Charity Registration No. 226684

Company Registration No 34118 (England and Wales)

# CHURCH OF ENGLAND SOLDIERS', SAILORS' AND AIRMEN'S CLUBS COUNCIL MEMBERS' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2009



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#### **LEGAL AND ADMINISTRATIVE INFORMATION**

Council

Rear Admiral S R J Goodall CBE Chairman

Air Commodore M J Allisstone CBE Brigadier C A Brown President

Group Captain G Bowyer Commander G A Greaves Royal Navy

Captain A C Long Royal Navy
Commander P T Mayfield Royal Navy

Mr B H Parsons FCA Mr D W Russell Mr A Siddall

Secretary

Commander M J Pearce Royal Navy

Charity number

226684

Company number

34118

Principal address

1 Shakespeare Terrace

126 High Street Portsmouth

Hampshire PO1 2RH

Registered office

1 Shakespeare Terrace

126 High Street Portsmouth

Hampshire PO1 2RH

**Auditors** 

Jones Avens

Piper House 4 Dukes Court Bognor Road Chichester West Sussex PO19 8FX

**Bankers** 

Lloyds Bank Plc 38 London Road North End Portsmouth

Hampshire PO2 0LR

Solicitors

Blake Lapthorn

Harbour Court, Compass Road

North Harbour Portsmouth

Hampshire PO6 4ST

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#### **COUNCIL MEMBERS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2009

The Council present their report and accounts for the year ended 31 December 2009

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Articles of Association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005

#### Structure, governance and management

The Church of England Soldiers', Sailors' and Airmen's Clubs (short title CESSAC) is a Company limited by Guarantee and not having share capital, registered in England (Company No. 34118) and is a Registered Charity (No. 226684) which does not trade for profit and is exempt from Corporation Tax. Its Memorandum and Articles of Association govern the charitable company, including the appointment and reappointment of its members of Council. CESSAC is VAT-registered. (No. 675.8276.83). CESSAC is a founder member of the Council for Voluntary Welfare Work, an MOD recognised umbrella group for Christian based charities supporting the Armed Forces at home and abroad.

The Council, who are also the directors for the purpose of company law, who served during the year were

Rear Admiral S R J Goodall CBE Chairman
Air Commodore M J Allisstone CBE
Brigadier C A Brown President
Group Captain G Bowyer
Commander G A Greaves Royal Navy
Captain A C Long Royal Navy
Commander P T Mayfield Royal Navy
Mr B H Parsons FCA
Mr D W Russell
Mr A Siddall

Trustees are initially recruited through personal contacts and advertisements. Interested individuals are then invited to an informal meeting with the Chairman and Vice Chairman. This is followed by a brief from the General Secretary on CESSAC's activities and then an invitation to attend the next Council meeting as an observer. Following this a formal invitation to join the Council is made if both they and the Council wish to continue. New trustees are co-opted until formal election is proposed to the members at the next AGM.

None of the Council has any beneficial interest in the company. All of the Council are members of the company and quarantee to contribute £1 in the event of a winding up.

The directors of the company are its trustees for the purpose of charity legislation and throughout this report are referred to collectively as the Council. The charity is governed by the Council, which meets twice a year The Council is assisted in its day-to-day management responsibilities by the General Secretary

CESSAC shares its Head Office with a sister organisation, CESSA Housing Association Both have their own Boards of Trustees and operate independently

The Council has assessed the major risks to which the charity is exposed, and is satisfied that systems are in place to mitigate exposure to the major risks

#### Objectives and activities

CESSAC's objectives are the operation of amenity centres in military bases in support of the Armed Forces and the provision and management of sheltered housing for ex-services people, their spouses, widows, widowers and immediate relatives

# COUNCIL MEMBERS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2009

The Council have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake

#### Cyprus Centres

The continued downturn in the number of servicemen serving in Cyprus and the poor Euro/Sterling exchange rate have not just halted growth of turnover but reduced it by 14% to £2 220M. The shops in particular experienced a drop in trade, partly through customers having fewer Euros to spend but also because of increased competition off camp. In contrast the cafeterias recorded a small growth in turnover principally due to an upturn at Dhekelia where the cafeteria was modernized at the end of 2008 and, as a consequence, the populanty of the venue has increased. At Easter the Akrotin kitchen was most successfully updated to modern standards.

