Registered number: 00088929

# **PAULS MALT LIMITED**

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019



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#### **COMPANY INFORMATION**

**Directors** 

J-F Loiseau Y Schaepman C N G Tozer DR Wilkes

**Company secretary** 

Goodbody Secretarial Northern Ireland Limited

Registered number

00088929

Registered office

24-25 Eastern Way Bury St Edmunds Suffolk

**IP32 7AD** 

Independent auditor

Grant Thornton UK LLP

Chartered Accountants & Statutory Auditor

Victoria House

199 Avebury Boulevard

Milton Keynes MK9 1AU

Bankers.

HSBC PLC 69 Pall Mall St James London SW1Y5E

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#### STRATEGIC REPORT FOR THE YEAR ENDED 30 JUNE 2019

#### Introduction

The principal purpose of Pauls Malt Ltd is the production and supply of malt to breweries and distilleries. All our malt is made from UK grown Red Tractor assured barley. Our business is heavily focussed on cost and efficiency. As a group, Boortmalt has made long term market leading commitments to sustainability for example by reducing its dependency on fossil fuels and cutting water consumption as well as in insisting on sustainability through the barley supply chain.

The fiscal year saw continued strong performance in the UK and export markets where our products are recognised for their high quality and we are grateful for the continued support of colleagues in the Head Office as well as the improved performance from the UK team.

#### **Business review**

Global beer sales appear to continue to grow with strength in Africa and Asia and a continued softness in the European market. The Craft beer market remains buoyant and the innovation we see in this sector has an interesting influence on the macro brewers, as well as continued investment interest from the global players in the more developed Craft breweries.

Our good relationships and long-term approach with the important global brewers as well as with key regional players has strengthened our business outlook and we continue to work hard to improve our performance in all ways. Our customer service delivery is key and we spend much time focussed on how we can perform well.

The whisky distilling sector continues to grow although there are headwinds with the US-EU trade battle and concerns about how UK exports will be treated in a post Brexit environment. However, we have worked hard to strengthen our UK position with key new team-members and we saw growth in distilling sales both in the UK and overseas in the fiscal year as anticipated in last year's report.

Overseas, we continue to supply malt to customers in over 25 export markets and we are very glad to support UK exports and represent our business and UK PLC with great pride.

The barley market this year was even more difficult than in the previous period. An extremely long hot and dry summer baked farmers' fields and the barley grains in the year. It also meant that barley pricing increased dramatically year-on-year as can be seen in the cost and revenue elements of our financial report. Whilst the prolonged heat gave a benefit because the barley was very dry at intake, it also meant that the quality of the barley was very challenging to process into malt at an appropriate quality and cost for our customers. We are very pleased with the attitude and results from our production and quality teams under challenging circumstances and happy that our performance scores with customers did not suffer as a result.

Brexit continues to drag on and we hope for a conclusion before too long since our customers are asking for forward visibility. As we look to the future, notwithstanding Brexit, our confidence in the potential for our UK business domestically and overseas means we are carefully evaluating long term capital investment opportunities in all four UK plants which would sustain our growth and sustainability aspirations. Sentiment behind the current UK Government's approach has strengthened Sterling but from a very low base and we remain globally competitive in key export markets. Our EU business is limited as would be expected with our parent company operating the world's largest malting plant in Antwerp. We continue to monitor developments regarding UK agriculture through our industry body, the Maltsters Association of Great Britain.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

### Principal risks and uncertainties

Risks and mitigating controls are managed and reviewed by the senior management team on a regular basis. Also, being part of a larger group (SCA Axereal or "Group"), these are also subject to review by the Group's financial audit programme. Accreditation under various quality, environmental, and health and safety standards ensures these areas are regularly reviewed for compliance to these standards.

The company faces a number of risks and uncertainties that can be summarised into four categories, as follows:

#### Commercial

The loss of a manufacturing site through fire, natural catastrophe, act of vandalism or critical plant failure could potentially have a material impact.

