

REFORT AND ACCOUNTS

FOR

THE YEAR ENDED

31st MARCH 1978

REPORT OF THE DIRECTORS

The directors present herewith their report and the audited accounts of the company for the year ended 31st March 1978.

Principal Activities

The principal activities of the company are the manufacture of razors, razor blades, garden tools and swords.

Results

3. The results for the year are set out in the profit and loss account on page 5. The directors do not recommend the payment of a dividend for the year.

Turnover

4. Turnover in respect of the different classes of business for the year ended 31st March 1978 was as follows:

	31st March 1978	31st March 1977
Shaving & Personal Products Garden Tools and Scissors Swords	2,000	2,000
	23981 5260 541	18966 3372 375
	£29782 ====	£22713

Exports

5. The value of goods exported from the United Kingdom during the year amounted to £13,033,309. (1977 - £9,058,446.).

Political and Charitable Contributions

6. Charitable contributions made by the Company during the year amounted to £1,151. No contributions were made to political organisations.

Revaluation of Freehold Property

7. The Company's freehold properties were revalued at 1st February, 1977. The effect of this revaluation has been incorporated in these accounts. Details of the revaluation are set out in note 7 to the accounts.

Investments in Subsidiary Companies

8. In November 1977 the Company aquired 15 shares of Lit. 10000 each in Wilkinson Sword S.p.A. at a cost of £94.34.

Directors

- 9. The directors of the Company at 31st March, 1978, all of whom served throughout the year, were as follows:
 - D. Randolph Chairman
 - H.B. Randolph
 - R. Griffiths
 - C. Lewinton
 - D.R. Gatley
 - R.H. Bartlett
 - A.D. Shanagher
 - C.W.K. Saunders
 - H. Osberghaus

Mr. J.W. Latham resigned on 24th November, 1977 and Dr. J. Spreadborough resigned on 31st March, 1978.

In accordance with the Articles of Association Mr. H.B. Randolph and Mr. H. Osberghaus retire by rotation and, being eligible, offer themselves for re-election.

Directors' Interests

10. None of the directors has any interest in the shares of this Company. Mr. D. Randolph, Mr. C. Lewinton, Mr C.W.K. Saunders and Mr. A.D. Shanagher are directors of the holding company, Wilkinson Match Limited, and their shareholdings in that company are disclosed in the Group Accounts.

The interests of the other directors in the shares of Wilkinson Match Limited were as follows:

	At 31s	At 31st March 1978		t March 1977
	Ordinary Shares of £1 each	10% Convertible Loan Stock 1983/98	Ordinary Shares of £1 each	10% Convertible Loan Stock 1983/98
Beneficial Interests		2		3
H.B. Randolph R. Griffiths D.R. Gatley R.H. Bartlett H. Osberghaus	75,138 1,000 4,127 1,314 479	9,646 10,000 1,396	75,138 1,000 9,127 1,314 479	252,209 - 14,646 21,189 1,396
Other Interests				
H.B. Randolph	120,300	***	121,000	

Auditors

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11. A resolution to re-appoint the auditors, Coopers & Lybrand, will be proposed at the Annual General Meeting, in accordance with Section 14 (1) of the Companies Act, 1976.

BY ORDER OF THE BOARD

Secretary

Sword House Totteridge Road High Wycombe Buckinghamshire

JULY, 1978

REPORT OF THE AUDITORS TO THE MEMBERS

We report on the accounts set out on pages 5 to 15. These have been prepared under the historical cost convention, which permits the inclusion of certain assets at a revaluation.

In our opinion the accounts give a true and fair view of the state of the company's affairs at 31st March 1978 and of the results and source and application of funds for the year ended on that date, according to the historical cost convention, and comply with the Companies Acts 1948 and 1967.

