QUEEN ALEXANDRA'S HOUSE ASSOCIATION
(A Registered Charity and a
Company Limited by Guarantee)

REPORT OF THE COUNCIL AND FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2009





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Company Registered No 42575 Charity Registered No 312824

#### REPORT OF THE COUNCIL

#### YEAR ENDED 31 DECEMBER 2009

The Council present their annual report and financial statements for the year ended 31 December 2009. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005 in preparing the report and financial statements of the charity.

#### REFERENCE AND ADMINISTRATIVE DETAILS

#### President

HRH PRINCESS ALEXANDRA, THE HON LADY OGILVY, GCVO

## Members of the Council

The members of the Council are the Charity Trustees of the Association and are listed below

Mrs J D H Slater (Chairman)
W Clarke Esq
Mrs A M Gillon (17 March 2009)
Mrs H M Hart (24 November 2009)
A Harvey Esq

Mrs P McConnell A Rose Esq Mrs Gaynor Sage Mrs M Villiers Ms A Vincent

Members of the Council are re-appointed every fifth year by representative bodies

#### House Committee, Principal and Professional Advisers

**House Committee** 

Mrs Leonie Lazarus

Mrs L Lazarus Chairman

Mrs H Hart Mrs Weld Mrs Whitlock Solicitors

Messrs Marks Miller

London

Architects

Messrs Ansell & Bailey

London

Principal and Company Secretary Mrs C J Raymond (to October 2009) Mrs A Brown (from 1 November 2009) Auditors
haysmacintyre
London

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Status and administration

The organisation is a charitable company limited by guarantee, number 42575 The charitable company is governed by its Memorandum and Articles of Association, dated 26 November 1894

#### Recruitment, induction and Training of Trustees

The directors of the company are also charity trustees for the purposes of charity law, and under the company's articles are known as members of Council Under the requirements of the Memorandum and Articles of Association the members of Council are elected to service for a year, after which they must be re-elected at the next General Meeting. All members of the Council give their time voluntarily and receive no benefits from the charity. Any member of Council can recommend a new member to be appointed. However the appointment will not be ratified unless it has been unanimously agreed at a Council meeting. All new members are provided with information on the responsibility of being a Trustee and, from time to time, are sent details of courses and seminars which may be relevant to their responsibilities.

## **REPORT OF THE COUNCIL (Continued)**

## YEAR ENDED 31 DECEMBER 2009

## STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

## Organisational structure

The Members of Council, who represent among themselves HRH Princess Alexandra, the 1851 Commissioners, the Royal College of Music and the Department of Education and Science, make the major decisions affecting the affairs of the charity. Council meetings are held at least three times a year. The House Committee meets three times a year to discuss with the Principal running of the House. A member of the Student Body is invited to attend the House Committee.

Implementation of Council decisions is the responsibility of the Principal and her management team. The Principal reports at Council Meetings on operational matters

## Risk Management

The Council have reviewed the major risks to which the Association is exposed, in particular those related to the operation and finances, and are satisfied that systems are in place to mitigate our exposure to the major risks. A compliance register is kept

#### **Public Benefit**

We have referred to the guidance on public benefit contained in the Charity Commission's literature when reviewing our aims and objectives, and in planning our future activities

#### **OBJECTIVES AND ACTIVITIES**

The principal activity of the Association is the provision of accommodation for women students engaged in full time education As a result of the expansion of women's training in the 1870s there was a pressing need for more facilities for the accommodation of girls. The House was built in 1884 as a custom-built hostel from money provided by several benefactors, including Sir Francis Cook, Chairman of Cook's of St Paul's Churchyard, and Henry Doulton of Doulton & Co, the pottery and tilemaker. The beneficiaries of their largesse were from the very beginning girls in statu pupillari, priority being given to students of music. The aims were to provide reasonably priced and secure hostel places with full board for girls and young women coming to London from the provinces or from overseas. If this was a practical and necessary aim in the 1880s, it is even more important now, when the cost of accommodation limits severely the availability of safe and suitable places where students may lodge so near central London. An added feature of the house was that it was designed to give students of the arts a centre where they could perform and practice and rehearse. This is very much to the public benefit, as there is very little practice and performance space available in central London. The Chairman at the Foundation was Princess Alexandra, Princess of Wales. Later Queen Mary and the Duchess of Kent succeeded to the presidency, followed by Princess Alexandra.