These risks are mitigated through robust security and comprehensive disaster recovery plans. In addition external insurance and risk management experts review all sites and discuss findings with senior management.

A shortage of raw material supply could result in increased costs and loss of production.

The commercial team monitors exposures weekly and the senior management team reviews exposures on a monthly basis.

Fluctuating energy prices can have a significant impact on profitability.

There is a strong commercial focus on purchasing energy and diversifying risk.

#### Operational

As part of the food and drink industry the company is subject to market related risks associated with food products.

The company has a strong technical function dealing with product quality and tractability. There are systems in place for hygiene, health and safety and environmental controls. The systems are reviewed regularly by the senior management team who also review customer audits.

#### **Financial**

Through the group's treasury function, the company uses forward exchange contracts to hedge exchange exposures arising from forecast receipts and purchases in foreign currencies.

The company policy is for all sales and purchase contracts to be hedged at the time the contract is made and therefore avoid the risks of speculation.

The company's defined benefit pension fund is exposed to the risk of changes in interest rates and the market values of investments as well as inflation and the increasing longevity of scheme members.

The risk is mitigated by paying appropriate contributions into the fund and through a balanced investment strategy to avoid a material worsening of the current deficit. The defined benefit scheme is closed to new members.

Further details on financial risk management objectives and policies are given below.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

#### **Systems**

A significant IT failure could adversely impact on the business.

Robust IT disaster recovery plans and system backup processes are in place.

#### Financial key performance indicators

The company uses two internal measures as its primary KPI's – Managerial EBITDA and Sales Volume. The directors consider both these measures to be commercially sensitive and cannot therefore publish absolute numbers but can confirm that the year on year performance of both was satisfactory.

#### Financial management objectives and policies

The company is exposed to a variety of financial risks including interest rate, foreign currency, liquidity and credit risk. These financial risks are managed under policies approved by the ultimate holding company. The company uses forward currency contracts to manage the financial risk associated with selling and buying in currencies other than sterling. The company does not use derivative financial instruments for trading and speculative purposes.

#### Interest rate risk

Funding is provided by the ultimate holding company, which has policies in place to optimise the interest cost and reduce volatility in reporting earnings. This is managed by reviewing the debt profile regularly and by selectively using interest rate swaps to limit the level of floating interest rate exposure.

#### Foreign currency risk

The company trades internationally and uses forward exchange contracts to hedge exchange exposures arising from forecast receipts and payments in foreign currencies.

#### Liquidity risk

Funding is provided by the ultimate holding company, which has a policy to ensure that there is always sufficient long term and committed bank facilities in place to meet foreseeable peak borrowing requirements. There is also a prudent approach to liquidity risk management by spreading the maturities of debt from short-term to long-term

#### Credit risk

The company derives a significant proportion of its revenue from sales to a limited number of major customers. Sales to individual customers can be of significant value and the failure of any such customer to honour its debts could materially impact on the company's results. The company manages the risk by regularly reviewing the credit history and rating of all significant customers.

This report was approved by the board on

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and signed on its behalf.

C N G Tozer Director

#### DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2019

The directors present their report and the financial statements for the year ended 30 June 2019.

#### Results and dividends

The profit for the year, after taxation, amounted to £7,717,000 (2018 - £6,465,000).

The directors have paid dividends in the year of £Nil (2018: £10.72m).

#### Directors

The directors who served during the year were:

J-F Loiseau Y Schaepman C N G Tozer D R Wilkes

The directors and their spouses and minor children have no interest in the shares of the company. J-F Loiseau and Y.Shaepman were also directors of the company's ultimate parent undertaking, Société Coopérative Agricole Axéréal, at 30 June 2019, and their interests are disclosed in that company's financial statements for the period ended 30 June 2019. There are no other interests requiring disclosure under the Companies Act 2006.

#### Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

#### Charitable contributions and political donations

The company made charitable donations in the financial period of £Nil (2018: £Nil). The company made no political donations in the financial period (2018: £Nil).

