Directors' report and financial statements

3 December 1994

Registered number 36390



# Directors' report and financial statements

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Directors:

GE Letman

P Last JR Moore

MH Hodge (appointed 1 January 1994) C Rossel (appointed 1 January 1994) JL Gardner (appointed 1 April 1994)

Secretary:

JR Moore

Registered office: Nottingham Road

Spondon Derby **DE21 7GY** 

**Auditors:** 

**KPMG** 

Chartered Accountants 2 Cornwall Street Birmingham B3 2DL

Bankers:

National Westminster Bank PLC

## Directors' report

The directors have pleasure in submitting their annual report and financial statements for the year ended 3 December 1994.

## Activity and review of business

The company's principal activity is the manufacture of high grade flexible packaging materials for the food, soap, healthcare and industrial markets.

Despite difficult trading conditions, results for the year were satisfactory. Commitment made at the end of the year in respect of a major capital investment programme will provide opportunities for growth and further increases in productivity.

### **Financial**

The results for the year are set out in the profit and loss account on page 6.

The directors propose a final dividend £200,000 (1993: £350,000).

#### Fixed assets

Information relating to changes in tangible fixed assets is given in note 9 to the financial statements.

In the opinion of the directors, the market value of the land and buildings is not less than the book amount at which it is included in these financial statements.

#### **Directors**

The directors are shown on page 1.

No director has any interest in the shares of the company, with the following exception:

Mr P Last - Non-beneficial interest - 1 share at 3 December 1994 (1 at 28 November 1993).

The interests of the directors in the share capital of Low & Bonar PLC are as follows:

	Holding	at 3 Decen	nber 1994	4 Holding at 28 Novem (or date of appointmen			ber 1993
Director	Interest	Ma Shares	nagement options	SAYE options		nagement options	SAYE options
GE Letman	Beneficial	<del>-</del>	23,000	_	_		
P Last	Beneficial	-	-	985	-	-	985
C Rossel	Beneficial	-	_	5,611	_	<del>-</del>	5,611
JR Moore	Beneficial	-	+	8,446	-	_	7,398
MH Hodge	Beneficial	_	-	2,052	-	-	2,052
JL Gardner	Beneficial	859	-	1572	_	_	859



Directors' report (continued)

## Research and development

The directors consider that product development and innovation play an important role in the company's future and, accordingly, they continue to further the company's research and development programme.

## **Auditors**

On 6 February 1995 our auditors changed the name under which they practice to KPMG and, accordingly, have signed their report in their new name.

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the annual general meeting.

By order of the board

JR Moore Secretary

23 March 1995



## Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.





2 Cornwall Street Birminghem B3 2DL

# Report of the auditors to the members of Bonar Teich Flexible Packaging Limited

We have audited the financial statements on pages 6 to 17.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we consider necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 3 December 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**KPMG** 

Chartered Accountants Registered Auditors

Kama

23 March 1995



# Profit and loss account for the year ended 3 December 1994

	Note	1994 £	1993 £
Turnover	6	12,872,322	12,273,358
Operating profit Interest	7 3	784,739 70,459	1,356,680 54,349
Profit on ordinary activities before taxation		855,198	1,411,029
Taxation on profit on ordinary activities	4	312,845	399,022
Profit on ordinary activities after taxation		542,353	1,012,007
Dividends	5	200,000	350,000
Profit for the year transferred to reserves	15	342,353	662,007

Turnover and results reported above all relate to continuing activities.

A statement of reserves is given in note 15 on page 15.

The notes on pages 8 - 17 form part of these financial statements.

## Statement of total recognised gains and losses

There were no recognised gains or losses other than the profit for the year reported above.

There is no difference between the result as disclosed in the profit and loss account and the result calculated on an unmodified historical cost basis.

Balance sheet at 3 December 1994

	Note	1	994	1	993
		£	£	£	£
Fixed assets			_	~	~
Tangible assets	9		4,650,994		4,715,572
Current assets					
Stocks	10	1,354,768		1,319,399	
Debtors	11	1,946,015		1,870,170	
		3,300,783		3,189,569	
Creditors: Amounts falling due					
within one year	12	(1,858,739)		(2,159,759)	
Net current assets			1,442,044		1,029,810
Total assets less current					
liabilities			6,093,038		5,745,382
Provision for liabilities and charges	13		(5,303)		-
			6,087,735		5,745,382
Capital and reserves			<del></del>		
Called up share capital	14		4,240,701		4,240,701
Profit and loss account	15		1,847,034		1,504,681
			6,087,735		5,745,382
				•	

The notes on pages 8 - 17 form part of these financial statements.

These financial statements were approved by the board of directors on 23 March 1995 and were signed on its behalf by:

**GE** Letman

JR Moore

Directors

### Notes

(forming part of the financial statements)

#### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### Accounting convention

The financial statements have been prepared using the historical cost convention and in accordance with applicable Accounting Standards.

