No: 884438 88438

THE COMPANIES ACT 1985

COMPANY LIMITED BY SHARES

THE LEYLAND AND BIRMINGHAM RUBBER COMPANY LIMITED

The following written resolution was passed by the Company on 3/ March 1998, of which would otherwise be required to be passed as a special resolution.

SPECIAL RESOLUTION

1. THAT new articles of association set out in attachment 1 to this resolution be adopted as the articles of association of the Company in substitution for and to the exclusion of all previous articles of association.

Chairman





THE COMPANIES ACT 1985

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

- of -

LEYLAND & BIRMINGHAM RUBBER COMPANY LIMITED

PRELIMINARY

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- 1. In these articles:-
 - "Act" means the Companies Act 1985 including any statutory modification or reenactment thereof for the time being in force.
 - "Intercreditor Agreement" means an intercreditor deed dated 7 November 1997 and amended and restated on or about 10 December 1997 originally made between The Fuji Bank, Limited as security agent, senior agent, bridge agent and senior arranger, the financial institutions named therein as senior lenders, the financial institutions named therein as bridge lenders, Legal & General Ventures Limited as mezzanine agent, the financial institutions named therein as mezzanine lenders and UniPoly S.A. as parent.
 - "Table A" means Table A in the Schedule to the Companies (Tables A to F) regulations 1985 (as amended by the Companies (Tables A to F) (Amendment) regulations 1985).
- 2. The Company is a private company. The regulations contained in Table A save insofar as they are excluded or varied hereby, and the regulations hereinafter contained shall constitute the regulations of the Company.

GENERAL MEETINGS

3. In regulation 38 of Table A, the following shall be substituted for the second paragraph:-

"The notice shall specify the time and place of the meeting and, in the case of special business, the general nature of the business to be transacted and, in the case of an annual general meeting, shall specify the meeting as such. All business transacted at an extraordinary general meeting shall be deemed special. All business transacted at an annual general meeting, with the exception of declaring a dividend, the consideration of the accounts, balance sheets, and the reports of the directors and auditors, the election of directors in the place of those retiring and the appointment of, and the fixing of the remuneration of, the auditors shall be deemed special."

In regulation 38 of Table A, the words "or a resolution appointing a person as a director" shall be deleted.

- 4. With respect to any resolution in writing referred to in regulation 53 of Table A:-
- 4.1 in the case of joint holders of shares, the signature of any one of such joint holders shall be sufficient for the purposes of regulation 53;
- 4.2 in the case of a corporation which holds a share, the signature of any director or the secretary thereof shall be sufficient for the purposes of regulation 53.
- 5. A proxy shall be entitled to vote on a show of hands and regulation 54 of Table A shall be read as so modified.
- 6. In regulation 62 of Table A the words "not less than 48 hours" and "not less than 24 hours" shall be deemed to be deleted.

DIRECTORS

- 7. (a) Clause 64 in Table A shall not apply to the Company.
 - (b) The maximum number and minimum number respectively of the Directors may be determined from time to time by Ordinary Resolution in General Meeting of the Company. Subject to and in default of any such determination there shall be no maximum number of directors and the minimum number of Directors shall be one. Whensoever the minimum number of Directors shall be one, a sole Director shall have authority to exercise all the powers and discretions by Table A and by these Articles expressed to be vested in the Directors generally, and Clause 89 in Table A shall be modified accordingly.
 - (c) The Directors shall not be required to retire by rotation and Clauses 73 to 80 (inclusive) in Table A shall not apply to the Company.
- 8. A director shall be entitled to vote as a director and be counted in the quorum in respect of any resolution concerning a matter in which he has, directly or indirectly, an interest or duty (whether or not it may conflict with the interests of the Company). Regulations 94 to 98 (inclusive) of Table A shall not apply to the Company.
- 9. The Company may have an official seal for use abroad under the provisions of the Act, where and as the directors shall determine, and the Company may by writing under the common seal appoint any agent or agents, committee or committees abroad to be the duly authorised agents of the Company, for the purpose of affixing and using any such official seal, and may impose such restrictions on the use thereof as may be thought fit. Wherever in these articles reference is made to the common seal of the Company, the reference shall,

when and so far as may be applicable, be deemed to include any such official seal as aforesaid.

APPOINTMENT, REMOVAL AND RETIREMENT OF DIRECTORS

- 10. The holder or holders for the time being of more than one-half of the issued ordinary shares of the Company shall have the power at any time to appoint any person or persons as a director either as an additional director or to fill any vacancy, and shall have the power at any time to remove from office any director howsoever appointed. Any such appointment or removal shall be effected by an instrument in writing signed by the holder or holders making the same or, in the case of a member being a company, signed on its behalf by one of its directors. Any such appointment or removal shall take effect upon lodgment at the registered office of the Company, or such later date as may be specified in the instrument evidencing such appointment or removal. Regulation 81 of Table A shall be construed accordingly.
- 11. Unless and until otherwise determined by the Company by ordinary resolution, no director shall vacate or be required to vacate his office as a director on or by reason of his attaining or having attained the age of 70. Any director retiring or liable to retire under the provisions of these articles and any person proposed to be appointed a director shall be capable of being appointed or re-appointed as a director notwithstanding that he has attained the age of 70. No special notice need be given of any resolution for the appointment or re-appointment of a person as a director who shall have attained the age of 70, and it shall not be necessary to give the members notice of the age of any director or person proposed to be appointed or re-appointed as such.

ROTATION OF DIRECTORS

12. The directors shall not be liable to retire by rotation, and accordingly regulations 73 to 77 (inclusive) and 80 shall not apply to the Company. In regulation 78 of Table A the words "and may also determine the rotation in which any additional directors are to retire." shall be deleted. In regulation 79 of Table A the second and third sentences thereof shall be deleted.

PROCEEDINGS OF DIRECTORS

13. Any director or member of a committee of the board may participate in a meeting of the directors or such committee by means of conference telephone or similar communications equipment whereby all persons participating in the meeting can hear each other and any director or member of a committee participating in a meeting in this manner shall be deemed to be present in person at such meeting.

INDEMNITY

14. Every director or other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all costs, charges, losses, expenses and liabilities which he may sustain or incur in or about the execution of the duties of his office or otherwise in relation thereto, including any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in connection with any application in which relief is granted to him by the Court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Company. No director or other officer shall be liable for any loss, damage

or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office or in relation thereto. But this article shall only have effect insofar as its provisions are not avoided by the Act. Regulation 118 of Table A shall not apply to the Company.

TRANSFER OF SHARES

Directors shall have no discretion to refuse to register a transfer of shares in the Company and Regulation 24 of Table A shall not apply to the Company.

DISAPPLICATION OF PRE-EMPTION RIGHTS

16. Section 89(1) of the Act shall, in accordance with section 95(1) of the Act, not apply to the Company.

GENERAL

- 17. Notwithstanding anything in these articles to the contrary:
- 17.1 no dividend or other distribution of profits in respect of any share in the Company; and
- 17.2 no redemption or purchase of any shares;

shall be made in breach of the Senior Facility Documents or the Mezzanine Facility Documents (each as defined in the Intercreditor Agreement) or unless made with such consent as shall be required by the Senior Facility Documents or, as the case may be, the Mezzanine Facility Documents.