Report and Accounts

Lection of Say

Notice of Meeting

Notice is hereby given that the eighty-eighth Annual General Meeting of the Company will be held at the Midland Hotel, Birmingham on Friday, 25th November, 1977 at 12 noon to transact the following business:

- 1 To receive the Directors' Report and Accounts for the year ended 31st July 1977.
- 2 To declare a dividend.
- 3 To elect a director.
- 4 To re-appoint Messrs. Deloitte & Co. as auditors of the Company in accordance with Section 14 of the Companies Act 1976.
- 5 To authorise the directors to fix the remuneration of the auditors.
- 6 To transact any other ordinary business.

A member entitled to attend and vote may appoint one or more proxies to attend and, on a poll, vote on his behalf. A proxy need not be a member of the Company.

Hospital Street Birmingham B192YG By order of the Board William E. Clarkson Secretary 2nd November 1977

Notes:

or its subsidiaries.

- 1 The following information is available for inspection at the registered office during business hours and at the place of the Annual General Meeting from 11.45 a.m. until the conclusion of the meeting: a statement of transactions of directors (and their family interests) in the share capital of the Company and its subsidiaries: copies of contracts of service between the directors and the Company
- 2 Warrants for the dividend if approved will be posted on the 9th December 1977.
- 3 Finance Act 1965. The Company is not a close company under the provisions of this Act. The adjusted market price of the Company's shares on 6th April 1965 was 58.75p
- 4 Any change of address should be notified immediately to the Registrars.



LATERIA CONTRACTOR OF CONTRACTOR

President

H. Norman Wright

Directors

Michael L. B. Wright Chairman Edward T. Barnes Managing Director William E. Clarkson James F. Williams Herbert C. Shead Timothy C. Frankland

Secretary

William E. Clarkson

Auditors

Deloitte & Co. Chartered Accountants

Solicitors

Wragge & Co.

Principal Bankers

Barclays Bank Limited Midland Bank Limited

Registered Office

Hospital Street Birmingham B192YG

Registrar's Office

Hill Samuel Registrars Limited 6 Greencoat Place London SW1P 1PL

Newman-Tonks Limited

Ellerman de Successond



Group results

I am pleased to be able to report an increase of approximately 70% in the pre-tax profit, compared with 1976, with a figure for the year of £1,725,000. Sales for the year were £20 million compared with £16.3 million for the previous year.

The directors, therefore, recommend a final payment of 2.83p per share, making a total of 3.63p per share for the year - the maximum permitted.

Review

The general recession in the construction industry during the last year or so has obviously had an influence on the performance of the two principal divisions of the Group - hardware and engineering. Nevertheless, they have both performed remarkably well against their sales budgets.

Capital investment in plant has been considerable during the year under review and an additional building has been purchased for the hardware division adjacent to the main factory. The contribution to Group profits by this division over the last few years has been disappointing but I am confident that, with the re-organisation and capital injection which is taking place at the moment, it will be in a position to give an acceptable seturn on the capital employed in the near future.

The engineering division, which has always made the largest contribution to Group profits, is now able not only to consolidate its predominant position in the United Kingdom for the production of overhead door closers but can also compete in world markets with a product which is universally accepted for its quality and design.

The performance of most of our subsidiary companies against budget has been commendable and they have made a significant contribution to Group profits.

Architectural Hardware and Auto Pressings have been absorbed into a new factory in Leicester where the 'Slimclose' door closer is being manufactured together with a variety of components for the Group and sub-contract work for special tooling.

Newpeer Aluminium Limited, the factory we purchased in the Republic of Ireland in conjunction with the Peerless Stampings Group last year, has commenced production of aluminium discastings for the motor trade and the new 'Tristar' low cost door closer which will complement our range of 2000 Series Briton door closers. I believe this company will make a useful contribution to Group profits in the current year.

Overseas activities

Our Australian and South African companies have put in credits. θ performances. Both these companies are largely in the building industry and they have more than retained their share of a temporarily declining market.

It would be appropriate here to mention the criticism there has been in this country of the wage differential between white and coloured workers in South Africa and should any shareholder wish to compare the rates of pay in our South African company, these are available at Group headquarters.

