# REGISTERED COMPANY NUMBER: 00136726 (England and Wales) REGISTERED CHARITY NUMBER: 216647

**OSCR NUMBER: SC046866** 

Report of the Trustees and
Financial Statements for the Year Ended 31st August 2018
for
International Bible Students Association

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## Report of the Trustees for the Year Ended 31st August 2018

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st August 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

The object of the Association is to promote the Christian religion as practiced by the body of Christians known as Jehovah's Witnesses, by supporting congregations of Jehovah's Witnesses and others in connection with their spiritual and material welfare in Britain and abroad within the charitable purposes of the Association. This has been achieved by:

- 1. The purchase and distribution, free of charge, of religious literature.
- 2. Arranging conventions for Bible education.
- 3. Financially assisting legal entities of Jehovah's Witnesses with similar aims and objectives, both foreign and domestic.
- 4. Paying expenses for and taking care of living arrangements for members of the Worldwide Order of Special Full-Time Servants of Jehovah's Witnesses (the Order).

Some of the criteria used to assess achievements in any given period include the amount of literature distributed, and the number of individuals attending conventions.

#### Significant activities

The Association's aim, to facilitate the ongoing activities of Jehovah's Witnesses, remains the same each year. Therefore the short and long term objectives are synonymous with each other. Specific current activities are described in the following paragraphs.

Until March 2018, the Association paid for literature which was to be provided free of charge to individuals. Charities with similar aims and objectives in other countries now meet the great need for literature that the Association formerly helped to fulfil.

The Association's work on its other activities has increased. Members of the Order were provided for and their work facilitated. Some have been involved in the translation of Bible based literature and videos. These are translated into a number of languages of the British Isles, including Welsh, Scottish Gaelic and British Sign Language.

Significant progress has been made in the construction of the new headquarters for Jehovah's Witnesses in Britain, near Chelmsford. We expect to move all of the Association's operations to the new site by the spring of 2020. At 31 August 2018 the remaining contractual obligation on this project stood at £45 million. This relocation will greatly increase the Association's ability to fulfil its aims and do so in a more efficient manner.

#### Public benefit

In addition to being a religious entity, the Trustees confirm that they have taken into consideration Charity Commission guidance on public benefit in exercising their powers and duties. This is amply demonstrated in this report and in particular the following:

- 1. Bible literature has been supplied without charge to congregations of Jehovah's Witnesses in the UK, in the following quantities: 8,543,294 copies of The Watchtower and Awake! and 8,144,861 Bibles and Bible study aids which includes brochures, tracts and invitations to meetings. Local congregations of Jehovah's Witnesses then give this literature without charge to interested ones in their local community.
- 2. Our conventions for Bible education are widely advertised by personal invitations delivered by individual Jehovah's Witnesses to the public nationwide. Admission is free.
- 3. Through facilitating the work of Jehovah's Witnesses in general, through property purchase and ownership as well as taking care of members of the Order.

Report of the Trustees for the Year Ended 31st August 2018

#### **OBJECTIVES AND ACTIVITIES**

Grant making

Our grant making policy is as follows:

From time to time we are asked to consider helping entities of Jehovah's Witnesses, with similar aims and objectives in countries where a need exists. We first consider whether the budget permits. If this is the case we then send the money to the organisation caring for Jehovah's Witnesses in that country. We thereafter obtain reports to confirm the money was properly used.

In 2013 the Association entered into a formal arrangement with a charity in Germany, Jehovas Zeugen in Deutschland. This charity has similar aims and objectives to the Association. The agreement allows us to send excess funds for them to use and distribute in accordance with our aims and objectives.

All grants made support the Christian ministry of Jehovah's Witnesses in many countries, assisting with literature needs, disaster relief, the building of places of worship and other requirements of associations of Jehovah's Witnesses which pursue the same. Charity donors are made aware of the worldwide nature of our work and activities. The Association was able to increase its donations to further these aims, during the year.

#### Workers

The Association uses religious ministers who are members of the Order to assist with its work.

