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### FIRSTEEL MANUFACTURING LIMITED

GROUP

REPORT AND ACCOUNTS

1986

COMPANIES REGISTRATION
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### FIRSTEEL MANUFACTURING LIMITED

GROUP

### REPORT AND ACCOUNTS

1986

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### FIRSTEEL MANUFACTURING LIMITED

### DIRECTORS AND OFFICERS

### Directors

H. J. Nash - Chairman

T. L. Adams

H. H. Jones

A. R. Macefield

N. J. Oseland

J. V. Palmer

J. B. Smith

### Secretary

N. J. Oseland

### Auditors

Peat, Marwick, Mitchell & Co., Chartered Accountants, The Fountain Precinct, 1 Balm Green, Sheffield Sl 3AF

### Bankers

Barclays Bank Plc, 47 High Street, Dudley, West Midlands DY1 1PP
The Hong Kong and Shanghai Banking Corporation, Cloth Hall Court, Infirmary
Street, Leeds, LS1 2HR

### Registered office

Brockhurst Crescent, Bescot, Walsall WS5 4AX

## FIRSTEEL MANUFACTURING LIMITED REPORT OF THE DIRECTORS

The directors submit their report together with the audited accounts for the year ended 30th September 1986.

### Results

The consolidated profit and loss account shows a profit for the year attributable to shareholders of £2,164,903. A dividend of £1,050,000 has been paid and the balance of £1,114,903 will be transferred to reserves.

### Business review

The principal activities of the group consist of the manufacture of cold rolled steel strip, cold rolled formed sections, precoated aluminium and steel strip, steel stockholding, fabricating and shearing and distribution of aluminium sections.

In accordance with the group's policy of expansion, Firsteel Limited acquired the cold rolling operation of Bromford Iron & Steel Limited on 2nd May 1986.

Group turnover and profits again showed an improvement over last year. Other than this there have been no significant changes, so that the year has generally been one of consolidation and improved efficiencies.

#### Fixed assets

The movements in fixed assets during the year are shown in notes 11 and 12.

### Directors

The directors during the year were:

- H. J. Nash
- Chairman
- T. L. Adams
- H. H. Jones
- A. R. Macefield
- N. J. Oseland
- Appointed 1st April 1986
- J. V. Palmer
- W. M. Sheldon
- Resigned 31st March 1996
- J. B. Smith

### Directors' interests

At 30th September 1986, Mr. H. J. Nash and Mr. T. L. Adams were directors of the company's immediate holding company, Firsteel Group Limited. Their share interests are shown in the directors' report of that company.

### FIRSTEEL MANUFACTURING LIMITED

## REPORT OF THE DIRECTORS (continued)

### Directors' interests (continued)

The other directors who held office at 30th September 1986 had the following interests in the shares of Lonrho Plc group companies:

	Ordinary shares in Lonrho Plc				
	30th Septem	30th September 1986		30th September 1985	
	_		or date of appointment		
	Fully paid	Option	Fully paid	Option	
H. H. Jones		9,150	-	6,500	
A. R. Macefield	275	9,951	<b>-</b>	8,500	
N. J. Oseland	-	10,485	_	3,000	
J. V. Palmer	2,475	9,150	-	11,500	
J. B. Smith	1,100	14,468	-	13,835	

### Employment of disabled persons

The group gives full and fair consideration to applications for employment received from disabled persons, having regard to their particular aptitudes and abilities, and wherever possible the group continues the employment of, and arranges for the appropriate training for, employees who become disabled persons while employed by the group. Disabled persons are treated no differently from other employees as regards training, career development and promotion opportunities. This policy was operated by the group, where appropriate, throughout the year.

#### Employee involvement

The group has maintained its arrangements by way of discussion meetings and the distribution of information annually and periodically, as relevant, aimed at promoting the co-operation and involvement of its employees in the future of the business.

### Auditors

In accordance with section 384(1) of the Companies Act 1985, a resolution proposing the re-appointment of Peat, Marwick, Mitchell & Co. as auditors to the company will be put to the annual general meeting.

