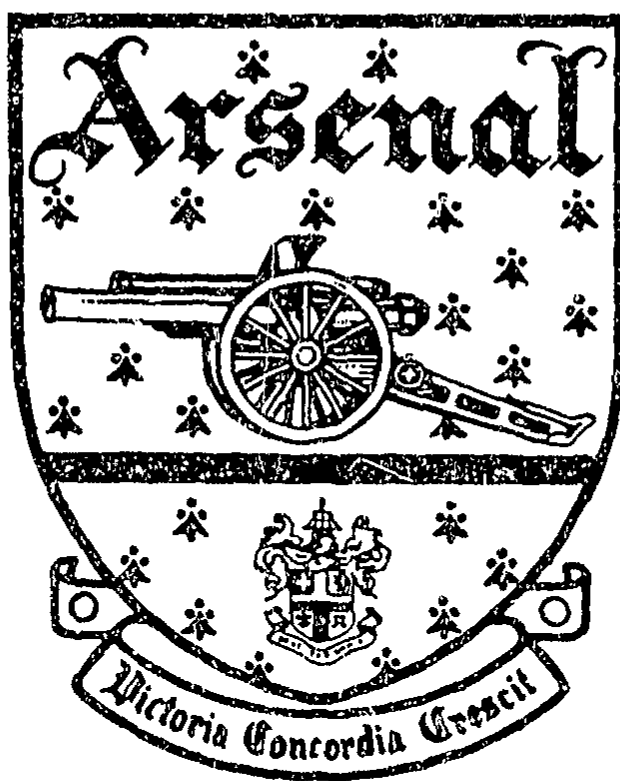


THE ARSENAL FOOTBALL CLUB PLC

STATEMENT OF ACCOUNTS
AND
ANNUAL REPORT
1992 - 1993



THE ARSENAL FOOTBALL CLUB PLC

NOTICE IS HEREBY GIVEN that the Eighty Third Annual General Meeting of the shareholders of The Arsenal Football Club plc will be held at the Arsenal Stadium, Avenell Road, Highbury, London N5 1BU on Thursday 26th August, 1993 at 12 noon precisely when the following ordinary business will be transacted, viz.:

1. To receive the Directors' Report and Statement of Accounts and the Auditors' Report thereon for the year ended 31st May, 1993.
2. To re-elect Directors.
3. To re-appoint the Auditors and to authorise the Directors to fix their remuneration.
4. To transact any other ordinary business of the meeting.

Dated this
15th day of July, 1993

By Order of the Board,
K.J. FRIAR,
Secretary.

Registered Office:
Arsenal Stadium,
Avenell Road,
Highbury,
London N5 1BU.

Note: A member of the Company who is entitled to attend and vote may appoint another person (whether a member or not) as his proxy to attend and vote instead of him.

A form of proxy is enclosed with this annual report for the use of members who are unable to attend the meeting and should be deposited at the Registered Office of the Company not less than 48 hours before the time of the meeting.

Admission to the meeting will be upon production of an admission card only and any person attending as a proxy (whether a member or not) must produce the admission card.

THE ARSENAL FOOTBALL CLUB PLC

Directors

P.D. HILL-WOOD, Esq. (*Chairman*)
D.B. DEIN, Esq. (*Vice Chairman*)
Sir ROBERT BELLINGER, G.B.E., D.Sc.
R.G. GIBBS, Esq.
C.E.B.L. CARR, Esq.
R.C.L. CARR, Esq.
D.D. FISZMAN, Esq.
K.J. FRIAR, Esq. (*Managing*)

Secretary
K.J. FRIAR

Manager
G. GRAHAM

Auditors

KIDSONS IMPEY

Chartered Accountants and Registered Auditors
Spectrum House, 20-26 Cursitor Street, London EC4A 1HY

Registrars

CI REGISTRARS LIMITED

Victoria Street, Luton
Bedfordshire LU1 2PZ

Registered Office

ARSENAL STADIUM
Avenell Road, Highbury, London N5 1BU

CHAIRMAN'S STATEMENT

The Directors have pleasure in submitting their 53rd Annual Report to the Members together with the Audited Accounts for the year ended 31st May 1993.