#### Tangible fixed assets

The cost of fixed assets, except freehold land, is reduced by annual depreciation on a straight line basis to net realisable value over the following estimated useful lives:

Freehold buildings

- 50 years

Plant and equipment

- 2-15 years

#### Stock valuation

Raw materials and bought-in components are valued on the basis of actual cost including freight and handling charges or net realisable value if lower.

Work in progress and finished goods are valued at the lower of cost and net realisable value. Cost comprises material, labour and attributable production overheads.

#### Research and development

Expenditure on research and development is written off against profits in the year in which it is incurred.

#### Deferred taxation

Deferred taxation is provided at the rates at which the liabilities are expected to arise in respect of short, term timing differences and the excess of capital allowances over depreciation where such liabilities are expected to crystallise in the foreseeable future.

#### Pension costs

As disclosed in note 17, the company participates in Low & Bonar Group pension schemes which cover the majority of employees. Payments made to the schemes and charged against profits are calculated with actuarial advice and represent a proper charge to cover the accruing liabilities on a continuing basis. Independent actuarial valuations of the schemes are made every three years.



Notes (continued)

#### 1 Accounting policies (continued)

#### Operating leases

Rentals payable in respect of operating leases are charged to the profit and loss account in the period in which they become payable.

#### Finance leases

Assets acquired under finance leases are included in tangible assets and the outstanding future obligations are shown in creditors.

#### Translation of foreign currencies

Assets and liabilities denominated in foreign currencies are translated into sterling at exchange rates ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling on the date of the transaction.

### Basis of preparation

For ease of administration, the sales and purchase ledgers of the company and its fellow subsidiary undertakings are maintained by the immediate parent company, Bonar Teich Flexibles Limited. Accordingly, the amounts of trade debtors and trade creditors at the year end are reflected in the amount shown in debtors as due from the immediate parent company.



2	Directors' emoluments		
		1994	1993
		£	£
	Emoluments	199,720	156,986
	The emoluments, excluding pension contributions, are detailed as follows:		
	Holder of the office of chairman	36,999	41,334
	Highest paid director	48,416	41,334
	The emoluments of the directors fell into the following bands:	<u>-</u>	
		Number	Number
	£20,001 - £25,000	4	_
	£25,001 - £30,000	_	3
	£35,001 - £40,000	1	_
	£40,001 - £45,000	-	1
	£45,001 - £50,000	1	-
3	Interest		
		1994	1993
		£	£
	Interest payable on bank borrowings and other loans		
	repayable within five years	(1,512)	(3,526)
	Interest receivable	71,971	57,875
		70,459	54,349



4	Taxation on profit on ordinary activities		
		1994	1993
		£	£
	UK corporation tax at 33%		
	on the profit for the year	320,000	410,000
	Deferred taxation	71,358	(911)
	Adjustments to previous years:		
	Corporation tax	(78,513)	(10,067)
		312,845	399,022
		<del></del>	
5	Dividends		
		1994	1993
		£	£
	Proposed final dividend of 4.7p (1993: 8.3p) per		
	ordinary share	200,000	350,000
6	Analysis of turnover by geographical market		
		1994	1993
		£	£
	UK	7,258,994	8,559,672
	Overseas	5,613,328	3,713,686
		12,872,322	12,273,358



7	Operating profit		
		1994	1993
		£	£
	Turnover	12,872,322	12,273,358
	Cost of sales	(10,761,640)	(9,712,458)
	Gross profit	2,110,682	2,560,900
	Distribution costs	(253,266)	(207,859)
	Administrative expenses	(1,034,449)	(1,163,439)
	Other operating (expenses)/income	(38,228)	167,078
	Operating profit	784,739	1,356,680
	Operating profit is stated after charging/ (crediting) the following:		
	Depreciation	729,441	657,526
	Operating lease rentals - plant and machinery	37,110	14,775
	Auditors' remuneration - audit	14,490	12,644
	- non audit	7,738	5,324
	Profit on disposal of fixed assets	(17,109)	(58,114)
	Research and development expenditure	78,443	76,800
	Hire of plant and equipment	24,610	19,508
o	Staff costs		
8	Staff costs	4004	4000
		1994	1993
		Number	Number
	Average number of employees	193	204
		£	£
	Wages and salaries	3,356,780	3,360,726
	Social security costs	272,314	278,855
	Other pension costs	278,936	256,879
		3,908,030	3,896,460



Notes (continued)

### 9 Tangible fixed assets

J	Freehold land and buildings £	Plant and equipment	Total £
Cost			
At beginning of year	1,748,203	6,707,801	8,456,004
Additions	-	669,560	669,560
Disposals	<del>-</del>	(119,686)	(119,686)
At end of year	1,748,203	7,257,675	9,005,878
Depreciation			
At beginning of year	203,611	3,536,821	3,740,432
Charge for the year	29,583	699,858	729,441
On disposals	-	(114,989)	(114,989)
At end of year	233,194	4,121,690	4,354,884
Net book value			
At 3 December 1994	1,515,009	3,135,985	4,650,994
At 27 November 1993	1,544,592	3,170,980	4,715,572

Gross book value of freehold land and buildings includes land of £300,000 (1993: £300,000) which is not depreciated.