## What is the accommodation in Queen Alexandra's House?

When the house was built in 1884 there were rooms for 130 girls, in 1976 a large part of the building including most of the public rooms was leased to the English National Ballet in order to comply with fire regulations. In 2009, as a result of careful adaptation over the last few years there are 110 rooms with good internet facilities available, which often attain maximum levels of occupancy. From the very foundation of the House there have been many overseas students who have come to London to study and have discovered in QAH a safe and comfortable haven from which to attend their courses. In the 1960s there were students from many Commonwealth countries including Canada, Kenya and India, to these and to many students from all parts of the United Kingdom there have been added in 2009 students from China and Japan. It has always been the policy of the House to make no race and colour distinction. All are welcome

#### ACHIEVEMENTS AND PERFORMANCE

There are girls from the student bodies of many institutions in 2009 there are 33 students from the Royal College of Music alone, but other institutions are represented the Royal Academy, Imperial College and the Royal College of Art, the Royal Ballet School and the English National Ballet School, as well as finishing schools, English Language schools and other centres of Education Careful supervision of the girls by the Principal and her staff, which includes 24-hr maining of the reception desk, and thorough pastoral care if a student falls ill, is very welcome to the residents' parents and guardians. Residents have access to the Principal at all times, and one student is co-opted on to the House Committee to voice concerns and complaints on the side of the student body. The Principal seeks always to work in partnership where possible with other hostels so as to secure the widest range of services available to potential residents.

## **REPORT OF THE COUNCIL (Continued)**

#### YEAR ENDED 31 DECEMBER 2009

## **ACHIEVEMENTS AND PERFORMANCE (continued)**

## The Friends' Organisation

This organisation, founded in 197 has 200 members and supports the House by fundraising through organisation of events and meetings. In 2008 a successful gala was held, attended by the President, Princess Alexandra, who continues the tradition of royal interest in the activities of the House by asking for progress reports and by attending several gatherings at QAH in the last ten years.

#### Maintenance of the House

Queen Alexandra's House is a Grade 2 listed building in the middle of the 1851 complex in Kensington Gore, which includes the Albert Hall Much effort and activity is directed at its maintenance, as a purpose-built hostel which is a magnificent building and part of London's heritage

#### FINANCIAL REVIEW

The Statement of Financial Activities discloses net outgoing resources of £66,583 (2008 £34,938 net incoming resources)

#### Reserves policy

The Council's policy is to maintain general reserves at approximately the level of one term's expenditure. This has not been possible recently and it is the Council's intention to re-build the reserves to the target level as soon as possible.

At 31 December 2009 the reserves amounted to £21,362 (2008 £87,945)

#### **Investments Policy**

The Council have the power to invest in such assets as they see fit. No investments were held

## **FUTURE PLANS**

The Association plans to attain maximum levels of occupancy in future years. This it intends to achieve by maintaining its premises in a good state of repair and providing excellent catering and other facilities to ensure the comfort of its residents. In order to achieve the flexibility to make progress possible it is the Council's intention to re-build the reserves to target level as soon as possible.

#### STATEMENT OF MEMBERS OF COUNCIL RESPONSIBILITIES

The Council of Management (who are also the directors of the company) are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the Council of Management to prepare financial statements for each financial year. Under that law, the Council of Management have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Council of Management must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company for that year. In preparing the financial statements, the Council of Management are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles of the Charities SORP
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business



## **REPORT OF THE COUNCIL (Continued)**

## YEAR ENDED 31 DECEMBER 2009

## STATEMENT OF MEMBERS OF COUNCIL RESPONSIBILITIES (continued)

The Council of Management are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the Council of Management is aware at the time the report is approved

- there is no relevant audit information of which the company's auditors are unaware, and
- the Council of Management have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

#### **AUDITORS**

A resolution proposing the re-appointment of haysmacintyre as auditors to the company will be put to the annual general meeting

Kensington Gore London SW7

9 March 2010

On behalf of the Board

Miranda Villiers Council Member (Miranda Villiers)



#### INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF

#### QUEEN ALEXANDRA'S HOUSE ASSOCIATION

We have audited the financial statements of Queen Alexandra's House Association for the year ended 31 December 2009 which comprise the Statement of Financial Activities, the Balance Sheet, and the related notes These financial statements have been prepared under the historical cost convention

This report is made solely to the company's members, as a body, in accordance with Sections 495 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of Members of Council and auditors

The trustees' (who are also the directors of the company for the purposes of company law) responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Members of Council's Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and have been prepared in accordance with the Companies Act 2006 We also report to you whether in our opinion the information given in the Report of the Council is consistent with those financial statements

In addition we report to you if, in our opinion, the charity has not kept adequate accounting records, if the charity's financial statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law are not made

We read the Report of the Council and consider the implications for our report if we become aware of any apparent misstatements within ıţ

## Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements

## Opinion

In our opinion

- the financial statements give a true and fair view of the state of the charity's affairs as at 31 December 2009 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting
- the financial statements have been prepared in accordance with the Companies Act 2006, and
- the information given in the Report of the Council is consistent with the financial statements

Emphasis of Matter: Going Concern

In forming our opinion, we have considered the adequacy of the disclosures made in the accounting policies note to the accounts on page 8 concerning the uncertainty over forecast occupancy levels. In view of the significance of this uncertainty, we consider that it should be drawn to your attention but our opinion is not qualified in this respect

David Sewell (Senior Statutory Auditor)

for and on behalf of haysmacintyre

Fairfax House 15 Fulwood Place London WC1V 6AY

Z... March 2010

## **BALANCE SHEET**

## **31 DECEMBER 2009**

		2009			2008	
FIXED ASSETS	Notes	£	£	£	£	
Tangible Fixed Assets	2		53,882		35,607	
CURRENT ASSETS						
Debtors and prepayments Balances at bank Cash in hand		14,393 105,146 1,234 120,773		4,776 201,433 1,726 207,935		
CREDITORS - due within one year		<del></del>		<del></del>		
Sundry creditors Fees received in advance Fee deposits	3	56,481 45,255 51,557 153,293		69,413 37,258 48,926 155,597		
NET CURRENT (LIABILITIES)/ASSETS		<del></del>	(32,520)		52,338	
NET ASSETS Represented by			£21,362		£87,945	
UNRESTRICTED FUNDS General Designated Funds	5		21,315 47		87,898 47	
			£21,362		£87,945	

Approved and authorised for issue by the Council of Management on 9 March 2010 and signed on its behalf by

Miranda Villiers (Miranda Villiers)

MEMBERS
) OF THE
) COUNCIL

(Angela Gillon)

The accompanying notes form part of these accounts

# STATEMENT OF FINANCIAL ACTIVITIES

# YEAR ENDED 31 DECEMBER 2009

INCOME AND EXPENDITURE	Unrestricted Funds		Total	Total	
Note	General £	Designated £	2009 £	2008 £	
INCOMING RESOURCES	*	•	•	-	
Incoming Resources from Charitable Activity: Accommodation fees receivable	648,955	-	648,955	582,154	
Incoming Resources from Generated Funds: Hire of rooms Donations Fundraising events Investment income and bank interest Other income	10,813 8,840 - 224 4,013	- - - -	10,813 8,840 224 4,013	22,201 100 18,482 4,501 3,977	
Total incoming resources	672,845		672,845	631,415	
RESOURCES EXPENDED 4	<del>,</del>				
Costs of Generating Funds: Fundraising costs	-	-	-	7,913	
Charitable Activity: Provision of accommodation	641,995	71,029	713,024	576,899	
Governance costs	26,404	-	26,404	11,665	
TOTAL RESOURCES EXPENDED	668,399	71,029	739,428	596,477	
Net (outgoing)/incoming resources before transfers	4,446	(71,029)	(66,583)	34,938	
Transfers between funds 5	(71,029)	71,029	-	-	
NET MOVEMENT IN FUNDS	(66,583)	<u></u>	(66,583)	34,938	
BALANCES BROUGHT FORWARD	87,898	47	87,945	53,007	
BALANCES CARRIED FORWARD	£21,315	£47	£21,362	£87,945	

Income and expenditure account information is clearly identified above

All incoming resources and resources expended derive from continuing activities

The accompanying notes form part of these accounts

## NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2009

#### 1 ACCOUNTING POLICIES.

The financial statements have been prepared in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities issued in March 2005, applicable accounting standards and the Companies Act 2006 The particular accounting policies adopted are described below

#### a. Basis of Accounting:

The accounts have been prepared under the historical cost convention

#### b. Going Concern

The trustees consider that it is appropriate to prepare the accounts on a going concern basis for the reasons stated below

Financial and cashflow forecasts have been prepared for the year to December 2010 reflecting maintained occupancy levels and less expenditure on repairs of the building. On the basis of these forecasts, the trustees believe that the charity will be able to meet its liabilities as they fall due. However these forecasts are very sensitive to changes in occupancy levels, the forecasting of which is inherently uncertain. The financial statements do not include any adjustments that would result from the failure to meet the forecast results or projected cashflows.

