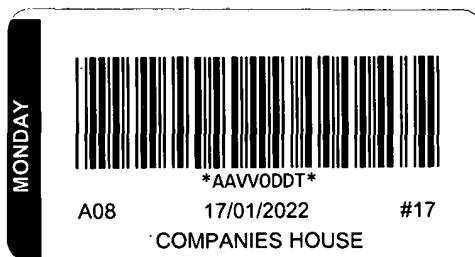


**Diageo DV Limited**  
**Annual report and financial statements**  
**30 June 2021**

Registered number: 00014172



**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

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**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **STRATEGIC REPORT**

The directors present their strategic report for the year ended 30 June 2021.

### **Activities**

The principal activity of the company is to act as an investment holding company within the Diageo group ("the group").

The company is incorporated and domiciled as a private company limited by shares in England, United Kingdom. The registered address is Lakeside Drive, Park Royal, London, NW10 7HQ, United Kingdom.

On 5 August 2013, Diageo entered into an agreement with Independents United to launch an incubator programme to invest in and mentor entrepreneurs developing premium spirits brands. Independents United, trading as Distill Ventures LLP, manages the programme and discovers potential business opportunities for the group.

The directors foresee no changes in the company's activities.

### **Business review**

*Development and performance of the business of the company during the financial year and position of the company as at 30 June 2021*

Loss for the year decreased by £38,000 from £7,903,000 in the year ended 30 June 2020 to £7,941,000 in the year ended 30 June 2021, mainly driven by the provision of £4,855,000 in respect of one of the investments in the incubator programme, offset by a decrease in operating costs of £3,311,000 and a decrease in net finance charges of £2,916,000. The company's net assets decreased by £7,941,000 from £106,650,000 to £98,709,000.

During the financial year, as part of the incubator programme, the company acquired ordinary shares for cash consideration in Rheinland Distillers GmbH. As a result of the acquisition, the company holds an 18% equity stake in the investment.

The company subscribed for additional convertible shares for cash consideration in Caleno Drinks Ltd, Cambridge Distillery Limited, El Bandarra S.L., El Rayo Limited, Mr Black Spirits Pty Ltd., New World Whisky Distillery PTY Limited, Niococktails S.r.l., London Botanical Drinks Limited and Stauning Whisky Holding ApS in the amount of £19,790,000 (2020 - £22,836,000).

During the financial year, the company recognised a provision of £4,855,000 in respect of one of its investments in the incubator programme for which the carrying amount may not be recoverable (2020 - £nil).

During the financial year, the company divested its ordinary shares in Del Professore Limited, therefore the cost of investment of £478,000 and the corresponding provision of £213,000 were reversed. The consideration for the disposal was £171,000 resulting in a £99,000 loss to the company including £5,000 legal fee not included in the cost of investment.

### *Financial and other key performance indicators*

As the company is an intermediary holding company within the group, the principal key performance indicator used by management to analyse the development, performance and position of the company's business is adherence to the group dividend policy.

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **STRATEGIC REPORT (continued)**

### **Business review (continued)**

#### *Principal risks and uncertainties facing the company as at 30 June 2021*

The principal risks identified by the group are disclosed on page 45 to 48 of Diageo plc's 2021 Annual Report. The most relevant of the group risks to this entity are the ones we have selected and articulated below, together with specific considerations relating to the company's operations and environment. If any of these risks occur, the company's business, financial condition and operational results could suffer. As the company forms part of the group's investment holding structure, the financial risk management measures used by management to analyse the development, performance and position of the company's business are mainly similar to those facing the group as a whole. The directors consider that the following risks might impact the performance and the solvency or liquidity of the company through its investments and intercompany financing structure. One company-specific risk has been identified, which is the recoverability of the company's investments in subsidiaries and associates.

#### Pandemics

Global outbreak of a public health threat or fear of such an event could result in increased government restrictions and regulations including the shutdown of the on-trade, restrictions to travel, and quarantining of employees resulting in a negative impact to consumer demand, or a slowdown or halting of the group business operations due to supply or logistic constraints and could adversely impact the group financial performance. To mitigate these challenges the group regularly gathers data and obtains insights which enable management to assess conditions in the markets where the group operates and to amend forecasts and investment decisions appropriately.

The directors believe that the risk mitigation actions taken by the group in relation to the Covid-19 pandemic, which incorporate those taken on behalf of the company, have been agile and effective and that the group will maintain adequate liquidity and be strongly positioned for a recovery in consumer demand. During the year, the group took actions to protect the business and support Diageo partners and communities. Further information is disclosed on pages 45 to 48 of Diageo plc's 2021 Annual Report.

