

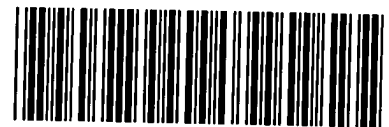
Registration number: 00141976

# Alcester Number 1 Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2017

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## **Alcester Number 1 Limited**

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## **Alcester Number 1 Limited**

### **Company Information**

<b>Directors</b>	G P Martin
	S A Peckham
	G E Barnes
	A G Peart
	D A Roper
	J C Miller
<b>Company secretary</b>	J C F Crawford
<b>Registered office</b>	11th Floor
	The Colmore Building
	20 Colmore Circus Queensway
	Birmingham
	West Midlands
<b>Auditor</b>	B4 6AT
	Deloitte LLP
	London
	United Kingdom

## **Alcester Number 1 Limited**

### **Strategic Report for the Year Ended 31 December 2017**

The Directors present their Strategic Report for the year ended 31 December 2017.

#### **Principal activity**

The Company's principal activity is to act as an intermediate holding company. The Directors do not expect any change in this activity in the foreseeable future.

#### **Fair review of the business**

The operating loss for the year ended 31 December 2017 was £557,000 (year ended 31 December 2016: loss of £381,000). The retained loss for the year ended 31 December 2017 was £649,000 (year ended 31 December 2016: loss of £493,000).

During the year, the Company capitalised a loan of £22,497,000 due from Precision House Management Services Limited. £21,926,000 of this loan was provided against and was reversed. The resulting investment was subsequently impaired by £22,497,000. Following the impairment, the investment was transferred to Melrose PLC for £1.

The Company also issued one £1 share in exchange for a loan payable to Melrose PLC of £26,134,000.

#### **Financial risk management**

The Company's activities expose it to a number of financial risks including liquidity risk.

#### **Principal risks**

##### **Liquidity risk**

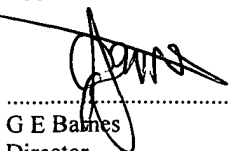
To maintain liquidity and ensure that sufficient funds are available for ongoing operations and future developments, the Company ensures regular communication with other Group companies.

#### **Going concern**

The Directors have reviewed the Company's forecasts and projections, including consideration of the availability of finance, which show that the Company should be able to continue to operate for the foreseeable future. The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence thus they continue to adopt the going concern basis in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the Statement of accounting policies in the financial statements.

Approved by the Board on 7 June 2018 and signed on its behalf by:



.....  
G E Barnes  
Director

## **Alcester Number 1 Limited**

### **Directors' Report for the Year Ended 31 December 2017**

The Directors present their report and the financial statements for the year ended 31 December 2017. An indication of likely future developments in the business of the Company is included in the Strategic Report. Information on financial risk management and going concern are also included in the Strategic Report.

#### **Directors of the Company**

The directors who held office during the year were as follows:

G P Martin

S A Peckham

G E Barnes

A G Peart

D A Roper

J C Miller

No director had a beneficial interest in the share capital of the Company or any of its subsidiaries, except for the fact that each Director held shares and/or options over shares in Melrose Industries PLC, the ultimate parent company and controlling party, and therefore had an indirect beneficial interest in the Company.

#### **Dividends**

The Directors do not recommend the payment of a final dividend in respect of the financial year ended 31 December 2017 (year ended 31 December 2016: £nil).

#### **Directors liabilities**

The ultimate parent undertaking has indemnified one or more Directors of the Company against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision was in force throughout the year and at the date of this report.

#### **Disclosure of information to the auditor**

Each Director has taken steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information. The Directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Approved by the Board on 7 June 2018 and signed on its behalf by:



.....  
G E Barnes  
Director

## **Alcester Number 1 Limited**

### **Directors' Responsibilities Statement**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Alcester Number 1 Limited**

### **Independent Auditor's Report to the members of Alcester Number 1 Limited**

#### **Opinion on the financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2017 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 101 "Reduced Disclosure Framework"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Alcester Number 1 Limited for the year ended 31 December 2017, set out on pages 8 to 19, which comprise:

- the income statement;
- the statement of comprehensive income;
- the balance sheet;
- the statement of changes in equity; and
- the related notes.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including the Financial Reporting Standards 101 "reduced disclosure framework" (United Kingdom Generally Accepted Accounting Practice).