The (susp Chairman, Mr Michael L. B. Wight with Mr Attair Stokes, Managing Director of Newpeer Aluminum Limited at Newpeer Factory, Limited, Republic of Ireland

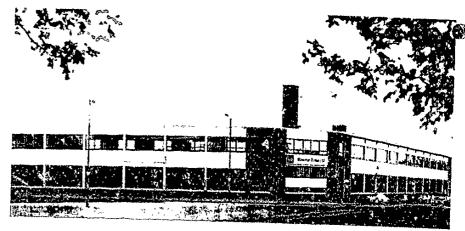
6.77. Line of Multi Spindle Autos, Engineering Shop, Newspers, Limenck

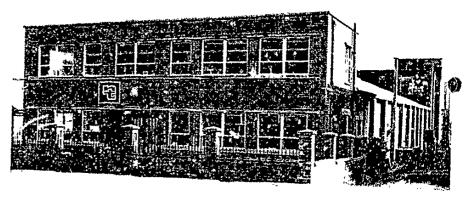
New Factory for Hardware Division, * porsom Street, Lawtown, Birmingham

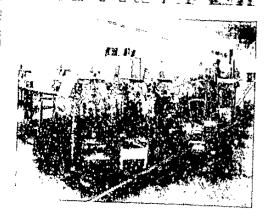
Control Auto-Pressings Limited, Architectural Hardware Limited, Palker Drive, Leises, et

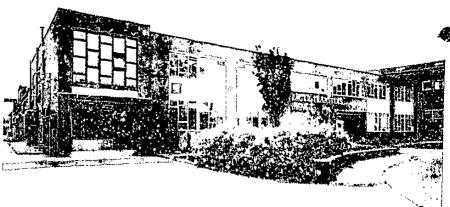
 \mathcal{BOC}^{op} Eagle Transfers Limited, Hermes Road, Lichfield.











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Acquisitions

Since the end of the financial year we have acquired Parow & Whight Limited of Williamstown, Victoria, Australia. This company manufactures plumbing fittings which gives our Australian company a measure of diversification and also an adequate production area in which to absorb our existing factory in Melbourne. This latter factory will be sold and the land we purchased in Altona, on which we proposed to build a new factory will no longer be required and has been sold.

New products

We believe there is an increasing growth area for property protection equipment and we have recently launched a system which has been specifically designed for domestic and small commercial premises. The equipment has been developed by a company we have formed, Newman (Controls) Limited, Bristol, and in addition an agreement has been signed with an Italian group of companies to market their extensive range of security and control equipment in the United Kingdom from the beginning of 1978. Newman Controls have also taken over responsibility for selling Newman-Tonks's fire door and associated equipment.

Exports

Our direct exports have again increased in volume but it is impossible to assess the value of indirect exports which have been channelled through our merchant customers. However, in view of the general decline in the past year of the U.K. market for architectural and builders' hardware and the fact that the Group has increased its volume of sales of these products in the U.K., we can only assume a significant proportion of our products are being exported indirectly.

We have recently concluded agreements with two companies in North America to distribute a selected range of our products. This is a significant breakthrough in this area for us and we are confident that these products are both competitive in price and attractive in design to meet this particular market.

Prospects

The forecasts we have prepared for the current financial year are encouraging. Despite the present recession in the building industry, the order books for most of our companies at the moment are more buoyant than the corresponding period last year and providing there are no unexpected outside influences over which we have no control, I believe we shall reap the benefits of the considerable capital expenditure on plant and modernisation which we have incurred over the past year.

In conclusion, I would like to express the appreciation of the Board to all our employees. Their loyalty and hard work has been reflected in the encouraging results for the year and consequently have made the Company stronger for both employees and shareholders.

Michael L. B. Wright

Chairman

21st October 1977



Directions' Hipport

The directors have pleasure in presenting the Audited Accounts for the year ended 31st July 1977.

Activities

The Company and its subsidiaries are concerned with the manufacture of architectural hardware, non-ferrous tube and extrusions, components for a wide range of trades and industrial and decorative transfers.

During the year, in conjunction with another Birmingham company, the Group established a subsidiary, Newpeer Aluminium Limited, in The Republic of Ireland to manufacture aluminium castings and architectural hardware.

As reported last year N. T. (Oldham) Limited and J. Crowther (Royton) Limited ceased operations.

