Registered number: 118558

# **CASTLE LEISURE LIMITED**

# ANNUAL REPORT

FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

MONDAY



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#### DIRECTORS' REPORT FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

The directors present their report and the financial statements for the 53 weeks ended 30 December 2012

#### Principal activities

The Company's principal activity for the period was the operation of bingo clubs and the provision of electronic entertainment and catering services within them. The Directors do not anticipate any likely changes in the company's activities in the current year.

#### **Business review**

Profit attainment was satisfactory during the period. The Company is strongly cash generative with minimal exposure to risk in relation to debtors. Cash flow is monitored daily as part of control procedures.

Key performance indicators, such as admissions and spends per head, are monitored and interpreted by management on a daily basis

Trading conditions across the industry remain challenging Our market position has further improved in the period under review

We continue to reinvest into our trading operations and implement new innovations to drive long term growth

The Directors anticipate challenging trading conditions in the current year given continued economic uncertainty and inflationary pressures

In the medium term industry rationalization and concentration will lead to opportunities for further market share gains in our regional market and beyond

#### Results and dividends

The profit for the 53 weeks, after taxation, amounted to £4,272,568 (2011 - £4,815,435)

The Directors propose a final dividend of 280p per share

#### **Directors**

The directors who were serving at the end of the period and their interests in the company's issued share capital were

	Ordinary shares of £1 each	
	30/12/12	26/12/11
David S Andrews	10,381	10,521
Mark H Andrews	5,387	5,929
Wayne J Davies	1,670	1,000
F Keith Edwards	10,812	11,037
Jeffrey C Harris	24,400	24,400
Lisa M Morgan (appointed 1 August 2012)	1,000	-
Philip J T Yapp	5,907	5,907

Diane E Brierley retired from the Board on 30 September 2012

Lisa M Morgan offers herself for appointment as Company Director

The Directors retiring by rotation are Jeffrey C Harris and F Keith Edwards who, being eligible, offer themselves for reappointment

#### DIRECTORS' REPORT FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

#### Charitable contributions

During the period the Company made charitable donations of £18,300. Additionally the company facilitates through its clubs substantial local charitable and civic fund raising. Total fund raising activities during the period generated over £33,000.

#### Corporate social responsibility

The Company is fully committed to ensuring that the licensing objectives, as defined by the Licensing Act 2003 and Gambling Act 2005, are strictly adhered to and complied with

The Company's risk assessment process takes account of social environmental and ethical matters relevant to the operation of the Company. The Board seeks both to identify and assess any short or long term risks and to identify opportunities to enhance value.

The Company maintains a strong emphasis on Social Responsibility in all aspects of it's operation. The Company has been recognised for it's support and contribution by the Responsible Gambling Trust in this area.

The company undertakes a series of projects through Business in the Community, benefiting local communities

#### Financial instruments

The Company's principal financial instruments comprise a bank loan, overdraft and cash. The main purpose of these instruments is to finance the Company's capital expenditure programmes and working capital requirements.

No trading in financial instruments are undertaken. The Company's borrowings are in pounds sterling and at the year end were subject to floating rates of interest.

#### **Human Resources**

The Company values the contribution that its employees make to the success of the business. Substantial investment is made in training, development and motivating staff. Particular focus is made on ensuring customer satisfaction through consistent attainment of high standards of care and service. The involvement of employees in the success of the business is encouraged through company wide communication and consultation. Employees have opportunities to develop through a range of internal and external training programmes and nationally recognised qualifications. The Company has been accredited as an Investors in People Gold Company. The involvement of employees in the local community is encouraged through our Business in the Community programme.

The Company believes it benefits substantially from having a diverse workforce and endorses the active application of equal opportunities policies and programmes to provide fair and equitable conditions for all employees regardless of sex, sexual orientation, family status, religion, creed, colour, ethnic origin, age or disability.

### Supplier payment policy

The Company policy is to strive for excellent working relationships with our suppliers, this encourages mutual business development over the long term. We make payment, usually directly into the supplier's bank account, before the end of the month following invoicing, subject to satisfactory performance of the supplier.