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

## **Alcester Number 1 Limited**

### **Independent Auditor's Report to the members of Alcester Number 1 Limited**

#### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

#### **Responsibilities of Directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



## **Alcester Number 1 Limited**

### **Independent Auditor's Report to the members of Alcester Number 1 Limited**

#### **Report on other legal and regulatory requirements**

##### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.


In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Strategic report or the Directors' report.

##### **Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

We have nothing to report in respect of these matters.



Helen BurrIDGE (Senior Statutory Auditor)

For and on behalf of Deloitte LLP, Statutory Auditor

London  
United Kingdom

7 June 2018

# **Alcester Number 1 Limited**

## **Income Statement for the Year Ended 31 December 2017**

	Note	2017 £ 000	2016 £ 000
Administrative expenses		14	16
Exceptional operating items	4	<u>(571)</u>	<u>(397)</u>
Operating loss	5	(557)	(381)
Finance income	7	571	655
Finance costs	8	<u>(663)</u>	<u>(767)</u>
Loss before tax		(649)	(493)
Tax on loss	11	<u>-</u>	<u>-</u>
Loss for the year attributable to owners of the Company		<u><u>(649)</u></u>	<u><u>(493)</u></u>

The above results were derived from continuing operations.

**Alcester Number 1 Limited**

**Statement of Comprehensive Income for the Year Ended 31 December 2017**

	<b>2017</b> <b>£ 000</b>	<b>2016</b> <b>£ 000</b>
Loss for the year	<u>(649)</u>	<u>(493)</u>
Total comprehensive income for the year	<u><u>(649)</u></u>	<u><u>(493)</u></u>

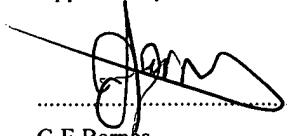
**Alcester Number 1 Limited**

**(Registration number: 00141976)**

**Balance Sheet as at 31 December 2017**

	Note	2017 £ 000	2016 £ 000
<b>Current liabilities</b>			
Trade and other payables	13	-	(25,485)
<b>Equity</b>			
Share capital	14	1	1
Share premium account		26,134	-
Retained earnings		(26,135)	(25,486)
Equity attributable to owners of the Company		-	(25,485)

Approved by the Board on 7 June 2018 and signed on its behalf by:

  
.....  
G E Barnes  
Director

**Alcester Number 1 Limited**

**Statement of Changes in Equity for the Year Ended 31 December 2017**

	Share capital £ 000	Share premium £ 000	Other reserves £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2016	26,973	65,207	12,042	(129,214)	(24,992)
Loss for the year	-	-	-	(493)	(493)
Total comprehensive income	-	-	-	(493)	(493)
New share capital subscribed	11,801	-	(11,801)	-	-
Reduction of share capital and cancellation of share premium account	(38,773)	(65,207)	-	103,980	-
Cancellation of special capital reserve	-	-	(241)	241	-
At 31 December 2016	1	-	-	(25,486)	(25,485)

	Share capital £ 000	Share premium £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2017	1	-	(25,486)	(25,485)
Loss for the year	-	-	(649)	(649)
Total comprehensive income	-	-	(649)	(649)
New share capital subscribed	-	26,134	-	26,134
At 31 December 2017	1	26,134	(26,135)	-

## **Alcester Number 1 Limited**

### **Notes to the Financial Statements for the Year Ended 31 December 2017**

#### **1 General information**

The Company is a private company limited by share capital incorporated in The United Kingdom under the Companies Acts 1908 and 1913 and is registered in England and Wales. The nature of the Company's operations and its principal activity are set out in the Strategic Report.

The address of its registered office is:

11th Floor  
The Colmore Building  
20 Colmore Circus Queensway  
Birmingham  
West Midlands  
B4 6AT

These financial statements were authorised for issue by the Board on 7 June 2018.

#### **2 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied, unless otherwise stated.

##### **Basis of preparation**

The Company meets the definition of a qualifying entity under FRS 100 'Application of Financial Reporting Requirements' issued by the FRC. Accordingly, these financial statements were prepared in accordance with FRS 101 'Reduced Disclosure Framework'.