Turnover and Frofit

Group turnover and profit before tax attributable to the different classes of the Group's activities were as follows:-

	Turnover		Profit before Taxation	
	1977	1976	1977	1976
	£000	£000	£000	6003
Manufacture of architectural and builders' hardware etc. Manufacture of industrial	18,109	15,293	1,576	938
and decorative transfers	1,953	1,064	149	93
	£20,062	C16,357	£1,725	£1,031

Dividend

An interim dividend of £78,958 (.80p per share) has been paid during the year and the directors recommend the payment of a final dividend of £279,313 (2.83p per share).

The retained profit of £192,214 is added to the reserves of the Group.

Employees

The average number of employees of the Group in the United Kingdom during the year was 1,714 and their aggregate remuneration amounted to £4,668,771.

The policy of the directors is to achieve and maintain a high standard of safety and health for the Group's employees and to conduct the Group's activities with appropriate safeguards against exposing the general public to risks to their safety and health.

Exports and Geographical Analysis of trading results

The value of goods exported by the Group during the year was £2,547,859 (1976: £1,490,450).

The results for the year are analysed as follows:-

	Tu	Turnover		Trading Profits	
	1977	1976	1977	1976	
	%	%	%	%	
Africa	2.7	3.2	5.1	9.1	
Australasia	5.3	5.8	10.6	17.2	
North America	0.5	0.9	_	0.1	
U.K. Companies	91.5	90.1	84.3	73,6	
·	100.0	100.0	100.0	100.0	

Directors

The present directors of the Company are listed below.

Mr. W. E. Clarkson retires by rotation and, being eligible, offers himself for re-election.

The directors have interests in the shares of the Company as follows:

	31st July 1977	1st August 1976
M. L. B. Wright	207,800	217,870
as trustee	60,175	60,175
E. T. Barnes	177,034	177,034
as trustee	85,716	95,792
H. C. Shead	123,850	123,850
as trustee	85,716	85,716
W. E. Clarkson	2,443	2,443
J. F. Williams	1,000	1,000
	400	Lipper
T. C. Frankland	,,,,	

There have been no changes in the directors' in the shares of the Company between 31st July and 7th Oct

None of the directors has, nor during the finance $y \in \mathcal{X}$ had, a beneficial interest in any contract to which the Company of any of its subsidiaries is, or was, a party.

Mr. M. C. A. S. Stokes resigned from the Board on 31st July 1977.

DIRECTORS POLICE

Substantial Holdings

So far as is known no shareholders, whether a company or individual, has any beneficial interest in 5% or more of the share capital of the Company.

Charitable and Political Donations

Donations to U.K. charitable organisations amounted to £315 and to the Conservative Party £500.

Income and Corporation Taxes Act 1970

In the opinion of the directors, the Company is not a close company within the provisions of the Act.

Auditors

In accordance with Section 14 of the Companies Act 1976 a resolution proposing the re-appointment of Deloitte & Co. as auditors of the Company will be put to the Annual General Meeting.

By order of the Board William E. Clarkson Secretary 18th October 1977

Newman-Tonks Limited and Subsidiaries

Group Profit and Loss Account

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for the year ended 31st July 1977

Notes		£000	1977 £000	1970 £000
4	Turnover		£20,062	£16,357
2	Trading profit Share of profit of associated company		1,721 4	1,027
	Profit before taxation		1,725	1,031
4	Taxation		863	475
	Profit after taxation Attributable to outside shareholders		862 60	556 82
5	Extraordinary items		802 252	474
	Profit attributable to shareholders		550	474
6	Dividends Interim paid Final proposed	79 279 ——	358	69 252 321
			192	153
14	Retained profits brought forward As previously reported Prior year adjustment	3,298 54		3,157 42
	As restated		3,352	3,199
	Retained profits carried forward Newman-Tonks Limited Subsidiary companies Associated company	2,158 1,381 5	£3,544	2,298 1,047 7 f3,352
ř	Earnings per 25p ordinary share		8.13p	4.80p