#### **DIRECTORS' REPORT** FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

#### Health and safety

The Company is committed to providing a safe place to work and visit. The Board reviews monthly reports on health and safety matters

The Company has a systematic and rigorous approach to all health and safety matters 

Each club and Head Office undertakes regular formal Health and Safety meetings

In 2012, Bootle and Barnes Hill clubs were awarded the maximum 5 Star awards from the British Safety Council Merthyr club received the Sword of Honour award from the British Safety Council

#### **Environment**

The Company takes a long term view of it's activities and responsibilities in reducing it's environmental impact Our environmental policy encourages respect for the environment

The Company adopts an environmentally responsible attitude in the attainment of our business objectives Priority is given to energy and water conservation, to recycling waste materials where economically practical and to raising staff and customer awareness of the issues.

#### Provision of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditor in connection with preparing its report and to establish that the company's auditor is aware of that information

This report was approved by the board on 21 February 2013 and signed on its behalf

Director

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom accounting standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing these financial statements the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions, to disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CASTLE LEISURE LIMITED

We have audited the financial statements of Castle Leisure Limited for the period ended 30 December 2012 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditor

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 30 December 2012 and of its profit for the period, then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CASTLE LEISURE LIMITED

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

PRECOU ) LLP

**Timothy Smith** (Senior statutory auditor) for and on behalf of PKF (UK) LLP, Statutory auditor Cardiff, UK 21 February 2013

### PROFIT AND LOSS ACCOUNT FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

	Note	2012 £	2011 £
TURNOVER	1	29,044,863	26,828,778
Cost of sales		(4,107,165)	(3,656,512)
GROSS PROFIT		24,937,698	23,172,266
Administrative expenses		(23,704,968)	(23,818,939)
Other operating income		4,620,233	7,363,892
OPERATING PROFIT	2	5,852,963	6,717,219
Interest payable and similar charges	5	(151,918)	(216,198)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		5,701,045	6,501,021
Tax on profit on ordinary activities	7	(1,428,477)	(1,685,586)
PROFIT FOR THE FINANCIAL PERIOD	15	4,272,568	4,815,435

All amounts relate to continuing operations

There were no recognised gains and losses for 2012 or 2011 other than those included in the Profit and loss account

The notes on pages 10 to 19 form part of these financial statements

# CASTLE LEISURE LIMITED REGISTERED NUMBER: 118558

### BALANCE SHEET AS AT 30 DECEMBER 2012

		30 December 2012			25 December 2011
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets	8		48,780,983		48,591,130
CURRENT ASSETS					
Stocks	9	311,904		266,480	
Debtors	10	415,588		542,197	
Cash at bank and in hand		1,267,938		1,099,780	
		1,995,430		1,908,457	
CREDITORS. amounts falling due within one year	11	(8,730,917)		(7,666,108)	
•					
NET CURRENT LIABILITIES			(6,735,487)		(5,757,651)
TOTAL ASSETS LESS CURRENT LIABILIT	TIES		42,045,496		42,833,479
CREDITORS: amounts falling due after more than one year	12		(3,625,653)		(7,170,771)
PROVISIONS FOR LIABILITIES					
Deferred tax	13		(373,000)		(644,000)
NET ASSETS			38,046,843		35,018,708
CAPITAL AND RESERVES			=======================================		=======================================
Called up share capital	14		244,985		243,570
Share premium account	15		201,444		202,334
Revaluation reserve	15		1,062,351		1,062,351
Capital redemption reserve	15		23,495		23,130
Profit and loss account	15		36,514,568		33,487,323
SHAREHOLDERS' FUNDS	16		38,046,843		35,018,708

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 21 February 2013

**David S Andrews** 

Director

Jeffrey C Harris

Director

The notes on pages 10 to 19 form part of these financial statements

# CASH FLOW STATEMENT FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

	Note	2012 £	2011 £
Net cash flow from operating activities	18	9,256,500	13,137,808
Returns on investments and servicing of finance	19	(151,918)	(216,198)
Taxation	19	(1,400,000)	(1,132,081)
Capital expenditure and financial investment	19	(3,171,284)	(15,127,900)
Equity dividends paid		(1,244,958)	(1,071,708)
CASH INFLOW/(OUTFLOW) BEFORE FINANCING		3,288,340	(4,410,079)
Financing	19	(3,544,593)	4,374,342
DECREASE IN CASH IN THE 53 WEEKS		(256,253)	(35,737)

# RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS/DEBT FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

	2012 £	2011 £
Decrease in cash in the 53 weeks	(256,253)	(35,737)
Cash outflow from decrease in debt and lease financing	3,545,118	(4,402,342)
MOVEMENT IN NET DEBT IN THE 53 WEEKS	3,288,865	(4,438,079)
Net debt at 26 December 2011	(8,349,008)	(3,910,929)
NET DEBT AT 30 DECEMBER 2012	(5,060,143)	(8,349,008)

The notes on pages 10 to 19 form part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain freehold properties and in accordance with applicable accounting standards

#### 1.2 Turnover

Turnover comprises revenue recognised from participation fees, gaming machine takings and the sale of food and drink received during the year net of gross profits tax and value added tax

#### 1.3 Tangible fixed assets and depreciation

Freehold properties are stated at 1991 open market for existing use valuation with subsequent additions at cost. No depreciation is provided on freehold buildings as it is the company's policy to maintain them to a high standard and accordingly it is the directors' opinion that the residual values of these assets, based on prices prevailing at the time of acquisifion or subsequent valuation, are such that both their accumulated depreciation and depreciation charge for the period is immaterial. The cost of repairs and maintenance of the buildings is charged to profit and loss account as incurred. Impairment reviews are carried out to ensure freehold buildings are not carried at above their recoverable amounts. Any impairment write downs are charged to the profit and loss account.

Other tangible fixed assets are stated at cost less depreciation, Depreciation is provided at rates calculated to write off their cost less their estimated residual value, over their expected useful lives on the following bases

Plant & machinery

10-33% straight line

Motor vehicles

25% straight line

#### 14 Stocks

Stocks are valued at the lower of cost and net realisable value

#### 15 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

Deferred tax is not provided on timing differences arising from the revaluation of fixed assets in the financial statements

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

### 1.6 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the 53 weeks

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 2. OPERATING PROFIT

The operating profit is stated after charging/(crediting)

	2012 £	2011 £
Depreciation of tangible fixed assets - owned by the company VAT rebates of trading income Impairment of goodwill	3,003,889 (4,328,982) - 123,146	2,410,636 (6,892,310) 1,425,000 400,412
Exceptional professional fees	123,146	400,412

#### 3 DIRECTORS' REMUNERATION

	2012 £	2011 £
Directors' emoluments	1,533,188	1,555,218
Pension contributions	620,786	374,806

During the 53 weeks retirement benefits were accruing to 5 directors (2011 - 4) in respect of defined contribution pension schemes

The highest paid director received remuneration of £1,132,661 (2011 - £1,118,903)

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £556,656 (2011 - £300,109)

The gross equivalent of own pension contributions made by the highest paid director was £75,866 (2011-£83,483)

A total of £50,893 (2011 - £52,264) was paid as pension and benefits to former directors

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

#### 4. STAFF COSTS

Staff costs, including directors' emoluments, were as follows

		2012 £	2011 £
	Wages and salaries	10,661,398	9,674,097
	Social security costs	720,625	633,831
	Other pension costs	877,090	695,992
		12,259,113	11,003,920
	The average monthly number of employees, including the executive as follows	directors, during th	e 53 weeks was
		2012	2011
		No.	No
	Bingo clubs	672	670
	Administration	28	28
		700	698
5	INTEREST PAYABLE		
		2012	2011
		£	£
	On bank loans and overdraft	151,918 	216,198
6.	AUDITORS' REMUNERATION		
		2012 £	2011 £
	Fees payable to the company's auditor and its associates for the		
	audit of the company's annual accounts  Fees payable to the company's auditor and its associates in respect of	21,528	18,568
	All other services	4,450	13,054
		<del></del>	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