#### **UK Centres**

All three centres have continued to face challenges from the MOD contractors that now provide the on-site catering and amenity facilities. However CESSAC has been allowed to remain in operation and the licences to run mobile sandwich rounds, whilst under constant scrutiny, have not yet been withdrawn thanks primarily to the quality of the service and customer insistence that quality must not be compromised. The number of lunch buffets has continued to increase and this service contributes substantially to the financial viability of the centres. The coffee shop facility in the foyer of the HQ Land building at Wilton went from strength to strength in 2009 and turnover easily surpassed all the forecast targets. Unfortunately the Wilton site will close in June 2010 and the Centre and Coffee shop with it

#### Housing

CESSAC continues to manage 92 sheltered flats at three sites on behalf of Greenwich Hospital, a Crown chantable trust, for a fee on a three year agreement. The agreement was last reviewed and renewed in September 2008. The fees charged are competitive but realistic.

#### Achievements and performance

CESSAC's primary aim is to provide a service through its UK and Cyprus shops and cafés for military personnel, as well as their dependants in Cyprus. It is useful to measure this in terms of their combined turnover for the year which defines the use being made of them. It increased year on year from 2000 to 2008 but dropped off in 2009 to £2,608,404 from a high of £3,025,702 in 2008.

CESSAC is a Trust beneficial to the serving Service Community in the provision of welfare facilities and to the Ex-Service Community in the support and management of sheltered housing CESSAC's origins date back to the mid 19th century and the Governing Precept set out in1881 was

"That if the Church of England is in any way, as she claims to be, the Church of the Nation, then she ought to provide for the Nation's soldiers, places where they can resort and find rest and healthy recreation and where they can associate on terms of friendly intercourse not only with one another but with chaplains, officers and others who are willing to make their acquaintance. That with this object, the Church, holding in respect the convictions and opinions of those who cannot conscientiously accept her creeds and formulae and anxiously desiring to include all and exclude none, throws open the doors of these centres freely to all soldiers without enquiry as to their religious denomination, and in order this feeling of freedom may be practical, she not only asks for no religious profession from those who use them, but insists that there should be no solicitation or interference whatever on religious matters, although a room is provided in them for worship and religious instruction in accordance with principles of the National Church, for those who wish to avail themselves of them"

#### **COUNCIL MEMBERS' REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 DECEMBER 2009

That precept is as valid today as it was then CESSAC resources Centres both in the UK and Cyprus to provide welfare facilities for soldiers, sailors and airmen and any surpluses are used to improve those facilities For example, in Cyprus over the last 6 years some £500,000 has been re-invested in the rebuilding of and improvement to the Centres there

In addition, for the benefit of ex-service pensioners, CESSAC has provided financial support and donations to CESSA Housing Association (CESSAC's sister organization) over the last 34 years both directly for the benefit of tenants but also for building improvements. The chanty recently agreed to make a substantial split grant and loan (totaling £600,000) to enable CESSA Housing Association to undertake a modernisation programme at a sheltered housing scheme where currently tenants must leave their studio flats to go to a communal bathroom for a bath or shower.

#### Financial review

The net outgoing resources for the year were £53,605 and this reflects the reduction in investment income and the reduction in incoming resources in Cyprus. Other recognized losses and gains were a gain on investment value of £263,830 and loss on exchange of £70,826 which leads to a total net gain of £139,398.

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to six month's turnover. The Council considers that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which surplus funds may be raised. This level of reserves has been maintained throughout the year.

#### Asset cover for funds

The chanty has no restricted funds and therefore no analysis of funds is given in the notes

#### Disclosure of information to auditors

Each of the directors has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

#### **Auditors**

A resolution proposing that Jones Avens be reappointed as auditors of the company will be put to the members

On behalf of the board of Council

Rear Admyral S R J Goodall CBE Chairman

Dated 13 May 2010

#### STATEMENT OF COUNCIL MEMBERS' RESPONSIBILITIES

The Council, who are also the directors of Church of England Soldiers', Sailors' and Airmen's Clubs for the purpose of company law, are responsible for preparing the Council Members' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the Council to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year

In preparing these accounts, the Council are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP,
- make judgements and estimates that are reasonable and prudent, and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The Council are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregulanties.