The financial statements have been prepared on the historical cost basis, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for the goods and services.

##### **Summary of disclosure exemptions**

As permitted by FRS 101 and where relevant, the Company has taken advantage of the disclosure exemptions available under that standard in relation to financial instruments, capital management, presentation of comparative information in respect of certain assets, presentation of a cash-flow statement, standards not yet effective, impairment of assets and related party transactions. Where required, equivalent disclosures are given in the group accounts of Melrose Industries PLC, which are available to the public and can be obtained from 11th Floor, The Colmore Building, 20 Colmore Circus Queensway, Birmingham, West Midlands, B4 6AT.

## **Alcester Number 1 Limited**

### **Notes to the Financial Statements for the Year Ended 31 December 2017**

#### **2 Accounting policies (continued)**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2, leasing transactions that are within the scope of IAS 17, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

#### **Going concern**

The financial statements have been prepared on a going concern basis.

The Company's forecasts and projections, including consideration of the availability of finance, show that the Company should be able to continue to operate for the foreseeable future.

#### **Exemption from preparing group accounts**

These financial statements are separate financial statements. The Company is exempt from the preparation of consolidated financial statements, because it is included in the group accounts of Melrose Industries PLC.

#### **Adoption of new and revised Standards**

The Company has adopted all mandatory standards, interpretations and amendments that have become effective with effect from 1 January 2017. None of the standards, interpretations and amendments that are effective for the first time have had a material effect on the financial statements.

#### **Exceptional operating items**

Exceptional operating items are those items of a significant and non-recurring nature or those associated with significant restructuring programmes, acquisitions or disposals, which warrant separate additional disclosure in the financial statements in order to fully understand the underlying performance of the Company.

## **Alcester Number 1 Limited**

### **Notes to the Financial Statements for the Year Ended 31 December 2017**

#### **2 Accounting policies (continued)**

##### **Finance income and costs policy**

###### **Finance income**

Interest income is recognised when it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

###### **Finance costs**

Where financial liabilities are measured at amortised cost using the effective interest method, interest expense is recognised on an effective yield basis in profit or loss within finance costs.

##### **Foreign currency transactions and balances**

The financial statements are presented in pounds sterling, which is the currency of the primary economic environment in which the Company operates (its functional currency).

Transactions in currencies other than the functional currency are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the period in which they arise except for exchange differences on transactions entered into to hedge certain foreign currency risks.

##### **Tax**

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

The Company's liability for current tax is calculated using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date. The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible.

##### **Investments**

Investments in subsidiaries are stated at cost less provision for impairment. Dividend income from investments is recognised when the shareholders' rights to receive payment have been established (provided that it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably).

##### **Financial assets and liabilities**

###### **Classification**

Financial assets and financial liabilities are recognised in the Company's balance sheet when the Company becomes a party to the contractual provisions of the instrument.



## Alcester Number 1 Limited

### Notes to the Financial Statements for the Year Ended 31 December 2017

#### 2 Accounting policies (continued)

##### Financial liabilities and equity

###### Classification

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

###### Recognition and measurement

Financial liabilities are classified as either financial liabilities 'at FVTPL' or 'other financial liabilities'.

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

###### Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

#### 3 Critical accounting judgements and key sources of estimation uncertainty

Preparation of the financial statements requires management to make significant judgements and estimates. The Directors have considered whether there are any such sources of estimation or critical accounting judgements in forming the financial statements and do not determine there to be any for the purpose of disclosure.

#### 4 Exceptional operating items

Included within operating loss are the following items of a significant and non-recurring nature which warrant separate disclosure in the financial statements in order to fully understand the underlying performance of the Company.

	2017 £ 000	2016 £ 000
Impairment of loan to Group Undertaking	-	(397)
Impairment of investment in Group Undertaking	(22,497)	-
Reversal of impairment in loan to Group Undertaking	21,926	-
	<u>(571)</u>	<u>(397)</u>

## Alcester Number 1 Limited

### Notes to the Financial Statements for the Year Ended 31 December 2017

#### 4 Exceptional operating items (continued)

During the year, the Company capitalised a loan of £22,497,000 due from Precision House Management Services Limited. £21,926,000 of this loan was provided against and was reversed. The resulting investment was subsequently impaired by £22,497,000. Following the impairment, the investment was transferred to Melrose PLC for £1.