Net book value of plant and equipment includes £Nil (1993: £8,813) in respect of assets held under finance leases. Depreciation on these assets for the year, included above, amounted to £8,813 (1993: £20,150).

#### 10 Stocks

	1994	1993
	£	£
Raw materials and consumables	582,749	373,695
Work in progress	765,738	931,478
Finished goods and goods for resale	6,281	14,226
	1,354,768	1,319,399



11	Debtors		
		1994	1993
		£	£
	Due within one year:		
	Trade debtors	(10,025)	(57,897)
	Amounts owed by parent and fellow subidiary undertakings:		
	Current accounts	1,956,040	1,824,512
		1,946,015	1,766,615
	Due after one year:		
	Deferred taxation asset (note 13)	-	16,055
	ACT recoverable	<u> </u>	87,500
		1,946,015	1,870,170
12	Creditors: Amounts falling due within one year		
	·	1994	1993
		£	£
	Amounts owed to parent and fellow		
	subsidiary undertakings	430,000	639,728
	Corporation tax payable	512,308	389,583
	Social security and other taxes	195,776	161,084
	Proposed dividend	200,000	350,000
	Other creditors and accruals	520,655	619,364
		1,858,739	2,159,759



Notes (continued)

## 13 Provision for liabilities and charges

Deferred taxation			
	Accelerated capital	Other timing	
	allowances	differences	Total
0.671.6.11	£	£	£
On full deferral basis At 3 December 1994	604,269	(19 607)	E95 573
At 5 December 1994	004,209	(18,697)	585,572
At 27 November 1993	619,841	(16,055)	603,786
Amount provided:			
At beginning of year	-	(16,055)	(16,055)
Provided during the year	74,000	(2,642)	71,358
At end of year	74,000	(18,697)	55,303
ACT recoverable offset			(50,000)
			5,303
The deferred taxation asset above for 1993	has been recogn	ised in debtors (no	te 11).
Called up share capital			
• •		1994	1993
		£	£
Authorised:			
5,000,000 ordinary shares of £1 each		5,000,000	5,000,000
Allotted, called up and fully paid:			
4,240,701 ordinary shares of £1 each		4,240,701	4,240,701
Profit and loss account			
A A UNIT SEEMS SULD SEVEL SEATS			£
At beginning of year			1,504,681
Transfer from the profit and loss account			342,353
At end of year			1,847,034



14

15

Notes (continued)

16	Reconciliation	of movement	in share	halders,	funde
10	Reconcination	or movement	m snare	noiders	runas

1994	1993
£	£
542,353	1,012,007
(200,000)	(350,000)
342,353	662,007
5,745,382	5,083,375
6,087,735	5,745,382
	£ 542,353 (200,000)  342,353 5,745,382

#### 17 Pensions

The company is a member of two group pension schemes; the Group Retirement Benefit Scheme and the Low & Bonar Pension Scheme (1986). The schemes are of the defined benefit type with assets held in separate trustee administered funds.

Independent valuations of the schemes are carried out triennially, the latest being on 31 March 1993 (Group Retirement Benefit Scheme), and 5 April 1994 (Low & Bonar Pension Scheme (1986)). The valuations show that the assets of the schemes adequately cover their liabilities.

Pension costs for the period were £278,936 (1993: £256,879). Further information regarding the schemes is given in the financial statements of the ultimate parent company.

#### 18 Commitments

	1994	1993
	£	£
Capital commitments:		
Contracted for but not provided	2,131,000	79,000
		-
Authorised but not contracted for	1,283,000	38,000
Operating lease commitments		
Plant and machinery		
Amount payable next year were lease expires between		
two and five years	45,981	27,875



Notes (continued)

### 19 Parent undertakings

The parent undertaking of the smallest group of undertakings for which group financial statements are drawn up and of which this company is a member is Bonar Teich Flexibles Limited which is incorporated in Great Britain and registered in England and Wales. Copies of these financial statements can be obtained from:

Nottingham Road Spondon Derby DE21 7GY

The parent undertaking of the largest such group is Low & Bonar PLC, a company incorporated in Great Britain and registered in Scotland. This company is also the ultimate parent company.

Copies of the Low & Bonar PLC consolidated financial statements can be obtained from:

Bonar House Faraday Street Dundee DD1 9JA