These individuals are not employed and do not receive a salary. Their basic needs are cared for, so that they are able to carry out any task which they are assigned as part of their religious service. Although such ones do at times assist the Association directly, by helping to organise conventions, and distributing literature, many carry out other assignments, in harmony with the aims and purposes of the Association. Some, for example, visit and assist individuals and congregations throughout the United Kingdom, others care for large assembly halls used for worship. Others translate Bible based material that promotes well-being, respect for others, along with such qualities as honesty and kindness.

#### STRATEGIC REPORT

### Achievement and performance

Charitable activities

Provision of literature for Bible education

The literature we donate to congregations of Jehovah's Witnesses plays a pivotal role in their Bible teaching activity. This activity reached out to the communities in the area covered by the congregations resulting in families and individuals receiving free instruction in their own homes. The translation activity we support brings the same benefits.

### Conventions for Bible education

These summer conventions were again well attended; the total of 164,432 was gratifying. All sessions were open to the public, and there were no charges for admission. Those attending were educated through talks that applied Bible principles to modern day living, video presentations of Bible accounts and the relating of personal experiences.

Financially assisting legal entities of Jehovah's Witnesses

We had adequate funds to be able to respond to all of the requests received for charitable aid, supporting entities with similar aims and objectives. A total value of £9,874,344 was donated during the year. Assistance has also been provided historically by allowing some of these entities to occupy and operate free of charge in properties owned by IBSA overseas.

#### Caring for Members of the Order

During the year, the modest living expenses of 932 members of the Order were cared for, in harmony with the aims and purposes of the Association, throughout the United Kingdom. This enabled them to concentrate fully on their religious service, and carry out assignments during the year. These ones are not employed by the Association. They do however at times assist with the Association's activities, and any other service they carry out is in line with the Association's aims and objectives.

## Fundraising activities

We do not engage in fundraising activities.

## Investment performance

The trustees are satisfied with the results for the year, taking into account interest rates generally. Money is held in first class banks.

Report of the Trustees for the Year Ended 31st August 2018

#### STRATEGIC REPORT

#### Achievement and performance

Internal controls

These controls ensure that the monthly financial reports accurately represent all transactions, provide reasonable assurance that finances are being used for their intended purpose and verify that proper controls and procedures are in place and adhered to, so that the figures are recorded accurately and accounts are in balance. The internal audit programme has been achieved. The internal auditor and his assistant have a set agenda to pursue through the year and reported again in writing to the Trustees in August 2018. All was found to be in order.

#### Financial review

Financial position

The Association showed a £23 million surplus on the Statement of Financial Activities (SOFA) at 31 August 2018. This must be considered along with the fact that approximately £35 million was invested in capital expenditure in the period.

Net Assets at the end of the year stood at approximately £145 million. The vast majority of this is made up of tangible assets (with a NBV at historic cost of £160 million). This demonstrates that the Association is continuing to utilise its resources effectively.

#### Principal funding sources

The Association is funded by voluntary donations and legacies. This income supported the Association in achieving all of its key objectives during the year.

#### Other

Major capital expenditure was incurred during the year on the project to build new headquarters for Jehovah's Witnesses in Britain, in Chelmsford. Cash reserves had been built up to a suitable level in order to finance this acquisition. A loan was also received, as shown by note 15 to the financial statements.

#### Reserves policy

The Association has a reliable donation base, being primarily the resources of Jehovah's Witnesses in the 1,626 congregations of Jehovah's Witnesses in the UK. The Association also works closely with Jehovas Zeugen in Germany, a charity with similar aims and objectives. These two factors currently guarantee an appropriate level of reserves at any given time, and due to the varying nature and timing of charitable expenditure there is no set amount targeted.

At the year-end current, unrestricted revenue reserves, excluding creditors due after one year, stood at £1,663,206. This currently represents approximately two and a half months running expenditure. Also, the Association responds to the needs for funds overseas only after satisfying its domestic requirements. As the major capital project is now in its final year, and the Trustees are confident that the necessary resources are and will be available, reserves are not held to cover planned expenditure on this project.

#### Going concern

There are no uncertainties about the Charity continuing as a going concern.