#### **Employees**

During the financial period, the company gave full and fair consideration to applications for employment from disabled persons having regard to their particular aptitudes when related to any suitable opportunities available.

Company policy provides that existing employees who become disabled shall continue employment with the company if at all possible, subject to any appropriate retraining.

Training, career development and promotion apply equally to all employees, taking into consideration their aptitudes and abilities.

Matters of interest and concern are regularly circulated to employees. Meetings are held at various staff levels on a regular basis to discuss matters of mutual interest and the views of, employees are taken into account when making decisions that are likely to affect their interests.

#### **Future developments**

The directors do not foresee any significant developments in the business over the coming year.

### Qualifying third party indemnity provisions

During the period and up to the date of this report, the Company maintained liability insurance and third-party indemnification provisions for its directors, under which the Company has agreed to indemnify the directors to the extent permitted by law in respect of all liabilities to third parties arising out of, or in connection with, the execution of their powers, duties and responsibilities as directors of the Company.

#### Post balance sheet events

There have been no significant events affecting the company since the year end.

### Disclosure of information to auditor

The directors confirm that:

- so far as each director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2019

#### **Auditor**

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on

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and signed on its behalf.

C N G Tozer Director



#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PAULS MALT LIMITED

#### Opinion

We have audited the financial statements of Pauls Malt Limited (the 'company') for the year ended 30 June 2019, which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

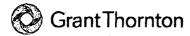
#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PAULS MALT LIMITED (CONTINUED)

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PAULS MALT LIMITED (CONTINUED)

#### Responsibilities of directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our Auditor's Report.

# Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Thoraton UK UP

Gareth Norris FCA
Senior Statutory Auditor
for and on behalf of Grant Thornton UK LLP
Statutory Auditor, Chartered Accountants
Milton Keynes

Date: 13 DECEMBER 2019

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2019

	Note	2019 £000	2018 £000
Turnover	4	130,729	109,144
Cost of sales	•	(108,423)	(89,623)
Gross profit		22,306	19,521
Distribution costs		(7,673)	(6,878)
Administrative expenses		(4,308)	(3,886)
Operating profit	5	10,325	8,757
Interest receivable and similar income	9	39	71
Interest payable and expenses	10	(556)	(383)
Other finance cost	11	(83)	(131)
Profit before tax		9,725	8,314
Tax on profit	12	(2,008)	(1,849)
Profit for the financial year		7,717	6,465
Other comprehensive income for the year	:		
Actuarial gains (losses) on defined benefit pension scheme		(338)	1,004
Movement of deferred tax relating to pension deficit		64	(171)
Other comprehensive income for the year	•	(274)	833
Total comprehensive income for the year	-	7,443	7,298

All amounts relate to continuing activities.

All profits are attributable to the owners of the parent undertaking.

The notes on pages 13 to 35 form part of these financial statements.

# PAULS MALT LIMITED REGISTERED NUMBER:00088929

# STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2019

Note		2019 £000		2018 £000
				2000
14		33,769		35,268
	_	33.769	•	35,268
		55,7,55		55,255
16	10,115		8,498	
17	38,226		25,768	
18	6,056		4,566	
-	54,397		38,832	
19	(37,551)		(30 <sub>;</sub> 558)	
-	<del></del>	16,846		8,274
	_	50,615	-	43,542
21	(2,632)	•	(2,593)	
-		(2,632) —		(2,593)
25	•	(2,701)		(3,110)
		45,282	<u>-</u> -	37,839
	_	<del></del>	-	
22		1,081	-	1,081
23		988		988
23		43,213		35,770
	<u></u>	45,282	-	37,839
	16 17 18 19 21 25	14  16	Note £000  14 33,769  33,769  16 10,115 17 38,226 18 6,056  54,397  19 (37,551)  16,846  50,615  21 (2,632)  25 (2,701)  45,282  22 1,081 23 988 23 43,213	Note £000  14 33,769  33,769  16 10,115 8,498 17 38,226 25,768 18 6,056 4,566  54,397 38,832  19 (37,551) (30,558)  16,846  50,615  21 (2,632) (2,593)  (2,632) 25 (2,701)  45,282  22 1,081 23 988 23 43,213

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

C N G Tozer Directors

The notes on pages 13 to 35 form part of these financial statements.

