| Incorpor | rated Society of British Advertisers                  |
|----------|---|
| '        | Limited   |
|          | Annual Report and Financial Statements                |
|          | For the year ended 31 March 2023                      |
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|          | Company Registration No. 00068497 (England and Wales) |
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# Company Information

**Directors** Andrew Tomkins

Benjamin Rhodes Dan Brooke

Daniel Howell (Appointed 01/07/2022)

Daniel Rubel Dominic Grounsell Gary Booker Jill Dougan

Katherine Newby Grant

Keith Moor Kerry Cavanaugh Margaret Jobling Mark Given Peter Markey Philip Smith Samuel Lee Day Sarah Mansfield

Simeon Bird (Appointed 13/04/2023)

Simon Groves Stephen Vowles

Secretary David Poyser

Company number 00068497

Registered office 12 Henrietta Street

Covent Garden London WC2E 8LH

Auditors Moore Kingston Smith LLP

Charlotte Building 17 Gresse Street

London W1T 1QL

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## Directors' Report

For the year ended 31 March 2023

The directors present their annual report and financial statements for the year ended 31 March 2023.

## Principal activities

The principal activities of ISBA are to champion advertising and promote the freedom of commercial speech: to represent the views of its members on advertising and communication matters to parties including the Government, industry regulators, media owners, agencies and the public; to represent members on any committees or working groups which may affect their interests; to support responsible self-regulation of the advertising industry and facilitate best practice within the industry through education, training, publications and networking; to help its members to advertise as effectively, efficiently and economically as possible; to provide a forum for debate amongst members to establish consensus opinions, goals and objectives and pursue on their behalf.

ISBA has achieved a small surplus before taxation of £748 (2022: £194,601) and a loss after taxation of £5,902 (2022: surplus of £162,663) resulting in revenue reserves of £537,170 (2022: £543,072). The reduction in surplus compared to the prior year reflects direct investment by ISBA of £168k in strategically important initiatives on behalf of its members including Pitch Positive, All In and the second Programmatic Supply Chain Study.

Member subscription income at £3,394k was £152k higher than the prior year's figure of £3,242k. Against a challenging economic backdrop, eleven new members were recruited with the loss of ten members. The directors are pleased with this outcome. We saw continued growth in our strategic partnership programme generating revenue of £162k compared to £159k in the prior year.

We continued to enhance and develop our events and training programme generating £30k revenue. Our 101 Knowledge Sessions proved very successful and we launched the Media Foundation Certificate, a CPD accredited learning programme enabling members to increase media and marketing knowledge. We again collaborated with the IPA and the Advertising Association to hold our second joint industry conference, LEAD 2023, in January 2023.

Over £10m was disclosed under other income in relation to funding raised from stakeholders of Origin, the programme led by ISBA on behalf of brand owners to create a platform that accurately measures cross-media reach and frequency. This funding enabled the successful building of a household panel during the year. During the year ended 31 March 2024 the operations of Origin will be transferred to a separate legal entity, Origin Media Measurement Limited, which will lead to a significant reduction in ISBA's income.

The Council considers this year's result to be in line with current expectations and will continue to ensure good financial management and proper controls remain in place.

# Other associations

ISBA paid £255,260 (2022: £43,757) to the World Federation of Advertisers based in Brussels during the year. The Council considers that this is a cost effective means for ensuring that members' interests are fully represented in the United Kingdom and internationally.

### **Annual General Meeting**

At the Annual General Meeting on 5 July 2022, Margaret Jobling, NatWest Group, was elected President. Peter Markey, Boots, and Sarah Mansfield, Unilever, were re-elected as Vice-Presidents.

Directors' Report (Continued)

For the year ended 31 March 2023

#### **Directors**

The members of Council, who are also directors of ISBA, during the year were:

Alain Duvaud (Resigned 19/08/2022)

Andrew Tomkins Benjamin Rhodes

Catherine Kehoe (Resigned 10/11/2022)

Dan Brooke

Daniel Howell (Appointed 01/07/2022)

Daniel Rubel Dominic Grounsell Gary Booker Jill Dougan

Katherine Newby Grant

Keith Moor Kerry Cavanaugh

Lucien Bradshaw Zanger (Resigned 21/04/2023)

Margaret Jobling Mark Given

Nicholas Robinson (Resigned 01/04/2023)

Peter Duffy (Resigned 19/08/2022) Peter Markey

Peter Markey
Philip Smith
Samuel Lee Day
Sarah Mansfield

Simeon Bird (Appointed 13/04/2022)

Simon Groves

Simon Michaelides (Resigned 01/04/2023)

Stephen Vowles

Soterakis Challouma (Resigned 01/07/2022)

#### **Auditors**

The auditors, Moore Kingston Smith LLP, are deemed to be reappointed under section 487 (2) of the Companies Act 2006.

# Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

On behalf of the board

Margaret Jobling President 6 July 2023 Date

# Directors' Responsibilities Statement

For the year ended 31 March 2023

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Independent Auditor's Report

To the Members of Incorporated Society of British Advertisers Limited

#### Opinion

We have audited the financial statements of Incorporated Society of British Advertisers Limited (the 'company') for the year ended 31 March 2023 which comprise the Statement of income and retained earnings, the Balance sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2023 and of its deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The director is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report (Continued)

To the Members of Incorporated Society of British Advertisers Limited

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

# Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
  regime and take advantage of the small companies' exemption in preparing the directors' report and from the
  requirement to prepare a strategic report.

## Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Independent Auditor's Report (Continued)

To the Members of Incorporated Society of British Advertisers Limited

## Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and considered that the most significant are the Companies Act 2006, UK financial reporting standards as issued by the Financial Reporting Council, and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material
  misstatement due to fraud and how it might occur, by holding discussions with management and those charged
  with governance.
- We inquired of management and those charged with governance as to any known instances of noncompliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the
  company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditor's Report (Continued)

To the Members of Incorporated Society of British Advertisers Limited

## Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Clare Copeman (Senior Statutory Auditor) for and on behalf of Moore Kingston Smith LLP

25 July 2023

**Chartered Accountants Statutory Auditor** 

Charlotte Building 17 Gresse Street London W1T 1QL

# Statement of income and retained earnings

|  | Notes               | 2023<br>£    | 2022<br>£   |
|--|---------------------|--------------|-------------|
| Income   |                     |              |             |
| Subscriptions from members                     |                     | 3,393,947    | 3,241,912   |
| Amounts received from conferences and training | ina                 | 0,000,000    | <b>0,,0</b> |
| workshops                                      |                     | 29.975       | 4,950       |
| Less: Subscriptions paid on behalf of member   | s to other industry |              |             |
| associations                                   |                     | (297,949)    | (296,190)   |
| Less: Project costs                            |                     | (10,445,168) | (2,421,423) |
|  |                     | (7,319,195)  | 529,249     |
| Other income arising from - projects           |                     | 10,355,168   | 2,420,673   |
| - miscellaneous                                |                     | 49,042       | 600         |
| - strategic partnerships                       |                     | 162,367      | 158,750     |
| Gross surplus                                  |                     | 3,247,382    | 3,109,272   |
| Administrative expenses                        |                     | (3,230,471)  | (2,949,610) |
| Operating surplus                              | 3                   | 16,911       | 159,662     |
| Interest receivable and similar income         |                     | 10,723       | 127         |
| Profit/(loss) on revaluation of investments    |                     | (26,886)     | 34,812      |
| Surplus before taxation                        |                     | 748          | 194,601     |
| Taxation                                       | 5                   | (6,650)      | (31,938)    |
| (Deficit)/surplus for the financial year       |                     | (5,902)      | 162,663     |
| Total comprehensive income for the year        |                     | (5,902)      | 162,663     |
| Retained earnings at 1 April 2022              |                     | 543,072      | 380,409     |
| Retained earnings at 31 March 2023             |                     | 537,170      | 543,072     |