The slight disappointment with our Premier League final position was overtaken by the magnificent success of the Team in winning both the Coca Cola Cup and the F.A. Challenge Cup, the first time that this has been achieved in the same season.

All credit must be given to the players, George Graham and, of course, the whole of the back room staff who made it possible.

As a result, we are now back in Europe and look forward to playing either Odense B.K. or Publikum in the European Cup Winners Cup in September. A truly exciting prospect.

The first team squad was again strengthened with the acquisition of three International players, John Jensen, Martin Keown and, most recently, Eddie McGoldrick who joined us from Crystal Palace during the close season.

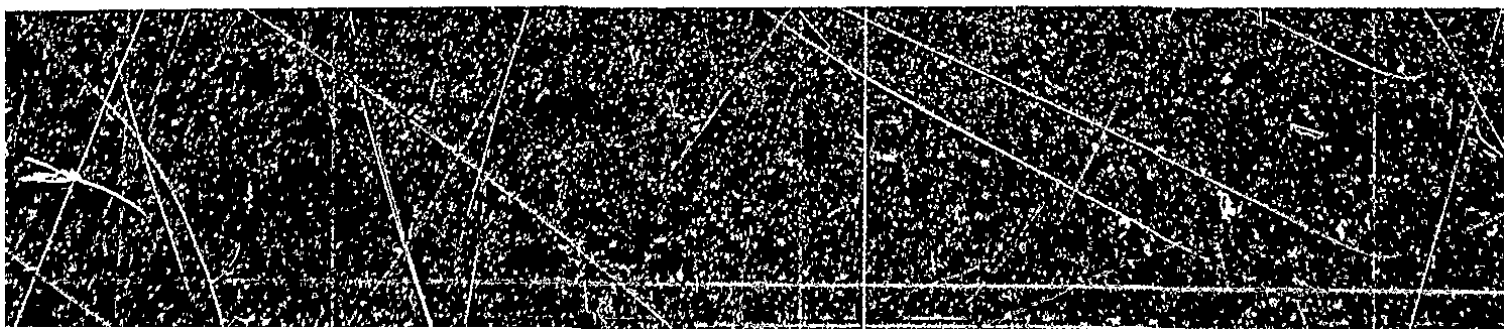
Andrew Cole, Perry Groves, Colin Pates and David Rocastle all joined other Clubs, and in wishing them well in their new careers, I would wish to place on record our sincere gratitude for the part that they all played in the Club's success.

May was a particularly hectic month, for not only were we regular visitors to Wembley, but, we also played Manchester United in David O'Leary's 'Farewell Match' at Highbury. David has a very special place in the Club's history having been with us for 20 years and playing in 720 competitive fixtures - a record that will be hard to beat. We wish him every success with his new Club, Leeds United.

At the other end of the "service scale" it is pleasing to report once again the emergence into the first team of our youth players. Paul Dickov, Mark Flatts, Scott Marshall, Gavin McGowan and Ian Selley all made their debuts. A fitting tribute to the success of our youth policy and to the hard work of those responsible for developing our young talent.

Before leaving the playing activities, I must mention the tremendous success of our Ladies Team in achieving the "triple"; League Champions, FA and League Cup Winners in the same season. Congratulations to them and to team manager, Vic Akers.

The first season under the auspices of the Premier League has naturally brought changes, not least being increased television exposure and playing on (almost) every day of the week! I mentioned in my statement last year that with the Premier League we should be better placed to control our own destiny and be able to improve both our playing squad and spectator facilities.



CHAIRMAN'S STATEMENT *(continued)*

I am pleased to report that we have managed to do both. The redevelopment of the Stadium continues on schedule and by the beginning of the new season the new North Bank Stand will be open. The completion of the Stadium to all seated capacity will be achieved in early October 1993, when we will also have installed two giant video screens, which we are confident will prove to be very popular.