### 7. TAXATION

	2012 £	2011 £
Analysis of tax charge in the 53 weeks/52 weeks		
Current tax (see note below)		
UK corporation tax charge on profit for the 53 weeks/52 weeks Adjustments in respect of prior periods	1,717,000 (17,523)	1,875,000 (37,414)
Total current tax	1,699,477	1,837,586
Deferred tax (see note 13)		
Origination and reversal of timing differences	(271,000)	(152,000)
Tax on profit on ordinary activities	1,428,477	1,685,586

# Factors affecting tax charge for the 53 weeks/52 weeks

The tax assessed for the 53 weeks/52 weeks is higher than (2011 - lower than) the standard rate of corporation tax in the UK of 24 5% (2011 - 265%) The differences are explained below

	2012 £	2011 £
Profit on ordinary activities before tax	5,701,045	6,501,021
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 24 5% (2011 - 26 5%)	1,396,756	1,722,771
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment Capital allowances for 53 weeks/52 weeks in excess of	1,521	91,559
depreciation	318,723	60,670
Adjustments to tax charge in respect of prior periods	(17,523)	(37,414)
Current tax charge for the 53 weeks/52 weeks (see note above)	1,699,477	1,837,586

# Factors that may affect future tax charges

There were no factors that may affect future tax charges

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 8. TANGIBLE FIXED ASSETS

	Freehold property £	Plant, equipment and vehicles £	Total £
Cost or valuation			
At 26 December 2011	40,082,531	23,169,108	63,251,639
Additions	-	3,265,493	3,265,493
Disposals	-	(527,121)	(527,121)
At 30 December 2012	40,082,531	25,907,480	65,990,011
Depreciation			
At 26 December 2011	-	14,660,509	14,660,509
Charge for the 53 weeks	-	3,003,889	3,003,889
On disposals	-	(455,370)	(455,370)
At 30 December 2012	•	17,209,028	17,209,028
Net book value	<u> </u>		-
At 30 December 2012	40,082,531	8,698,452	48,780,983
At 25 December 2011	40,082,531	8,508,599	48,591,130

On the historical cost basis, land and buildings would have been included at £39,020,180 (2011-£39,020,180)

# 9. STOCKS

	30 December 2012	25 December 2011
	£	£
Goods for resale	311,904	266,480
	<del></del>	

# 10. DEBTORS

	30 December 2012	25 December 2011
	£	£
Prepaid pension contributions Prepayments and accrued income	- 415,588	56,816 485,381
	415,588	542,197

### NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 11 CREDITORS.

Amounts falling due within one year

	30 December 2012 £	25 December 2011 £
Bank loans and overdraft Trade creditors Corporation tax Social security and other taxes Accruals and deferred income	2,702,428 1,490,354 1,774,477 861,027 1,902,631	2,278,017 1,465,347 1,475,000 519,511 1,928,233
	8,730,917	7,666,108

The bank loans and overdraft are secured by a first charge on certain freehold property of the company and bear interest at 1% and 1 75% above the bank's base rate

#### 12 CREDITORS.

13.

Amounts falling due after more than one year

	30 December 2012 £	25 December 2011 £
Bank loans	3,625,653	7,170,771
Included within the above are amounts falling due as follows		
	30 December 2012 £	25 December 2011 £
Between one and two years	~	~
Bank loans	1,453,428	1,453,428
Between two and five years	<del></del>	<del></del>
Bank loans	2,172,225	5,717,343
DEFERRED TAXATION		
	30 December 2012 £	25 December 2011 £
At beginning of 53 weeks/52 weeks Released during 53 weeks/52 weeks	644,000 (271,000)	796,000 (152,000)
At end of 53 weeks/52 weeks	373,000	644,000

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 13. DEFERRED TAXATION (continued)

The Deferred taxation is made up as follows

		30 December 2012 £	25 December 2011 £
	Accelerated capital allowances	373,000	644,000
		<del></del>	<del></del>
14	SHARE CAPITAL		
		30 December 2012 £	25 December 2011 £
	Allotted, called up and fully paid		
	244,985 (2011 - 243,570) Ordinary shares of £1 each	244,985	243,570

During the period the company issued 1,780 ordinary shares of £1 each for £49,800 cash, including 500 ordinary shares of £1 each to Wayne J Davies and 620 ordinary shares of £1 each to Lisa M Morgan, both directors of the company