#### Principal risks and uncertainties

The major risks to which the Association is exposed have been formally reviewed, with particular focus on events that would seriously impede the operations of the Association. Strategic safeguards are in place to reduce, as far as possible, the impact of those risks. The risk register was updated most recently in April 2018.

The principal risks and uncertainties are in the following areas: Health and safety, IT disaster recovery and planning, lack of building fabric maintenance.

## Health and Safety

Caring for sizeable facilities and a large group of workers brings with it the risks of accidents either at work or in accommodation.

This risk is mitigated by a rigorous health and safety routine. Experts in this area give constant advice and direction as to how working and living practices can be made safer. The workers are continuously trained in the procedures they should undertake, and how they should carry out their tasks in the safest manner. Documentation is provided as part of their training.

## IT disaster recovery and planning

The systems used to achieve aims of the Charity, are completely reliant on IT services. The potential for such services to be damaged or impeded in some way is a serious risk to the operations of the Association. This risk is mitigated by extremely detailed IT backup procedures. Offsite backups are regularly done, with sensitive data being backed up more frequently. Should a physical server be lost, remote servers are kept offsite that can take over and ensure the continued running of operations. In the unlikely event that the network goes down, a strong, robust infrastructure allows for operations to continue uninterrupted.

Report of the Trustees for the Year Ended 31st August 2018

## STRATEGIC REPORT Principal risks and uncertainties

Lack of building fabric maintenance

Regular repair and maintenance programmes are carried out to a high standard. Experts in relevant areas give training and monitor these areas carefully. Ongoing training and documentation is provided based on appropriate standards and followed by those who have the responsibility for caring for the buildings.

#### **Environmental performance**

The Association also monitors its effect on the environment. Utility usage was monitored during the year. High efficiency boilers implemented in 2016 continue to bring cost and environmental savings. Our in house Energy Team consistently monitors our energy management throughout all of our properties, resulting in ongoing efficiency improvement that reduces our carbon footprint.

The ongoing project in Chelmsford also involves extensive environmental considerations. The current operations of the Association are spread across multiple sites. The environmental costs of this will be greatly reduced by consolidating onto one site of operations.

The project is being undertaken by the Watch Tower Bible and Tract Society of Britain. The design and construction methods for the project were rated as outstanding by BREEAM (Building Research Establishment Environmental Assessment Method). The trustees are pleased with this example of extremely positive environmental performance.

#### Future plans

Continuing to enable individuals to carry out their religious service full time as members of the Order, means these can continue to make a meaningful contribution to the religious organisation of Jehovah's Witnesses. They will also have a beneficial impact in the wider communities where they worship and conduct their public ministry. One example of how this will increase next year is with the provision of new facilities for British Sign Language translation.

We look forward to continuing to source and provide venues for conventions in the following year, as well as assisting other entities with similar aims and objectives overseas.

The project to plan and build new headquarters is proceeding well and will increase the effectiveness by which the Association can carry out its activities.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The charity was incorporated on 30th June 1914 and is governed by the Memorandum and Articles of Association of that date as amended by special resolutions on 20th April 1951, 10th January 1958, 28th November 2005, 4th January 2006, 20th February 2014 and 13th April 2016.

#### Organisational structure

The charity is constituted as a company limited by guarantee.

The Trustees organise the running of the charity through a number of departments. Each department is headed up by a trained and experienced overseer who will make regular reports to the Trustees. Policy decisions are made by the Trustees. In some cases, a separate committee is given a budget, and can make decisions within the approved budget.

## Members Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amounts as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Recruitment, appointment, induction and training of new trustees

The Trustees of the Association, who held office during the year, and at the date of this report, are set out below. These trustees have key roles at the charity's headquarters. They meet together each month and are in regular contact from day to day. The Trustees have the power to appoint or remove Trustees by a simple majority vote.

The recruitment and induction of new Trustees is arranged as follows. When necessary, the Trustees review potential candidates, on the basis set out in the Articles of Association. Their abilities and qualifications are evaluated by the Trustees. New Trustees are given training in both operational and financial matters with the aid of the existing trustees and relevant documentation and guidance provided by the Charity Commission.

Report of the Trustees for the Year Ended 31st August 2018

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

### Wider network

Charities with similar objects exist in many countries around the world. Cooperation with these charities facilitates an efficient and economic use of resources, and helps the Association to meet its stated objectives.