# Balance sheet

As at 31 March 2023

|                                       |       | 202         | 23             | 202         | 2         |
|---------------------------------------|-------|-------------|----------------|-------------|-----------|
|                                       | Notes | £           | £              | £           | £         |
| Fixed assets                          |       |             |                |             |           |
| Intangible assets                     | 6     |             | 15,115         |             | 30,230    |
| Tangible assets                       | 7     |             | 96,007         |             | 125,027   |
| Investments                           | 8     |             | 743,858        |             | 770,744   |
|                                       |       |             | 854,980        |             | 926,001   |
| Current assets                        |       |             |                |             |           |
| Debtors                               | 9     | 3,211,207   |                | 2,322,022   |           |
| Cash at bank and in hand              |       | 2,982,179   |                | 2,484,022   |           |
|                                       |       | 6,193,386   |                | 4,806,044   |           |
| Creditors: amounts falling due within | 10    |             |                |             |           |
| one year                              |       | (6,317,722) |                | (5,004,486) |           |
| Net current liabilities               |       |             | (124,336)      |             | (198,442) |
| Total assets less current liabilities |       |             | 730,644        |             | 727,559   |
| Provisions for liabilities            | 12    |             | (193,474)      |             | (184,487) |
| Net assets                            |       |             | 537,170        |             | 543,072   |
| Reserves                              |       |             |                |             |           |
| Income and expenditure account        |       |             | 537,170<br>——— |             | 543,072   |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 6 July 2023 and are signed on its behalf by:

Margaret Jobling Sarah Mansfield President Vice President

Company Registration No. 00068497

### Notes to the Financial Statements

For the year ended 31 March 2023

## 1 Accounting policies

#### Company information

Incorporated Society of British Advertisers is a private company limited by guarantee incorporated in England and Wales. The registered office is 12 Henrietta Street, Covent Garden, London, WC2E 8LH.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The company generates stable cash inflows from subscriptions. In addition the company has strong cash balances and readily realisable fixed asset investments such that it would be able to meet its non-discretionary expenditure even in the event of a significant reduction in income for a period of at least 12 months from the date of signing the financial statements. On this basis the directors consider it appropriate to prepare the financial statements on a going concern basis.

#### 1.3 Income

Income is recognised at the fair value of the consideration received or receivable for services provided in the normal course of business, membership and professional services and is shown net of VAT and other sales related taxes.

Revenue from subscriptions is recognised across the period to which it relates.

Revenue from contracts for the provision of professional services, including conferences and training workshops, is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Where revenue represents the reimbursement of costs incurred on a project, both the revenue and the related costs are recognised at the point the underlying cost is incurred. Payments on account received in advance of costs being incurred are recognised as deferred income.

## 1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software (CRM & Website)

over 4 years

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

#### 1 Accounting policies

(Continued)

# 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Leasehold improvements over 10 years
Plant and equipment over 4-10 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to surplus or deficit.

#### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in surplus or deficit, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

### 1.7 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

#### 1 Accounting policies

(Continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in surplus or deficit, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

### 1.9 Taxation

## Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

#### 1 Accounting policies

(Continued)

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.10 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in surplus or deficit in the period in which it arises.

# 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.12 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

### 1.13 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

## 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Dilapidations provision

Included within the financial statements is a £181,000 provision in respect of dilapidations on the leased office space which will expire in April 2024. As at 31 March 2020 the provision was based on an estimate calculated by a Chartered Surveyor listed with the Royal Institute of Chartered Surveyors. Subsequently the provision has been subject to an annual uplift based on the retail price index.

## 3 Operating surplus

|   | 2023      | 2022      |
|---|-----------|-----------|
| Operating surplus for the year is stated after charging/(crediting):            | £         | £         |
| Fees payable to the company's auditors for the audit of the company's financial |           |           |
| statements  | 16,400    | 12,500    |
| Depreciation of owned tangible fixed assets                                     | 83,858    | 84,882    |
| Operating lease charges   | 303,644   | 343,250   |
| Amortisation of owned intangible fixed assets                                   | 15,115    | 15,115    |
| Staff costs   | 2,091,164 | 1,967,687 |
| Expenses related to conferences and training workshops                          | 27,050    | 6,126     |
| Other accommodation costs   | 239,264   | 245,176   |
| Representation and promotion  | 245,851   | 117,695   |
| General administration  | 192,458   | 132,923   |

# 4 Employees

The average monthly number of persons (including directors) employed by the company during the year was 20 (2022 - 18).

