

NEWELL DUNFORD LIMITED GROUP REPORT AND ACCOUNTS 1983

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DIRECTORS AND OFFICERS

Directors

V. J. Smith

Chairman

G. H. Craine

J. T. Fitton

D. A. Norton

Secretary

R. A. Brown

Auditors

Peat, Marwick, Mitchell & Co., Chartered Accountants, The Fountain Precinct, 1 Balm Green, Sheffield Sl 3AF

Bankers

Lloyds Bank Plc, P.O. Box 85, 14 Church Street, Sheffield S1 1HP

Registered Office

Newell Dunford House, Portsmouth Road, Surbiton, Surrey KT6 5QF

REPORT OF THE DIRECTORS

The directors submit their report together with the audited accounts for the year ended 30th September 1983.

Results

The consolidated profit and loss account shows a profit for the year attributable to shareholders of £205,229. The directors recommend that a dividend of £535,558 be paid, partly out of prior year profits. As a result £330,329 will be deducted from reserves.

Business review

The principal activities of the group consist of the design, supply, installation and management of process engineering equipment and systems and the marketing and sarvicing of agricultural and earthmoving machinery. There has been no significant change in these activities during the year apart from the introduction of a subsidiary specialising in operating service contracts.

The process plant companies have established a main contractor role with increased emphasis on process plant engineering as against simple machinery supply. The trading results were adversely affected by the recession, competition for orders and the lack of contract completions. However, significant order intake, albeit at competitive prices, provides a solid base for the future.

The marginal increase in both turnover and profit before taxation in the year of the agricultural and earthmoving machinery company has been achieved through increased market share in difficult trading conditions.

Fixed assets

The movements in fixed assets during the year are shown in notes 10 to 12.

Directors

The directors during the year were:

- V. J. Smith
- Chairman
- G. H. Craine
- J. T. Fitten
- D. A. Norton
- R. Proucer
- D. J. Taft

Mr. R. Procter and Mr. D. J. Taft resigned as directors on 1st October 1983.

(continued)

Directors' interests

At 30th September 1983 Mr. V. J. Smith and Mr. D. A. Norton were directors of the company's immediate holding company, Firsteel Group Limited (formerly Firsteel Hadfields Limited). Their share interests are shown in the directors' report of that company.

The other directors who held office at 30th September 1983 had the following interests in the shares of Lonrho Plc group companies:

	Ordina	ry shares	<u>in Lonrho Pl</u>	Lc.
	30th Septem	ber 1983	30th Septemb	er 1982
	Fully paid	Option	Fully paid	Option
G. H. Craine	-	2,000	-	1,000
J. T. Fitton	-	2,000		1,000
R. Procter	-	5,000	-	2,500
D. J. Taft	130	· -	130	· -

Auditors

In accordance with section 14 of the Companies Act 1976, a resolution proposing the re-appointment of Peat, Marwick, Mitchell & Co. as auditors to the company will be put to the annual general meeting.

By order of the board

R. A. BROWN

Secretary

Newell Dunford House, Portsmouth Road, Surbiton, Surrey KT6 5QF

23rd December 1983

REPORT OF THE AUDITORS TO THE MEMBERS OF

NEWELL DUNFORD LIMITED

We have audited the accounts on pages 5 to 18 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared in accordance with the accounting policies set out on page 9, give a true and fair view of the state of affairs of the company and of the group at 30th September 1983 and of the profit and source and application of funds of the group for the year to that date and comply with the Companies Acts 1948 to 1981.

PEAT, MARWICK, MITCHELL & CO.

Chartered Accountants

Sheffield 23rd December 1983

NEWELL DUNFORD LIMITED AND SUBSIDIARIES CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30th SEPTEMBER 1983

	Note	1983 £	<u>1982</u> £
TURNOVER	2	8,562,454	9,823,353
Cost of sales		(<u>6,381,611</u>)	(<u>7,411,599</u>)
GROSS PROFIT		2,180,843	2,411,754
Distribution and administrative costs	3	(<u>2,040,854</u>)	(<u>1,894,426</u>)
		139,989	517,328
Other operating income	4	89,541	95,417
OPERATING PROFIT		229,530	612,745
Interest payable	5	<u>(21,954</u>)	(43,828)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	6	207,576	568,917
Taxation on profit on ordinary activities	9	(2,347)	(2,588)
PROFIT FOR THE FINANCIAL YEAR		205,229	566,329
Proposed dividend		(535,558)	
		(330,329)	566,329
Retained profit brought forward		1,114,936	548,607
RETAINED PROFIT CARRIED FORWARD		784,607	1,114,936