The Association reviews policies, procedures and guidelines used by entities of Jehovah's Witnesses globally with similar aims and objectives and, where applicable, seeks to implement them.

Close ties have also been maintained with Jehovas Zeugen in Deutschland (Jehovah's Witnesses in Germany).

#### Related parties

The Association works closely with Watch Tower Bible and Tract Society of Britain (Watch Tower). It provided serviced facilities for Watch Tower to use in its charitable activities. It also works closely with The Kingdom Hall Trust, which shares the same registered office.

## REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

00136726 (England and Wales)

## Registered Charity number

216647

#### Registered office

**IBSA House** The Ridgeway London NW7 1RN

#### **Trustees**

S Papps

P S Gillies - resigned 5.7.18

K Snaith I Darby

J Manley - appointed 30.11.17 - appointed 28.9.18

S C H Symonds

## **Auditors**

Calcutt Matthews Ltd Chartered Accountants and Statutory Auditor 19 North Street United Kingdom Ashford **TN24 8LF** 

#### Bankers

Barclays Corporate North London Team 1-2 Trinity Way Chingford London E4 8TD

Report of the Trustees for the Year Ended 31st August 2018

#### STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of International Bible Students Association for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on Fabruary...21.1, 20.19. and signed on the board's behalf by:

K Snaith - Trustee

## Report of the Independent Auditors to the Members of International Bible Students Association

#### **Opinion**

We have audited the financial statements of International Bible Students Association (the 'charitable company') for the year ended 31st August 2018 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and Section 44 (1) (c) of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st August 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and Section 44 (1) (c) of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Report of the Independent Auditors to the Members of International Bible Students Association

#### Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Nicuolal Huml FCA

Nicholas Hume FCA (Senior Statutory Auditor) for and on behalf of Calcutt Matthews Ltd Chartered Accountants and Statutory Auditor 19 North Street United Kingdom Ashford

TN24 8LF

Day 22 February 2019

## Statement of Financial Activities (Incorporating an Income and Expenditure Account) for the Year Ended 31st August 2018

INCOME AND ENDOWMENTS FROM	Not es	Unrestricted fund £	Restricted fund £	2018 Total funds £	2017 Total funds
Donations and legacies	2	42,805,688	1,901,963	44,707,651	27,573,042
Investment income Other income	3	31,181 72,234	1,145,975	31,181 1,218,209	35,266 1,983,077
Total		42,909,103	3,047,938	45,957,041	29,591,385
EXPENDITURE ON Charitable activities Provision of literature for Bible education Provision of conventions for Bible education Donations and aid Caring for members of the Order	4	4,114,912 1,484,296 10,912,813 6,321,335	- - - -	4,114,912 1,484,296 10,912,813 6,321,335	7,470,836 1,386,009 8,825,847 5,641,369
Total		22,833,356	-	22,833,356	23,324,061
Net gains/(losses) on investments		2,323	<del>-</del>	2,323	674
NET INCOME		20,078,070	3,047,938	23,126,008	6,267,998
RECONCILIATION OF FUNDS					
Total funds brought forward		120,505,955	1,265,173	121,771,128	115,503,130
TOTAL FUNDS CARRIED FORWARD		140,584,025	4,313,111	144,897,136	121,771,128

## **CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

## Balance Sheet At 31st August 2018

		Unrestricted fund	Restricted fund	2018 Total funds	2017 Total funds
	Not es	£	£	£	£
FIXED ASSETS Tangible assets	9	155,415,444	4,313,111	159,728,555	125,605,693
CURRENT ASSETS Stocks	10	196,862	_	196,862	222,102
Debtors	11	2,509,246	-	2,509,246	1,910,501
Investments Cash at bank and in hand	12	3,942,005	<u>-</u>	3,942,005	368 8,889,972
		6,648,113	-	6,648,113	11,022,943
CREDITORS Amounts falling due within one year	13	(4,984,907)	-	(4,984,907)	(3,362,883)
NET CURRENT ASSETS		1,663,206			7,660,060
TOTAL ASSETS LESS CURRENT LIABILITIE	ES	157,078,650	4,313,111	161,391,761	133,265,753
CREDITORS Amounts falling due after more than one year	14	(16,494,625)	-	(16,494,625)	(11,494,625)
NET ASSETS		140,584,025	4,313,111	144,897,136	121,771,128
FUNDS	16				
Unrestricted funds Restricted funds				140,584,025 4,313,111	120,505,955 1,265,173
TOTAL FUNDS				144,897,136	121,771,128

