

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Please complete in typescript,
or in bold black capitals.

CHFP010

Company Number

0030209

Company Name in full

HARRODS LIMITED

Appointment form

Notes on completion
appear on next page.

Appointment as director

Date of
appointment

Day Month Year
1 0 1 1 2 0 0 6

† Date of
Birth

Day Month Year
1 5 0 1 1 9 6 9

☒ as secretary ☐

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

NAME * Style / Title

MR

* Honours etc

Forename(s)

BENEDICT JAMES

Surname

SMITH

Previous
forename(s)

Previous
surname(s)

**Usual residential
address**

FLAT 9, 62 ECCLESTON SQUARE

Post town

LONDON

Postcode

SW1V 1PH

County / Region

Country

ENGLAND

† Nationality

BRITISH

† Business
occupation

GROUP FINANCE
DIRECTOR

† Other directorships
(additional space next page)

See attached schedule

I consent to act as ** director / ~~secretary~~ of the above named company

Consent signature

Benedict Smith

Date

20.11.06

A director, secretary etc must sign the form below.

Signed

[Signature]

Date

21/11/06

(** ~~a director~~ / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone
number and, if available, a DX number and
Exchange of the person Companies House
should contact if there is any query.

COMPANY SECRETARY'S OFFICE,, HARRODS LIMITED, 87-135

BROMPTON ROAD, KNIGHTSBRIDGE, LONDON, SW1X 7XL,

ENGLAND

Tel

020 7225 6829

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

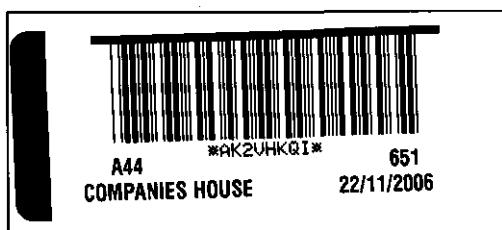
Companies House, Crown Way, Cardiff, CF14 3UZ
for companies registered in England and Wales

DX 33050 Cardiff

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh



Company Number

0030209

† Directors only.

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.

Benedict James Smith

Directorships Report

**All Directorships Held
As At 10 November 2006**

Person Details

Name: **Benedict James Smith**
QuickRef: SMITH-BJ
Occupation: Group Finance Director
Nationality: British
Date of Birth: 15/01/1969

Addresses

Home	Work
FLAT 9, 62 ECCLESTON SQUARE LONDON SW1V 1PH United Kingdom	

Current Directorships

Company Name	O/S	Appointed
61-62 Eccleston Square Feehold Limited		25/03/2002
61-62 Eccleston Square Management Limited		31/10/2002
Barbatella Limited		04/04/2001
Singel Advisers Limited		17/05/2006
Harrods Holdings Limited		10/11/2006
Harrods (UK) Limited		10/11/2006
Harrods Limited		10/11/2006
Featurecode 2 Limited		10/11/2006

Past Directorships

Company Name	O/S	Appointed	Resigned
Allied Kunick Entertainments Limited		10/02/2003	05/01/2006
Aspect Leisure Activities Limited		03/11/2003	05/01/2006
Aspect Ventures Limited		03/11/2003	05/01/2006
AVL (Pubs) No.1 Limited		03/11/2003	05/01/2006
AVL (Pubs) No.2 Limited		03/11/2003	05/01/2006
Bar Room Bar Limited		04/02/2003	05/01/2006
Barnaby's Carvery Limited		03/11/2003	05/01/2006
Barshelf 2 Limited		04/02/2003	05/01/2006
Catertour Limited		03/11/2003	05/01/2006
Chef & Brewer Hotels Limited		03/11/2003	05/01/2006
Chef & Brewer Limited		03/11/2003	05/01/2006
Cheshire Hotels (Developments) Limited		03/11/2003	05/01/2006
Cheshire Hotels Limited		03/11/2003	05/01/2006
City Limits Limited		03/11/2003	05/01/2006
Cleveland Place Holdings Limited		03/11/2003	05/01/2006
Country Carvery Restaurants Limited		03/11/2003	05/01/2006
Country Fayre Restaurants Limited		03/11/2003	05/01/2006
Country Grill Restaurants Limited		03/11/2003	05/01/2006
CPH (R&L) No.1 Limited		03/11/2003	05/01/2006
CPH (R&L) No.2 Limited		03/11/2003	05/01/2006
CPH Palladium Limited		03/11/2003	05/01/2006