#### INDEPENDENT AUDITORS' REPORT

# TO THE MEMBERS OF CHURCH OF ENGLAND SOLDIERS', SAILORS' AND AIRMEN'S CLUBS

We have audited the accounts of Church of England Soldiers', Sailors' and Airmen's Clubs for the year ended 31 December 2009 set out on pages 7 to 22 These accounts have been prepared in accordance with the accounting policies set out on pages 11 to 12

This report is made solely to the chantable company's members, as a body, in accordance with Sections 495 and 496 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the chantable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of Council and auditors

As described on page 4, the Council, who are also the directors of Church of England Soldiers', Sailors' and Airmen's Clubs for the purposes of company law, are responsible for preparing the Council Members' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the accounts give a true and fair view

Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the accounts give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and have been prepared in accordance with the Companies Act 2006. We also report to you whether, in our opinion, the information given in the Council Members' Report is consistent with those accounts.

In addition we report to you if, in our opinion, the charity has not kept adequate accounting records, if the charity's accounts are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law are not made

We read the Council Members' Report and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the Council in the preparation of the accounts, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

#### **INDEPENDENT AUDITORS' REPORT (CONTINUED)**

# TO THE MEMBERS OF CHURCH OF ENGLAND SOLDIERS', SAILORS' AND AIRMEN'S CLUBS

#### Opinion

In our opinion

- the accounts give a true and fair view of the state of the chanty's affairs as at 31 December 2009, and of
  its incoming resources and application of resources, including its income and expenditure, for the year
  then ended.
- the accounts have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- the accounts have been prepared in accordance with the Companies Act 2006, and
- the information given in the Council Members' Report is consistent with the accounts

Neville Lacey BSc FCA (Senior Statutory Auditor) for and on behalf of Jones Avens

Chartered Accountants
Statutory Auditor
Piper House 4 Dukes Court
Bognor Road Chichester
West Sussex PO19 8FX

Dated 13 May 2010

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2009

		2009	2008
to continuous de la con	Notes	£	£
Incoming resources from generated funds	_		
Voluntary income	2	17,639	3,903
Investment income	3	33,786	59,123
		51,425	63,026
Incoming resources from charitable activities	4	2,608,404	3,025,702
Other incoming resources	5	62,773	60,168
Total incoming resources		2,722,602	3,148,896
Resources expended	6		
Costs of generating funds			
Fundraising and publicity costs		-	116
Investment management costs		3,015	1,365
		3,015	1,481
Charitable activities		<del></del>	
U K activities		525,969	536,160
Centres in Cyprus supporting H M Forces overseas		2,220,043	2,583,839
Sheltered housing flats transferred to Cessa HA		-	411,177
Total charitable expenditure		2,746,012	3,531,176
Governance costs		27,181	26,362
Total resources expended		2,776,208	3,559,019
Net outgoing resources		(53,606)	(410,123)
Other recognised gains and losses			
Gains/(losses) on investment assets		263,830	(684,130)
Exchange gains/(losses)		(70,826)	`224,154
Net movement in funds		139,398	(870,099)
Fund balances at 1 January 2009		3,845,266	4,715,365
Fund balances at 31 December 2009		3,984,664	3,845,266

# SUMMARY INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2009

	2009	2008
	£	£
Gross income	2,722,602	3,148,896
Gain/(loss) on disposal of investment assets held by income funds	9,963	(414,486)
Total income	2,732,565	2,734,410
Total expenditure from income funds	2,776,208	3,559,019
Net expenditure for the year	(43,643)	(824,609)

The summary income and expenditure account is derived from the statement of financial activities on page 7 which, together with the notes on pages 11 to 22, provides full information on the movements during the year on all funds of the charity

#### STATEMENT OF RECOGNISED GAINS AND LOSSES

Net expenditure for the year	(43,643)	(824,609)
Unrealised (losses)/gains on investment assets held by income funds	253,867	(269,644)
Exchange gains/(losses)	(70,826)	224,154
-	<del></del>	
	139,398	(870,099)
=		

