(Registered Number 83780)

Annual Report and Financial Statements

For the year ended 31 December 2007

WEDNESDAY



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01/10/2008 COMPANIES HOUSE 102

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Directors' report

Directors' report for the year ended 31 December 2007

The Directors present their report and the audited financial statements of the Company for the year ended 31 December 2007

Principal activities

The Company's principal activity during the year was that of an intermediate holding company

Review of business and future developments

It is not envisaged that there will be any change in the Company's activities in the foreseeable future

Principal risks and uncertainties

The Directors of Inchcape plc manage the Inchcape Group's risk at a group level, rather than at an individual business unit level. For this reason, the Company's directors believe that a disclosure of the Group's risks would not be appropriate for an understanding of the development, performance or position of Mann Egerton and Company Limited

Financial instruments

The Directors consider that the Company's key financial instruments are intercompany loans. Financial exposures exist to the extent that a change in the underlying base rate of interest will affect the level of income received or paid on the intercompany loans. The risk is not considered material and the Company does not employ the use of hedging instruments.

Results and dividends

The Company's profit for the financial year is £1,432,000 (2006 £975,000)

There were no interim dividends paid during the year (2006 £nil) The Directors do not recommend the payment of a final dividend (2006 £nil)

Directors and their interests

The Directors who held office during the year were as follows

A C Jeary

M P Wheatley

No Director had any interest in the shares of the Company (or any of its subsidiary undertakings) at either 1 January 2007 or 31 December 2007

Auditors and disclosure of information to auditors

So far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware

The Directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information

Directors' report (continued)

Auditors

Pursuant to Section 386 of the Companies Act 1985, the Company has elected to dispense with the obligation to appoint auditors annually Accordingly PricewaterhouseCoopers LLP have indicated their willingness to remain in office

By order of the Board

M P Wheatley Secretary

11 September 2008

Statement of Directors' responsibilities

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing those financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- · make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business, in which case there should be supporting assumptions or qualifications as necessary

The Directors confirm that they have complied with the above requirements in preparing the financial statements

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditors' report to the members of Mann Egerton and Company Limited

We have audited the financial statements of Mann Egerton and Company Limited for the year ended 31 December 2007 which comprise the Profit and Loss Account, the Balance Sheet, and the related notes. These financial statements have been prepared under the accounting policies set out therein

Respective responsibilities of Directors and auditors

The Directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the Company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements. In addition we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and other transactions is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the Company's affairs as at 31 December 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- . the information given in the Directors' Report is consistent with the financial statements

PricewaterhouseCoopers LLP

Chartered Accountants and Registered Auditors

London

1 & SEPTHMBER 2008

Profit and loss account for the year ended 31 December 2007

	Note	2007 £'000	2006 £'000
Administration expenses		<u> </u>	(17)
Loss on ordinary activities before interest and taxation		-	(17)
Interest receivable and similar income	3	2,053	1,408
Interest payable and similar charges	4	(11)	<u> </u>
Profit on ordinary activities before taxation		2,042	1,391
Taxation	5	(610)	(416)
Profit for the financial year		1,432	975

The Company has no recognised gains and losses other than the profit above and therefore no separate statement of total recognised gains and losses has been presented

There is no material difference between the profit on ordinary activities before taxation and the retained profit for the year stated above and their historical cost equivalents

All the activities of the Company are continuing

Balance sheet as at 31 December 2007

	Note	2007 £'000	2006 £'000
Fixed assets	Note	£ 000	£ 000
Investments	6	6,000	6,000
THE SERVICE SE	•	0,000	0,000
Current assets			
Debtors – amounts falling due within one year	7	11	11
Debtors – amounts falling due after more than one year	8	38,190	36,138
Debtors		38,201	36,149
Creditors – amounts falling due within one year	9	(614)	(1)
Net current assets		37,587	36,148
Total assets less current liabilities		43,587	42,148
Creditors – amounts falling due after more than			
one year	10	(458)	(451)
Net assets	<u> </u>	43,129	41,697
Capital and reserves			
Called up share capital	11	37,679	37,679
Share premium account	12	1,925	1,925
Profit and loss account	12	3,525	2,093
Equity shareholders' funds	13	43,129	41,697