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2019

	Called up share capital	Share premium account	Profit and loss account	Total equity
	£000	£000	£000	£000
At 1 July 2018	1,081	988	35,770	37,839
Comprehensive income for the year				
Profit for the year	-	-	7,717	7,717
Other comprehensive loss for the year	-	-	(274)	(274)
Total comprehensive income for the year	-	-	7,443	7,443
At 30 June 2019	1,081	988	43,213	45,282

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2018

At 1 July 2017	Called up share capital £000 1,081	Share premium account £000	Profit and loss account £000	Total equity £000 41,261
Comprehensive income for the year Profit for the year		<u></u>	6,465	6,465
Other comprehensive income for the year	-	. •	833	833
Total comprehensive income for the year Dividends: Equity capital	•	<del>-</del>	7,298 (10,720)	7,298 (10,720)
At 30 June 2018	1,081	988	35,770	37,839

The notes on pages 13 to 35 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 1. General information

Pauls Malt Limited is a private company limited by shares & incorporated in England and Wales. Its registered head office and principal place of business is located at 24/25 Eastern Way, Bury St Edmunds, Suffolk, IP32 7AD.

The principal activity of the company is that of supplying malt to the brewing and distilling industries, and the provision of barley and storage services.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The financial statements are presented in Sterling (£).

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Going concern

The company is part of the financial arrangements of the Société Coopérative Agricole Axéréal. The group manages its finance centrally and provides its trading subsidiaries with the necessary funds to meet its operational/business needs. The directors of the company have received confirmation from the group that it will provide them with the necessary funds to meet its operational/business needs for the foreseeable future. On this basis, the directors consider it appropriate to prepare the financial statements on the going concern basis.

# 2.3 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Axéréal Group as at 30 June 2019 and these financial statements may be obtained from SCA Axéréal, 36 Rue de la Manufacture - CS 40639, 45166 Olivet Cedex, France.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### 2.4 Revenue

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

Revenue from the sale of goods is recognised when the significant risks and benefits of ownership of the product have transferred to the buyer, which may be upon shipment, completion of the product or the product being ready for delivery, based on specific contract terms.

#### 2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to the Statement of Comprehensive Income during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property

- 2% per annum on cost

Plant & machinery

- 3.33%-25% per annum on cost

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

Freehold land and assets under construction are not depreciated. The company does not capitalise finance costs.

#### 2.6 Valuation of investments

Investments in associate undertakings held as fixed assets are shown at cost less provision for impairment.

# 2.7 Stocks

Stocks are valued at the lower of cost and net realisable value. Where appropriate, costs include raw materials, freight and direct labour expenses, along with related production and other overheads. Net realisable value is the actual or estimated selling price less all further costs to completion and all costs to be incurred in marketing, selling and distribution. Provision is made for obsolete, slow moving or defective items where appropriate.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### 2.8 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.9 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

#### 2.10 Financial instruments

The Company predominantly enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

The only non-basic financial instruments transactions entered into by the Company are forward foreign exchange contracts.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### 2.10 Financial instruments (continued)

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate. The company does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

#### 2.11 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.12 Foreign currencies

#### Functional and presentation currency

The company's functional and presentational currency is GBP.

#### Transactions and balances

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the reporting date.

Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction, or where appropriate, the forward contract rate (the company uses forward contracts to hedge its foreign exchange exposure in respect of foreign customers).

Exchange gains and losses are recognised in the Statement of comprehensive income.

#### 2.13 Finance costs

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.14 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### 2.15 Operating leases: the company as lessee

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

#### 2.16 Pensions

### Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payments obligations.