#### Brexit

The European Union and the United Kingdom have agreed the EU-UK Trade and Cooperation Agreement which fully came into force on 1 May 2021. We remain of the view that the direct financial impact to the group or the company will not be material. A cross-functional working group is in place to identify and assess the consequences of Brexit, with all major functions within our business represented, including the function of raising external funding. The group will monitor the implications of the Agreement very closely, as well as the broader environment risks, including a continuing focus on identifying critical decision points to ensure potential disruption is minimised, and take prudent actions to mitigate these risks wherever practical.

#### Climate change

Considering that the company forms part of the group's investment holding structure and financial operations, the probability of climate change related risks having a significant and direct impact on the activities and operation of the company is not considered to be significant based on our current assessment. The directors believe that the risk mitigation actions taken in relation to climate risk by the group are appropriate measures in managing direct or indirect risks posed by climate change. Based on the climate risk assessment performed by the group, the risk attached to the recoverability of intercompany receivables and the investments in subsidiaries held by the company is not considered to be significant based on our current assessment. Further information on the group's actions to mitigate climate change are disclosed on page 46 of Diageo plc's 2021 Annual Report.

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **STRATEGIC REPORT (continued)**

### **Business review (continued)**

#### *Statement on Section 172 of the Companies Act 2006*

Section 172 of the Companies Act 2006 requires the directors to promote the success of the company for the benefit of the members as a whole, having regard to the interests of stakeholders in their decision-making. In making decisions, the directors consider what is most likely to promote the success of the company for its shareholders in the long term, as well as the interests of the group's stakeholders. The directors understand the importance of taking into account the views of stakeholders and the impact of the company's activities on local communities, the environment, including climate change, and the group's reputation.

The company is a member of the group of companies (the "group") whose ultimate holding company is Diageo plc ("Diageo"). In accordance with the requirements of UK company law, Diageo has included in its 2021 Annual Report and Accounts on page 7 a statement as to how the directors of Diageo have had regard to the matters set out in Section 172 of the Companies Act 2006.

In order to ensure consistency in how the group operates with regard to its wider stakeholders, the group has adopted an internal Code of Business Conduct alongside a comprehensive framework of global policies and standards that are designed to ensure, amongst other things, that all companies throughout the group, including the company, have regard to its wider stakeholders in a consistent manner.

The company has therefore had regard to the matters set out in Section 172 of the Act in a manner that is consistent with the approach adopted by Diageo, while at the same time ensuring the directors of the company are fulfilling their duties.

#### *Main activities of the Board*

The activities of the Board during the year include:

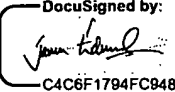
- Approval of investments in new businesses and additional funding requests in relation to various portfolio companies;
- Approval of directors' resignation and appointment; and
- Approval of the financial statements for the financial year ended 30 June 2020.

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **STRATEGIC REPORT (continued)**

### **Business review (continued)**

On behalf of the Board

DocuSigned by:  
  
C4C6F1794FC948C...

J M C Edmunds  
*Director*

Lakeside Drive  
Park Royal  
London  
NW10 7HQ

16 December 2021

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **DIRECTORS' REPORT**

The directors are pleased to submit their annual report, together with the audited financial statements for the year ended 30 June 2021.

### **Going concern**

The company's business activities, together with the factors likely to affect its future development and position, are set out in the business review section of the strategic report. The company is expected to continue to remain in positive net asset position for the foreseeable future. The company participates in the group's centralised treasury arrangements and a fellow group undertaking has confirmed its policy is to provide financial support for the foreseeable future. The company is not reliant on external third party financing. The directors have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the company to continue as a going concern. On the basis of their assessment, the company's directors have a reasonable expectation that the company will be able to continue in operational existence for a period of at least 12 months from the date the financial statements are approved and signed, as a fellow group undertaking has confirmed its policy is to provide financial support for this period and that is in a position to do so. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

In arriving at this conclusion, the directors have also considered the potential impact that the Covid-19 pandemic may have on the company and believe that any impact would be minimal.

### **Financial**

The result for the year ended 30 June 2021 is shown on page 14.

The loss for the year transferred to reserves was £7,941,000 (2020 - £7,903,000).

No dividend was paid during the year (2020 - £nil) and there is no dividend proposed to be distributed to the shareholders in regards to the financial year (2020 - £nil).

### **Directors**

The directors of the company who were in office during the year and up to the date of signing the financial statements were:

E A Brown  
C Diezhandino  
J M C Edmunds  
D Keresztesi (appointed 11 September 2020)  
G Kovacs (resigned 1 September 2020)  
K E Major  
D Nayager

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **DIRECTORS' REPORT (continued)**

### **Directors' remuneration**

None of the directors received any remuneration during the year in respect of their services as directors of the company (2020 - £nil). The directors were paid by fellow group undertakings, and no cost was recharged to the company.