The financial statements on pages 5 to 12 were approved by the Board of Directors on 11 September 2008 and were signed on its behalf by

Director

Notes to the financial statements for the year ended 31 December 2007

1. Accounting policies

The financial statements have been prepared on a going concern basis, and in accordance with applicable United Kingdom Accounting Standards The principal accounting policies of the Company are described below

The principal accounting policies of the Company have been reviewed in accordance with Financial Reporting Standard 18 'Accounting Policies'

No new accounting standards have been adopted during the year

Accounting convention

The financial statements are prepared under the historical cost convention, and in accordance with the Companies Act 1985

Group financial statements

In accordance with the exemption permitted by Section 228 of the Companies Act 1985 no group financial statements have been prepared

Fixed asset investments

Fixed asset investments are stated at cost less provision for impairment in value

Interest

Interest is included in the profit and loss account on an accruals basis

Deferred taxation

Deferred Taxation is provided in full (without discounting) based on current tax rates and law, on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax in future except as otherwise required by FRS 19 Deferred Tax is not provided on timing differences arising from the revaluation of fixed assets where there is no binding commitment to sell the asset

Post-retirement benefits

FRS 17 Retirement Benefits has been adopted in full with effect from 1 January 2005. However, since it is not possible for the Company to separately identify its share of the underlying assets and liabilities of the various pension schemes in which it participates on a reasonable and consistent basis, the Company, as a subsidiary of Inchcape plc, has taken advantage of the multi-employer exemption provided by FRS 17 and accounted for the schemes as if they were a defined contribution scheme whereby contributions are charged to the profit and loss account on an accruals basis as they fall due

2 Directors' emoluments and employee information

As in 2006, the Company has no employees except the Directors and hence has no salary, social security or pension costs. The Directors do not receive any remuneration from the Company as their services to the Company are deemed to be non-qualifying for the purposes of the Companies Act 1985 (as amended).

As in 2006, auditors' remuneration has been borne by a fellow subsidiary undertaking on behalf of the Company

Notes to the financial statements for the year ended 31 December 2007 (continued)

3. Interest receivable and similar income

	2007 £'000	2006 £'000
Interest receivable from group undertaking	s	1,408
4 Interest payable and similar charges		
	2007	2006
	€,000	£,000
Interest payable to group undertakings	11	
5 Taxation		
	2007	2006
0	£'000	£,000
Current tax.	613	417
UK corporation tax on profits for the year Corporation tax prior year adjustments	613	(4)
Corporation tax prior year adjustments	613	413
Deferred tax	0.0	410
Origination and reversal of timing different	ces (3)	3
Tax on profit on ordinary activities	610	416

The tax assessed for the year is equal to the profits at the standard large companies rate of corporation tax in the UK of 30% (2006–30%). The expected tax charge is reconciled to the actual charge below

	2007 £'000	2006 £'000
Profit on ordinary activities before tax	2,425	1,391
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK 30% (2006 30%) Effects of	613	417
Corporation tax prior year adjustments Current tax charge for the year	<u>-</u> 613	(4) 413

The Company has £665,000 (2006 £655,000) of capital losses carried forward at 31 December 2007 that may be offset against capital gains that arise in future periods

The standard rate of Corporation Tax in the UK changed to 28% with effect from 1 April 2008

Notes to the financial statements for the year ended 31 December 2007 (continued)

6 Fixed asset investments

	Investment in subsidiary undertakings £'000
Cost	2 000
At 1 January 2007 and 31 December 2007	6,000
Net book value	
At 31 December 2007 and 31 December 2006	6,000

In the opinion of the Directors of the Company the aggregate market value of the shares in and the amounts owing from the Company's subsidiaries is not less than the amount as shown in the balance sheet

Shares in subsidiaries are stated at cost less provision for impairments. A list of subsidiary undertakings, their country of incorporation, and proportion of the nominal value of shares held and principal activity is given below

