Directors' report and financial statements

For the year ended 31 December 2014

Registered number 29022

LD5

\_D5 26/11/2015 COMPANIES HOUSE

#12

# Directors' report and financial statements

Contents	Page
Directors and other information	1
Directors' report	2
Strategic report	4
Statement of directors' responsibilities	5
Independent auditor's report	6
Statement of accounting policies	8
Profit and loss account	11
Balance sheet	12
Notes forming part of the financial statements	13

# Directors and other information

**Directors** Liam Cunningham

Carole Walker

Secretary Carole Walker

**Registered office** 1 Vine Street

Mayfair London W1J 0AH

Bankers Barclays Bank

1 Churchill Place

London E14 5HP

Allied Irish Bank (GB)

City Office

9 - 10 Angel Court

London EC2R 7AB

**Auditor** KPMG

**Chartered Accountants** 

1 Stokes Place St Stephen's Green

Dublin 2

Solicitors DLA Piper UK LLP

3 Noble Street

London EC2V 7EE

# Directors' report

The directors present their report and the audited financial statements for the year ended 31 December 2014.

#### **Activities**

The principal activity of the company is the ownership and operation of Claridge's Hotel, London.

## Business review and future prospects

Turnover for the year ended 31 December 2014 amounted to £61.5 million (2013: £56.1 million) and average room rate increased by 1.9%. The profit before tax was £18.2 million (2013: £18.2 million). The profit and loss account is shown on page 11. The key risk facing the company's performance for 2015 is a downturn in the global economy.

The directors expect that the present activity level will at least be sustained for the foreseeable future.

#### **Dividends**

During the year no dividends have been paid or proposed (2013: Nil).

### Directors and their interests

The directors who held office during the year were as follows:

Stephen Alden Liam Cunningham Resigned 21 July 2015 Appointed 4 June 2015

Carole Walker

The directors and secretary do not hold any material interests in the shares of the company or any other company in the group.

## **Employees**

The company's policy is to give full and fair consideration to the recruitment of disabled persons having regard to their particular aptitudes and abilities. Appropriate training will be arranged for disabled persons. The company's personnel policies ensure that all its employees are made aware, on a regular basis, of the company's policies, programmes and progress.

Directors' report (continued)

#### Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

### **Political donations**

The company made no political contributions during the year (2013: £Nil).

#### **Auditor**

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be re-appointed and KPMG will therefore continue in office.

Approved by the Board of Directors and signed on behalf of the board.

Carole Walker

Director

# Strategic report

The main activity of the company continues to be the operation of a five star hotel in the United Kingdom.

The company achieved a turnover of £61.5 million in the year ended 31 December 2014 which is an increase of 9.6% on the year ended 31 December 2013 driven by the opening of Fera, fine dining restaurant in May 2014.

The company generated an operating profit of £18.2 million in the year to 31 December 2014 (2013: £18.2 million).

The key performance indicators for the company are highlighted in the below table:

	2014	2013
Gross profit %	67.8	70.8
Operating profit %	29.5	32.4

#### Business risks and uncertainties

The hotel industry's performance is closely aligned to the general economic environment. Therefore, a key risk facing the company is adverse economic conditions. Claridge's Hotel Limited has a progressive business model, charging its customers rates that vary depending on levels of demand. This reduces, though does not eliminate, the financial impact arising from such adverse conditions.

#### **Business review**

The Company expects 2015 to improve in terms of trading, and is confident that trading will perform above market levels.

By order of the board and signed on its behalf by

Carole Walker

Director

Statement of directors' responsibilities in respect of the directors' report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

On behalf of the board

Carole Walker

Director



KPMG Audit 1 Stokes Place St. Stephen's Green Dublin 2 Ireland

# Independent auditor's report to the members of Claridge's Hotel Limited

We have audited the financial statements of Claridge's Hotel Limited for the year ended 31 December 2014 which comprise the profit and loss account, balance sheet and related notes. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's Ethical Standards for auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the case of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.