# 5 Taxation

|  | 2023<br>£ | 2022<br>£ |
|--|-----------|-----------|
| UK corporation tax on profits for the current period | 8,663     | 4,274     |

Notes to the Financial Statements (Continued)

| 5 | Taxation  |         | (Continued)      |
|---|---|---------|------------------|
|   | Total current tax   | 8,663   | 4,274            |
|   | Deferred tax Origination and reversal of timing differences                   | (2,013) | 27,664           |
|   | Total deferred tax  | (2,013) | 27,664           |
|   | Total tax charge  | 6,650   | 31,938           |
|   | Tax losses carried forward are £nil (2022; £nil)                              |         |                  |
| 6 | Intangible fixed assets   |         | Other            |
|   |   |         | Other<br>£       |
|   | Cost At 1 April 2022 and 31 March 2023  |         | 60,460           |
|   | Amortisation and impairment At 1 April 2022 Amortisation charged for the year |         | 30,230<br>15,115 |
|   | At 31 March 2023  |         | 45,345           |
|   | Carrying amount At 31 March 2023  |         | 15,115           |
|   | At 31 March 2022  |         | 30,230           |

Notes to the Financial Statements (Continued)

| <b>Cost</b><br>At 1 April 2022<br>Additions | £   | etc  |   |
|---|---|--|---|
| At 1 April 2022                             | _   | £  | £   |
|   |   | _  | -   |
| A ddisiono                                  | 467,861   | 217,294  | 685,155   |
| Additions                                   | 11,000  | 43,838   | 54,838  |
| Disposals                                   |   | (45,615)   | (45,615)  |
| At 31 March 2023                            | 478,861   | 215,517  | 694,378   |
| Depreciation and impairment                 |   |  |   |
| At 1 April 2022                             | 353,964   | 206,164  | 560,128   |
| Depreciation charged in the year            | 64,667  | 19,191   | 83,858  |
| Eliminated in respect of disposals          |   | (45,615)   | (45,615)  |
| At 31 March 2023                            | 418,631   | 179,740  | 598,371   |
| Carrying amount                             |   |  |   |
| At 31 March 2023                            | 60,230  | 35,777   | 96,007  |
| At 31 March 2022                            | 113,897   | 11,130   | 125,027   |
| Fixed asset investments                     |   |  |   |
|   |   | 2023<br>£  | 2022<br>£   |
| investments                                 |   | 743,858  | 770,744   |
| Investments are held at market value.       |   |  |   |
| Movements in fixed asset investments        |   |  |   |
|   |   |  | vestments<br>than loans   |
|   |   |  | £   |
|   |   |  | 770 744   |
|   |   |  | 770,744<br>(26,886)   |
| valuation changes                           |   |  | (20,860)  |
| At 31 March 2023                            |   |  | 743,858   |
| Carrying amount                             |   |  |   |
| At 31 March 2023                            |   |  | 743,858   |
| At 31 March 2022                            |   |  | 770,744   |
|   | Depreciation and impairment At 1 April 2022 Depreciation charged in the year Eliminated in respect of disposals At 31 March 2023 Carrying amount At 31 March 2022 Fixed asset investments  Investments Investments are held at market value.  Movements in fixed asset investments  Valuation At 1 April 2022 Valuation changes At 31 March 2023 Carrying amount At 31 March 2023 Carrying amount At 31 March 2023 Carrying amount At 31 March 2023 | Depreciation and impairment At 1 April 2022 353,964 Depreciation charged in the year 64,667 Eliminated in respect of disposals At 31 March 2023 418,631  Carrying amount At 31 March 2022 113,897  Fixed asset investments  Investments are held at market value.  Movements in fixed asset investments  Valuation At 1 April 2022  /aluation changes At 31 March 2023  Carrying amount At 31 March 2023  Carrying amount At 31 March 2023  Carrying amount At 31 March 2023 | Depreciation and impairment At 1 April 2022 Depreciation charged in the year 64,667 19,191 Eliminated in respect of disposals - (45,615) At 31 March 2023 418,631 179,740  Carrying amount At 31 March 2023 60,230 35,777  At 31 March 2022 113,897 11,130  Fixed asset investments  any estments 743,858  Investments 743,858  Investments in fixed asset investments  Investments in fixed asset investments  At 31 March 2022  Aduation At 1 April 2022  Aduation At 31 March 2023  Carrying amount At 31 March 2023 |