Benedict James Smith

Directorships Report

Company Name	O/S	Appointed	Resigned
Dearg Limited		03/11/2003	05/01/2006
Faith @ Bar Room Bar Limited		10/02/2003	05/01/2006
Freehouse Limited		04/02/2003	05/01/2006
Freshwild Limited		03/11/2003	05/01/2006
Homespreads Limited		03/11/2003	05/01/2006
Huggins and Company Limited		03/11/2003	05/01/2006
John Barras & Co Limited		03/11/2003	05/01/2006
Little London Pubs Limited		03/11/2003	05/01/2006
London Pub-Restaurants Limited		03/11/2003	05/01/2006
London Tourist Pubs Limited		03/11/2003	05/01/2006
Mountloop Limited		03/11/2003	05/01/2006
Narnain		03/11/2003	05/01/2006
New Pubco Holdings Limited		03/11/2004	05/01/2006
Old Orleans Limited		03/11/2003	05/01/2006
Open House Limited		03/11/2003	05/01/2006
Partstripe Limited		03/11/2003	05/01/2006
R.V. Goodhew Limited		03/11/2003	05/01/2006
Readystripe Limited		03/11/2003	05/01/2006
Schooner Inns Limited		03/11/2003	05/01/2006
Southern Inns Limited		03/11/2003	05/01/2006
Spirit (AKE Holdings) Limited		04/02/2003	05/01/2006
Spirit (Lodges Holdings) Limited		04/02/2003	05/01/2006
Spirit (PSC) Limited		06/10/2003	05/01/2006
Spirit (SGL) Limited		24/01/2003	05/01/2006
Spirit Acquisition Properties Limited		28/01/2003	05/01/2006
Spirit Financial Holdings Limited		04/02/2003	05/01/2006
Spirit Group Equity Limited		04/02/2003	05/01/2006
Spirit Group Finco Limited		17/12/2004	05/01/2006
Spirit Group Holdings Limited		11/11/2003	05/01/2006
Spirit Group Limited		03/11/2004	05/01/2006
Spirit Group Parent Limited		17/12/2004	05/01/2006
Spirit Group Retail (North) Limited		03/11/2003	05/01/2006
Spirit Group Retail (Northampton) Limited		03/11/2003	05/01/2006
Spirit Group Retail (Pubs) No.1 Limited		03/11/2003	05/01/2006
Spirit Group Retail (Pubs) No.2 Limited		03/11/2003	05/01/2006
Spirit Group Retail (South) Limited		03/11/2003	05/01/2006
Spirit Group Retail Hotels Limited		03/11/2003	05/01/2006
Spirit Group Retail Limited		03/11/2003	05/01/2006
Spirit Group Retail Pubs and Restaurants Limited		03/11/2003	05/01/2006
Spirit Intermediate Holdings Limited		17/12/2004	05/01/2006
Spirit Managed Funding Limited		03/11/2004	05/01/2006
Spirit Managed Inns Limited		03/11/2004	05/01/2006
Spirit Managed Pubs Limited		03/11/2004	05/01/2006
Spirit Parent Limited		10/02/2003	05/01/2006
Spirit Pubs Holdings Limited		03/11/2004	05/01/2006
Spirit Pubs Parent Limited		03/11/2004	05/01/2006
Spirit Retail Bidco Limited		22/11/2004	05/01/2006
Spirit Supply Company Limited		10/02/2003	05/01/2006
Springtarn Limited		03/11/2003	05/01/2006
Steward & Patteson Limited		03/11/2003	05/01/2006
Stickpad Limited		03/11/2003	05/01/2006
Telscombe Tavern Limited		03/11/2003	05/01/2006
The Chef & Brewer Group Limited		03/11/2003	05/01/2006
The Host Group Limited		03/11/2003	05/01/2006
The Nice Pub Company Limited		28/02/2003	05/01/2006

Benedict James Smith

Directorships Report

Company Name	O/S	Appointed	Resigned
Tom Cobleigh (Inns) Limited		28/02/2003	05/01/2006
Tom Cobleigh (Trading) Limited		28/02/2003	05/01/2006
Tom Cobleigh Group Limited		28/02/2003	05/01/2006
Tom Cobleigh Holdings Limited		28/02/2003	05/01/2006
Tom Cobleigh Limited		28/02/2003	05/01/2006
Whitegate Taverns Limited		03/11/2003	05/01/2006
New Pubco (SLB) Limited		04/05/2005	16/09/2005
Spirit Finco Limited		24/11/2004	12/01/2006
Spirit Funding Limited		02/07/2003	12/01/2006