#### NOTE OF HISTORICAL COST INCOME AND EXPENDITURE

	2009	2008
	£	£
Reported net expenditure for the year Realisation of investment asset revaluation gains of previous years	(43,643) -	(824,609) 1,018,551
Historical cost net (expense)/income	(43,643)	193,942

#### **BALANCE SHEET**

#### AS AT 31 DECEMBER 2009

		20	2009 20		008	
	Notes	£	£	£	£	
Fixed assets						
Tangible assets	14		483,972		544,554	
Investments	15		3,034,354		2,836,224	
			3,518,326		3,380,778	
Current assets						
Stocks		476,668		510,426		
Debtors	16	30,201		30,646		
Cash at bank and in hand		205,007		207,417		
		711,876		748,489		
Creditors amounts falling due within	1					
one year	17	(245,538)		(284,001)		
Net current assets			466,338		464,488	
Total assets less current liabilities			3,984,664		3,845,266	
Income funds						
Unrestricted funds						
Designated funds	20		2,916,374		3,030,843	
Other charitable funds						
Revaluation reserve		1,068,290		814,423		
		<del> </del>	1,068,290		814,423	
			3,984,664		3,845,266	

The accounts were approved by the Board on 13 May 2010

Bear Admiral S R J Goodall CBE Chairman

Mr B H Parsons FCA

Company Registration No 34118

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2009

		2009		2008
No	tes	£		£
Net cash inflow from operating activities 2	1	49,405		148,439
Capital expenditure and financial investment				
Payments to acquire tangible fixed assets	(117,515)		(132,524)	
Payments to acquire investments	(311,883)		(1,074,591)	
Receipts from sales of tangible fixed assets	-		1,699	
Receipts from sales of investments	377,583		1,083,888	
Net cash outflow from capital expenditure and	<del></del>			
financial investment		(51,815)		(121,528)
(Decrease)/increase in cash 2	2	(2,410)		26,911

#### NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31 DECEMBER 2009

#### 1 Accounting policies

#### 1.1 Basis of preparation

The accounts are prepared under the historical cost convention modified to include the revaluation of certain fixed assets.

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Chanties", issued in March 2005 and the Companies Act 2006

#### 12 Incoming resources

Income from charitable trading activities principally represents retail sales and other income in CESSAC's Services Centre in Cyprus and at CESSAC Centres in Blandford Camp, HQ Land Command, Wilton and 14 Regiment Royal Artillery, Larkhill with other operating income arising from fees for managing sheltered lettings, owned by other charitable bodies, for ex-members of HM Forces and their spouses

#### 13 Resources expended

Expenditure, which is charged on an accruals basis, is allocated between -

- expenditure incurred directly to the fulfilment of the Chanty's objectives (direct chantable)
- expenditure incurred directly in the effort to raise voluntary contributions (fundraising and publicity)
- expenditure incurred in supporting the chantable activities and in the governance of the charity
- expenditure incurred in funding grants and donations

#### 14 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows.

Freehold land is not depreciated

Freehold buildings Leasehold property 2% straight line basis over life of the lease

(Cyprus improvements 10% straight line)

Furniture, fittings & equipment

Motor vehicles

10 - 25% straight line basis 25% straight line basis

#### 15 Investments

Investments are included at market value. The cost of quoted investments is shown by way of a note investment income received and accrued, including income tax recoverable, is taken to the credit of the income and expenditure account. Net gains and losses arising on revaluations and disposals during the year are included in the statement of financial activities.

#### 1.6 Stock

Stock is valued at the lower of cost and net realisable value

#### 1.7 Pensions

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

#### NOTES TO THE ACCOUNTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2009

#### 1 Accounting Policies

(continued)

#### 18 Foreign currency translation

Transactions denominated in foreign currencies are recorded at the rate ruling at the date of the transaction

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. All differences are included in net outgoing resources

#### 1.9 Taxation

CESSAC is a registered charity and is not subject to taxation on income. Any income tax recovered on investment income and coveranted subscriptions is included with the respective income.