The contributions are recognised as an expense in the Statement of Comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of financial position. The assets of the plan are held separately from the Company in independently administered funds.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### Defined benefit pension scheme

The company operates a defined benefits pension scheme and the pension charge is based on a full actuarial valuation dated 30 June 2019.

The Company operates a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including but not limited to age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

The liability recognised in the Statement of financial position in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the reporting date less the fair value of plan assets at the reporting date (if any) out of which the obligations are to be settled.

The defined benefit obligation is calculated using the projected unit credit method. Annually the company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating to the estimated period of the future payments ('discount rate').

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the Company's policy for similarly held assets. This includes the use of appropriate valuation techniques.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit liability'.

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where included in the cost of an asset, comprises:

- a) the increase in net pension benefit liability arising from employee service during the period; and
- b) the cost of plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in profit or loss as a 'other finance cost'.

#### 2.17 Interest income

Interest income is recognised in the Statement of Comprehensive Income using the effective interest method.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 2. Accounting policies (continued)

#### 2.18 Provisions for liabilities

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Comprehensive Income in the year that the company becomes aware of the obligation, and are measured at the best estimate at the Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made; they are charged to the provision carried in the Statement of Financial Position.

#### 2.19 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

Certain amounts included in the financial statements involve the use of judgement and/or estimation. These judgements and estimates are based on management's best knowledge of the relevant facts and circumstances, having regard to prior experience, but actual results may differ from the amounts included in the financial statements. Information about such judgements and estimation is contained in the accounting policies and/or the notes to the financial statements and the key areas are summarised below:

#### Judgements in applying accounting policies

The directors must judge whether all of the conditions required for revenues to be recognised in the Statement of Comprehensive income of the financial year have been met.

#### Sources of estimation uncertainty

Depreciation rates are based on estimates of the useful lives and residual values of the assets involved. Pension valuation is based on the value of assets and liabilities based on the estimated discount rate provided by the actuary and the projected salary increase rate.

#### 4. Turnover

An analysis of turnover by class of business is as follows:

	,	2019 £000	2018 £000
Malt - manufacture and sale		126,882	103,550
Barley drying and storage services		3,847	5,594
		130,729	109,144
Analysis of turnover by country of destination:			
	4 · · ·	2019 £000	2018 £000
United Kingdom		102,996	79,468
Rest of Europe		8,046	6,569
Rest of the world		813	495
Africa	•	2,192	7,568
Asia		16,682	15,044
		130,729	109,144

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

5.	Operating profit		
	The operating profit is stated after charging/(crediting):		
		2019 £000	2018 £000
	Depreciation of tangible fixed assets - owned by the company	3,610	3,264
	Profit on disposal of fixed assets	-	(1)
	Exchange differences	(69)	-
6.	Auditor's remuneration		
		2019 £000	2018 £000
	Fees payable to the company's auditor and its associates for the audit of the company's annual accounts	48	44
	The auditing of accounts of associates of the company pursuant to legislation	5	5
	All other services	1	1

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

		-	٠.
7.	Employees		
	Staff costs, including directors' remuneration, were as follows:		
		2019 £000	2018 £000
	Wages and salaries	4,474	4,215
	Social security costs	483	471
	Cost of defined benefit scheme	120	149
	Cost of defined contribution scheme	388	334
		5,465	5,169
	The average monthly number of employees, including the directors, during	the year was as fol	lows:
		2019 No.	2018 No.
	Production staff	74	77
	Sales and administrative staff	47	39
		121	116
8.	Directors' remuneration		
		2019 £000	2018 £000
-	Directors' emoluments	207	176

The highest paid directors received remuneration of £137,000 (2018 - £113,000).