Newman-Tonks Limited and Subsidiaries

Group Balanco Shoot

		19		1976	Ì	*
Notes		0003	£000	F000	1	
8	Share capital		2,467	2,467		
9	Reserves		3,609	3,416		
	Minority interest		441	367		
	Total capital and reserves	,	£6,517	£6,250		
10	Fixed assets		3,741	2,818		
12	Investments		293	224		
13	Associated company		9	11		
14	Current assets Stocks Debtors Bank balances and cash	7,177 4,870 181 12,228		6,398 3,974 219 10,591		***
	Less Current liabilities Creditors Bank loans and overdrafts Taxation Proposed dividend	3,450 2,584 394 279 6,707		2,612 2,546 349 252 5,759		
			5,521 9,564	4,832 7,885		
755	Less Deferred liabilities		3,047	1,635	J	
	Total net assets Signed on behalf of the Board Michael L.B. Wright Edward T. Barnes Director	» Alle	£6,517	26,250		
		Goka	11.40			

Newman-Tonks Limited

Balanco Shoct

Notes		197 £000	7 £000	197 6 £000
a	Share capital		2,467	2,467
9	Reserves		3,659	3,800
	Total capital and reserves		£6,126	£6,267
10	Fixed assets		1,977	1,729
12	Investments		293	223
13	Associated company		9	11
10	Subsidiary companies	<i>ij</i> + ;	2,689	2,532
14	Current assets Stocks Debtors Bank balances and cash	4,796 2,773 <u>(29</u> 7,603		4,039 2,224 9 6,322
	Less Current liabilities Creditors Bank loans and overdrafts Taxation Proposed dividend	1,913 2,137 52 279 4,381		1,361 2,010 51 252 3,674
	,		3,222	2,648
			8,190	7,143
15	Less Deferred liabilities		2,064	876
	Total net assets		£6,126	£6,267

Signed on behalf of the Board

Michael L. B. Wright Edward T. Barnes

Directors



Source and Application of Funds

SOURCE OF FUNDS		1977	
Trading profit Less Extraordinary items before taxation	£000	£000 1,721 422	197 1000 1,027
Items not involving the movement of funds: Depreciation Exchange differences Goodwill written off following the disposal of a subsidiary	277 (21) 23	1,299	1,027 248 42
Funds from other sources Disposals of fixed assets and investments Medium term bank loans Outside shareholders	366 1,400 14	1,578 1,578 1,780 £3,358	290 1,317 26 26 £1,343
APPLICATION OF FUNDS Dividends paid Tax paid Purchase of fixed assets Purchase of investments Premium on acquisition of subsidiaries		331 431 1,566 69 —	292 512 687 24 1,515
Increase/(Decrease) in working capital Increase in stocks Increase in debtors (Increase) in creditors Increase/(Decrease) in net liquid funds	779 896 (838) 124	961 £3,358	385 9 2 (650) (859) (172) £1,343

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Accounting policies

Basis of Accounting

The Group accounts have been prepared under the historical cost convention.

Basis of consolidation

The Group accounts consolidate the accounts of the Company and its subsidiaries, the principal of which are listed on page 17.

The results of subsidiaries acquired during the year are included in the consolidated profit and loss account from their effective dates of acquisition. Any difference between the consideration price of such acquisition and the net book value of the net tangible assets at the date of acquisition is dealt with through reserves.

(c) Foreign Currencies

Profits and losses and assets and liabilities in foreign currencies are expressed in sterling at the rates ruling at the balance sheet date. Differences arising from changes in exchange rates are dealt with through reserves.

(d) Turnover

Turnover represents the amount receivable for goods and services supplied to external customers of the Group excluding value added tax.

(e) Research and Development

Expenditure on research and development is charged in the profit and loss account in the year in which it is incurred.

(f) Stocks

Finished goods and work-in-progress have been valued at the lower of cost and estimated realisable value. Cost comprises materials, direct labour and an appropriate proportion of works overhead expenses. Raw materials have been valued at the lower of cost and estimated realisable value.

Fixed assets and depreciation

Grants receivable in respect of fixed assets have been credited against the cost of those assets.

Depreciation is calculated to write off the cost of fixed assets in equal annual instalments generally at the following rates:

Freehold buildings 2%

Leasehold properties Over the unexpired period of the lease

Plant and equipment 5% - 20%

No depreciation is charged on fixed assets acquired during the year other than motor vehicles.

(h)

The Group provides for deferred taxation to take account of timing differences between the treatment of certain items for accounts purposes and their treatment for taxation purposes. The rates of taxation used are those ruling at 31st July 1977.