The notes on pages 9 to 18 form part of these accounts

CONSOLIDATED BALANCE SHEET AT 30th SEPTEMBER 1983

FIXED ASSETS	Note	1983 £	1982 £
Intangible assets Tangible assets	10 11	4 308,455	266,106
		308,459	266,110
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	· 13 14	1,559,091 2,944,977 20,180 4,524,248	1,406,697 3,036,546 19,131 4,462,374
CREDITORS: Amounts falling due within one year	15	3,690,416	3,263,548
NET CURRENT ASSETS		833,832	1,198,826
TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS: Amounts falling due after more		1,142,291	1,464,936
than one year	15	7,684	
NET ASSETS		1,134,607	1,464,936
CAPITAL AND RESERVES			
Called up share capital	16	350,000	350,000
Profit and loss account		784,607	1,114,936
Λ		1,134,607	1,464,936
Approved by the board of directors on Pard b	ecember 1	983	
V. J. SMITH)	$\mathcal{N}\mathcal{U}\mathcal{X}$		
G. H. CRAINE) Directors	م حصا	i.	

The notes on pages 9 to 18 form part of these accounts

BALANCE SHEET AT 30th SEPTEMBER 1983

FIXED ASSETS	Note	1983 £	<u>1982</u> £
Tangible assets Investments — subsidiaries	11 12	26,610 457,930	30,393 365,271
		484,540	395,664
CURRENT ASSETS Debtors Cash at bank and in hand	14	2,183,596 647	1,839,643
		2,184,243	1,840,545
CREDITORS: Amounts falling due within one year	15	947,590	430,637
NET CURRENT ASSETS		1,236,653	1,409,908
TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS: Amounts falling due after more		1,721,193	1,805,572
than one year	15	822,586	870,944
NET ASSETS		898,607	934,628
CAPITAL AND RESERVES			
Called up share capital	16	350,000	350,000
Profit and loss account	17	548,607	584,628
$\wedge \wedge \wedge$		898,607	934,628
Approved by the board of directors on 23nd D	ecember 1	983	
V. J. SMITH	Whit	<u> </u>	
G. H. CRAINE) Directors	سب حتم	ستر	

The notes on pages 9 to 18 form part of these accounts

NEWELL DUNFORD LIMITED AND SUBSIDIARIES STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 30th SEPTEMBER 1983

SOURCE OF FUNDS	1983 £	<u>1982</u> £
Profit on ordinary activities before taxation Adjustments for items not involving the movement of funds:	207,576	568,917
Depreciation (Profit)/loss on sales of tangible fixed assets	45,345 (902)	
Funds generated from operations	252,019	610,757
Funds from other sources:	,	020,737
Proceeds from sales of tangible fixed assets Increase in creditors: Amounts falling due	9,973	5,609
after more than one year	7,684	
	269,676	616,366
APPLICATION OF FUNDS		
Purchases of tangible fixed assets Taxation paid	(96,765)	(313,557)
rangeron bard	(2,347)	(2,588)
	(99,112)	(316,145)
		
INCREASE IN WORKING CAPITAL	170,564	300,221
	======	700,221
COMPONENTS OF INCREASE IN WORKING CAPITAL		
Stocks	150 004	
Debtors*	152,394	, ,
Creditors: Amounts falling due within one year	(91,569) 137,109	
Movement in net liquid funds:	201,205	(3,3/3,330)
Cash at bank and in hand	1,049	19,131
Bank loans and overdrafts*	(28,419)	
	170,564	300,221
	======================================	=========

* Summary of the effects of the acquisition of subsidiary:

	Net assets acquired £		Discharged by
Debtors	92,659	Cash	92,659 =====

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983

1. ACCOUNTING POLICIES

(a) Basis of accounting

The accounts are prepared under the historical cost convention.

(b) Consolidation of group companies

The consolidated accounts include the assets, liabilities and revenue results of the company and its subsidiaries as defined in the Companies Acts 1948 to 1981.