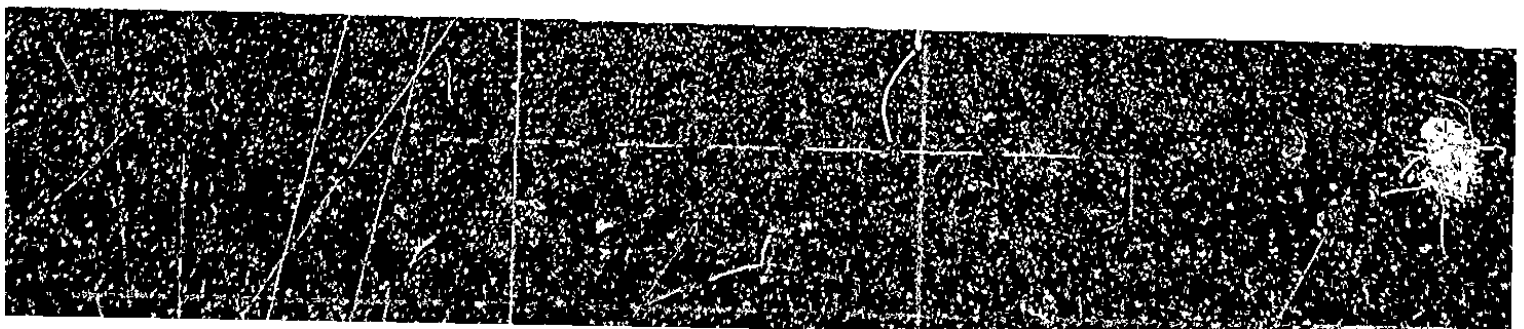
In a difficult year for retailing our shop and mail order activities performed well; turnover held up at £2.2m.

Our financial results were greatly improved by the two cup runs; operating profit rose to £2,537,151. After accounting for transfer fees and taxation the final result is a profit of £1,732,892. But we must not be complacent. The reduced capacity of the Stadium through redevelopment and lower average home attendances, together with only modest increases in admission prices, would have left us with a pre-tax loss were it not for our success in both cup competitions.

However, the future is a bright one for Arsenal Football Club. We shall shortly have one of the best football stadia in Great Britain with a squad of players and a managerial team capable of bringing the success which will fill its 40,000 capacity. It is interesting to reflect that it was 80 years ago that Woolwich Arsenal Football & Athletic Company Ltd (as the Club was then known) moved to Highbury. Construction work at the new ground was completed in time for the 1913/14 season and in just a few years the new stadium became a major sporting venue staging international matches and other events. It is my belief that we are now poised to emulate our own fine traditions. I look forward to a happy and successful season.

Finally, on behalf of the Board, I would like to thank the Football Trust for their valuable financial assistance and all our staff and those connected with the Club for their commitment and hard work during the year.

PETER HILL-WOOD
Chairman



THE ARSENAL FOOTBALL CLUB PLC

DIRECTORS' REPORT

31st May 1993

The directors present their annual report and the audited financial statements of the company for the year ended 31st May 1993.

PRINCIPAL ACTIVITIES

The principal activity of the company is that of a professional football club and the related commercial activities.

PROFITS AND DIVIDENDS

The results for the year are set out on page 7 and are reviewed in the Chairman's Statement.

The directors do not recommend the payment of a dividend.

DIRECTORS AND DIRECTORS' SHAREHOLDINGS

The directors of the company at 31st May 1993, all of whom served throughout the year, together with details of their interests in the company's share capital, are set out below:-

	Ordinary Shares of £1 each	
	At 31st May 1993	At 31st May 1992
P.D. Hill-Wood	448	448
D.B. Dein	23,816	23,816
Sir Robert Bellinger, G.B.E., D.Sc.	712	712
R.G. Gibbs	200	200
C.E.B.L. Carr	4,392	4,392
R.C.L. Carr	10,264	2,288
K.J. Friar	199	200
D.D. Fiszman	10,287	10,080

Of the above interests in shares, Mr. D.B. Dein and Mr. D.D. Fiszman have an interest in the same 10,000 shares.

In accordance with the provisions of Article 90 of the Articles of Association Mr. P.D. Hill-Wood and Mr. C.E.B.L. Carr retire by rotation and, being eligible, offer themselves for re-election.

POLITICAL AND CHARITABLE CONTRIBUTIONS

During the year, the company made donations for charitable purposes amounting to £8,513 (1992-£6,767).

THE ARSENAL FOOTBALL CLUB PLC

DIRECTORS' REPORT (continued)

31st May 1993

FIXED ASSETS

The movements in fixed assets during the year are set out in the notes to the financial statements.

The directors are of the opinion that the market value of the company's land and buildings is greater than book value.