By order of the board

N. J. OSELAND

Secretary

MUM

Brockhurst Crescent, Bescot, Walsall, WS5 4AX

23rd December 1986

### REPORT OF THE AUDITORS TO THE MEMBERS OF

### FIRSTEEL MANUFACTURING LIMITED

We have audited the accounts on pages 5 to 19 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared in accordance with the accounting policies set out on page 9, give a true and fair view of the state of the affairs of the company and of the group at 30th September 1986 and of the profit and source and application of funds of the group for the year to that date and comply with the Companies Act 1985.

Penc dlamb Hickary Chartered Accountants

Sheffield 23rd December 1986

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30th SEPTEMBER 1986

	Note	<u>1986</u> £	<u>1985</u> €
TURNOVER	2	48,566,053	44,20-,,143
Cost of sales		( <u>42,116,926</u> )	(38,131,694)
GROSS PROFIT		6,449,127	6,072,449
Distribution costs and administrative expenses	3	(3,659,723) 2,789,404	(3,469,163) 2,603,286
Other operating income	4	62,578	53,962
OPERATING PROFIT		2,851,982	2,657,248
Income from fixed asset investments		5,203	-
Interest receivable	5	20,374	-
Interest payable	6	(692,054)	(527,748)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	7	2,185,505	2,129,500
Taxation on profit on ordinary activities	10	(29,602)	(17,158)
PROFIT FOR THE FINANCIAL YEAR		2,164,903	2,112,342
Dividends paid		(1,050,000)	(1,050,000)
RETAINED PROFIT FOR THE FINANCIAL YEAR	18	1,114,903	1,062,342

The notes on pages 9 to 19 form part of these accounts

# FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET AT 30th SEPTEMBER 1986

	Note	1986 £	1985 £
FIXED ASSETS Tangible assets Investments	11 12	3,916,366	3,119,803
		3,916,367	3,119,804
CURRENT ASSETS Stocks	13	8,397,945	
Debtors Cash at bank and in hand	14	11,098,328 5,522	5,271
		19,501,795	16,167,107
CREDITORS: Amounts falling due within one year	15	(16,403,583)	(13,428,451)
NET CURRENT ASSETS		3,098,21.2	2,738,656
TOTAL ASSETS LESS CURRENT LIABILITIES		7,014,579	5,858,460
CREDITORS: Amounts falling due after more than one yea	ır 15	(448,920)	
PROVISIONS FOR LIABILITIES AND CHARGES	16	(51,738)	(32,437)
NET ASSETS		6,513,921	5,399,018
CAPITAL AND RESERVES	17	454,874	454,874
Called up share capital Share premium account	17	11,697 5,149	11,697 5,149
Capital reserve arising on consolidation Profit and loss account	18	6,042,201	4,927,298
		6,513,921	5,399,018

Approved by the board of directors on 23rd Pecember 1986

H. J. NASH ) Directors
N. J. OSELAND )

The notes on pages 9 to 19 form part of these accounts

# FIRSTEEL MANUFACTURING LIMITED BALANCE SHEET AT 30th SEPTEMBER 1986

FIXED ASSETS	Note	1986 £	<u>1985</u> £
Tangible assets Investments	11 12	17,095 5,542,060	19,902 5,541,960
CURRENT ASSETS		5,559,155	5,561,862
Debtors Cash at bank and in hand	14	1,644,760 494	858,700 95
		1,645,254	858,795
CREDITORS: Amounts falling due within one year	15	(3,922,117)	(2,763,902)
NET CURRENT LIABILITIES		(2,276,863)	(1,905,107)
TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS:		3,282,292	3,656,755
Amounts falling due after more than one year	15	(5,800)	(337,099)
NET ASSETS		3,276,492	3,319,656
CAPITAL AND RESERVES			
Called up share capital Share premium account	17	454,874 11,697	454,874 11,697
Profit and loss account	18	2,809,921	2,853,085
•		3,276,492	3,319,656