#### 1.10 Reserves

The reserves policy was reviewed by the Finance and Audit Sub Committee in 2008 and following agreement reserves have been established as follows

- a An operating cost reserve equal to six months' chantable activity (£1,250,000)
- b A capital fund for future opportunities and investment

#### 2 Voluntary income

	2009 £	2008 £
Donations and gifts	17,639	3,903
nvestment income		
	2009	2008
	£	£
ncome from listed investments	33,781	57,697
nterest receivable	5	1,426
	33,786	59,123
	Donations and gifts  nvestment income  ncome from listed investments nterest receivable	Donations and gifts  17,639  Investment income  2009 £ Income from listed investments Interest receivable  5

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

#### 4 Incoming resources from charitable activities

	2009 £	2008 £
UK Activities Centres in Cyprus supporting HM Forces overseas	509,959 2,098,445	479,904 2,545,798
	2,608,404	3,025,702

Incoming resources derive from UK activities plus income from charitable trading activites deriving from CESSAC Centres in Cyprus supporting HM Forces overseas

#### 5 Other incoming resources

	2009 £	2008 £
Net gain on disposal of fixed assets Management fees and office rent	- 62,773	1,699 58,469
	62,773	60,168

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

	Staff	Depreciation	Other	Grant	Total	To
	costs	•	costs	funding	2009	20
	£	£	£	£	£	
Costs of generating for	unds					
Fundraising and						
publicity costs	-	-	-	~	_	11
Investment						
management costs	-	-	3,015	-	3,015	1,36
Total			3,015		3,015	1,48
Charitable activities	<del></del>					<del>_</del>
U K activities						
Activities undertaken						
directly	223,175	5,850	235,163	-	464,188	455,26
Grant funding of		·	·		•	
activities	-	-	-	4,966	4,966	27,01
Support costs	50,722	489	5,604		56,815	53,88
Total	273,897	6,339	240,767	4,966	525,969	536,16
Centres in Cyprus supp	oorting H M For	ces overseas				
Activities undertaken	oorting H M For	ces overseas				
Activities undertaken directly	664,124	131,323	1,368,921		2,164,368	2,516,12
Activities undertaken directly Grant funding of			1,368,921	<del>-</del>		
Activities undertaken directly Grant funding of activities	664,124	131,323	•	19,915	19,915	31,72
Activities undertaken directly Grant funding of activities Support costs	664,124	131,323 - 268	7,739	<u> </u>	19,915 35,760	31,72 35,99
Activities undertaken directly Grant funding of activities	664,124	131,323	•	19,915	19,915	31,72 35,99
Activities undertaken directly Grant funding of activities Support costs	664,124 - 27,753 691,877	131,323 268 131,591	7,739	<u> </u>	19,915 35,760	2,516,12 31,72 35,99 2,583,83
Activities undertaken directly Grant funding of activities Support costs Total  Sheltered housing flats Activities undertaken	664,124 - 27,753 691,877	131,323 268 131,591	7,739	<u> </u>	19,915 35,760	31,72 35,99 2,583,83
Activities undertaken directly Grant funding of activities Support costs Total  Sheltered housing flats Activities undertaken	664,124 - 27,753 691,877	131,323 268 131,591	7,739	<u> </u>	19,915 35,760	31,72 35,99
Activities undertaken directly Grant funding of activities Support costs	664,124 - 27,753 691,877	131,323 268 131,591	7,739	<u> </u>	19,915 35,760	31,72 35,99 2,583,83
Activities undertaken directly Grant funding of activities Support costs Total  Sheltered housing flats Activities undertaken	664,124 - 27,753 691,877 transferred to 6	131,323 - 268 131,591 Cessa HA	7,739 1,376,660	19,915	19,915 35,760 2,220,043	31,72 35,99 2,583,83 411,17

Governance costs include amounts payable to the auditors of £2,560 (2008- £2,560) for audit fees and £1,191 (2008- £3,429) for other services

Sheltered housing for the elderley - 14 flats at Glamis Court owned by CESSAC were transferred to CESSA Housing Association Limited (a charitable housing accociation) at nil consideration, effective 1 Jan 2008 These flats had a cost of £447,902 and a carrying value of £411,177 The disposal of £411,177 is reflected above

