REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER, 1996



DIRECTORS' REPORT

The directors present their report and the financial statements of the company for the year ended 31st December, 1996.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The company did not trade during the year and the directors do not therefore recommend the payment of a dividend. The company manages the business of The Connaught Hotel on behalf of The Savoy Hotel PLC.

DIRECTORS

E J P Elliot	Retired 31.12.96
Lt Col. The Rt. Hon. The Lord Charteris	
of Amisfield GCB, GCVO, OBE, QSO	Retired 31.12.96
A J Fort	Appointed 31.12.96
H M Neal, BSC, FIC, FCGI, FCIOB, FRSA	Retired 31.12.96
R Pajares	
M B Radcliffe MA	Retired 31.12.96
Sir Anthony Tuke (Chairman)	Retired 31.12.96
P B Zago (Managing Director)	

Mr AJ Fort, having been appointed since the last Annual General Meeting, retires and, being eligible, offers himself for re-election.

The interests of the directors, other than directors of the ultimate holding company, in the shares and debentures of the company, its fellow subsidiary companies and its ultimate holding company at 1st January and 31st December 1996 were:

		1st January <u>1996</u>	31st December <u>1996</u>
(a)	The company	Nil	Nil
(b)	Fellow subsidiaries	Nil	Nil
(c)	The Savoy Hotel PLC - the ultimate holding company Beneficial - P B Zago		
	A Ordinary shares of 10p each	320	320
	The Rt. Hon. The Lord Charteris of Amisfield A Ordinary shares of 10p each As a Trustee - E J P Elliot	10	10
	A Ordinary shares of 10p each B Ordinary shares of 5p each	1,278,424 245,819	1,278,424 245,819

BY ORDER OF THE BOARD

6 Jun

C Hurrell

Secretary, 1 Savoy Hill, London WC2R 0BP.

Registered in England No: 5334

BALANCE SHEET AT 31ST DECEMBER 1996

	Notes	1996 £	1995 £
ASSETS			
DEBTORS			
Amount owed by ultimate holding company falling due after more than one year		2,445,128	2,445,128
NET ASSETS		£2,445,128	£2,445,128
Financed by:			
CAPITAL AND RESERVES CALLED UP SHARE CAPITAL	4	165,000	165,000
PROFIT AND LOSS ACCOUNT		2,280,128	<u>2,280,128</u>
		£2,445,128	£2,445,128

The company was dormant (within the meaning of section 250 of the Companies Act 1985) throughout the year ended 31st December 1996.

The financial statements on pages 2 and 3 were approved by the board of directors on 19th September, 1997 and are signed on its behalf by:

A J Fort Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 1996

1. ACCOUNTING POLICY - BASIS OF ACCOUNTING

The financial statements have been prepared on the historical cost basis of accounting.

2. TRADING

The company did not trade during the year.

DIRECTORS' EMOLUMENTS

No remuneration was paid to any director during the year (1995: Nil)

4. CALLED UP SHARE CAPITAL

1996 1995

Authorised, allotted, called up and fully paid: 660,000 stock units of 25p each

£165,000 £165,000

5. ULTIMATE HOLDING COMPANY

The company's ultimate holding company is The Savoy Hotel PLC, which is incorporated in Great Britain.

Under the terms of the Companies Act 1985, The Savoy Hotel PLC is not a subsidiary of Forte PLC.