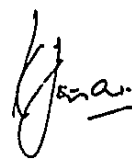
PLAYERS

In accordance with previous practice and the accounting policy adopted for transfer fees as set out in the notes to the financial statements, no value is included in the balance sheet in respect of players. The directors acknowledge that this treatment is extremely conservative, in view of the significant potential transfer value of the playing staff. Nevertheless, the directors consider it inappropriate at the present time to place a value on this particular asset.

AUDITORS

Kidsons Impey have agreed to offer themselves for re-election as auditors of the company.

By order of the board



K.J. Friar

Secretary

Registered Office:

Arsenal Stadium,
Avenell Road,
Highbury,
London N5 1BU.

15th July 1993

THE ARSENAL FOOTBALL CLUB PLC

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st MAY 1993

	<i>Note</i>	1993 £	1992 £
TURNOVER	2	15,341,689	13,739,104
Costs and overheads less other income	4	(12,656,352)	(11,525,876)
Exceptional items	3	<u>(148,186)</u>	<u>(251,994)</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TRANSFER FEES		2,537,151	1,961,234
Transfer fees payable		<u>(54,259)</u>	<u>(2,126,000)</u>
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		2,482,892	(164,766)
Taxation	7	<u>(750,000)</u>	<u>120,993</u>
PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION RETAINED FOR THE FINANCIAL YEAR	15	<u><u>1,732,892</u></u>	<u><u>(43,773)</u></u>

The notes on pages 10 to 17 form part of these financial statements.

THE ARSENAL FOOTBALL CLUB PLC

BALANCE SHEET 31st MAY 1993

	Note	1993	1992
		£	£
FIXED ASSETS			
Tangible assets.....	8	18,982,931	11,770,719
CURRENT ASSETS			
Stocks.....	9	252,619	545,153
Debtors	10	3,733,665	1,717,309
Cash at bank and in hand		<u>4,004,804</u>	<u>2,977,957</u>
		7,991,088	5,240,429
CREDITORS			
Amounts falling due within one year	11	<u>(8,755,491)</u>	<u>(4,962,385)</u>
NET CURRENT (LIABILITIES)/ASSETS.....		<u>(764,403)</u>	<u>278,044</u>
TOTAL ASSETS LESS CURRENT			
LIABILITIES.....		18,218,528	12,048,763
CREDITORS			
Amounts falling due after more than one year	12	<u>(11,923,100)</u>	<u>(7,486,227)</u>
NET ASSETS.....		<u>6,295,428</u>	<u>4,562,536</u>
CAPITAL AND RESERVES			
Called up share capital	14	56,000	56,000
Share premium account.....	15	237,201	237,201
Building reserve.....	15	846,000	846,000
Profit and loss account	15	<u>5,156,227</u>	<u>3,423,335</u>
SHAREHOLDERS' FUNDS.....		<u>6,295,428</u>	<u>4,562,536</u>

The financial statements on pages 7 to 17 were approved by the board of directors on 15th July 1993.

On behalf of the board

P.D. HILL-WOOD)

) Directors

D.B. DEIN)

The notes on pages 10 to 17 form part of these financial statements.

THE ARSENAL FOOTBALL CLUB PLC

CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MAY 1993

	<i>Note</i>	1993	1992
	£	£	£
NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES.....		2,944,130	(558,051)
CASH OUTFLOW IN RESPECT OF TRANSFERS			
Payments for purchase of players.....	(3,648,500)	(3,050,000)	
Receipts from sale of players.....	<u>3,269,449</u>	<u>1,657,500</u>	
		(379,051)	(1,392,500)
RETURNS ON INVESTMENT AND SERVICING OF FINANCE			
Interest received		65,702	429,078
TAXATION			
Corporation tax paid.....		-	(209,697)
INVESTING ACTIVITIES			
Payments to acquire tangible fixed assets.....	(6,979,396)	(1,571,450)	
Receipts from sale of freehold property.....	171,402	178,500	
Receipts from sale of motor vehicles	<u>10,600</u>	<u>11,725</u>	
NET CASH (OUTFLOW) FROM INVESTING ACTIVITIES		(6,797,394)	(1,381,225)
NET CASH (OUTFLOW) BEFORE FINANCING		(4,166,613)	(3,112,395)
FINANCING			
Donation received.....		-	80,000
Debenture subscriptions.....		<u>5,193,450</u>	<u>2,034,450</u>
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS.....		<u>1,026,837</u>	<u>(997,945)</u>

See note 18 for further details.