The financial statements were approved by the Board of Trustees on February 31, 2019 and were signed on its behalf by:

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K Snaith -Trustee

## Cash Flow Statement for the Year Ended 31st August 2018

	Notes	2018 £	2017 £
Cash flows from operating activities: Cash generated from operations	19	_24,860,487	19,971,643
Net cash provided by (used in) operating activiti	ies	_24,860,487	19,971,643
Cash flows from investing activities: Purchase of tangible fixed assets Sale of tangible fixed assets Sale of fixed asset investments Interest received  Net cash provided by (used in) investing activities	es	(36,260,138) 1,363,304 57,199 31,181 (34,808,454)	(25,459,469) 4,441,950 11,692 35,266 (20,970,561)
Cash flows from financing activities: New loans in year  Net cash provided by (used in) financing activities	es	5,000,000 5,000,000	
Change in cash and cash equivalents in the repoperiod  Cash and cash equivalents at the beginning of the reporting period	-	(4,947,967) 8,889,972	(998,918) 9,888,890
Cash and cash equivalents at the end of the repo period	orting	3,942,005	8,889,972

## Notes to the Financial Statements for the Year Ended 31st August 2018

#### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, a company limited by guarantee, which is a public benefit entity under FRS102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)', Financial Reporting Standard 102' The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Companies Act 2006 and the Charities Act 2011.

The financial statements have been prepared under the historical cost convention or transaction value, unless stated in the relevant accounting policy note(s).

#### Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires judgements, estimations and assumptions to be made that affect the reported value of assets, liabilities, income and expenditure. The nature of estimation and judgement means that actual outcomes could differ from expectation. A significant area of estimation and judgement is when support costs have been allocated to activity on a basis consistent with their use of resources.

#### Income

All income, whether in the form of donations, or legacies is recognised in the Statement of Financial Activities once the Association has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations in the form of assets are generally included at fair value. Where obtaining a fair value is not practical or beneficial, the value provided by the donor may be used.

For legacies, entitlement is taken as the earlier of the date on which either: the Association is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the Association has been notified of the executor's intention to make a distribution.

## Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Association to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated as described in the following paragraphs.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

#### Allocation and apportionment of costs

Where a cost is incurred for the purpose of directly achieving one of the Charitable aims it is allocated to that particular aim.

Some costs do not relate to one particular aim, but support all of the aims of the Association. When this is the case the support cost is apportioned to the activity based on the proportion of direct costs it incurs. This does not include the donations activity as minimal support costs are incurred in this activity.

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

#### 1. ACCOUNTING POLICIES - continued

#### Tangible fixed assets

Fixed assets are valued at cost less depreciation. Assets costing less than £3,000 are not capitalised.

Depreciation is provided at the following annual rates, less estimated residual value, in order to write off each asset over its estimated useful life:

Freehold land - Not depreciated
Buildings - 2% to 2.5% on cost
Plant and machinery - 10% on cost
Motor vehicles - 14% to 20% on cost
Assets in the course of construction - Not depreciated
Fixtures and fittings - 20% on cost
Computer Equipment - 14% to 33% on cost

Impairment reviews are carried out on individual assets when there is some indication that the recoverable amount of a fixed asset is below its net book value.

#### Stocks

Stocks comprise electrical, maintenance and home supplies, and are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

#### Foreign currencies

Foreign currency balances have been translated at the prevailing rate on the balance sheet date. Income and expenditures during the year have been translated at the prevailing rate on the day of the transaction.

## Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

## **Donated goods**

Donated goods are recognised as income when the Association has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the Association of the item is probable and that economic benefit can be measured reliably.

