Johnson Group Management Services Limited Company Number 00019418

Report and Financial Statements
For the year ended 31st December 2011

SATURDAY

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DIRECTORS

T J Morris BA, ACA

Y M Monaghan BSc, FCA

C Sander

SECRETARY

Y M Monaghan BSc, FCA

REGISTERED OFFICE

Johnson House

Abbots Park

Monks Way

Preston Brook

Cheshire

WA7 3GH

DIRECTORS' REPORT

The Directors present their annual report and the financial statements for the year ended 31st December 2011

Activities and Business Review

The Company has not traded during the year ended 31st December 2011 The Directors consider the financial position of the Company at 31st December 2011 to be satisfactory

Directors

The Directors of the Company, who are listed on page 1, held office throughout the year, with the exception of C Sander, who was appointed to the Board on the 11th June 2012 J B Johnstone resigned from the Board on the 11th June 2012

Auditors

The Company has, by special resolution, resolved that auditors should not be appointed

Elective Resolutions

The Company has passed elective resolutions to dispense with the holding of Annual General Meetings, the laying of the report and accounts before the Company and the obligation to appoint auditors annually

DIRECTORS' REPORT

Statement of Directors' Responsibilities

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year Under that law the Directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit and loss of the Company for that period

In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors confirm that they have complied with the above requirements in preparing the financial statements

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

Y M Monaghan SECRETARY 13th July 2012

Johnson Group Management Services Limited Registered in England and Wales No 00019418

Balance Sheet As at 31st December 2011

| | Note | 2011 £'000 | 2010 £'000 |
|--|------|---------------|---------------|
| NON-CURRENT ASSETS | | | |
| Debtors Amounts falling due after one year from Group companies | | 50 | 50 |
| CURRENT ASSETS Debtors Amounts falling due within one year from Group companies | | 14 | 14 |
| NET ASSETS | | 64 | 64 |
| CAPITAL AND RESERVES Called-up share capital Share premium account | 4 | 50 14 | 50 14 |
| EQUITY SHAREHOLDERS' FUNDS | | 64 | 64 |

For the year ended 31st December 2011 the Company was entitled to exemption under section 480 of the Companies Act 2006 (the Act) relating to dormant companies

The members have not required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Act

The Directors acknowledge their responsibilities for

- complying with requirements of the Act with respect to accounting records and preparation of accounts, and
- preparing accounts which give a true and fair view of the state of affairs of the Company as at the end of its financial year in accordance with section 393

The notes on page 5 form an integral part of the financial statements

The Directors' Report and financial statements on pages 4 and 5 were approved by the Board of Directors on 3th July 2012 and signed on its behalf by

T J Morris
DIRECTOR

Notes to the accounts As at 31st December 2011

1 ACCOUNTING POLICY

Basis of Accounting

The financial statements have been prepared under the historical cost convention and in accordance with International Financial Reporting Standards (IFRS) as endorsed by the European Union issued by the International Accounting Standards Board (IASB), with the Interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) of the IASB that are effective as of the balance sheet date and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS

2 REVENUE AND PROFIT BEFORE TAXATION

There was no revenue or profit for the year

3 DIRECTORS AND EMPLOYEES

The Company had no employees other than the Directors, who are listed on page 1, and who received no remuneration from the Company

4 CALLED UP SHARE CAPITAL

At 31st December 2011 & 31st December 2010

| | Authorised | | • | Allotted, Called-Up and Fully Paid | |
|----------------------------|------------|-------|--------|---------------------------------------|--|
| | No | £,000 | No | £'000 | |
| Ordinary Shares of £1 each | 50,000 | 50 | 50,000 | 50 | |

5 ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The Company's ultimate parent undertaking, which is the parent undertaking of the smallest and largest group to consolidate these financial statements and controlling party is Johnson Service Group PLC. Copies of the Parent's consolidated Financial Statements may be obtained from The Secretary, Johnson Service Group PLC, Johnson House, Abbots Park, Monks Way, Preston Brook, Cheshire WA7 3GH