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

7 Activities undertaken directly		
•	2009	2008
	£	£
Other costs relating to U K Activities comprise		
Cost of supplies	204,487	202,188
Operating costs	30,676	34,278
	235,163	236,466
Other costs relating to Centres In Cyprus Supporting H M Force	es Overseas comprise	
Cost of supplies	1,152,886	1,439,775
Operating costs	221,435	223,348
Audit fees (Cyprus)	10,348	11,195
Exchange differences	(15,748)	(10,430)
	1,368,921	1,663,888
		<del></del>

# NOTES TO THE ACCOUNTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2009

8	Grants payable		
		2009	2008
		£	£
	U K activities	4,966	27,013
	Centres in Cyprus supporting H M Forces overseas	19,915	31,721
		24,881	58,734

CESSAC made the following principal donations in the UK

£2,840 Grants to CESSA Housing Association tenants for Christmas social functions £500 Study bursaries to former pupils of military schools £1,383 for the purchase of a painting and barometer for Glamis Court from the legacy left by former CESSAC president Admiral Watson

CESSAC Cyprus made the following major awards during the year, all in euro's

Episkopi	Project	Value
Early Years	Nappy changing facility	€1,500
Homestart	Supporting volunteers drop in	€500
2 Lancs	Kids play area Kensington Cove	€1,500
		€3,500
Akrotiri	Project	Value
Turtle Watch	Students Accommodation Charges	€500
First Steps	Educational Toys	€500
Musical Tots	Floor Mats	€200
Rugby Club	Junior Rugby Uniforms	€500
Gırl Guides	Water Cooler in Scouts and Guide Hut	€200
Kart Racing Club	Track repair and kart maintenance	€600
Primary School	New playground designed by kids	€1,000
		€3,500
Dhekelia	Project	Value
King Richard School	Church Stain Glass window 50th Anniversary	€500
Sharks Swimming Club	Replacement swimming aids & pool hire	€1,000
Scouts	Repair & Refurbish shade over external sinks	€1,000
54 AEC	Transport Costs Dhekelia Carol Service	€1,000
Homestart	Volunteers Christmas Party	€100
		€3,600

In addition other awards ranging from €850 to the SSAFA Big Brew to €4 70 to Bumps and Babes and totalling €10,189 were made. Contributions in the form of goods to the value of €1,342 were also donated to a variety of charity stallholders and as raffle prizes.

# NOTES TO THE ACCOUNTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2009

9	Support costs				
		U K activities	Centres in Cyprus supporting H M Forces overseas	Total 2009	Total 2008
	ŕ	£	£	£	£
	Head office and management costs	5,108	7,053	12,161	17,056
	Travel and associated costs	496	686	1,182	1,528
	Staff costs	50,722	27,753	78,475	70,530
	Depreciation	489	268	757	756
	•	56,815	35,760	92,575	89,870
10	Governance costs				
				2009	2008
	Other government costs communi			£	£
	Other governance costs comprise			4.020	2.007
	Legal and professional fees			4,038	3,097
	Audit and acountancy fees (Head office, UK)			3,751	5,989
	Committee costs and expenses			1,999	1,626
				9,788	10,712

#### 11 Council

None of the Council (or any persons connected with them) received any remuneration during the year, but 6 of them were reimbursed a total of £1,245 travelling expenses (2008- 6 were reimbursed £729)

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

#### 12 Employees

#### Number of employees

The average monthly number of employees during the year was		
	2009	2008
	Number	Number
Full time (UK)	5	17
Part time (UK)	19	10
Full time (Cyprus)	13	23
Part time (Cyprus)	45	30
	82	80
Employment costs	2009	2008
	£	£
Wages and salanes	912,507	963,665
Social security costs	60,853	54,748
Other pension costs	9,640	5,038