Notes to the Financial Statements (Continued)

|   | Debtors  |                    |                   |
|---|--|--------------------|-------------------|
|   |  | 2023               | 2022              |
|   |  | £                  | £                 |
|   | Trade debtors                                      | 2,507,421          | 1,818,541         |
|   | Other debtors                                      | 205,530            | 2,021             |
|   | Prepayments and accrued income                     | 406,567            | 409,771           |
|   |  | 3,119,518          | 2,230,333         |
|   | Amounts falling due after one year:                |                    |                   |
|   | Rent deposit                                       | 91,689             | 91,689            |
|   |  | 91,689             | 91,689            |
|   | Total debtors                                      | 3,211,207          | 2,322,022         |
| 0 | Creditors: amounts falling due within one year     |                    |                   |
|   |  | 2023<br>£          | 2022<br>£         |
|   | Trade creditors                                    | 1,690,078          | 334,617           |
|   | Corporation tax                                    | 8,650              | 4,273             |
|   |  | 89,008             | 496,898           |
|   | Other taxation and social security                 | 7.007              |                   |
|   | Other taxation and social security Other creditors | 7,837              | 15,059            |
|   |  | 7,837<br>1,528,335 | 15,059<br>791,748 |
|   | Other creditors                                    |                    |                   |
|   | Other creditors<br>Accruals                        | 1,528,335          | 791,748           |

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

## 11 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

|  | Accelerated capital | Tax losses | Total              |
|--|---------------------|------------|--------------------|
|  | allowances<br>£     | £          | £                  |
| Deferred tax liability at 1 April 2021<br>Deferred tax asset at 1 April 2021 | 25,359<br>-         | (38,563)   | 25,359<br>(38,563) |
| Deferred tax movements in prior year   |                     |            |                    |
| Credit to profit or loss   | (10,872)            | 38,563     | 27,691             |
| Deferred tax liability at 1 April 2022                                       | 14,487              | -          | 14,487             |
| Deferred tax movements in current year                                       |                     |            |                    |
| Credit to profit or loss   | (2,013)             |            | (2,013)            |
| Deferred tax liability at 31 March 2023                                      | 12,474              |            | 12,474             |
|  |                     |            |                    |
|  |                     | 2022       | 2020               |
|  |                     | 2023<br>£  | 2022<br>£          |
| Deferred tax liabilities   |                     | 12,474     | 14,487             |
|  |                     |            |                    |

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

| 12 | Provisions for liabilities           |         |            |
|----|--------------------------------------|---------|------------|
|    |                                      | 2023    | 2022       |
|    |                                      | £       | £          |
|    | Provision for dilapidations          | 181,000 | 170,000    |
|    | Deferred tax liabilities             | 12,474  | 14,487     |
|    |                                      | 193,474 | 184,487    |
|    | Movement on dilapidations provision: |         |            |
|    |                                      |         | Total<br>£ |
|    |                                      |         | -          |
|    | At 1 April 2022                      |         | 170,000    |
|    | Additional provisions in the year    |         | 11,000     |
|    | At 31 March 2023                     |         | 181,000    |

#### 13 Retirement Benefit Schemes

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

The charge to income and expenditure in respect of defined contribution schemes was £120,869 (2022 - £119,806 ).

There were £nil contributions outstanding at 31 March 2023 (2022 - £nil).

# 14 Corporate Status

ISBA is limited by guarantee and has no share capital. Each member's liability in the event of dissolution is limited to £1.

# 15 Capital commitments

As at the year-end, there was a commitment to transfer the operations of Origin to a separate legal entity, Origin Media Measurement Limited. The company was incorporated on 31 March 2023 and it is expected that operations will be transferred during 2023, initially with ISBA as the sole member. It is expected that other Origin stakeholders will become members of the company in 2024. As the Origin project is run at zero profit there will be no impact on the company's profit or net assets, although both revenue and costs will be reduced.

Notes to the Financial Statements (Continued)

For the year ended 31 March 2023

## 16 Operating lease commitments

## Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

|                            | 2023<br>£ | 2022<br>£ |
|----------------------------|-----------|-----------|
| Within one year            | 346,058   | 344,979   |
| Between two and five years | 22,294    | 363,555   |
|                            | 368,352   | 708,534   |

## 17 Directors' transactions

Amounts payable to Council members or to third parties in respect of their services as directors was £245,712 (2022 - £224,871).

# 18 Control

There is no ultimate controlling party.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.