Approved by the board of directors on 23rd December 1986

H. J. NASH
)
Directors
N. J. OSELAND
)

The notes on pages 9 to 19 form part of these accounts

# FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 30th SEPTEMBER 1986

SOURCE OF FUNDS	1986 £	1985 £
Profit on ordinary activities before taxation Adjustments for items not involving the movement of funds:	2,185,505	2,129,500
Depreciation Profit on sales of tangible fixed assets	542,342 (5,368)	516,689 (17,366)
Funds generated from operations	2,722,479	2,628,823
Funds from other sources: Proceeds from sales of tangible fixed assets Increase in creditors: Amounts falling due	44,840	47,725
after more than one year	21,915	<u>19,833</u> *
	2,789,234	2,696,381
APPLICATION OF FUNDS Purchases of tangible fixed assets	(1,378,377)	
Dividends paid Overseas taxation paid	(1,050,000) (1,301)	(1,050,000) 
	(2,429,678)	(1,628,220)
	<u>-,</u>	
INCREASE IN WORKING CAPITAL	359,556	1,068,161
	*****	
COMPONENTS OF INCREASE IN WORKING CAPITAL	1,620,258	1,344,645
Stocks	1,714,179	1,831,465
Debtors Creditors: Amounts falling due within one year*	541,468	(1,611,056)
Movements in net liquid funds:	(3,516,600)	(496,741)
Bank overdrafts	251	(152)
Cash at bank and in hand	<u></u>	
·	359,556	1,068,161

<sup>\*</sup> After adjusting for £1,476,784 reallocation of holding company loan from creditors falling due after more than one year to creditors falling due within one year.

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986

#### ACCOUNTING POLICIES 1.

#### (a) Basis of accounting

The accounts are prepared under the historical cost convention, adjusted by the revaluation of certain assets.

### (b) Consolidation of group companies

The consolidated accounts include the assets, liabilities and revenue results of the company and its subsidiaries as defined in the Companies Act 1985.

Goodwill or surplus on consolidation, being the difference between the cost of the investment in a subsidiary and the value of its assets at the date of acquisition, is taken to group reserves.

A separate profit and loss account dealing with the results of the company only has not been presented.

The company's principal subsidiaries are shown in note 12.

### (c) Depreciation

Depreciation is provided to write off the cost or valuation of fixed assets, at the following annual rates, evenly over their estimated remaining lives:

Freehold buildings 2% 123% Plant and machinery Fixtures, fittings and equipment 123% - 33%

Short leasehold buildings are amortised by equal annual instalments over the remaining life of the lease.

No depreciation is provided on freehold land and capital work in progress.

Government grants are deducted from the cost of fixed assets.

### (d) Stocks

Valuation is at the lower of cost and net realisable value. Where relevant, cost includes an appropriate share of overheads.

### (e) Deferred taxation

Deferred taxation is calculated under the liability method and is only provided where there is a reasonable probability that it will become payable within the foreseeable future. Deferred taxation which is not anticipated to be payable within the foreseeable future is shown as a contingent liability.

### (f) Leasing

All leasing payments are charged to profit and loss account in the year in which they fall due.

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### PROFIT AND LOSS ACCOUNT

### 2. Turnover

Turnover represents sales of goods and services net of discounts, allowances and value added tax.

The analysis of turnover by geographical area is as follows:

	1986 £	1985 £
United Kingdom Africa Americas Europe and other	46,682,316 377,334 24.846 1,481,557	42,429,810 444,773 9,885 1,319,675
	48,566,053	44,204,143

All of the above turnover is derived from one class of business, metal processing, and the profit before taxation attributable to this business is shown in the profit and loss account.