The notes on pages 10 to 17 form part of these financial statements.

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993

1. PRINCIPAL ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost accounting rules and in accordance with the applicable accounting standards, except as stated below.

TURNOVER

Turnover represents income from football and related activities.

DEPRECIATION

Depreciation is calculated to write off the cost of plant, equipment, motor vehicles and certain freehold improvements included in freehold property in equal annual instalments over their estimated useful lives at rates ranging from 10 to 20 per cent.

Leasehold properties are depreciated over the period of the leases in equal annual instalments. Statement of Standard Accounting Practice Number 12 requires that provision be made for depreciation of fixed assets having a finite useful life. However, it is company policy to maintain freehold property in such condition that its value is not diminished by the passage of time and the related maintenance expenditure is charged to the profit and loss account in the year it is incurred. Therefore any element of depreciation is considered to be immaterial and no provision is made.

STOCKS

Stocks are stated at the lower of cost and net realisable value.

TRANSFER FEES

Transfer fees are charged or credited to the profit and loss account in the year in which they are contracted.

SIGNING ON FEES

The terms of contract of the company's playing staff provide for the payment of signing on fees payable over the duration of the contract term. Signing on fees are charged to the profit and loss account at their due dates and are included within wages and salaries.

DEFERRED INCOME

Deferred income represents licence fees for executive boxes which are credited to the profit and loss account over the period of the licence and income from sponsorship agreements which is credited to the profit and loss account over the period of the agreement.

LEASES

Rentals payable under operating leases are charged to the profit and loss account in the period in which they fall due.

GRANTS

Grants received are matched with the related expenditure and the amount of the grant is deducted from the cost of the related asset. The directors believe that this is a fairer presentation of the facts than the accounting treatment recommended in Statement of Standard Accounting Practice Number 4 (Revised).

PENSIONS

The company makes contributions on behalf of employees and directors to a number of independently controlled pension funds. Contributions are charged to the profit and loss account over the period to which they relate.

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued)

DEFERRED TAX

No provision has been made for deferred tax on the basis that the potential liability is not likely to crystallise in the foreseeable future. Details of the amount of deferred tax not provided are shown in note 13 of the financial statements.

2. TURNOVER

Turnover comprises the following:

	1993 £	1992 £
Gate receipts.....	8,111,963	7,125,161
Ground advertisements and other activities	7,114,726	6,613,943
Prize money.....	115,000	—
	<u>15,341,689</u>	<u>13,739,104</u>

3. EXCEPTIONAL ITEMS

Costs relating to the issue of debentures.....	<u>148,186</u>	<u>251,994</u>
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4. COSTS AND OVERHEADS LESS OTHER INCOME

Employment costs.....	6,922,973	6,061,276
Depreciation.....	405,214	422,477
Other operating charges	5,443,867	5,471,201
Interest receivable	(65,702)	(429,078)
	<u>12,706,352</u>	<u>11,525,876</u>

Other operating charges include:-

Loss/(profit) on disposal of fixed assets	57,068	(64,310)
Auditors' remuneration - audit	19,500	14,000
- non-audit services.....	75,500	43,350
Operating lease payments - plant and machinery.....	7,698	7,584
- other.....	<u>124,245</u>	<u>92,151</u>