# Independent auditor's report to the members of Claridge's Hotel Limited (continued)

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the strategic report and directors' report for the financial year for which financial statements are prepared is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Laura Gallagher (Senior Statutory Auditor)

For and on behalf of KPMG, Statutory Auditor

Chartered Accountants

Stokes Place

St Stephens Green

Dublin 2

Ireland

# Statement of accounting policies

for the year ended 31 December 2014

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

## Basis of preparation and going concern

The financial statements are prepared in Sterling in accordance with generally accepted accounting principles under the historical cost convention and comply with financial reporting standards of the Financial Reporting Council.

The financial statements have been prepared on a going concern basis.

#### Cash flow statement

The company's ultimate parent undertaking publishes financial statements which are publicly available. Those financial statements include a consolidated cash flow statement. For this reason the exemption requirements of FRS 1 (Revised) "Cash Flow Statements" are met and the company has therefore not prepared a cash flow statement.

#### **Group accounts**

The company is exempt from the obligation to prepare consolidated accounts by virtue of Section 400 of the Companies Act 2006 in that it is a wholly owned subsidiary of its ultimate parent and controlling undertaking which itself prepares group accounts which are publicly available. These financial statements are therefore entity financial statements and are not consolidated financial statements.

#### **Turnover**

Turnover represents income from hotel and restaurant operations, excludes value added tax and is recognised on provision of the related service. Turnover is derived solely from UK operations.

### Capitalisation of interest

Interest attributable to progress payments made on construction work-in-progress is capitalised and included in the cost of fixed assets. Interest is calculated by reference to specific borrowings where applicable or calculated at the weighted average interest rate for the pool of borrowings funding that particular project. Capitalisation of interest ceases when substantially all the activities that are necessary to bring the tangible fixed asset into use are complete.

#### Tangible fixed assets

Tangible fixed assets are held at cost. Expenditure on development of the company's hotel and restaurants, including major replacement and improvement of assets, is disclosed as Land and Buildings, Plant, Machinery, Fixtures and Fittings. The cost of replacement of glass and china and other certain loose equipment of hotels and restaurants is charged to P&L in the year in which it is incurred.

# Statement of accounting policies (continued)

## **Depreciation**

Depreciation is not charged on freehold property as the group, of which this company is a member, has a policy and practice of disposing of assets well before the end of their economic lives and the disposal proceeds of similar assets have not been materially less than their carrying amounts.

As a result, on an annual basis the group estimates the recoverable amount of its hotel properties based on the higher of their net realisable values or the present values of future cash flows expected to result from their use. Where the recoverable amount is less than the carrying amount of the hotel properties the group recognises an impairment loss in the profit and loss account.

Other fixed assets are stated at cost less accumulated depreciation. No depreciation is charged on archive materials however as they are maintained in good condition and they are expected to have a high residual value.

Depreciation of other tangible assets is provided on a straight-line basis over the following useful lives:

Plant and machinery Fixtures and fittings Structural improvements between 4 and 20 years between 5 and 20 years

25 years

### Investment in subsidiary undertakings

Investments in subsidiary undertakings are stated at cost less any provision for impairment in value.

#### Stocks

Stocks are valued at the lower of cost and net realisable value.

#### **Current** tax

Current tax is provided on the company's taxable profits at amounts expected to be paid using the tax rates and the laws that have been enacted at the balance sheet date.

#### **Deferred taxation**

Deferred taxation is provided in full on an undiscounted basis on timing differences that result in an obligation to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law and on an undiscounted basis. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered.

### Leasing

Assets acquired under finance leases are included under the relevant category of tangible fixed assets and depreciated accordingly. The capital element of future lease rentals payable is included as appropriate under creditors due within or after more than one year. The interest element of lease rentals is charged to the profit and loss account. Rentals under operating leases are charged to the profit and loss account, as incurred, over the terms of the leases.

Statement of accounting policies (continued)

## Pension and other post retirement benefits

The company is a participating member of a larger group defined benefit pension scheme, the Maybourne Hotels Group Pension and Life Insurance Scheme, providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company. The company is unable to identify its share of the scheme assets and liabilities on a consistent and reasonable basis and therefore, as permitted by FRS 17 'Retirement benefits', the scheme has been accounted for in these financial statements, as if the scheme was a defined contribution scheme. As a result, the amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### **Financial Assets**

Investments in subsidiary undertakings are stated at cost less provision for impairment.