3.	Distribution costs and administrative expenses	1986 £	1985 £
	Distribution costs Administrative expenses	1,569,600 2,090,123	1,398,040 2,071,123
		3,659,723	3,469,163
4.	Other operating income	1986 £	<u>1985</u>
	Rents receivable	62,578	53,962
5.	Interest receivable	1986 £	1985 £
	Group interest	20,374	200 MA MA
6.	Interest payable	<u>1986</u> €	1985 £
•	Bank loans and overdrafts	653,826 38,228	512,676 15,072
	Hire purchase interest	692,054	527,748

### FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### PROFIT AND LOSS ACCOUNT (continued)

### Profit on ordinary activities before taxation 7.

Profit on ordinary activities before taxation is stated after crediting:

		<u>1986</u> ₤	1985 £
	Profit on sales of tangible fixed assets	5,368	17,366
	and after charging:		
	Depreciation of tangible fixed assets Directors' emoluments (note 8) Finance lease charges Operating lease charges - plant and machinery	542,342 193,224 23,150 1,758	516,689 197,179 13,042 2,677
	Operating lease charges - land and buildings Auditors' remuneration Group management charges	171,907 61,500 175,000	164,074 55,000 100,000
8.	Directors' emoluments	<u>1986</u> ₤	<u>1985</u>
	Executive remuneration Pension costs	193,224	173,632 23,547
		193,224	197,179
	Executive remuneration includes: Chairman and highest paid director	43,475	38,990
	The remuneration of the other directors within the following ranges:		1
	£0 - £5,000	1 2	1 
	£10,001 - £15,000 £20,001 - £25,000	-	1
	£25,001 - £30,000 £30,001 - £35,000	1 3	<del>4</del> <del>-</del>

#### Staff numbers and costs 9.

Staff numbers and costs	during	the vear was
Staff numbers and costs  The average number of persons employed by the group	uulliig	the year was
as follows:	1986	1985
and malas	171	183
Management, administration and sales	<u>373</u>	<u>313</u>
Production	e 1. 1.	496
	544	470

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986

### PROFIT AND LOSS ACCOUNT (continued)

### 9. Staff numbers and costs (continued)

The aggregate payroll cost was as follows:

		1986 £	1985 £
	Wages and salaries Social security costs Other pension costs	4,729,305 406,211 10,668	3,966,682 348,493 164,810
		5,146,184	4,479,985 ======
10.	Taxation	<u>1986</u> £	1985 £
	Deferred taxation Overseas taxation	19,301 _1,301	17,158
		20,602	17,158 =====

No provision for corporation tax on the profits for the year has been made because of losses brought forward and losses surrendered for no consideration by other companies in the Lonrho Plc group. The charge if no losses had been brought forward or surrendered would be increased by £803,000 (1985 - £905,000).

The group has losses for corporation tax purposes of £39,000 (1985 - £240,000) which are available only to reduce corporation tax payable on future profits.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### BALANCE SHEET

### 11. Fixed assets - Tangible assets

Group	Freehold land and buildings	Short leasehold buildings	Plant and machinery	Fixtures, fittings and equipment £	Capital work in progress	Total
Cost:						
At 1st October 1985	1,664,101	83,961	4,301,390	839,459	9,357	6,898,268
Reclassifications	3,165	_	67,958		(9,357)	_
Additions	35,055	-	1,033,865		20,281	1,378,377
Disposals				( <u>127,435</u> )		(172,791)
At 30th September 1986	1,702,321	83,961	5,357,857	939,434	20,281	8,103,854
				<del></del>	<del></del>	
Depreciation:						
At 1st October 1985	173,591	31,355	3,187,253	386,266	-	3,778,465
Reclassifications	-	-	31,777	(31,777)	-	-
Charge for the year	26,811	4,047	341,329	170,155	-	542,342
Disposals			(37,822)	(95,497)	<del></del>	(133,319)
At 30th September 1986	210,402	35,402	3,522,537	429,147		4,187,488
				<u> </u>		
Net book amount:			1 025 200	510 207	20,281	3,916,366
30th September 1986	1,501,919	48,559	1,835,320	510,287	20,201	=
30th September 1985	1,490,510	52,606	1,114,137	453,193	9,357	3,119,803
11	March Commerce					