There were no employees whose annual emoluments were £60,000 or more

#### 13 Taxation

No charge to corporation tax anses on the results for the year

1,023,451

983,000

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

14	Tangible fixed assets				
		Land and buildings	Furniture, fittings & equipment	Motor vehicles	Total
		£	£	£	£
	Cost	_	_		_
	At 1 January 2009	940,568	584,057	122,105	1,646,730
	Exchange difference	(70,271)	(40,339)	(7,591)	(118,201)
	Additions	74,629	26,099	16,787	117,515
	At 31 December 2009	944,926	569,817	131,301	1,646,044
	Depreciation	···			
	At 1 January 2009	618,828	398,373	84,975	1,102,176
	Exchange difference	(46,723)	(26,697)	(4,781)	(78,201)
	Charge for the year	84,255	40,475	13,367	138,097
	At 31 December 2009	656,360	412,151	93,561	1,162,072
	Net book value	-		<del></del>	
	At 31 December 2009	288,566	157,666	37,740	483,972
	At 31 December 2008	321,740	185,684	37,130	544,554
	The net book value of land and buildings c	omprises:			
				2009	2008
				£	£
	Freeholds			10,320	10,560
	Short leaseholds (under 50 years)			278,246	311,180
				288,566	321,740

# NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

15	Fixed asset investments					
		Charinco Units	Charishare Units	Cash Instruments	Charles	Total
		£	Units £	instruments £	Stanley £	£
		_	_	_	-	_
	Market value at 1 January					
	2009 Disposals at opening book	705,525	588,394	1,074,591	467,714	2,836,224
	value	-	_	(209,881)	(157,739)	(367,620)
	Acquisitions at cost	-	150,000	· -	161,883	311,883
	Change in value in the year	17,521	198,841	-	37,505	253,867
	Market value at 31					
	December 2009	723,046	937,235	864,710	509,363	3,034,354
			<del></del>			
	Historical cost	000.040	200 000	004.740	504.444	4 000 004
	At 31 December 2009	200,912	396,298	864,710	504,144	1,966,064
	At 31 December 2008	200,912	246,298	1,074,591	500,000	2,021,801
16	Debtors				2009 £	2008 £
	Trade debtors				4,008	3,934
	Prepayments and accrued income	е			26,193	26,712
					30,201	30,646
17	Creditors. amounts falling due	within one yea	ar		2009	2008
					£	£
	Trade creditors				168,423	209,498
	Taxes and social security costs				23,424	23,571
	Accruals				53,691	50,932
					245,538	284,001

#### NOTES TO THE ACCOUNTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2009

#### 18 Pension and other post-retirement benefit commitments

The chanty operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the chanty in an independently administered fund. The pension cost charge represents contributions payable by the charity to the fund and amounted to £9,640 (2008- £5,038). Contributions totalling £nil (2008- £nil) were payable to the fund at the year end and are included in creditors.

#### 19 Share capital

The charity is limited by guarantee and does not have a share capital

#### 20 Designated funds

The income funds of the charty include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes

		Movement in funds					
		Balance at 1 January 2009	Incoming resources	Resources expended	Transfers	Other s gains/losses	Balance at 31 December 2009
		£	£	£	£	£	£
	Operating cost reserve	1,250,000	-	-	-	-	1,250,000
	Capital fund for future opportunities	2,595,266	-	-	(114,469)	253,867	2,734,664
	Less revaluation reserve	(814,423)	-	•	•	(253,867)	(1,068,290)
		3,030,843	-	•	(114,469)	-	2,916,374
21	Net cash inflow from					2009 £	2008 £
		•					
	Changes in resource					(53,606)	(410,123)
	Depreciation of tangi					138,097	134,526
	Loss on disposal of t	_	ssets			-	409,478
	Decrease/(increase)	IN STOCKS				33,758	(172,881)
	Decrease in debtors					445 (38,463)	13,224
	(Decrease)/Increase in creditors  Effect of exchange differences on stock, debtors and creditors						78,623
	Effect of exchange of	merences on s	tock, debtors	and creditors		(30,826)	95,592
						49,405	148,439
						<del></del>	

# NOTES TO THE ACCOUNTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2009

22	econciliation of net cash flow to movement in net funds			2009 £	2008 £	
	(Decrease)/increase in cash Net funds at 1 January 2009			(2,410) 207,417	26,911 180,506	
	Net funds at 31 December 2009			205,007	207,417	
23	Analysis of net cash balances	At 1 January 2009	Cash flow	Non-cash changes	At 31 December 2009	
		£	£	£	£	
	Cash at bank and in hand	207,417	(2,410)	•	205,007	
		207,417	(2,410)	<u>-</u>	205,007	

#### 24 Related parties

CESSAC shares its Head Office with a sister organisation, CESSA Housing Association Both have their own Boards of Trustees and operate independently