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

#### 1. ACCOUNTING POLICIES - continued

#### Investments

Investments are included in the balance sheet at market value.

#### Other recognised gains and losses

These comprise unrealised and realised gains and losses on investments. Unrealised gains and losses represent the difference between the market value brought forward (or cost, for assets bought within this financial year) and the market value at the balance sheet date. Realised gains and losses represent the difference between sales proceeds and market value brought forward (or cost, for assets bought within this financial year.)

#### Grants payable

Grants payable to other institutions are recognised at the point when their payment has been approved by the trustees.

### Irrecoverable VAT

Irrecoverable VAT is included in the relevant cost headings on the face of the Statement of Financial Activities and is not shown as a separate item.

#### Interest Receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

#### Debtors

Debtors are recognised at the total amount due to the Association. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Cash at bank and in hand

Cash at bank and in hand includes current and deposit accounts as well as trivial amounts of petty cash.

#### Creditors

Creditors are recognised where the Association has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Concessionary loans are initially measured at the amount received. The carrying amount is subsequently adjusted to reflect any impairment or accrued interest payable if applicable.

#### Financial instruments

The Association has only basic financial assets and liabilities. These are initially recognised at transaction value and subsequently measured at their settlement value if there is any variance. If any are for a period longer than twelve months these are amortised when appropriate.

### Going Concern

The Trustees consider the Association a going concern and have no material uncertainties in this regard. A strong balance sheet position and consistent income base contribute to this conclusion.

2010

2017

#### 2. DONATIONS AND LEGACIES

	2016	2017
	£	£
Legacies	4,694,192	3,476,012
Grants	-	146
Non-cash donations	472,882	6,237,429
Cash donations	39,514,150	17,822,326
Other Income	26,427	37,129
	44,707,651	27,573,042

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

## 3. INVESTMENT INCOME

Deposit account interest Current asset investment income	2018 £ 26,918 	2017 £ 34,859 407
	31,181	35,266

## 4. CHARITABLE ACTIVITIES COSTS

		Grant funding		
	Direct costs	of activities (See note 5)	Support costs (See note 6)	Totals
	£	£	£	£
Provision of literature for Bible education	3,605,777	-	509,135	4,114,912
Provision of conventions for Bible education	1,300,644	-	183,652	1,484,296
Donations and aid	1,038,469	9,874,344	-	10,912,813
Caring for members of the Order	5,539,198	<u> </u>	782,137	6,321,335
	11,484,088	9,874,344	1,474,924	22,833,356

### 5. GRANTS PAYABLE

	2018	2017
	£	£
Donations and aid	9,874,344	7,494,054

During the year, grants were paid by the Charity to assist institutions with congruous objectives can be analysed as follows:

## By continent:

	Cash
	£
Europe	9,522,032
Oceania	1,165
North America	30,701
South America	5,964
Asia	306,008
Africa	8,474
•	9,874,344

Material grants (in the context of grant-making) were made to the following institutions:

Jehovas Zeugen in Deutschland K.d.ö.R, Germany-£8,000,000 The Kingdom Hall Trust - £1,466,000

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

### 5. GRANTS PAYABLE - continued

The equivalent figures for the 2017 year end were as follows:

### By continent:

	Cash
	£
Europe	7,143,443
Oceania	8,557
North America	39,046
South America	6,590
Asia	259,815
Africa	36,603
,	7,494,054

#### 6. SUPPORT COSTS

		Information		Governance	
	Finance £	technology £	Other £	costs £	Totals £
Provision of literature for Bible education	25,714	226,848	245,324	11,249	509,135
Provision of conventions for Bible education Caring for members of the	9,275	81,826	88,492	4,059	183,652
Order	39,502	348,484	376,868	17,283	782,137
	74,491	657,158	710,684	32,591	1,474,924

## 7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2018	2017
·	£	£
Auditors' remuneration	22,917	16,549
Depreciation - owned assets	1,798,276	2,367,274
Other operating leases	1,041,847	911,591
Surplus on disposal of fixed asset	(1,024,304)	(1,733,436)

## 8. TRUSTEES' REMUNERATION AND BENEFITS

The Trustees do not receive any remuneration or benefits for their role as trustees of the charity. However, all Trustees are members of a worldwide religious order. By virtue of their membership of the religious order, they (and if married to a member of the order, their spouse) receive from the Association accommodation, meals, a modest allowance and certain other personal services depending on age.