#### 5 Operating loss

Arrived at after charging/(crediting)

	2017 £ 000	2016 £ 000
Foreign exchange losses/(gains)	<u>1</u>	<u>(16)</u>

#### 6 Auditor's remuneration

The fees payable to the Company's auditor for the audit of the financial statements of £1,000 (year ended 31 December 2016: £1,000) were borne by a fellow Group undertaking.

#### 7 Finance income

	2017 £ 000	2016 £ 000
Interest on loans to Group undertakings	<u>571</u>	<u>655</u>

#### 8 Finance costs

	2017 £ 000	2016 £ 000
Interest on loans from Group undertakings	<u>663</u>	<u>767</u>

#### 9 Particulars of employees

The Company did not have any employees in the current year or the prior year.

#### 10 Directors' remuneration

The Directors received no remuneration for their services to the Company during the year (year ended 31 December 2016: £nil). The Directors of the Company who served during the year were also Directors of a number of the companies within the Melrose Group and as such remuneration of directors is borne by a fellow company.

# Alcester Number 1 Limited

## Notes to the Financial Statements for the Year Ended 31 December 2017

### 11 Income tax

Tax charged/(credited) in the income statement

	2017 £ 000	2016 £ 000
Total current income tax	-	-
Tax charge/(credit) in the income statement	-	-

The tax on loss before tax for the year is lower than the standard rate of corporation tax in the UK of 19.25% (2016: 20%).

The differences are reconciled below:

	2017 £ 000	2016 £ 000
Loss before tax	(649)	(493)
Corporation tax at standard rate	(125)	(99)
Expenses not deductible in determining taxable profit	107	80
Group relief at nil consideration	18	19
Total tax charge/(credit)	-	-

## Alcester Number 1 Limited

### Notes to the Financial Statements for the Year Ended 31 December 2017

#### 12 Investments

Subsidiaries	£ 000
<b>Cost or valuation</b>	
At 1 January 2017	11,390
Additions	22,497
Disposals	<u>(22,497)</u>
At 31 December 2017	<u>11,390</u>
<b>Provision for impairment</b>	
At 1 January 2017	11,390
Provision created	22,497
Eliminated on disposals	<u>(22,497)</u>
At 31 December 2017	<u>11,390</u>
<b>Carrying amount</b>	
At 31 December 2017	<u><u>-</u></u>

Details of the subsidiaries as at 31 December 2017 and 31 December 2016 are as follows:

Name of subsidiary	Principal activity	Country of incorporation and principal place of business	Proportion of ownership interest and voting rights held	
			2017	2016
Alcester Capricorn*	Dormant	The Colmore Building, Birmingham, United Kingdom	100%	100%

\* owned directly by the Company

All holdings relate to Ordinary Shares unless otherwise stated.

During the year, the Company capitalised a loan of £22,497,000 due from Precision House Management Services Limited. This resulted in the reversal of previous impairment charges of £21,926,000. The resulting investment was subsequently impaired by £22,497,000. Following the impairment, the investment was transferred to Melrose PLC for £1.

## Alcester Number 1 Limited

### Notes to the Financial Statements for the Year Ended 31 December 2017

#### 13 Trade and other payables - amounts falling due within one year

	2017 £ 000	2016 £ 000
Accruals and deferred income	-	15
Amounts owed to Group undertakings	-	25,470
	<u>-</u>	<u>25,485</u>

#### 14 Share capital

##### Authorised, issued and fully paid shares

	2017		2016	
	Number	£ 000	Number	£ 000
Ordinary shares of £1 each	<u>1,001</u>	<u>1</u>	<u>1,000</u>	<u>1</u>

#### 15 Controlling party

The Company's immediate parent company is Eachairn Aerospace Holdings Limited, a company incorporated in England & Wales.

The ultimate parent company and controlling party is Melrose Industries PLC, a company incorporated in England & Wales.

The parent of the smallest and largest group in which these financial statements are consolidated is Melrose Industries PLC, incorporated in England & Wales.

Copies of the Group financial statements of Melrose Industries PLC are available from its registered address:  
11th Floor, The Colmore Building, 20 Colmore Circus Queensway, Birmingham, West Midlands, B4 6AT.