Goodwill or surplus on consolidation, bring the difference between the cost of the investment in a subsidiary and the value of its assets at the date of acquisition, is taken to group nondistributable reserves.

A separate profit and loss account dealing with the results of the company only has not been presented.

The company's subsidiaries are shown in note 12.

(c) Depreciation

Depreciation is provided to write off the book amount of fixed assets evenly over their estimated remaining lives at the following annual rates:

Freehold buildings 2%
Plant and machinery 6% - 12½%
Fixtures, fittings and equipment 10% - 25%

No depreciation is provided on freehold land.

Government grants are deducted from the cost of fixed assets.

(d) Stocks

Valuation is at the lower of cost and net realisable value. Where relevant, cost includes an appropriate share of overheads.

Long term contract work in progress is valued at cost, less any foreseeable losses, after deduction of progress payments receivable.

(e) Deferred taxation

Deferred taxation is calculated under the liability method and is only provided where there is a reasonable probability that it will become payable within the foreseeable future.

Deferred taxation which is not anticipated to be payable within the foreseeable future is included in contingent liabilities.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

PROFIT AND LOSS ACCOUNT

2. Turnover

3.

4.

Turnover represents sales of goods and services net of discounts, allowances and value added tax.

The analysis of turnover by activity is as follows:

•		
	1983 £	1982 £
Design, supply, installation and management of process engineering equipment	4,049,001	5,921,202
Marketing and servicing of earthmoving	• •	
and agricultural machines	4,513,453	3,902,151
	8,562,454	9,823,353
The analysis of turnover by geographical area	is as follow	s:
	<u>1983</u> £	<u>1982</u> £
United Kingdom Africa	6,015,655	5,848,657
Arrica	34,185 266,144	788,173 6,205
Europe and other	2,246,470	3,180,318
	8,562,454	9,823,353
Distribution and administrative costs		
	<u>1983</u> €	1982 £
Distribution costs	263,758	228,448
Other administrative costs	1,777,096	1,665,978
	2,040,854	1,894,426
		=======================================
Other operating income	1000	
	<u>1983</u> £	1982 £
Exchange profit on normal trading	1,724	2,279
Interest receivable - group Other interest receivable	52,884	47,971
YOUGH THEOLOGY TEGGTAGATE	34,933	45,167
	89,541	95,417
	=====	======

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

PROFIT	AND	LOSS	ACCOUNT	(continued)
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•		erest payable	1983 £	1982
	10	k loans, overdrafts and other cans repayable within five years bills discounted	21,954 	£ 42,744 1,084
			21,954	43,828
•	Prof	fit on ordinary activities before taxation		
	(a)	The analysis of profit before taxation by	activity is a	s follows:
			1983 £	1982 £
		Design, supply, installation and management of process engineering		
		equipment Marketing and servicing of earthmoving	80,518	448,835
		and agricultural machines	127,058	120,082
			207,576	568,917
	(p)	Profit on ordinary activities before taxati	lon is stated	after
		_	<u>1983</u> £	<u>1982</u> £
		Profit on sales of tangible fixed assets	(902)	~- ===
		and after charging:		
		Depreciation of tangible fixed assets Loss on sales of tangible fixed assets Directors' emoluments (note 7) Hire of plant and machinery Auditors' remuneration Group management charges	45,345 - 112,775 56,229 21,250 75,000	34,396 7,444 102,609 40,486 17,750 25,000
	Dire	ctors' emoluments	1983	1982
		utive remuneration ion costs	£ 88,943 23,832	£ 81,743 20,866

Executive remuneration includes:

Chairman and highest paid director

112,775

=======

34,007

=====

102,609

======

29,252

======

NOTES_TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

PROFIT AND LOSS ACCOUNT (continued)

7.	Directors' emoluments (continued)	1983	1982
	The remuneration of the other directors within the following ranges:		
	£0 - £5,000	2	4
	£15,001 - £20,000	3	3

8. Staff numbers and costs

The average number of persons employed by the group during the year was as follows:

1983

1982

1.57 sum=	157
30 M 22	
	A
s:	
1983	1982
£	£
1,152,480	1,073,127
	106,343
134,973	112,580
1 382 323	1,292,050
• •	2,272,070
	1983 £ 1,152,480 94,870

9.