London, 3 July 1978

Chartered Accountants

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STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH 1978

	<u>1978</u> £	<u>1977</u> £
TURNOVER	£29,781,595	£22,713,464
(LOSS)/PROFIT BEFORE TAXATION (note 2a)	(882,530)	452,646
TAXATION CREDIT/(CHARGE) (note 5)	517,992	(223,873)
(LOSS)/PROFIT AFTER TAXATION AND BEFORE EXCEPTIONAL AND EXTRAORDINARY ITEMS	(364,538)	228,773
EXCEPTIONAL ITEM (note 2b)	286,000	-
Less: DIVIDENDS RECEIVED FROM SUBSIDIARIES	320,663	-
EXTRAORDINARY ITEMS (note 6)	(1,710,079)	(419,654)
(LOSS)/PROFIT AFTER TAXATION AND EXTRAORDINARY ITEMS	£(1,467,954)	£(190,881)
STATEMENT OF RETAINED	PROFIT	
(LOSS)/PROFIT FOR YEAR	(1,467,954)	(190,881)
RETAINED PROFIT AT 1st APRIL 1977	3,016,164	3,207,045
RETAINED PROFIT AT 31st MARCH 1978	£1,548,210	£3,016,164

The notes on pages 7 to 14 form part of these accounts.

Auditors' report - page 4.

BALANCE SHEET - 31st MARCH 1978

	1	978	19	977
	£	£	£	£
FIXED ASSETS (note 7)		6,285,325		5,934,194
INTEREST IN SUBSIDIARIES (note 8)		4,951,554		6,687,643
CURRENT ASSETS				
Stock and work in progress(note 14 Amounts due by group companies	1,489,860		4,190,318 875,513	
Debtors and prepayments Taxation recoverable	8,101,629 32,200		4,904,301	
Cash and bank balances	364,386		251,838	
	16,492,078		10,221,970	
<u>Less</u> :				
CURRENT LIABILITIES				
Creditors and accrued liabilities	6,606,606		5,034,785	
Amounts due to group companies	8,867,997		6,341,940	
Current taxation Bank loans and overdrafts	874 , 327		15,718 227,506	
	16,348,930		11,619,949	
NET CURRENT ASSETS/(LIABILITIES)		143,148		(1,397,379
		£11,380,027		£11,223,858
Financed by:				
SHARE CAPITAL (note 9)		5,246,457		5,246,457
SHARE PREMIUM		359,728		359,728
NON-DISTRIBUTABLE RESERVES(note 10))	617,542		487,387
RETAINED PROFIT		1,548,210		3,016,164
		7,771,927		9,109,736
DEFERRED TAXATION .		3,238,472		1,829,050
REGIONAL DEVELOPMENT GRANTS		369,618		285,072
,		£11,380,027		£11,223,858
				<u></u>
Directors	S			
The notes on pages 7	to 14 form p	part of these a	ccounts.	
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Auditors' report - page 4

NOTES ON THE ACCOUNTS - 31st MARCH 1978

1. Accounting Policies

(a) Turnover

Turnover represents the invoiced value of goods, excluding V.A.T., delivered during the period, less returns, and includes sales to subsidiary companies.

(b) Depreciation

Depreciation is provided on all fixed assets except freehold land. The charge in the profit and loss account is calculated to write off the cost or valuation of fixed assets over the expected useful lives of the assets.

The principal rates are:

Freehold Buildings	2% p.a.
Leasehold Improvements	2% p.a.
Plant and Machinery	15% p.a.
Motor Vehicles	25% p.a.

Provision is not made for the possible increased replacement cost of fixed assets.

(c) Deferred Taxation

Taxation deferred as a result of material timing differences is provided or released at the rate of taxation applicable in the period in which the timing differences occur (the deferral method). Such timing differences arise mainly from:

- (i) the difference between depreciation allowed for tax purposes and the depreciation which is provided in the accounts, and
- (ii) provisions not allowed for tax purposes until later years.

On a revaluation of fixed assets, provision is made for the tax liability which may arise if the assets are sold at the values stated in the balance sheet.