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

5. DIRECTORS' EMOLUMENTS	1993	1992
Management remuneration including pension contributions	£ <u>224,872</u>	£ <u>236,143</u>
Remuneration, excluding pension contributions, of the Chairman.....	<u>—</u>	<u>—</u>
Remuneration, excluding pension contributions, of the highest paid director.....	<u>108,882</u>	<u>108,669</u>
The number of other directors whose emoluments were within the following ranges was:		
£ Nil	Number 5	Number 5
£105,001 - £110,000	<u>1</u>	<u>1</u>
 6. EMPLOYEES		
The average number of persons employed by the company during the year was:	Number	Number
Playing staff.....	51	54
Training staff.....	10	9
Administrative staff.....	55	48
Ground staff.....	<u>11</u>	<u>12</u>
	<u>127</u>	<u>123</u>
Staff costs:	£	£
Wages and salaries.....	6,312,055	5,455,835
Social security costs.....	543,954	534,719
Other pension costs.....	<u>66,564</u>	<u>70,722</u>
	<u>6,922,973</u>	<u>6,061,276</u>
Wages and salaries include £306,857 (1992 - £223,500) in respect of contributions to players' pension schemes following salary sacrifices.		
 7. TAX ON PROFIT/(LOSS) ON ORDINARY ACTIVITIES		
United Kingdom corporation tax based on the profit/(loss) for the year at 33% (1992 - 33%).....	750,000	(110,000)
Overprovision in respect of prior years.....	<u>—</u>	<u>(10,993)</u>
	<u>750,000</u>	<u>(120,993)</u>

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

8. TANGIBLE FIXED ASSETS

	<i>Freehold Properties £</i>	<i>Short Leasehold Properties £</i>	<i>Plant and Equipment £</i>	<i>Motor Vehicles £</i>	<i>Total £</i>
Cost					
At 1st June 1992.....	10,188,962	700,425	1,944,498	148,803	12,982,688
Additions	7,745,471	4,971	76,854	27,900	7,855,196
Disposals	(235,000)	—	—	(23,695)	(258,695)
At 31st May 1993.....	<u>17,699,433</u>	<u>705,396</u>	<u>2,021,352</u>	<u>153,008</u>	<u>20,579,189</u>
Depreciation					
At 1st June 1992.....	187,912	121,868	806,369	95,820	1,211,969
Charge for year	62,288	75,946	237,009	29,971	405,214
Disposals	—	—	—	(20,925)	(20,925)
At 31st May 1993.....	<u>250,200</u>	<u>197,814</u>	<u>1,043,378</u>	<u>104,866</u>	<u>1,596,258</u>
Net Book Amount					
At 31st May 1993.....	<u>17,449,233</u>	<u>507,582</u>	<u>977,974</u>	<u>48,142</u>	<u>18,982,931</u>
At 31st May 1992.....	<u>10,001,050</u>	<u>578,557</u>	<u>1,138,129</u>	<u>52,983</u>	<u>11,770,719</u>

Grants received from The Football Trust during the year totalling £1,061,512 have been deducted from the cost of fixed assets in line with the company's accounting policy set out in note 1.

At 31st May 1993 the company had the following capital commitments:-

	<i>1993 £</i>	<i>1992 £</i>
Authorised and contracted for.....	<u>5,569,000</u>	<u>8,222,605</u>
Authorised but not contracted for.....	<u>2,513,500</u>	<u>75,000</u>

9. STOCKS

Goods for resale.....	<u>252,619</u>	<u>545,153</u>
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10. DEBTORS

Trade debtors.....	544,619	144,830
Other debtors.....	2,830,392	892,028
Corporation tax.....	—	81,000
Prepayments and accrued income.....	358,654	599,451
	<u>3,733,665</u>	<u>1,717,309</u>

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

10. DEBTORS (continued)

Other debtors include £351,000 (1992 - £428,000) receivable in more than one year in respect of executive box licences being paid on an instalment basis.

	1993 £	1992 £
11. CREDITORS: Amounts falling due within one year		
Trade creditors.....	297,297	259,215
Corporation tax.....	669,000	—
Other tax and social security.....	306,213	477,824
Other creditors.....	3,068,396	1,361,167
Accruals and deferred income.....	4,414,585	2,864,179
	<u>8,755,491</u>	<u>4,962,385</u>
12. CREDITORS: Amounts falling due after more than one year		
Debenture subscriptions.....	9,762,100	4,568,650
Deferred income.....	2,161,000	2,917,577
	<u>11,923,100</u>	<u>7,486,227</u>

The debenture subscriptions are being applied in the redevelopment of the Highbury Stadium. Subscribers have been issued with interim certificates; the debentures will be issued once the project is complete. Under the issue terms the debentures are repayable at par after 150 years.