(4)

Taxation	1002	1000
	1983 £	<u>1982</u> £
Overseas taxation	2,347	2,588

No provision for corporation tax on the profits for the year has been made due to the effect of losses brought forward and also the receipt of losses surrendered for no consideration by other companies in the Lourho Plc group. The charge if no losses had been brought forward or surrendered would amount to £50,338 (1982 - £296,016).

A subsidiary has losses for corporation tax purposes of £134,000 (1982 - £194,000) which are available to reduce corporation tax payable on future trading profits of that company.

BALANCE SHEET

10. Intangible fixed assets - Group

	Licences and patents
Cost: At 1st October 1982 and 30th September 1983	82,564
Amortisation: At 1st October 1982 and 30th September 1983	82,560
Net book amount: At 30th September 1982 and 30th September 1983	4

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

11. Tangible fixed assets

		Group			Company
	Freehold		Fixtures, fittings	•	Fixtures, fittings
	land and	Plant and	and		and
	buildings	machinery	equipment	Total	equipment
Cost:	£	£	£	£	£
At 1st October 1982	130,000	216,234	233,323	579,557	47,088
Additions .		2,974	88,325	91,299	19,962
Disposals	-	(6,398)	(56,420)		
Intra-group transfers			7,093	7,093	(9,444)
At 30th September 1983	130,000	212,810	272,321	615,131	35,718
					
Depreciation:					
At 1st October 1982	5,500	174,662	133,289	313,451	16,695
Charge for the year	2,000	7,597	35,748	45,345	8,280
Disposals	•••	(6,139)	(47,608)		(15,553)
Intra-group transfers		_	1,627	1,627	(314)
At 30th September 1983	7,500	176,120	123,056	306,676	9,108
•					<i></i>
Net book amount:					
30th September 1983	122,500	36,690	149,265	308,455	26,610
			- 3		
30th September 1982	124,500	41,572	100,034	266,10/	•

In accordance with the group's accounting policy no depreciation has been provided on freehold land with a book amount of £30,000 at 30th September 1983 and 1982.

12. Fixed assets - investments in subsidiaries

-			1983 £	1982 £
Shares	at	cost	457,930	365,271
				======

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

12. Fixed assets - investments in subsidiarise (continued)

The company has the following wholly oweed subsidiaries, all of which are incorporated in Great Britain:

N.D. Engineering Limited
Tollemache Limited
Robert Hudson (Machinery Sales & Service) Limited
Operations Technology Limited (formerly B. Huntsman Limited) acquired 1st March 1983

Further details are given on page 19.

The movement in shares at cost during the year is:

Balance at 1st October 1982	365,271
Acquisition of Operations Technology Limited	
(formerly B. Huntsman Limited)	92,659
Balance at 30th September 1983	457,930
**************************************	======

1	3	_	S	t	a	c	ks
-	_	•	•	_	v	~	

	19	83	1	.982
Group	£	£	£	£
Raw materials and consumables Work in progress Less progress payments	1,134,776 1,018,261	501	737,287 468,377	501
	1,010,101	116,515	100,077	268,910
Finished goods and goods for resale		1,442,075		1,137,286
		1,559,091		1,406,697

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

14. Debtors

Group Company					npany
		1983	1982	1983	1982
		£	£	£	£
	Amounts falling due within one	year			
	Trade debtors Amounts owed by fellow	1,770,336	2,238,265	_	-
	subsidiaries Amounts owed by subsidiaries	25,347	5,091	- 20	102,600
	Other debtors	75,743	210,804	3,198	2,383
Pre	Prepayments and accrued income	91,916	82,386	3,393	5,660
		1,963,342	2,536,546	6,611	110,643
	Amounts falling due after more than one year	,			
	Trade debtors	33,650		_	_
	Amounts owed by subsidiaries Amounts owed by holding company	947,985		1,229,000 947,985	
		981,635	**	2,176,985	
	Total	2,944,977	3,036,546	2,183,596	
15.	Creditors		•		
	<u> </u>	<u>(</u>	Group		npany
		1983 £	1982 £	<u>1983</u> £	1982 €
	Amounts falling due within one	year			
	Bank loans and overdrafts	312,147	283,728	406,157	403,914
	Trade creditors Amounts due to fellow	1,501,679	1,455,466	1,946	1,623
	subsidiaries	452,177	305,592		
	Amounts due to subsidiaries	-	-		10,409
	Amounts due to related companies	4,445	170		
	Indirect tax and social	•			
	security liabilities	46,409	26,347		_
	Other creditors	645,331	704,550	2,004	1/. 607
	Accruals Dividends	192,670 535,558	487,865	1,925 535,558	14,691
		3,690,416	3,263,548	947,590	430,637