(i)

Bank balances are shown before charging cheques drawn prior to 31st July 1977 not cleared by the Group's bankers by that date.

The total of these unpresented cheques is included in the accounts in creditors.

2 Trading profit	1977	1976 1933
This is stated after crediting:	£000	1000
Income from quoted investments	27	"A
and ofter charging:		
Depreciation of fixed assets	277	3351
Plant hire	13	24
Directors' emoluments (fees £4,083: 1976 nil)	101	13.3
Directors' pensions	11	10
Compensation to a director for loss of office	49	
Auditors' remuneration	25	.3.2
interest on bank loans and overdrafts	389	. 7.4

3 Emoluments of directors and senior employeds

The Chairman, who was also the highest paid director, received total emoluments during the year of £27,576, (1976: £22,876).

Number of other directors receiving emoluments of:	1977	150
Not more than £2,500	one	9/2
£ 2,501 to £ 5,000	one	61 13
£10,001 to £12,500	one	-
£12,501 to £15,000	-	
£15,001 to £17,500	two	\$Wes
£20,001 to £22,500	two	
£25,001 to £27,500		9 663
	one	
Emplyments of antisymmetry		
Emoluments of senior employees:		
£10,001 to £12,500	one	Q5 in 1
£15,001 to £17,500	one	
	N-9-7	3 " /
4 Taxation		
· Junation	1977	1976
Based on the profit for the year	£000	£030
Corporation tax at 52%		
	417	320
Deferred taxation	352	86
Corporate tax — overseas subsidiaries	118	109
 overseas associated company 	6	3
	893	518
Adjustment of taxation provisions	(30)	
/		(43)
ÿ.	£863	fare.
		6
5 Extended to a language	· .	- Apper
5 Extraordinary items	,£000	•
Redundancy payments and other costs		
arising from the closure of N. T. (Oldham) Limited		
and the disposal of J. Crowther (Royton) Limited		
Less taxation relief thereon at 52%	170	,
	£252	1
	LZOZ	
6 Dividends		
Interim paid 0.80p per share		
Final proposed 2.83p per share		
The gross equivalent of the dividends paid and		
proposed for 1977 amounts to 22% (1976; 20%)		_
pp =		

	1977	1976
7 Earnings per 25p ordinary share	8.13p	4.806
The calculation of earnings per share is based on earnings of £802,116		,
(1976: £474,033) being the consolidated net profit after tax attributable		
to shareholders and 9,869,722 ordinary shares in Issue during the		
two years ended 31st July 1977,		
, ,		
0.0		
and the second s	£000	Number
(Unchanged during the year)	£000	Number
(Unchanged during the year) Ordinary shares of 25p each	£000	Number
(Unchanged during the year) Ordinary shares of 25p each		
8 Share capital (Unchanged during the year) Ordinary shares of 25p each Authorised Issued and fully paid		Number 12,000,000 9,869,722

9 Reserves Capital Share premium at 31st July 1976		0003		Holding Company £000
Goodwill on consolidation at 31st July 1976 Amount written off following disposal		(1,471)	1,496	1,496
of J. Crowther (Royton) Limited		23	(1,448)	
Retained profits Group Associated company Exchange differences			3,539 5 17 £3,609	2,158 5 — £3,659
Group Cost at 31st July 1976 Exchange conversions Additions Grants receivable Discosals Depreciation at 31st July 1976 Exchange conversions Charge for the year Disposals Net book value at 31st July 1977 The leasehold properties comprise: Long leases Short leases	<u>£3,741</u>	Freehold properties £000 1,552 1 540 (56) (321) 1,716 250 - 23 (50) 223 £1,493	Leasehold properties r £000 421	Plant and machinery £000 3,013 5 1,083 (233) (217) 3,651 1,808 1 244 (122) 1,931 £1,720
Holding Company Cost at 31st July 1976 Additions Disposals		997 73 (296) 774	413 226 — 639	1,847 431 (82) 2,196
Depreciation at 31st July 1976 Charge for the year Disposals		182 14 (43) 153	110 9 119	1,236 145 (21) 1,360
Net book value at 31st July 1977 The leasehold properties comprise Long leases Short leases	£1,977	£621	£520 £405 £115	£836

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11 Capital expenditure

The aggregate amount of capital expenditure authorised by the directors at 31st July 19⁻⁷ and not provided for in these accounts was £732,000 (1976: £32,000). Of this, contracts had been placed for £43,000 (1976: £23,000).