(d) Stock and Work in Progress

Stock and work in progress has been valued at the lower of cost and net realisable value. The cost of work in progress and finished goods includes an appropriate proportion of overhead costs.

Work in progress on long term contracts is valued at cost, comprising direct expenditure and the relevant production overheads, together with a proportion of the estimated total profit attributable to the work completed to date. Provision is made for all losses expected to arise on completion of the contracts entered into at the balance sheet date, whether or not work on these has commenced.

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

(d) continued

Cash received and receivable at the accounting date as progress payments on account of contracts in progress has been deducted.

(e) Research and Development Expenditure

Revenue expenditure on research and development is written off against profits as incurred.

(f) Foreign Currencies

Assets and liabilities in foreign currencies are converted into sterling at rates of exchange approximating to those ruling at each balance sheet date.

(g) Regional Development Grants

Regional Development Grants on plant and machinery are carried forward as deferred credits and are credited to the profit and loss account over the expected useful lives of the assets to which they relate.

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

2(a) Profit before Taxation

The profit before taxation is stated after charging:

The profite service	<u>1978</u> £	1977 £
Directors' emoluments As directors For management	118,956 £118,956	86,161 £ 86,161
Pensions and consultancy fees paid to former directors	£ 11,005	£ 28,288
Depreciation	£642,091 ———	£446,817
Auditors' remuneration	£ 26,091	£ 22,307
Interest paid on short term loans	£787,697	£794,320
Hire of plant and machinery	£153,355	£134,821
and after crediting: Interest received (gross)	£ 7,604	£ 11,360
2(b) Exceptional Item Provisions no longer required	£286,000 =====	Nil ======

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

3. Directors' Emoluments

Four of the directors are employed as directors of Wilkinson Match Limited and are remunerated by that company in respect of their services to the group as a whole. Their emoluments are dealt with in the accounts of Wilkinson Match Limited and no emoluments are received from this company.

Particulars of emoluments of the directors of the company disclosed in accordance with the requirements of sections 6 and 7 of the Companies Act 1967 as follows:

	196/ as Tollows:	<u> 1978</u>	1977
	Emoluments (excluding pension contributions in respect of duties wholly or mainly discharged in the United Kingdom)		
	Emoluments of the chairman	<u>Ni1</u>	<u>N11</u>
	Emoluments of the highest paid director	£24,078	£19,924
	The other directors whose emoluments fell within the following ranges were:	Number	Number
	Nil to £ 2,500	2	1
	£ 2,501 to £ 5,000	 .	-
	£ 5,001 to £ 7,500 £10,001 to £12,500 £12,501 to £15,000 £15,001 to £17,500	Ţ	1 - 1 1 2
	£12,501 to £15,000	1	2
	£15,001 to £17,500 £17,501 to £20,000	2	-
4.	Emoluments of Senior Employees		
• -		Number	Number
	£10,001 to £12,500	8	5
	£12,501 to £15,000 £15,001 to £17,500	8 4 6	5 2 2
5.	<u>Taxation</u>	1978	1377
		£	£
	Deferred taxation	1,351 438	811,198
	Amount received from group companies in respect of group relief	(1,336,838)	(608,136)
		(485,400)	203,062
	Overseas taxation	5,291	20,445
		(480,109)	223,507
	Adjustment for previous years	(37,883)	366
	(Credit)/Charge to Profit and Loss Account	£(5 <u>17,992</u>)	£223,873
	•		

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

6.	Extraordinary Items, Net after To	<u>ax</u>	<u>1978</u>	<u>1977</u>
	Provisions for losses in investment Provisions against amounts due f	nts in subsidiarie rom subsidiaries		419,654
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		£1,710,079	£419,654
7.	Fixed Assets	Lassahald lan	d.	