Registered number 29022

# Profit and loss account

for the year ended 31 December 2014

	Note	2014 £'000	2013 £'000
Turnover Cost of sales	1	61,523 (19,805)	56,067 (16,387)
Gross profit		41,718	39,680
Administrative expenses		(23,541)	(21,510)
Profit on ordinary activities before taxation	3	18,177	18,170
Tax credit/(charge) on profit on ordinary activities	4	77	(983)
Profit for the financial year	12/13	18,254	17,187

The company had no recognised gains or losses in the financial year or in the preceding financial year other than those dealt with in the profit and loss account. All activities in the current year and preceding periods are derived from continuing operations.

Registered number 29022

# Balance sheet

At 31 December 2014

At 31 December 2014		2014	2013
	Note	£'000	£'000
Fixed assets	5	214 205	207 002
Tangible assets	5 6	214,395	207,993
Financial assets	o	150	150
_		214,545	208,143
Current assets	-		1.150
Stocks	7	1,557	1,159
Debtors	8 .	183,984	171,188
Cash at bank and in hand		2,983	1,906
		188,524	174,253
Creditors: amounts falling due within one year	9	(14,689)	(12,270)
Within One year		. ——	
Net current assets		173,835	161,983
Net assets		388,380	370,126
Capital and reserves		<del></del>	
Called up share capital	11	2,862	2,862
Share premium account	12	3,128	3,128
Revaluation reserve	<i>12</i> ·	137,423	137,423
Other reserves	12	24,611	24,611
Profit and loss account	12	220,356	202,102
Total shareholders' funds	13	388,380	370,126

These financial statements were approved by the Board of Directors on 9 November 2015

Signed on behalf of the Board of Directors

Liam Cunningham

Director

9 November 2015

Carole Walker Director

# Notes

forming part of the financial statements

## 1 Turnover

	2014 £'000	2013 £'000
Hotel, restaurant and ancillary business receipts	61,523	56,067

All turnover arises in the U.K.

## 2 Staff numbers and costs

The average number of persons employed by the Company (including directors) during the year, analysed by category, was as follows:

	2014 No.	2013 No.
Hotel and administration	522	441
The aggregate payroll costs of these persons were as follow:		
	2014	2013
	£'000	£'000
Wages and salaries	12,079	10,132
Social security costs	958	829
Other pension costs	424	271
	<del></del>	
	13,461	11,232

The directors receive no remuneration for their services to this company.

# 3 · Statutory information

	2014	2013
	£,000	£,000
Operating profit is stated after charging:		
Operating leases:		
Plant and machinery	4	5
Other assets	83	74
Depreciation – owned assets	2,396	2,263

Notes (continued)

## 3 Statutory information (continued)

## Auditor's remuneration

		2014 £'000	2013 £'000
	Audit of these financial statements	25	25
	Amounts receivable by the auditors and their associates in respect of:		
	Other services relating to taxation	30	30
4	Tax credit/(charge) on profit on ordinary activities		,
		2014 £'000	2013 £'000
	UK corporation tax for the year	-	-
	Deferred tax credit (note 10) Timing differences: origination and reversal		
	Current year	(92)	(982)
	Adjustment in respect of prior years	169	(1)
	Tax credit/(charge) on profit on ordinary activities	77	(983)

# Factors affecting corporation tax charge for the current period

The corporation tax assessed for the period is lower than that resulting from applying the standard rate of corporation tax in the UK of 21.49% (2013: 23.25%).

Notes (continued)

## 4 Tax credit/(charge) on profit on ordinary activities (continued)

The differences are explained below:		
•	2014	2013
	£'000	£'000
Profit on ordinary activities before tax	18,177	18,170
Tax at 21.49 % (2013: 23.25%) thereon:	3,907	4,224
Effect of:		
Capital allowances for period in excess of depreciation	(135)	(778)
Group relief received for nil consideration	(3,862)	(3,521)
Other timing differences	36	(44)
Expenses not deductible for tax purposes	54	119
Current tax charge for the year	-	

### Factors that may affect the future tax charge

Reductions in the UK corporation tax rate from 26% to 24% (effective from 1 April 2012) and to 23% (effective 1 April 2013) were substantively enacted on 26 March 2012 and 3 July 2012 respectively. Further reductions to 21% (effective from 1 April 2014) and 20% (effective from 1 April 2015) were substantively enacted on 2 July 2013. This will reduce the company's future current tax charge accordingly. The deferred tax asset/liability at the balance sheet date has been calculated based on the rate of 20% substantively enacted at the balance sheet date.

