002
	£	£
Interest payable on bank borrowing	922	3,602
Other similar charges payable	4,699	4,985
		0.505
	5,621	8,587

Notes to the Financial Statements

Year Ended 31 March 2003

7. TAX ON PROFIT ON ORDINARY ACTIVITIES

(a) Analysis of charge in the year	2003	2002
	£	£
Current tax:		
LIV Commonstion to bound on the mosults for the year		(116)
UK Corporation tax based on the results for the year		(446)
Total current tax	-	(446)
Deferred tax:		
(Decrease)/increase in deferred tax provision	(59,044)	7,645
Tax on profit on ordinary activities	(59,044)	7,199
(b) Factors affecting current tax charge		
	2003	2002
	£	£
Profit on ordinary activities before taxation	46,881	90,513
Profit on ordinary activities by rate of tax	14,065	27,154
Disallowable expenses	2,866	1,858
Surplus/deficit of capital allowances and depreciation	(34,646)	(6,157)
Small companies rate relief	(1,500)	(-,)
Loss utilisation	19,215	(23,301)
Total current tax (note 7(a))		(446)
TANK ANTIANT PRINT (IIANA \ (W))		(170)

8. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the accounts of the parent company was £96,974 (2002 - £91,635).

9. DIVIDENDS

The following dividends have been paid or proposed in respect of the year:

	2003	2002
	£	£
Proposed dividend on ordinary shares	_	25,000
Dividend paid on preference shares	252	252
- •		
	252	25,252

Notes to the Financial Statements

Year Ended 31 March 2003

10. TANGIBLE FIXED ASSETS

Group	Improvements to Property £	Plant & Machinery £	Fixtures & Fittings £	Motor Vehicles £	Equipment £	Total £
Cost						
At 1 Apr 2002	172,248	658,298	31,004	139,949	7,937	1,009,436
Additions	58,826	3,385	255	11,670	*****	74,136
Disposals	(155,282)	(2,550)	_	(29,232)	_	(187,064)
At 31 Mar 2003	75,792	659,133	31,259	122,387	7,937	896,508
Depreciation						
At 1 Apr 2002	3,202	420,124	10,881	96,677	3,320	534,204
Charge for the year		24,035	2,039	13,765	693	48,111
On disposals	(3,202)		-	(29,352)	-	(32,554)
At 31 Mar 2003	7,579	444,159	12,920	81,090	4,013	549,761
At 51 Mai 2005	-,577	======		01,050	4,015	545,701
Net Book Value						
At 31 Mar 2003	68,213	214,974	18,339	41,297	3,924	346,747
At 31 Mar 2002	169,046	238,174	20,123	43,272	4,617	475,232
Company	Improve		Plant &			
	to Pr		lachinery Moto		Equipment	Total
Canh		£	£	£	£	£
Cost At 1 April 2002	1.	72,248	509 075	121 620	7.027	900 909
Additions		72,246 58,826	598,075 1,810	121,628 11,670	7,937	899,888 72,306
Disposals		55,282)	(2,550)	(29,232)	_	(187,064)
Disposais	(1		(2,330)	(29,232)		(167,004)
At 31 March 2003		75,792	597,335	104,066	7,937	785,130
					<u></u>	
Depreciation						
At 1 April 2002		3,202	383,567	90,160	3,320	480,249
Charge for the year		7,579	21,511	10,814	693	40,597
On disposals		(3,202)	_	(29,352)	_	(32,554)
At 31 March 2003		7,579	405,078	71,622	4,013	488,292
				2*		
Net Book Value						
At 31 March 2003	•	68,213	192,257	32,444	3,924	296,838
At 31 March 2002	10	69,046	214,508	31,468	4,617	419,639

Notes to the Financial Statements

Year Ended 31 March 2003

11. INVESTMENTS

Company

The company holds 100% of the share capital of The Conveyor and Elevator Company Limited . The Conveyor and Elevator Company Limited is incorporated in England and is a manufacturer of screw conveyors and bucket elevators.

Cost At 1 April 2002 and 31 March 2003	100
Net Book Value At 31 March 2003	100
At 31 March 2002	100

12. STOCKS

Group		Company	
2003	2003 2002	2002 2003	2002
£	£	£	£
243,199	252,742	230,512	242,748
54,135	16,900	25,935	9,689
297,334	269,642	256,447	252,437
	2003 £ 243,199 54,135 297,334	2003 2002 £ £ 243,199 252,742 54,135 16,900	2003 2002 2003 £ £ £ 243,199 252,742 230,512 54,135 16,900 25,935 297,334 269,642 256,447

13. DEBTORS

Group		Company	
2003	2002	2003	2002
£	£	£	£
892,273	732,955	696,595	605,134
	3,220	76,872	78,270
36,739	_	36,739	
56,101	39,415	44,986	30,361
985,113	775,590	855,192	713,765
	2003 £ 892,273 36,739 56,101	2003 2002 £ £ 892,273 732,955 - 3,220 36,739 - 56,101 39,415	2003 2002 2003 £ £ £ 892,273 732,955 696,595 - 3,220 76,872 36,739 - 36,739 56,101 39,415 44,986