#### c. Depreciation:

In line with the requirements of the Accounting Standard, Financial Reporting Statement No 15, Expenditure on fixed assets is capitalised where the cost (or the value if donated) is in excess of £5,000, otherwise it is written off through the Statement of Financial Activities Costs of replacements of Major equipment and Pianos are charged to designated funds set aside for that purpose by appropriations from Revenue

The lease of the Association's property expires in 2893 The council do not consider any useful purpose would be served by obtaining an independent valuation, because it is subject to owner restrictions, which make it inalienable

Tangible fixed assets are depreciated at rates calculated to write off the cost, less estimated residual value of each asset evenly over its expected life, as follows -

Long leasehold improvements

- 2% per annum

Furniture, fittings and equipment

- 33 1/3% per annum

Plant

- 10% per annum

## d. Designated Funds:

Amounts are set aside each year on the basis of expected requirements for major repairs to premises, replacement of major equipment and pianos for use by resident students. A transfer is made from General to Designated Funds and the cost of the repairs or replacements are charged against the fund

#### e. Incoming Resources:

This comprises fees receivable from the house activities and investment income

## f. Resources Expended:

These are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT that cannot be recovered. Charitable expenditure relates to costs incurred in delivering the charity's activities and services to its beneficiaries. Governance costs are costs incurred in meeting the constitutional and statutory requirements of the charity.

All costs are directly attributable to the activities under which they have been analysed

# NOTES TO FINANCIAL STATEMENTS (Continued)

# YEAR ENDED 31 DECEMBER 2009

2.	FIXED ASSETS  The movement on tangible fixed assets is as follows	Long	vements to Leasehold coperty £	Furniture and Fittings £	Plant And Equipment £	Total £	
	Book value at 1st July 1948 and						
	subsequent additions at cost	,	22.255	0.017	125 905	156 077	
	At 1 January 2009 Additions	-	22,355	8,817	125,805 31,289	156,977 31,289	
	Additions		<del>-</del>				
	At 31 December 2009		22,355	8,817	157,094	188,266	
	Depreciation						
	At 1 January 2009	,	22,354	8,816	90,200	121,370	
	Charge for the year		-	-	13,014	13,014	
	At 31 December 2009		22,354	8,816	103,214	134,384	
			<del></del>	<del></del>	<del></del>		
	Net Book Value		C1	Cl	CE7 000	CE2 002	
	At 31 December 2009		£1	£1	£53,880	£53,882	
	At 31 December 2008		£1	£1	£35,605	£35,607	
3.	CREDITORS - due within one year				2009	2008	
Э.	CREDITORS - que within one year				£	£	
	Sundry creditors						
	Taxation and social security costs				4,512	9,419	
	Other creditors and accruals				51,969	59,994	
					076.401		
					£56,481	£69,413	
4.	ANALYSIS OF TOTAL RESOURCES EXPENDED						
		Staff Costs	Other	Depreciation	Total 2009 £	Total 2008 £	
	Costs of Generating Funds	£	£	£	*	-	
	Fundraising costs	-	-	-	-	7,913	
	Charitable Activity:						
	Provision of accommodation	10.610	212.714	12.014	246 247	147 407	
	Premises	19,619	213,714	13,014	246,347 327,898	147,487 314,980	
	Welfare and catering Related administrative support costs	164,220 69,368	163,678 69,411	-	138,779	114,432	
	Related administrative support costs	<del></del>					
		253,207	446,803	13,014	713,024	584,812	
	Governance costs	<u></u>	26,404	-	26,404	11,665	
		£253,207	£473,207	£13,014	£739,428	£596,477	
			<del></del>	<del></del>			



# NOTES TO FINANCIAL STATEMENTS (Continued)

## YEAR ENDED 31 DECEMBER 2009

١.	ANALYSIS OF TOTAL RESOURCES EXPENDED (continued)	2009 £	2008 £
	Staff costs include		
	Wages and salaries	236,196	222,249
	Social security costs	17,011	16,817
		£253,207	£239,066
		<del></del>	
	The average number of employees during the year was	14	14
	Governance costs include		
	Auditors' remuneration		
	Audit fees	6,700	£6,500
	Accountancy and other services	12,450	£5,150
		<del></del>	

The members of council received no emoluments or reimbursed expenses during the year (2008 Nil)

5	DESIGNATED FUNDS	Balance 1 January 2009 £	Transfer from/(to) General Fund £	Incoming Resources £	Resources Expended £	Balance 31 December 2009 £
	Listed building maintenance fund	45	58,015	-	(58,015)	45
	Major equipment fund	2	13,014	-	(13,014)	2
		£47	£71,029	£-	£(71,029)	£47
					<del></del>	

## 6. CASH FLOW STATEMENT

The members of council have taken advantage of the provisions in Financial Reporting Statement No 1 not to prepare a cash flow statement

# 7. TAXATION

The Association is a registered charity and no taxation is payable on its income

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