During the year 1 director (2018: 1) participated in money purchase pension schemes.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

9.	Interest receivable			
	·		2019 £000	2018 £000
	Interest receivable from group companies		39	35
	Other interest receivable		-	36
			39	71
		•	<del></del>	
10,	Interest payable and similar expenses			
			2019 £000	2018 £000
	Bank interest payable	•	556	383
		. •		
11.	Other finance costs			
			2019 £000	2018 £000
	Net interest on net defined benefit liability		(83)	(131)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

2.	Taxation		
		2019	2018
	Corporation tax	£000°	£000
	Corporation tax	•	
	Current tax on profits for the year	1,949	1,448
	Adjustments in respect of previous periods	19	240
	•	1,968	1,688
	Total current tax	1,968	1,688
	Deferred tax		
	Origination and reversal of timing differences	69	211
	Adjustment in respect of previous periods	(22)	(28)
	Effect of changes in tax rates	(7)	(22)
	Total deferred tax	40	161
	Taxation on profit on ordinary activities	2,008	1,849

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 12. Taxation (continued)

#### Factors affecting tax charge for the year

The tax assessed for the year is higher than (2018 - higher than) the standard rate of corporation tax in the UK of 19% (2018 - 19%). The differences are explained below:

	2019 £000	2018 £000
Profit on ordinary activities before tax	9,725	8,314
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018: 19%)  Effects of:	1,848	1,580
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	17:1	80
Adjustments to tax charge in respect of prior periods	(4)	212
Tax rate changes	(7)	(23)
Total tax charge for the year	2,008	1,849

# Factors that may affect future tax charges

In addition to the above current tax charge for the year recorded within the profit and loss account, a credit of £64K (2018: charge of £171K) has been recorded in the profit and loss reserve in respect of tax relief on pension scheme deficit repayment contributions.

During the prior year, the main rate of UK Corporation tax has reduced from 20% to 19% from effect from 1 April 2017, and the rate will reduce further to 17% from 1 April 2020. These changes have been substantially enacted at the Balance Sheet date. Temporary differences have been measured using the enacted tax rates that are expected to apply when the liability is settled or the asset realised.

#### 13. Dividends

	2019 £000	2018 £000
Dividends paid		10,720

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 14. Tangible fixed assets

	Freehold property £000	Plant & machinery £000	Construction in progress £000	Total £000
Cost				
At 1 July 2018	6,733	87,808	3,758	98,299
Additions	-	•	2,357	2,357
Disposals	-	(1,811)	•	(1,811)
Transfers between classes	-	6,050	(6,050)	-
At 30 June 2019	6,733	92,047	65	98,845
Depreciation				
At 1 July 2018	2,629	60,402	-	63,031
Charge for the year on owned assets	108	3,502	<b>-</b> ,	3,610
Disposals	-	(1,565)	-	(1,565)
At 30 June 2019	2,737	62,339		65,076
Net book value				
At 30 June 2019	3,996	29,708	65	33,769
At 30 June 2018	4,104	27,406	3,758	35,268

Included in freehold property is land of £1,296,351 (2018: £1,296,351) which is not depreciated,

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 15. Fixed asset investments

		Investments in associates £000
Cost or valuation		
At 1 July 2018		187
At 30 June 2019		187
Impairment		
At 1 July 2018	•.	187
At 30 June 2019	· · · · · · · · · · · · · · · · · · ·	187
Net book value		
Át 30 June 2019	·	·
At 30 June 2018		<u> </u>

# Associate undertakings

The following were associate undertakings of the company:

Name	Class of shares	Holding	Principal activity
Multimalt Limited	1 Ordinary share	20%	Handling of cereals and other agricultural products for export and import.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