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

15. Creditors (continued)

	Group		Company	
	1983 £	1982 £	1983 £	1982 £
Amounts falling due after pore than one year				
Amounts due to subsidiaries		-	820,077*	870,944
Other creditors	7,684		2,509	
	7,684	-	822,586	870,944

^{*} after deducting dividends receivable £468,569

16. Called up shar Lapital

·, &

		orised	called up and fully paid		
	<u>1983</u> £	1982 £	1983 £	<u>1982</u> £	
Ordinary shares of 50p each	400,000	400,000	320,000	320,000	
5% (now 3.5% + tax credit) cumulative preference shares of £1 each	10,000	10,000	10,000	10,000	
6% (now 4.2% + tax credit) cumulative 'A' preference shares of £l each	40,000	40,000	20,060	20,000	
	450,000	450,000	350,000	350,000	

By virtue of the provisions of Section 18 of Schedule 23 of the Finance Act 1972, since 5th April 1973 preference dividends are payable at the rate of 3.5% on the cumulative preference shares and 4.2% on the cumulative 'A' preference shares. Preference dividends for the twenty-four half years ended 30th June 1983 amounting to £15,173 have been included in the proposed divider!

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

17. Reserves

s account
£
584,628
(36,021)
548,607

18. Capital commitments

	Grou	Group		any
	1983			1982
	£	£	£	£
Contracted for, but not provided in the accounts	41,575	_	-	-
Authorised by the directors, but not yet contracted for	134,600			
	176,175		-	_
	*****	===	**=	ه الله

19. Pension commitments

The group contributes to pension funds which cover the majority of its employees, including the directors. These schemes are separately administered by trustees. Contributions to these funds, which are charged against profit in the year in which they are payable, are based upon actuarial advice following the most recent valuation of the fund.

20. Contingent liabilities

(a) Deferred taxation

In accordance with the deferred taxation policy of the group (see note 1(e)) no provision has been made for deferred taxation. The contingent liability for deferred taxation at 30th September 1983 calculated at 52%, for which no provision has been made in the accounts, is as follows:

	1983 £	1982 £
Excess capital allowances over depreciation provisions Other short term timing differences	21,908 (<u>10,850</u>)	496
	11,058	496

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1983 (continued)

BALANCE SHEET (continued)

20. Contingent liabilities (continued)

(b) Leasing agreements

At 30th September 1983 the group had entered into a number of agreements for the leasing of plant, machinery and equipment. These agreements extend for various periods not exceeding 15 years and, in the event of prior termination, compensation will be payable.

(c) Other

Additional contingent liabilities exist in respect of:

	Group		Company	
	198 <u>3</u>	1982 £	1983 £	1982 £
Counter indemnities to	-	-	w	•
bankers	39,178	65,317	_	_
Performance bonds	522,885	537,130	26,000	_
Insurance bonds	411,240	105,932		
	973,303	708,379	26,000	_
	======	======	=====	===

(d) Certain subsidiaries are jointly and severally liable to a limit of £1,500,000 (1982 - £1,500,000) in respect of the indebtedness of a fellow subsidiary on an open account with Lloyds Bank Plc. The amount of the contingent liability at 30th September 1983 was £40,183 (1982 - £42,425).

21. Ultimate holding company

The company is a wholly owned subsidiary of Firsteel Group Limited (formerly Firsteel Hadfields Limited), whose ultimate holding company is Lonrho Plc, a company which is incorporated in Great Britain.

PRINCIPAL SUBSIDIARY COMPANIES

ACTIVITIES AND PRODUCTS

Name	Location	Activities
N.D. Engineering Limited) Tollemache Limited)	Misterton and Surbiton	Design, supply and installation of process engineering equipment.
Robert Hudson (Machinery Sales & Service) Limited	Castleford, Broughton and Ormskirk	Marketing and servicing of earthmoving and agricultural machines.
Operations Technology Limited	Bawtry	Plant management contractors.