Deferred tax has not been provided on the difference between the carrying value and the tax basis of fixed assets. This tax will only become payable if the assets are sold and rollover relief is not obtained. The estimated amount of tax that would become payable in these circumstances is £25.7 million.

Deferred tax has not been provided in respect of gains realised that have been rolled over into the acquisition cost of replacement assets. This tax will become payable if the replacement assets are sold and further rollover relief is not available. The estimated amount of tax that would become payable in these circumstances is £0.7 million.

Notes (continued)

## 5 Tangible fixed assets

5 Tangibic fixed assets	Freehold land and buildings £'000	Structural Improvements	Assets Under the course of construction £'000	Fixtures, fittings, tools and equipment £'000	Total £'000
Cost or valuation					
At 31 December 2013 Additions	188,654 -	-	3,916 8,798	44,626 -	237,196 8,798
Reclassification	(3,207)	6,176	(7,365)	4,396	-
At 31 December 2014	185,447	6,176	5,349	49,022	245,994
Accumulated depreciation					
At 31 December 2013 Charge for the year	-	-	-	29,203 2,396	29,203 2,396
At 31 December 2014				31,599	31,599
THE ST DECEMBER 2014					
Net book value At 31 December 2014	185,447	6,176	5,349	17,423	214,395
At 31 December 2013	188,654	<del></del>	3,916	15,423	207,993

Borrowings of MHG Senior Borrower Limited, a group company, and other group companies, are secured by a fixed and floating charge over the assets of the company

During 2014, structural improvements, which were previously classified as freehold/long leasehold land and buildings was re-classified as structural improvements and are depreciated over 25 years

# Notes (continued)

## 6 Financial fixed assets - investment in subsidiary undertakings

	2014 £'000	2013 £'000
At cost and net book value At beginning and end of the financial year	150	150

The subsidiary undertakings are as follows:

	Subsidiary undertaking	Country of incorporation	Activity	Shareholding
	A Goody Rewarded Limited Claridge's Hotel (42000) Limited	Great Britain Great Britain	Dormant company Dormant company	100% 100%
7	Stocks		2014 £'000	2013 £'000
	Raw materials and consumables		1,557	1,159

The directors are of the opinion that the net realisable value of stock is greater than the carrying value.

# Notes (continued)

8	Debtors		
		2014	2013
		£'000	£,000
	Trade debtors	4,257	2,841
	Other debtors	280	40
	Amounts owed by group companies	176,806	166,322
	Prepayments and accrued income	1,442	863
	Deferred tax asset (Note 10)	1,199	1,122
		183,984	171,188
	All amounts are due within one year.		
9	Creditors: amounts falling due within one year		
		2014	2013
		£'000	£'000
	Trade creditors	4,554	2,942
	Amounts owed to group companies	642	585
	Amounts owed to subsidiary undertakings	150	150
	Amounts owed to ultimate parent undertaking	4,000	4,000
	Other taxes and social security	2,748	2,761
	Other creditors	257	124
	Accruals and deferred income	2,338	1,708
		14,689	12,270

# Notes (continued)

10	<b>Deferred</b>	tax	asset

10	Movement in deferred tax asset	2014 £'000	2013 £'000
		4.400	0.105
	Opening deferred tax asset	1,122	2,105
	(Charge)/Credit to the profit and loss account (Note 4)	. 77 ———	(983)
	At end of year (note 8)	1,199	1,122
		2014	2013
		£'000	£'000
	Analysis of deferred tax balance;		
	Capital allowances in excess of depreciation	1,127	1,089
	Short term timing differences	72	33
	At end of year	1,199	1,122
11	Called up share capital	2014	2013
		£'000	£'000
	Authorised:	æ 000	2 000
	50,000,000 ordinary shares of 10p each	5,000	5,000
	Called up, allotted and fully paid 28,615,873 ordinary shares of 10p each	2,862	2,862