16.	Stocks		
		2019 £000	2018 £000
	Raw materials and consumables	691	598
	Work in progress	1,635	1,488
	Finished goods and goods for resale	7,789	6,412
		10,115	8,498
	Stock recognised in cost of sales during the year as an expense was £78,33	38,934 <i>(2018: £64</i> ,	785, 172).
	There was no stock provision in either 2019 or 2018.		
7.	Debtors		
		2019 £000	
	Trade debtors		£000
		£000	£000 6,364
	Trade debtors	<b>£000</b> 9,469	£000 6,364 18,950
	Trade debtors Amounts owed by group undertakings	<b>£000</b> 9,469 27,740	£000 6,364 18,950 435
	Trade debtors Amounts owed by group undertakings Other debtors	<b>£000</b> 9,469 27,740 922	2018 £000 6,364 18,950 435 19 25,768
	Trade debtors Amounts owed by group undertakings Other debtors	£000 9,469 27,740 922 95 38,226	£000 6,364 18,950 435 19
	Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income  An impairment loss of £Nil (2018: £Nil) was recognised against trade debtors	£000 9,469 27,740 922 95 38,226	£000 6,364 18,950 435 19
3.	Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income	£000 9,469 27,740 922 95 38,226	£000 6,364 18,950 435 19
8.	Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income  An impairment loss of £Nil (2018: £Nil) was recognised against trade debtors	£000 9,469 27,740 922 95 38,226	£000 6,364 18,950 435 19

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

19. C	reditors: Amounts falling due within one year		
		2019 £000	2018 £000
Tr	rade creditors	33,211	27,320
ıΑ	mounts owed to group undertakings	3,408	1,171
C	orporation tax	641	528
0	ther taxation and social security	113	118
O	bligations under finance lease and hire purchase contracts	-	1,203
Ad	ccruals and deferred income	178	218
		37,551	30,558

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

#### 20. Financial instruments

Financial assets	2019 £000	2018 £000
Financial assets measured at fair value through profit or loss	6,056	4,566
Financial assets that are debt instruments measured at amortised cost	37,229	25,749
	43,285	30,315
Financial liabilities		
Financial liabilities measured at amortised cost	(36,619)	(28,491)

Financial assets measured at fair value through profit or loss comprise of cash.

Financial assets measured at amortised cost comprise trade debtors, amounts owed by group and other debtors (excluding VAT).

Financial liabilities measured at amortised cost comprise trade creditors and amounts owed by group.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

	Deferred taxation		
		2019 £000	2018 £000
	At beginning of year	(2,593)	(2,261)
	Charged to profit or loss	(62)	(189)
	Charged to other comprehensive income	•	(171)
	Adjustment in respect of prior years	23	28
	At end of year	(2,632)	(2,593
	The provision for deferred taxation is made up as follows:	2019	2018
		0003	£000
	Liability	(2,632)	(2,593)
	The balance of the deferred taxation account consists of the tax e	ffect of timing difference in re	spect of:
		2019 £000	2018 £000
	Capital allowances in excess of depreciation	(3,017)	
	·		(3.034)
	Short term timing differences	385	(3,034) 441
	Short term timing differences  Total	(2,632)	441
22.	4		441
22.	Total		441
22.	Total	(2,632)	(2,593)

Ordinary shares rank pari passu in terms of dividend income and voting rights.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 23. Reserves

#### Share premium

Includes any premiums received on issue of share capital. Any transaction costs associated with the issuing of shares are deducted from the share premium.

#### Profit and loss account

The profit and loss account comprises all current and prior period retained profits and losses, less dividends declared and paid.

# 24. Capital commitments

At 30 June 2019 the company had capital commitments as follows:

	2019 £000	2018 £000
Contracted for but not provided in these financial statements	-	222

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 25. Pension commitments

The Company operates a funded, defined benefit scheme in the UK which is closed for future accrual of benefits. The scheme is comprised of approximately half office based and half manufacturing based employees, situation at various locations within the UK.

The most recent full valuation by a qualified independent actuary was at 30 June 2016.

The valuation has been updated to 30 June 2019 by the actuary.

The company operates a Defined Benefit Pension Scheme.

The assets of the schemes are held separately from those of the Company.