During the period the company purchased 365 ordinary shares of £1 shares for £49,275

#### 15. RESERVES

Share premium account £	Capital redempt'n reserve £	Revaluation reserve £	Profit and loss account £
202,334	23,130	1,062,351	33,487,323 4,272,568 (1,244,958) (365)
48,020 (48,910)			
201,444	23,495	1,062,351	36,514,568
	premium account £ 202,334 48,020 (48,910)	premium account redempt'n reserve £ £ 202,334 23,130 48,020 (48,910) 365	premium redempt'n Revaluation reserve £ £ £ 202,334 23,130 1,062,351

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 16 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

10	RECONCILIATION OF MICVEMENT IN SHAREHOLDERS FONDS		
		30 December	25 December
		2012	2011
		£	£
	Opening shareholders' funds	35,018,708	31,302,981
	Profit for the 53 weeks/52 weeks	4,272,568	4,815,435
	Dividends (Note 17)	(1,244,958)	(1,071,708)
	Shares issued during the period	49,800	-
	Shares redeemed/cancelled during the period	(48,385)	(224)
	Share premium utilised on redemption of shares	(890)	(27,776)
	Closing shareholders' funds	38,046,843	35,018,708
17	DIVIDENDS		
		2012	2011
		£	£
		4.044.050	4 074 700
	Dividends paid on equity capital	1,244,958	1,071,708
18.	NET CASH FLOW FROM OPERATING ACTIVITIES		
		2012	2011
		2012 £	2011 £
		-	
	Operating profit	5,852,963	6,717,219
	Depreciation of tangible fixed assets	3,003,889	2,410,636
	Impairments of fixed assets	- (22.4E9)	1,425,000
	Profit on disposal of tangible fixed assets	(22,458) (45,424)	(15,575) (3,017)
	Increase in stocks	(45,424) 126,609	760,973
	Decrease in debtors	340,921	1,842,572
	Increase in creditors	340,321	1,042,072
		9,256,500	13,137,808
	Net cash inflow from operating activities	9,230,300	13,137,000
		<u> </u>	
19.	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH I	FLOW STATEMEN	Γ
		2012	2011
		£	£
	Returns on investments and servicing of finance	-	
		(454.040)	(040 400)
	Interest paid	(151,918)	(216,198)
		2012	2011
		£	£
	Taxation		
	Corporation tax	(1,400,000)	(1,132,081)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 19. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT (continued)

				2012 £	2011 £
	Capital expenditure and financia	ıl investment		_	~
	Purchase of intangible fixed assets Purchase of tangible fixed assets			(3,265,493)	(800,000) (14,367,925)
	Sale of tangible fixed assets			94,209	40,025
	Net cash outflow from capital ex	penditure		(3,171,284)	(15,127,900)
				2012 £	2011 £
	Financing				
	Issue of ordinary shares Purchase of ordinary shares New secured loans			49,800 (49,275)	- (28,000) 12,500,000
	Repayment of loans			(3,545,118)	(8,097,658)
	Net cash (outflow)/inflow from fr	nancing	,	(3,544,593)	4,374,342
		26 December	Cash flow	Other non-cash changes	30 December
		26 December 2011	Cash flow	changes	30 December 2012
		£	£	£	£
	Cash at bank and in hand Bank overdraft	1,099,780 (824,589)	168,158 (424,411)	-	1,267,938 (1,249,000)
		275,191	(256,253)		18,938
	Debts due within one year Debts falling due after more than	(1,453,428)	1,453,428	•	(1,453,428)
	one year	(7,170,771)	2,091,690		(3,625,653)
	Net debt	(8,349,008) ————	3,288,865		(5,060,143) ========
21.	CAPITAL COMMITMENTS				
	At 30 December 2012 the company	v had capital commi	tments as follows	ì	
	, <b></b>	, <del></del>		30 December 2012 £	25 December 2011 £
	Contracted for but not provided in t			1,300,000	1,000,000

# NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 30 DECEMBER 2012

# 22 PENSION COMMITMENTS

The company had unfunded pension commitments to one of its executive directors and two former non executive directors