Fixed Assets		Leasehol		· · · ·		
	Freehold	and bui	ldings	Plant and	-	
	properties	Short Lease	Long Lease	<u>equipment</u>	<u>Total</u>	
	3	2	£	£	£	
Cost or Valuation			•		- 700 650	
At 1st April 1977	1,965,565	75,136	139,109	6,942,849	9,122,659 99,435	
Revaluation	99,435	•=				
	2,065,000	75,136	139,109	6,942,849	9,222,094 944,345	
Additions	1,239	5,840	159,141	778,125 (8,188)	(4,812)	
Group Transfers	-	3,376	-	(354,202)	(354,202)	
Disposals	-			(0013202)		
At 31st March 1978	2.066,239	84,352	298,250	7,358,584	9,807,425	
אל מושני וומו מותו מותו				<u></u>		
Depreciation						
At 1st April 1977	86,720	18,060	26,059	3,057,626	3,188,465	
Revaluation	(86,720)	-			(86,720)	
((6)4)44451511		18,060	26,059	3,057,626	3,101,745	
C-1-1-0	20,083	4,321	3,961	613,726	642,091	
Charge for year	20,000	-	=	(1,943)	(1,943)	
Group Transfers Disposals	-	-	-	(219,793)	(219,793)	
Dishosais			20, 000	3,449,616	3,522,100	
At 31st March 1978	8 20,083	22,381	30,020	3,443,010		
Net Book Value at	CO 046 356	£61,971	£268,230	£3,908,968	£6,285,325	
31st March 1978	£2,046,156	101,3/1	12003200			
				••		

Cost or valuation includes freehold properties of £2,065,000 valued on . 1st February 1977 by Matthews & Goodman, Chartered Surveyors, on an open market basis assuming vacant posession.

8.

Interest in Subsidiaries	<u>1978</u>	1977 £
Shares at cost less amounts written off Amounts owing by subsidiaries	882,825 4,104,419	882,184 6,162,200
Amounts owing to subsidiaries	4,987,244 (35,690)	7,044,384 (70,741)
Unrealised profits in subsidiaries'stocks	4,951,554	6,973,643 (286,000)
onrea risea prorros sans in a	£4,951,554	£6,687,643

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

In the opinion of the directors, the aggregate value of the company's investment in its subsidiaries and the aggregate value of the company's indebtedness by its subsidiaries are not less than the aggregate amounts at which these items are included in the company's balance sheet.

Group accounts are not submitted as the company is a wholly owned subsidiary of another body corporate incorporated in Great Britain.

	another body corporate incorporate	ed in Great Bri	tain.
9.	Share Capital		
		Authorised	Issued and fully paid
	At 31st March 1978 and 31st March 1977	3	£
	Ordinary shares of 20p each Non-voting 'A' ordinary shares of 20p each Unclassified shares of 20p each	1,270,000 3,976,457 753,543	1,270,000 3,976,457
		000,000,03	£5,246,457
10.	Non Distributable Reserves	1978	1977
	As at 31st March 1977 Revaluation of Freehold Property	£ 487,387 186,155	£ 487,387
	Less Deferred Tax on Revaluation	673,542 56,000	487,387
	As at 31st March 1978	£617,542	£487,387
11.	Capital Expenditure		Suprime group and and
	Commitments in respect of contracts	1978 £ £503,181	1977 £ £643,060
	Approved by the directors but not committed	£34,583	£261,470

12. <u>Contingent Liabilities</u>

The company has jointly and severally with other group companies given guarantees in respect of bank loans to the ultimate holding company for £8,000,000. (1977 £5,000,000).