Reconciliation of present value of plan liabilities:

	2019 £000	
Reconciliation of present value of plan liabilities		2000
At the beginning of the year	19,043	21,594
Actuarial losses/(gains)	1,045	(1,359)
Interest cost	506	539
Benefits paid	(570)	) (1,731)
At the end of the year	20,024	19,043
Reconciliation of present value of plan assets:		
	2019 £000	
At the beginning of the year	15,933	
Contributions	950	950
Actuarial gains/(losses)	707	(355)
Interest income	423	408
Administrative expenses	(120)	
Benefits paid	(570)	
At the end of the year	17,323	15,933
	<del></del>	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 25. Pension commitments (continued)

	2019 £000	2018 £000
Fair value of plan assets	17,323	15,933
Present value of plan liabilities	(20,024)	(19,043)
Net pension scheme liability	(2,701)	(3,110)
	2019 £000	2018 £000
Interest on obligation	(83)	(131)
Total	(83)	(131)

The cumulative amount of actuarial gains and losses recognised in the Statement of Comprehensive Income was £20,511,000 (2018 - £20,173,000).

The company expects to contribute £950,000 to its Defined Benefit Pension Scheme in 2020.

The major categories of scheme assets as a percentage of total scheme assets are as follows:

	2019 £000	2018 £000
Equities	3,757	3,595
Diversified	6,929	8,279
Cash	1,913	1,163
Liability driven investments	4,724	2,896
	17,323	15,933

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 25. Pension commitments (continued)

Principal actuarial assumptions at the reporting date (expressed as weighted averages):

, in the second	<b>2019</b> %	2018 %
Discount rate	2.50	2.70
Future salary increases	3.40	3.20
Future pension increases - pre October 2005	3.40	3.20
Future pension increases - post October 2005	2.5	2.50
Inflation assumption (CPI)	2:60	2.40
Mortality rates		
- for a male aged 65 now	21.3	21.8
- at 65 for a male aged 45 now	22.3	22.9
- for a female aged 65 now	23.2	23.7
- at 65 for a female member aged 45 now	24.4	24.9

To develop the expected long-term rate of return on assets assumption, the company considered the current level of expected returns on risk free investments (primarily government bonds), the historical level of the risk premium associated with the other asset classes in which the portfolio is invested and the expectations for future returns of each asset class. The expected return for each asset class was then weighted based on the asset distribution at the start of the period to develop the expected long-term rate of return on assets assumption for the portfolio.

Scheme assets are measured at market value. Pension liabilities are measured using the projected unit method discounted to present value.

#### Defined benefit pension schemes

Defined benefit obligation	<b>2019</b> £000 (20,024)	2018 £000 (19,043)
Scheme assets	17,323	15,933
Deficit	(2,701)	(3,110)
Experience adjustments on scheme liabilities Experience adjustments on scheme assets	(16) 707	(92) (355)
-	691	(447)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 25. Pension commitments (continued)

The before tax gross deficil is shown above, however, a deferred tax asset has been recognised in note 21. This is a long-term balance and there is not expected to be any material reversal in the next 12 months.

# 26. Commitments under operating leases

At 30 June 2019 the company had future minimum lease payments under non-cancellable operating leases as follows:

	2019 £000	2018 £000
Not later than 1 year	121	137
Later than 1 year and not later than 5 years	129	196
	250	333

#### 27. Other financial commitments

The company has no financial commitments apart from the foreign exchange contracts disclosed within financial instruments.

#### 28. Related party transactions

As a wholly owned subsidiary, the company has taken advantage of the exemption provisions under FRS 102 section 33 from disclosing transactions with other members of the group.

#### 29. Controlling party

The immediate parent undertaking of this company is Boortmalt UK Limited, a company incorporated in the United Kingdom. This company does not prepare consolidated financial statements.

The ultimate parent undertaking is Société Coopérative Agricole Axéréal, a cooperative company incorporated in France. Société Coopérativé Agricole Axéréal is the largest group of undertakings for which group accounts have been drawn up. Copies of the consolidated financial statements of Société Coopéative Agricole Axéréal may be obtained from SCA Axéréal, 36 rue de la Manufacture – CS 40639, 45166 Olivet Cedex, France.

There is no overall controlling party.