Under the terms of a building agreement the Company is required to complete the second storey of one of its premises not later than 8th April 1978.

12 Investments	Gro	oup	Holding	Company
	1977 £000	1976 £000	1977 E000	1976 1979
Quoted at cost	f293	£224	£293	F223
Market value of quoted investments	£444	1.254	£444	1254

This investment represents a holding in a company incorporated in Great Britain which is in excess of 10% of that company's issued equity share capital:

R. Carty-right (Holdings) Limited	Shares	Book
Ordinary shares of 10p each	Issued Held 3,683,387 893,74	Value

The investment was sold after 31st July 1977 realising a surplus over book value of £214,000.

13 Associated company	1977	
William Newman & Sons (Australia) Holdings Proprietary Limited	6000	£000
2,000 Ordinary Shares of AS2 each at cost	*	
(50% of issued equity share capital)	2	2
Group share of retained profits		
Loan from Group company	5	7
- To The Bottliparty	2	2.
		41
	<u>£9</u>	£11

14 Stocks	G	roup	Holding	J Company
The amount in respect of stocks comprises:	1977	1976	1977	1976
	£000	F000	£000	£000
Raw materials and stores	2,431	2,110	1,551	1,206
Work in progress	2,789	2,671	1,909	1,306
Finished goods	1,957	1,682	1,336	1,077
	£7,177	1 is Gift'	£4,796	14,033

In order to comply with the provisions of Statement of Standard Accounting Practice No. 9 an adjustment has been made to the basis of valuation of finished goods stock, resulting in an increase in the valuation at 31st July 1976 of £53,621. This increase has been adjusted on reserves. The unding profit for the year ended 31st July 1977 has been increased by £19,805 (1976; £11,848) as a result of this change of basis.

15 Deferred liabilities		oup		Company
(a) Deferred taxation Corporation tax payable after 1st August 1978 The excess of tax allowances on plant and machinery over the equivalent charges for	1977 £000 29	1976 1999 160	1977 £000 	1979 1939
depreciation provided in the accounts Tax deferred in respect of stock relief	487 1,475	439 1,172	314 1,094	208 806
Less Advance Corporation tax recoverable	1,991 144 1,847	1,771 136 1,635	1,408 144 1,264	1,012 136 876
(b) Medium term bank loan bearing interest at 2½ % above London inter bank offered rate and repayable in 4 equal annual instalments commencing December 1978	800		800	••
(c) 2% Redeemable Cumulative 'A' Preference shares in Newpeer Aluminium Limited held by that company's bankers and bearing, in addition to the fixed dividend, a further dividend at a rate approximately equivalent to one half of the Dublin inter bank market rate. The shares are to be redeemed by 10 half yearly instalments commencing				
September 1978.	400 £3,047	£1,833	£2,064	f876
16 Subsidiary companies	19'	77	197	76
Shares at cost Less Provision for losses of subsidiary companies	0003	£000 4,935 937 3,998	£000	6000 4,903 691 4,217
Amounts due from subsidiaries Less Amounts due to subsidiaries	1,639 2,948	(1,309)	1,205 2,890	(1,695)
		£2,689		12,532

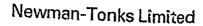
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The Company has guaranteed the solvency of its U.K. subsidiaries and has guaranteed the bank borrowings of certain subsidiaries up to a maximum of £686,000.

The Company has also guaranteed to redeem a subsidiary's preference share capital should that company fail in its obligation to redeem such shares (see note 15).

The principal trading subsidiaries are as follows:—

		Proportion of Equity held by		
	Incorporated in	Holding Company %	Subsidiaries %	
	Owner Cabelle	100	70	
Architectural Hardware Limited	Great Britain			
Auto Pressings (Leicester) Limited	Great Britain	20	80	
Automatic Doors Limited	Great Britain	100		
Decorette Marketing Services Limited	Great Britain		90	
Eagle Transfers Limited	Great Britain		90	
Hudson, Edmunds & Company Limited	Great Britain	100		
Newman (Controls) Limited	Great Britian	100		
N. T. Locks Limited	Great Britain	100		
Stanmore Springs Limited	Great Britain	100		
Stanmore Springs (Leeds) Limited	Great Britain		100	
Victor Walker (Hardware) Lin	Great Britain	100		
Stanmore Springs (Hamburg, GmbH	Germany		85	
Newman-Tonks Proprietary Limited	Austrolia	51		
William Newman & Sons (N.Z.) Limited	New Zealand	51		
Newman-Tonks (Canada) Limited	Canada	100		
Newman-Tonks (S.A.) (Proprietary) Limited	d South Africa	51		
	public of Ireland	50.01		