		Country of Incorporation of registration	Proportion of Nominal value of shares held	Princip	oal activity
	Subsidiary undertakings Inchcape Fleet Solutions Limited	UK	100%	Vehicle o	contract hire
					_
7	Debtors – Amounts falling due with	ın one year			
				2007 £'000	2006 £'000
	Amounts owed by group undertaking	<u>s</u>		11	11
8.	Debtors – Amounts falling due after	more than one ye	ar		
				2007 £'000	2006 £'000
	Amounts owed by group undertaking	S		38,190	36,138

Notes to the financial statements for the year ended 31 December 2007 (continued)

9	Creditors – Amounts falling due within one year
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	2007 £'000	2006 £'000
Amounts owed to group undertakings Other creditors and accruals	613 1	1
	614	1
Creditors - Amounts falling due after more than one year	· · · · · · · · · · · · · · · · · · ·	
	2007	2006
	£'000	£'000
	~~~	
Amounts owed to group companies	458_	451
Called up share capital		
	2007	2006
	2007 £'000	£'000
		2000
Authorised		
160,000,000 ordinary shares of 25 0p each	40,000	40,000
Allotted and fully paid		
150,714,788 ordinary shares of 25 0p each	37,679	37,679
Reserves		
	Share	Profit and
	Premium	Loss
	Account £'000	Account £'000
At 1 January 2007	1,925	2,093
Profit for the financial year	-	1,432
At 31 December 2007	1,925	3,525
Reconciliation of movements in shareholders' funds		
	2007	2006
	£'000	£'000
Profit for the financial year	1,432	975
The same transfer of the same same same same same same same sam	41,697	40,62
Opening shareholders' funds		2
Closing shareholders' funds	43,129	41,69 7
Closing shareholders' funds		

# Notes to the financial statements for the year ended 31 December 2007 (continued)

#### 14 Pensions

The Company is the Sponsoring Employer for two sections of an industry wide defined benefit scheme, called Motor Industry Pension Plan, which covers a small number of employees at two dealerships

The Company has no employees, and is not currently paying contributions. Current funding costs of the schemes are met by the participating employers of the schemes as agreed with the Trustee. The Company retains the ultimate responsibility for the funding of the plan and may be required to fund benefits in the future.

Contributions are based on triennial actuarial valuations and in 2007 both schemes reported a deficit

The latest actuarial valuation of both schemes was carried out by an independent qualified actuary at 5 April 2007 on a market related basis. This valuation is in draft format and is yet to be finalised

The main assumptions for both schemes are expected return on plan assets of 5 7%, salary increases of 4 7%, inflation rate of 3 2%, discount rate of 5 7%, and pension increases of 3 2%

The market value of assets covered 72% and 57% of the funding target at the valuation date for the two schemes respectively

The market value of the schemes was £1,107,565 and there was a funding deficit of £423,000 at the valuation date

The Company has no employees and therefore the net pension cost charged for 2007 and 2006 was £nil In addition the Company has no pension provision (2006 £nil)

#### 14 Cash flow statement

A cash flow statement is not required as Inchcape plc, the Company's ultimate holding company, has complied with Financial Reporting Standard 1 (revised) by including a consolidated cash flow statement in its Report and Financial Statements for the year ended 31 December 2007 Consequently, the Company has taken advantage of the exemption from preparing a cash flow statement under the terms of FRS 1

#### 15 Contingent liabilities

The Company is part composite cross guarantees between banks, its ultimate parent company and fellow subsidiaries. The Company's contingent liability under these guarantees at 31 December 2007 was £nil (2006 £nil)

#### 16. Related party transactions

The Company is exempt under the terms of FRS 8 from disclosing related party transactions with entities that are part of the Inchcape plc group or investees of the Inchcape plc group. The Company has no other relationships, transactions or balances that are required to be disclosed under FRS 8.

Notes to the financial statements for the year ended 31 December 2007 (continued)

#### 17 Immediate and ultimate parent undertakings

The Company's immediate and ultimate parent undertaking is Inchcape plc, a public company incorporated in England and Wales. Copies of Inchcape plc's consolidated financial statements may be obtained from the Group Company Secretary at 22a St James's Square, London SW1Y 5LP. The parent undertaking, which heads the smallest and largest groups for which consolidated financial statements are prepared is Inchcape plc.