The total allowance paid to each trustee, by virtue of their membership of the religious order, in the year ending 31 August 2018 was £2,050 (2017: £2,003).

## Trustees' expenses

No expenses were reimbursed to trustees during this year or the previous year.

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

## 9. TANGIBLE FIXED ASSETS

COST At 1st September 2017 Additions Disposals Reclassification	·	Freehold property £  110,195,172 438,170 (275,508)	Assets in the course of construction £ 32,071,094 35,654,449	Plant and machinery £ 2,094,858 34,609 (237,981) (14,100)
At 31st August 2018		110,357,834	67,725,543	1,877,386
DEPRECIATION At 1st September 2017 Charge for year Eliminated on disposal Reclassification/transfer At 31st August 2018		17,760,516 1,594,832 (87,683) ————————————————————————————————————	- - - -	1,296,854 99,862 (97,506) (4,255) 1,294,955
NET BOOK VALUE At 31st August 2018 At 31st August 2017		91,090,169 92,434,656	67,725,543 32,071,094	582,431 798,004
	Fixtures and fittings	Motor vehicles £	Computer equipment £	Totals £
COST At 1st September 2017 Additions Disposals Reclassification	29,628 - - -	728,821 16,289 (58,443)	152,730 116,621 (542) 14,100	145,272,303 36,260,138 (572,474)
At 31st August 2018	29,628	686,667	282,909	180,959,967
DEPRECIATION At 1st September 2017 Charge for year Eliminated on disposal Reclassification/transfer At 31st August 2018	19,704 3,769 - 24 23,497	529,456 30,132 (48,285) 	60,080 69,681 4,231 133,992	19,666,610 1,798,276 (233,474) ———————————————————————————————————
NET BOOK VALUE At 31st August 2018	6,131	175,364	148,917	159,728,555
At 31st August 2017	9,924	199,365	92,650	125,605,693

At the reporting date, an entity has a binding sale agreement on land and buildings from the freehold property asset group, being the offices and land of the Charity Headquarters. The Charity will have relocated to new premises by 2020 therefore contracts have been exchanged on its current offices. The net carrying value of this is £9,216,482

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

### 10. STOCKS

10.	STOCKS		
		2018	2017
		£	£
	Stocks - electrical, maintenance and home supplies	196,862	222,102
11.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2018 £	2017 £
	Other debtors	1,659,406	437,238
	Prepayments and accrued income	849,840	1,473,263
		2,509,246	1,910,501
12.	CURRENT ASSET INVESTMENTS		
		2018	2017
		£	£
	Listed investments	<u>—</u>	<u>368</u>
			£
	Market value at 1st September 2017		368
	Additions Disposals		54,358 (54,624)
	Net loss on revaluation		(102)
	Market value at 31st August 2018	7	-
	Historical cost at 31st August 2018	,	_
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2018	2017
		£	£
	Trade creditors Other creditors	178,264 1,437,465	158,744 1,335,018
	Due to associated charity	3,174,338	1,715,361
	Accrued expenses	194,840	153,760
		4.004.007	2 2/2 002
		4,984,907	3,362,883
14	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
14.	CREDITORS, AMOUNTS FALLING DUE AFTER MORE TRAN ONE TEAR		
		2018	2017
	Other loans (see note 15)	£ 7,927,881	£ 2,927,881
	Other loans (see note 15) Accruals and deferred income	8,566,744	8,566,744
		16,494,625	11,494,625

Deferred income relates to a deposit received for a property sale.

## 15. LOANS

Loans represent two concessionary loans, with no interest charged, from other charitable entities with similar aims and objectives. Neither loan is secured against any assets of the Association.