Notes (continued)

#### 12 Reserves

At 31 December 2013 3,128 137,423 24,611 202,102 36  Profit for the financial year 18,254 1	
Profit for the financial year 18,254 1  At 31 December 2014 3,128 137,423 24,611 220,356 38  ———————————————————————————————————	Total £'000
Reconciliation of movement in shareholders' funds	67,264 8,254
	35,518 ———
£'000 £'000	
At start of the financial year 370,126 352,939 Profit for the financial year 18,254 17,187	
At end of the financial year 388,380 370,126	
14 Capital commitments	
<b>2014</b> 2013 <b>£'000</b> £'000	
Capital commitments (land and buildings):	
Contracted but not provided for in the accounts  1,043  1,623	

Notes (continued)

## 15 Operating lease commitments

At 31 December 2014 the company was committed to making the following payments during the next year in respect of operating leases:

	2014	2013
	£'000	£'000
Operating lease commitments (other assets) Expiring:		
- within one year	14	21
- in two to five years	63	58
	77	79
	<del></del>	<del></del>
Commitments under non-cancellable leases	77	79

### 16 Pensions and similar obligations

Claridge's Hotel Limited is a participating employer in two pension schemes:

- The Maybourne Hotels Group Pension and Life Insurance Scheme, a defined benefit scheme, which has two sections the Staff and Senior Staff sections, was closed to new entrants with effect from 1 August 2006.
- The Maybourne Stakeholder Scheme, a defined contribution scheme, was introduced on 1 August 2006 and is open to all staff if they meet the eligibility criteria. Pensions for 41 employees (2013: 39 employees) are funded through this scheme. The defined contribution pension cost for the year amounted to £87,114 (2013: £69,644). To comply with the law, the company autoenrolled all employees who are not members of any pension scheme from 1 April 2014 autoenrolment stakeholder pension scheme. 346 employees were auto-enrolled in 2014 with a cost for the year of £96,069. The company actively encourages staff to join the scheme as it believes that it is an important element of the remuneration package.

The consolidated pension position at 31 December 2014 is disclosed in the consolidated accounts of Coroin Limited.

The directors are unable to identify the company's share of the scheme assets and liabilities as:

- Most scheme members have worked for more than one company within the group. The group structure has also changed materially over time due to restructurings, acquisitions and disposals. It is therefore not appropriate to allocate assets and liabilities between the participating companies.
- For funding purposes, the employers within the group share actuarial risks. The determination of cash contributions does not separately identify assets and liabilities for individual participating companies and all employers pay the same contribution rate in respect of accruing benefits. Contributions in respect of the past service deficit are paid separately by another group company.

Notes (continued)

## 16 Pensions and similar obligations (continued)

As a result it is accounted for as a defined contribution scheme. The scheme is currently in deficit and the overall Group contributions have been capped at £315,289 a month (2013: £307,000 a month). At 31 December 2014 this deficit, calculated in accordance with FRS 17, amounted to £ 0.4million (31 December 2013: surplus of £2.1 million). Full details of the scheme are disclosed in the accounts of Coroin Limited.

## 17 Related party disclosures

The company is exempt under the provisions of paragraph 3, Financial Reporting Standard 8 "Related Party Disclosures" from disclosing details of transactions with Group related parties.

#### 18 'Ultimate parent company

The company's ultimate parent company is Coroin Limited, a company incorporated in Great Britain and registered in England and Wales. This is the smallest and largest group in which the results of the company are consolidated. Copies of those statutory accounts will be available from its registered office, 1 Vine Street, Mayfair, London, W1J 0AH.

## 19 Post balance sheet events

In April 2015 the entire share capital of Coroin Limited, the company's ultimate parent company, was acquired by Constellation Hotels.

In October 2015 the group successfully negotiated new loan facilities with new lenders which are repayable in October 2022. The financial impact of this transaction will be reflected in the group financial statements for the year ended 31 December 2015.

### 20 Approval of financial statements

The financial statements were approved by the board of directors on 9 November 2015.