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

13. <u>Principal Subsidiary Companies</u>

Proportion	of	nomi	ina 1	value
of issued	sha	ires	helo	i by:

Name of Company	Country of incorporation	Class of shares held	Wilkinson Sword Limited	Wilkinson Sword Limited through subsidiaries
Wilkinson Swand (International)			,%	%
Wilkinson Sword (International) Limited	Great Britain	Ordinary	100	
Wilkinson Sword (New Zealand) Limited	New Zealand	Ordinary	100	-
Wilkinson Sword A.B.	Sweden	Ordinary	100	-
Wilkinson Sword (Kenya) Limited	Kenya	0rdinary	100	-
Wilkinson Sword S.A.E.	Spain	Ordinary	-	85
Wilkinson Sword (Overseas) Limited	Great Britain	Ordinary	100	-
Wilkinson Sword (Canada) Limited	Canada	Common	-	100
Wilkinson Sword S.p.A.	Italy	Ordinary	-	100
Wilkinson Sword G.m.b.H.	Germany	Ordinary	-	66.6
Wilkinson Sword Incorporated	U.S.A.	Common	-	100
Scripto Incorporated	U.S.A.	Common	-	56
Scripto Pens Limited	Great Britain	Ordinary	55	25
Scripto Industries (Shannon) Limited	Eire	Ordinary	55	25
Scripto Industries (Ireland) Limited	Eire	Ordinary	-	80
Plasmic Limited	Great Britain	Ordinary	-	80
Graviner Limited	Great Britain	Ordinary	100	**
Graviner (New Zealand) Limited	New Zealand	Ordinary	-	100
Graviner S.A.	France	Ordinary	-	100
Graviner (South Africa)(Pty) Limited	South Africa	Ordinary	-	100
Graviner (Overseas) Limited	Great Britain	Ordinary	-	100
Graviner Incorporated	U.S.A.	Common	-	100
Deugra G.m.b.H.	Germany	Ordinary	•	100
E.J. Cooke Limited	Great Britain	Ordinary	100	**
Texo Hammers and Mallets Limited	Great Britain	Ordinary	100	••

NOTES ON THE ACCOUNTS - 31st MARCH 1978 - Continued

14. Stock and Work in Progress

The amount shown in the Balance Sheet for Stock and Work in Progress is made up as follows:

	<u> 1978</u>	<u> 1977</u>		
	£	£		
Raw Materials	2,221,062	1,098,710		
Work in Progress	1,140,920	919,133		
Finished Goods	2,909,850	1,969,585		
Other Stocks	232,171	202,890		
	£6,504,003	£4,190,318		

15. Ultimate Holding Company

The company's ultimate helding company is Wilkinson Match Limited, a company incorporated in Great Britain.

Auditors report - page 4

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

THE YEAR ENDED 31st MARCH 1978

.370				
SOURCE OF FUNDS	£	<u>1978</u>	£	<u>1977</u>
Profit/(Loss) before tax Extraordinary items Exceptional Item		(882530) (1710079) 286000		452646 (419654)
Adjustment for items not involving movement of funds		(2306609)		32992
Depreciation Loss on disposal of fixed assets	642091 7018		446817	
TOTAL GENERATED FROM OPERATIONS		649109	40157	486974
FUNDS FROM OTHER SOURCES		(1657500)		519966
Decrease in interest in subsidiar Disposal of fixed assets Increase in development grants Dividends from subsidiaries Receipts in respect of Group Reliase of Tax Provision Tax refund	127391 84546	4129676	1680830 54516 7280 - - - 150000	1892626
•		2472176	•	2412592
APPLICATION OF FUNDS				2412592
Purchase of fixed assets Transfer of fixed assets (to)/from group companies Payment of Overseas Tax Payment of UK Corporation Tax	944345 (2869) 5291 32200	978967 — £1493209	79535 20445	1762651 £649941
INCREASE/(DECREASE) IN WORKING CAPITAL	=		:	
Stock and work in progress Debtors and prepayments Creditors and accrued liabilities Amounts due by group companies Amounts due to group companies Movement in net liquid funds	(2313685 3197328 1571821) 614347 2526057)	(1359654 501434 (783279) 1091836 1418681)
Increase/(decrease) in cash and bank balances Increase in bank loans and overdrafts	112548 (646821) ,		(23611)	1410001)
	((7741 <u>2</u>)	(101023)
Auditons noneut		493209	5	£649947 ————
Auditors report - pa	age 4.			