Report of the Auditors

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To the Members of Newman-Tonks Limited

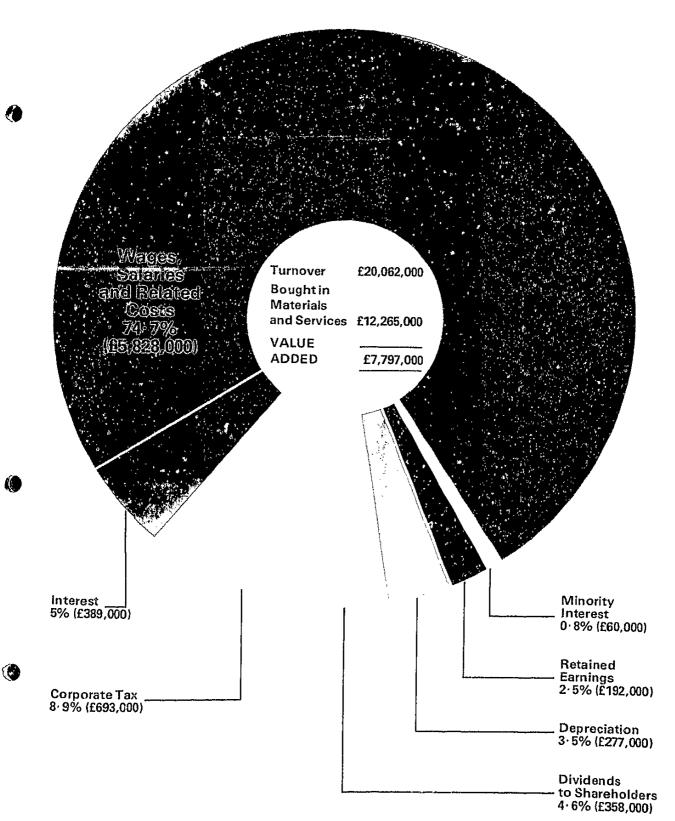
In our opinion, the Accounts set out on pages 9 to 17, which have been prepared on the historical cost basis of accounting, give, on this basis, a true and fair view of the state of affairs of the Company and the Group at 31st July 1977, and of the profit and source and application of funds for the year ended on that date and comply with the Companies Acts 1948 and 1967.

DELOITTE & CO.

Chartered Accountants
Birmingham

1st November 1977





Five Years' Results



	1977 £000	1976 £000	1975 £000	1974 £000	1973 £000
Turnover	20,062	16,357	15,200	15,071	11,130
					,
Profits	4 705	1 021	1 507	1,917	1,510
Group profit before taxation Taxation	1,725 863	1,031 475	1,507 822	1,917	636
Net profit after taxation	862	556	685	905	874
·					
					*
Dividends		201	200	070	074
On ordinary shares Rate (Gross equivalent)	358 22,00%	321 20.00%	292 18.19%	272 16.54%	271 15.75%
Trate (Gross equivalent)	22.00 /0	20.0070	10.10 %		1017070
Net assets	0 114	0.010	0.400	0.000	2.402
Fixed assets Investments	3,741 293	2,818 224	2,402 224	2,382 341	2,423 71 - 🐲
Associated company	9	11	9	7	9
Net current assets	5,521	4,832	4,897	3,136	2,906
	9,564	7,885	7,532	5,866	5,409
			<u> </u>		<i></i>
Capital employed					
Issued capital	2,467	2,467	2,467	2,459	1,229
Reserves	3,609 441	3,416 367	3,202 284	2,930 210	3,757 147
Minority interest Deferred liabilities	3,047	1,635	28 4 1,579	210 267	276
~ 0,311 va 11001111102	9,564	7,885	7,532	5,866	5,409
		7,000	7,002		