13. DEFERRED TAXATION

Unprovided deferred taxation		
Corporation tax deferred by accelerated capital allowances.....	646,000	178,500

14. CALLED UP SHARE CAPITAL AUTHORISED

Ordinary shares of £1 each.....	56,000	56,000
ALLOTTED, ISSUED AND FULLY PAID		
Ordinary shares of £1 each.....	56,000	56,000

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

15. SHARE PREMIUM AND OTHER RESERVES

	Share Premium Account £	Building Reserve £	Profit and Loss Account £	Total £
Balance at 31st May 1992.....	237,201	846,000	3,423,335	4,506,536
Profit for the year.....	—	—	1,732,892	1,732,892
Balance at 31st May 1993.....	<u>237,201</u>	<u>846,000</u>	<u>5,156,227</u>	<u>6,239,428</u>

16. LEASING COMMITMENTS

Commitments due under operating leases for the period to 31st May 1994 are:-

	1993		1992	
	Land and Buildings £	Other £	Land and Buildings £	Other £
Leases expiring in:-				
One year.....	—	8,000	59,201	8,000
Two to five years.....	42,000	—	17,500	—
Over five years.....	135,000	—	40,000	—
	<u>177,000</u>	<u>8,000</u>	<u>116,701</u>	<u>8,000</u>

17. CONTINGENCIES

- (a) Under the conditions of a transfer agreement in respect of a player purchased in the previous year a further £50,000 will be payable should the player complete 50 First Team appearances. No provision has been made in these accounts for this amount as the directors do not believe that the applicable number of appearances will be achieved in the foreseeable future.
- (b) The Inland Revenue is presently challenging the deduction of certain Bond Issue expenses. Counsel has advised that the Inland Revenue's objections should not succeed. However, in the event of the Inland Revenue succeeding, the corporation tax payable would amount to approximately £625,000. No provision has been made in these financial statements for this amount.

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

	1993 £	1992 £	
18. CASH FLOW STATEMENT			
(a) Reconciliation of operating profit to net cash inflow from operating activities			
Operating profit.....	2,471,449	1,532,156	
Depreciation	405,214	422,477	
Loss/(profit) on fixed asset disposal.....	57,068	(64,310)	
Decrease/(increase) in stock.....	292,534	(162,905)	
(Increase) in debtors.....	(1,640,531)	(515,122)	
Increase/(decrease) in creditors (excluding exceptional items).....	1,374,380	(369,364)	
(Decrease) in creditors (exceptional).....	(15,984)	(1,400,983)	
Net cash inflow from operating activities	<u>2,944,130</u>	<u>(558,051)</u>	
Profit on ordinary activities before transfer fees.....	2,537,151	1,961,234	
Interest receivable.....	(65,702)	(429,078)	
Operating profit.....	<u>2,471,449</u>	<u>1,532,156</u>	
(b) Analysis of changes in cash and cash equivalents during the year			
At 1st June 1992	2,977,967	3,975,912	
Net cash inflow/(outflow).....	<u>1,026,837</u>	<u>(997,945)</u>	
At 31st May 1993	<u>4,004,804</u>	<u>2,977,967</u>	
(c) Analysis of balances of cash and cash equivalents as shown in the balance sheet			
	1993 £	1992 £	Change in year £
Cash at bank and in hand.....	<u>4,004,804</u>	<u>2,977,967</u>	<u>1,026,837</u>
	1992 £	1991 £	Change in year £
Cash at bank and in hand.....	2,977,967	3,843,972	(866,005)
Short term investments.....	—	131,940	(131,940)
	<u>2,977,967</u>	<u>3,975,912</u>	<u>(997,945)</u>

THE ARSENAL FOOTBALL CLUB PLC

NOTES ON FINANCIAL STATEMENTS - 31st MAY 1993 (continued)

18. CASH FLOW STATEMENT (continued)

(d) Analysis of changes in financing during the year

	Building Reserve £	Share capital (including premium) £	Debenture loan £	Total £
Balance at 31st May 1992.....	846,000	293,201	4,568,650	5,707,851
Cash inflow from financing...	—	—	5,193,450	5,193,450
Balance at 31st May 1993.....	<u>846,000</u>	<u>293,201</u>	<u>9,762,100</u>	<u>10,901,301</u>

	Building Reserve £	Share capital (including premium) £	Debenture loan £	Total £
Balance at 31st May 1991.....	766,000	293,201	2,534,200	3,593,401
Cash inflow from financing...	80,000	—	2,034,450	2,114,450
Balance at 31st May 1992.....	<u>846,000</u>	<u>293,201</u>	<u>4,568,650</u>	<u>5,707,851</u>