## Notes to the Financial Statements - continued for the Year Ended 31st August 2018

## 16. MOVEMENT IN FUNDS

		At 1.9.17 £	Net movement in funds	At 31.8.18 £
Unrestricted funds General fund		120,505,955	20,078,070	140,584,025
Restricted funds Relocation Project		1,265,173	3,047,938	4,313,111
TOTAL FUNDS		121,771,128	23,126,008	144,897,136
Net movement in funds, included in the above are as for	llows:			
	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds General fund	42,909,103	(22,833,356)	2,323	20,078,070
Restricted funds Relocation Project	3,047,938			3,047,938
TOTAL FUNDS	45,957,041	(22,833,356)	2,323	23,126,008
Comparatives for movement in funds		At 1 9 16	Net movement	At 31 8 17
Comparatives for movement in funds		At 1.9.16 £	Net movement in funds £	At 31.8.17 £
Comparatives for movement in funds  Unrestricted Funds General fund			in funds	
Unrestricted Funds		£	in funds £	£
Unrestricted Funds General fund Restricted Funds		£	in funds £ 5,002,825	£ 120,505,955
Unrestricted Funds General fund Restricted Funds Relocation Project	pove are as follo	£ 115,503,130	in funds £ 5,002,825 1,265,173	£ 120,505,955 1,265,173
Unrestricted Funds General fund Restricted Funds Relocation Project TOTAL FUNDS	pove are as following resources	£ 115,503,130	in funds £ 5,002,825 1,265,173	£ 120,505,955 1,265,173
Unrestricted Funds General fund Restricted Funds Relocation Project TOTAL FUNDS	Incoming resources	£ 115,503,130 - 115,503,130 ws: Resources expended	in funds £  5,002,825  1,265,173  6,267,998  Gains and losses	£  120,505,955  1,265,173
Unrestricted Funds General fund Restricted Funds Relocation Project  TOTAL FUNDS  Comparative net movement in funds, included in the all	Incoming resources £	£  115,503,130  115,503,130  ws:  Resources expended £	in funds £  5,002,825  1,265,173  6,267,998  Gains and losses £	£  120,505,955  1,265,173

The restricted funds are amounts donated specifically for the relocation project, these are being spent immediately on the contract to build the Association's new facilities near Chelmsford.

Notes to the Financial Statements - continued for the Year Ended 31st August 2018

#### 17. CAPITAL COMMITMENTS

	2018	2017
	£	£
Contracted but not provided for in the financial statements	45,304,000	75,000,000

This represents the remaining amount on the contract to build the Association's new facilities near Chelmsford. We expect to move all of the Association's operations to the new site by the spring of 2020. This project will be funded by reserves and ongoing income.

### 18. RELATED PARTY DISCLOSURES

The Association has close connections with Watch Tower Bible and Tract Society of Britain ("Watch Tower"), which prints Bible based literature and which is a registered charity with similar objects. This charity also has the same registered office as that of the Association.

During the year, the Association purchased literature along with other sundry items from Watch Tower amounting to £3,782,001 (2017: £6,594,690).

The Association was also charged by Watch Tower for the ongoing building of new facilities at Chelmsford. Costs incurred this year were £33,470,247 (2017: £19,233,457).

The Association also incurred utility recharges from Watch Tower amounting to £333,567 (2017: £303,107)

Amounts due to Watch Tower at the year-end amounted to £3,174,338 (2017: £1,715,361).

The Association now allows Watch Tower use of its facilities free of charge, including a fully serviced factory, warehouse and office space.

The Association has close connections with the Kingdom Hall Trust, a registered charity which also shares the Association's registered office.

During the year the Association made donations of £1,466,000 to the Kingdom Hall Trust (2017: £650,000).

## 19. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2018	2017
	£	£
Net income for the reporting period (as per the statement of financial activities)	23,126,008	6,267,998
Adjustments for:		
Depreciation charges	1,798,276	2,367,272
Gain on investments	(2,575)	(663)
Profit on disposal of fixed assets	(1,024,304)	(1,733,436)
Interest received	(31,181)	(35,266)
Investments received	(54,358)	(4,780)
Unrealised (gains)/losses on investments	102	(10)
Decrease in stocks	25,240	6,398
(Increase)/decrease in debtors	(598,745)	3,481,978
Increase in creditors	1,622,024	9,622,152
Net cash provided by (used in) operating activities	24,860,487	19,971,643