In accordance with the group's accounting policy no depreciation has been provided on the following assets with a book amount of:

and	1986	<u> 1985</u>
	£	£
	332,500	332,500
Freehold land	20,281	9,357
Capital work in progress		Section of the second section

# FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### BALANCE SHEET (continued)

### 11. Fixed assets - Tangible assets (continued)

Company Cost:	Fixtures, fittings and equipment
At 1st October 1985 Additions Intra group transfers	67,051 12,475
Disposals	<u>16,900</u> 96,426 (28,456)
At 30th September 1986	67,970
Depreciation:	
At 1st October 1985 Charge for the year Intra group transfers	47,149 12,051 16,899
Disposals	76,099 ( <u>25,224</u> )
At 30th September 1986	50,875
Net book amount: At 30th September 1986	17,095
At 30th September 1985	19,902

### 12. Fixed assets - Investments

### Group

### Listed investments

The group, through a subsidiary company, owns 60,928 ordinary shares of 10 rupees each, representing 7.1% of the equity of Graham Firth Steel Products (India) Limited, a company incorporated in India.

The shares of this company are listed on the Bombay Stock Exchange and at 30th September 1986 the listed value was £96,028 (1985 - £109,125). However, in the opinion of the directors, the investment is of nominal value whilst currency exchange restrictions exist between the United Kingdom and India.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### BALANCE SHEET (continued)

## 11. Fixed assets - Investments (continued)

Company

Shares in subsidiaries

Shares in group companies at cost:
At 30th September 1985
Acquired during the year

At 30th September 1986

5,541,960
100

5,542,060

The company has the following principal subsidiaries at 30th September 1986 all of which are wholly owned and registered in England:

### Nature of business

Church & Bramhall Steel stockholders. (Stockholders) Limited\* Church & Bramhall Fabricators and shearers of steel (Shearing) Limited\* plate. Coated Strip Limited Pre-coating of aluminium and steel strip. Firsteel Limited Manufacturers of cold rolled steel strip. Firsteel Distributors Fabricators and distributors of aluminium extrusions. Firsteel Metal Products Limited Manufacturers of cold rolled formed sections. P.F. Kitson Steelstock Limited Steel stockholders. Viscount Fastenings Limited\* Distributors of industrial fastenings.

\* The interests in these companies are owned by subsidiaries.

13.	Stocks	<u>1986</u> £	1985 £
	Group Raw materials and consumables Work in progress Finished goods and goods for resale	7,259,302 646,163 492,480	5,825,014 443,137 509,536
		8,397,945	6,777,687

# FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### BALANCE SHEET (continued)

### 14. <u>Debtors</u>

	Amounts falling due	1986 £	1985 £	Com 1986 £	pany 1985 £
	within one year: Trade debtors	10,090,482	8,837,504	_	
	Amounts owed by holding company	465,762	-	465,762	_
	Amounts owed by fellow subsidiaries Amounts owed by own	334,693	436,600	-	٠ -
	subsidiaries Other debtors Prepayments and	43,951	31,232	1,117,000	858,700 -
	accrued income	163,440	78,813	61,998	
		11,098,328	9,384,149	1,644,760	858,700 ======
15.	Creditors	Gr	oup	Com	pany
		1986	1985	1986 £	1985 £
	Amounts falling due within one year:	-	~	~	-
	Bank overdrafts Trade creditors	7,241,902 7,926,230	3,725,302 6,769,765	2,342,545	29,287 -
	Amounts owed to holding company Amounts owed to fellow		2,000,000	-	2,000,000
	subsidiaries	63	844	-	-
	Amounts owed to own subsidiaries Other creditors:	~	240	1,471,238	614,121
	Taxation and social security Hire purchase Other	388,575 363,306 71,357	453,289 85,859 75,004	22,393 5,425 45,000	17,982 2,886 45,000
	Accruals and deferred income	412,150	318,388	35,516	54,626
		16,403,583	13,428,451	3,922,117	2,763,902