15. CREDITORS: Amounts Falling due Within One Year

	Group		Company	
	2003	2002	2003	2002
	£	£	£	£
Bank loans and overdrafts	-	146,520	12,120	146,520
Trade creditors	461,925	349,882	393,077	297,731
Dividends payable	_	25,000	_	25,000
Other creditors	173,441	153,588	148,032	134,836
Accruals and deferred income	36,449	47,690	31,548	37,525
	671,815	722,680	584,777	641,612

Notes to the Financial Statements

Year Ended 31 March 2003

15. CREDITORS: Amounts Falling due Within One Year (continued)

The following liabilities disclosed under creditors falling due within one year are secured by the company:

Group	Group		Company	
2003	2002	2003	2002	
£	£	£	£	
12,120	146,520	12,120	146,520	
	2003 £	2003 2002 £ £	2003 2002 2003 £ £ £	

The bank overdraft is secured by a debenture dated 4 April 1984, over all the assets of the company apart from those secured under finance leases and hire purchase contracts.

14. DEFERRED TAXATION

The movement in the deferred taxation asset during the year was:

	Group		Company	
	2003 £	2002 £	2003 £	2002 £
Provision brought forward	(51,627)	(43,982)	(39,331)	(36,095)
Increase/(Decrease) in asset	59,490	(7,645)	53,988	(3,236)
Asset/Provision carried forward	7,863	(51,627)	14,657	(39,331)
	Group		Compan	y
	2003	2002	2003	2002
	£	£	£	£
Excess of taxation allowances over				
depreciation on fixed assets	(28,876)	(51,627)	(22,082)	(39,331)
Tax losses available	36,739		36,739	_
	7,863	(51,627)	14,657	(39,331)

16. COMMITMENTS UNDER OPERATING LEASES

At 31 March 2003 the group had annual commitments under non-cancellable operating leases as set out below.

Group	200 Land and buildings £	Other items £	2002 Land and Buildings £	Other items
Operating leases which expire:				
Within 2 to 5 years After more than 5 years	91,500 - 91,500	12,804 - 12,804	100,000	12,804 12,804
				

Notes to the Financial Statements

Year Ended 31 March 2003

16. COMMITMENTS UNDER OPERATING LEASES (continued)

At 31 March 2003 the company had annual commitments under non-cancellable operating leases as set out below.

Company	200	13	2002	
	Land and buildings £	Other items	Land and Buildings £	Other items
Operating leases which expire:				
Within 2 to 5 years	69,500	12,804	-	12,804
After more than 5 years			78,000	
	69,500	12,804	78,000	12,804

17. CONTINGENCIES

The company has given an unlimited guarantee dated 1 February 1993 in favour of its subsidiary undertakings to the Royal Bank of Scotland PLC. At March 2002, the amount due to the Royal Bank of Scotland by the subsidiary company was nil.

18. RELATED PARTY TRANSACTIONS

The company was controlled by R J Bassham by virtue of his ownership of the majority of the issued share capital of the company.

The company paid rent in the sum of £95,750 in respect of properties owned by E Harding & Sons Limited - Directors Pension Fund.

19. SHARE CAPITAL

Authorised	share	capital:
------------	-------	----------

44,000 Ordinary Shares shares of £1 each 6,000 10% Preference Shares shares of £1 each		£ 44,000 6,000		£ 44,000 6,000
		50,000		50,000
Allotted, called up and fully paid:	2003		2002	
	No	£	No	£
Ordinary Shares shares of £1 each	1,000	1,000	1,000	1,000
10% Preference Shares shares of £1 each	6,000	6,000	6,000	6,000
	7,000	7,000	7,000	7,000

20. RESERVES

Group	Profit and loss	
	account	
	£	
Balance brought forward	823,580	
Retained profit for the year	105,673	
Balance carried forward	929,253	

Notes to the Financial Statements

Year Ended 31 March 2003

20. RESERVES

	Company		Profit and loss account £
	Balance brought forward Retained profit for the year		697,996 96,722
	Balance carried forward		794,718
21.	RECONCILIATION OF MOVEMENTS IN SHAREHO	LDERS' FUNDS	
	EQUITY SHAREHOLDERS' FUNDS		
		2003 £	2002 £
	Profit for the financial year	105,925	83,314
	Dividends	(252)	(25,252)
		105,673	58,062
	Opening shareholders' equity funds	824,580	766,518
	Closing shareholders' equity funds	930,253	824,580
	NON-EQUITY SHAREHOLDERS' FUNDS		
	Opening and closing shareholders' non-equity funds	6,000	6,000
	TOTAL SHAREHOLDERS' FUNDS	936,253	830,580