THE ARSENAL FOOTBALL CLUB PLC
AUDITORS' REPORT TO THE MEMBERS OF THE ARSENAL FOOTBALL CLUB PLC

We have audited the financial statements on pages 7 to 17 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st May 1993 and of its profit and cash flows for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Kidsons Impey
Registered Auditors
Chartered Accountants

London
15th July 1993

THE ARSENAL FOOTBALL CLUB PLC

PLAYING RECORD SUMMARY - SEASON 1992-93

FIRST TEAM

HOME
AWAY

F.A. PREMIER LEAGUE

P	W	D	L	F	A	Pts.
21	8	6	7	25	20	30
21	7	5	9	15	18	26
42	15	11	16	40	38	56

Final Position: 10th

F.A. CHALLENGE CUP

Round 3		v YEOVIL TOWN	(A)	WON	3-1
Round 4		v LEEDS UNITED	(H)	DREW	2-2
Round 4	(Replay)	v LEEDS UNITED	(A)	WON	3-2 (AET)
Round 5		v NOTTINGHAM FOREST	(H)	WON	2-0
Round 6		v IPSWICH TOWN	(A)	WON	4-2
Semi-Final		v TOTTENHAM HOTSPUR	(Wembley)	WON	1-0
Final		v SHEFFIELD WEDNESDAY	(Wembley)	DREW	1-1 (AET)
Final	(Replay)	v SHEFFIELD WEDNESDAY	(Wembley)	WON	2-1 (AET)

COCA COLA CUP

Round 2	(1st Leg)	v MILLWALL	(H)	DREW	1-1
Round 2	(2nd Leg)	v MILLWALL	(A)	DREW	1-1 (AET)
				Won on penalties	
Round 3		v DERBY COUNTY	(A)	DREW	1-1
Round 3	(Replay)	v DERBY COUNTY	(H)	WON	2-1
Round 4		v SCARBOROUGH	(A)	WON	1-0
Round 5		v NOTTINGHAM FOREST	(H)	WON	2-0
Semi-Final	(1st Leg)	v CRYSTAL PALACE	(A)	WON	3-1
Semi-Final	(2nd Leg)	v CRYSTAL PALACE	(H)	WON	2-0
Final		v SHEFFIELD WEDNESDAY	(Wembley)	WON	2-1

RESERVE TEAM

HOME
AWAY

FOOTBALL COMBINATION

P	W	D	L	F	A	Pts.
19	6	6	7	30	27	24
19	6	9	4	27	19	27
38	12	15	11	57	46	51

Final Position: 11th

YOUTH TEAM

HOME
AWAY

SOUTH EAST COUNTIES LEAGUE

P	W	D	L	F	A	Pts.
15	8	4	3	32	18	20
15	8	2	5	33	18	18
30	16	6	8	65	36	38

Final Position: 3rd

F.A. YOUTH CUP

Round 2		v SOUTHEND UNITED	(A)	WON	4-2
Round 3		v SWINDON TOWN	(A)	LOST	2-5

S.E.C.L. CUP

Round 1		v SOUTHEND UNITED	(A)	WON	3-1
Round 2		v BRISTOL ROVERS	(A)	WON	5-1
Round 3		v TOTTENHAM HOTSPUR	(H)	LOST	1-2

SOUTHERN JUNIOR FLOODLIT CUP

Preliminary		v BRISTOL CITY	(A)	WON	4-0
Round 1		v NORWICH CITY	(A)	WON	4-2
Round 2		v CHARLTON ATHLETIC	(H)	WON	3-1
Round 3		v BIRMINGHAM CITY	(H)	DREW	1-1
Round 3	(Replay)	v BIRMINGHAM CITY	(A)	WON	3-2 (AET)
Semi-Final		v QUEENS PARK RANGERS	(H)	DREW	1-1
Semi-Final	(Replay)	v QUEENS PARK RANGERS	(A)	WON	3-2
Final	(1st Leg)	v MILLWALL	(A)	LOST	0-2
Final	(2nd Leg)	v MILLWALL	(H)	LOST	2-3