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

### BALANCE SHEET (continued)

### 15. Creditors (continued)

	Group		Comp	anv
	1986 £	<u>1985</u>	1986	1985
Amounts falling due afte more than one year:	r	a.	£	£
Amounts owed to holding				
company	-	289,389	-	289,389
Other creditors: Hire purchase (repayab	le			
within five years)	448,920	92,616	5,800	2,710
Other		45,000		45,000
	448,920	427,005	5,800	337,099

### 16. Provisions for liabilities and charges

### Deferred taxation

Provision is made for deferred taxation, which is anticipated to be payable within the foreseeable future, as follows:

At 1st October 1985	32,437
Charge for the year	19,301
At 30th September 1986	51,738

The amount provided for deferred taxation, calculated on the liability method at a rate of corporation tax of 35% and the full potential liability are as follows:

Group	1	1986		85
	<b></b>	Full		<u>Full</u>
	Amount	potential	Amount	potential
	provided	liability	provided	liability
	£	£	£	*
Excess tax allowances over depreciation provisions	370,227	370,227	303,115	303,115
Tax losses and other timing differences	(68,420)	(68,420)	(76,046)	(76,046)
Advance corporation tax available for surrender	(250,069)	(250,069)	(194,632)	(194,632)
Surplus arising on the				
revaluation of land and buildings		160,000		160,000
	51,738	211,738	32,437	192,437

There is no potential liability for deferred taxation in respect of the company (1985 - £Nil).

# FIRSTEEL MANUFACTURING LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986 (continued)

BALANCE	SHEET	(	continued)
			/

17.	Called up share capital	19/	1985 £
	Authorised: 2,500,000 ordinary shares of 25p each	625,000	625,000
	Allotted, called up and fully paid: 1,819,495 ordinary shares of 25p each	454,874 ======	454,874

### 18. Reserves

	Profit and
	loss account
Group	£
At 1st October 1985	4,927,298
Retained profit for the financial year	1,114,903
At 30th September 1986	6,042,201
	========
Company	
At 1st October 1985	2,853,085
Retained profit for the financial year	(43,164)
At 30th September 1986	2,809,921

Profit for the financial year of £1,006,836 is dealt with in the profit and loss account of the company (1985 - £2,214,983).

### 19. Commitments

### (a) Commitments under operating leases

At 30th September 1986 the group has annual commitments under operating leases as follows:

•	1986		1983	
	Land and buildings	Other £	Land and buildings	Other £
Expiring within 1 year	-	527		614
Expiring between 1 and 5 years Expiring in over 5 years	14,863 174,519	1,231	164,074	2,749
-	189,382	1,758	164,074	3,363

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1986

### BALANCE SHEET (continued)

### 19. Commitments (continued)

## (b) Obligations under finance leases

At 30th September 1986 the group has net obligations under finance leases as follows:

				<u>1986</u>	<u>1985</u> €
Total net obligations	under	finance	leases	34,226	44,234
Repayable as follows:					=====
Within 1 year Between 1 and 5 years				8,264	10,008
In over 5 years				25,137	31,858
- Jacks				825	2,368
				34,226	44,234
a				=====	=====

### (c) <u>Capital commitments</u>

At 30th September 1986 the group has capital commitments as follows:

Contracted for, but not provided in the accounts Authorised by the directors, but not yet contracted for	1986 £	1985 £
	93,057	29,844
	12,914	28,130
	105,971	57,974

There are no capital commitments for the company (1985 - £N11).

### (d) Pension commitments

The group contributes to pension funds which cover the majority of its employees, including the directors. These schemes are separately administered by trustees. Contributions to these funds, which are charged against profit in the year in which they are payable, are based upon actuarial advice following the most recent valuation of the fund.

### 20. Contingent liabilities

The company has guaranteed the indebtedness of its subsidiaries to Barclays Bank Plc. At 30th September 1986 the amount of this contingent liability is £4,899,357 (1985 - £3,717,427).

### 21. Ultimate holding company

The company is a wholly owned subsidiary of Firsteel Group Limited whose ultimate holding company is Lonrho Plc, a company which is incorporated in Great Britain.