### **Directors' indemnity**

The Articles of Association permit qualifying third-party indemnities for the directors as defined by Section 234 of the Companies Act 2006. No such indemnity was in force during the last financial year, nor is any currently in force.

### **Post balance sheet events**

Subsequent to year-end, as part of the incubator programme, the company acquired ordinary and convertible shares for cash consideration in Komasa Kanosuke Distillery Co., Ltd. As a result of the acquisition, the company holds a 12.5% equity stake in the investment.

Subsequent to year-end, the company entered into an agreement with a premium spiced rum company for the right to subscribe for certain of its equity shares.

Subsequent to year-end, additional consideration was paid in the form of subscription for convertible shares to certain associate undertakings of the company in the total amount of £9,304,000.

Subsequent to year-end, part of the contingent consideration linked to performance targets was paid to Belsazar GmbH in the amount of EUR 3,000,000 (£2,568,000).

### **Internal control and risk management over financial reporting**

The company operates under the financial reporting processes and controls of the group. Diageo plc's internal control and risk management systems including its financial reporting process of Diageo plc, which include those of the company, are discussed in the group's Annual Report 2021 on page 97 at [www.diageo.com](http://www.diageo.com), which does not form part of this report.

### **Independent auditors**

Pursuant to Section 487 of the Companies Act 2006, the independent auditors, PricewaterhouseCoopers LLP, have been reappointed and will continue in office as independent auditors of the company.

### **Disclosure of information to the auditors**

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.



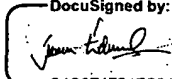
**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **DIRECTORS' REPORT (continued)**

### **Business relationship statement**

The business of the company is that of an intermediate holding company and as such it has a more limited number of third-party business relationships than other companies within the group. However, in order to ensure consistency in how the group operates, the company has adopted an internal Code of Business Conduct alongside a comprehensive framework of global policies and standards that are designed to ensure, amongst other things, that all companies throughout the group, including the company, have regard to its wider stakeholders, including those in a business relationship with the company, in a consistent manner. Decisions taken by directors are informed by the interests of its wider stakeholders, including those in a business relationship with the company, as guided by, amongst other things, the Code of Business Conduct and framework of policies and standards.

On behalf of the Board

DocuSigned by:  
  
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J M C Edmunds  
*Director*

Lakeside Drive  
Park Royal  
London  
NW10 7HQ

16 December 2021

**Diageo DV Limited**

**Registered number: 00014172**

**Year ended 30 June 2021**

**Statement of directors' responsibilities in respect of the financial statements**

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

# Independent auditors' report to the members of Diageo DV Limited

## Report on the audit of the financial statements

### Opinion

In our opinion, Diageo DV Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 June 2021; the statement of comprehensive income, the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

### Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

### **Strategic report and Directors' report**

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 30 June 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

## **Responsibilities for the financial statements and the audit**

### **Responsibilities of the directors for the financial statements**

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to but were not limited to, UK tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to manipulate financial results, and management bias in accounting estimates and judgements. Audit procedures performed by the engagement team included:

- Discussions with the directors, management, internal legal counsel, including inquiry regarding known or suspected instances of non-compliance with laws and regulations and fraud;
- Reviewing relevant board of directors meeting minutes;

- Challenging assumptions and judgements made by management in their significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. In particular, in relation to the recoverability of the company's investments in subsidiaries and associates, the recoverability of amounts owed by fellow group undertakings, and the valuation of contingent consideration; and
- As in all of our audits we also addressed the risk of management override of internal controls, including testing journals, and evaluated whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

### **Use of this report**

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

# Other required reporting

## **Companies Act 2006 exception reporting**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Catherine Schroeder (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London  
16 December 2021

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

# **STATEMENT OF COMPREHENSIVE INCOME**

|   |              | <b>Year ended<br/>30 June 2021</b> | <b>Year ended<br/>30 June 2020</b> |
|---|--------------|------------------------------------|------------------------------------|
|   | <b>Notes</b> | <b>£ 000</b>                       | <b>£ 000</b>                       |
| Operating costs   | 2            | (2,008)                            | (5,319)                            |
| Loss on sale of investment  | 5            | (99)                               | (151)                              |
| Reversal of provision for impairment  | 5            | —                                  | 714                                |
| Provision against associate undertakings  | 5            | (4,855)                            | —                                  |
| Fair value losses on other investments  | 5            | (748)                              | —                                  |
| <b>Operating loss</b>   |              | <b>(7,710)</b>                     | <b>(4,756)</b>                     |
| Net finance charges   | 3            | (231)                              | (3,147)                            |
| <b>Loss before taxation on ordinary activities</b>                              |              | <b>(7,941)</b>                     | <b>(7,903)</b>                     |
| Taxation on loss on ordinary activities   | 4            | —                                  | —                                  |
| <b>Loss for the financial year and total comprehensive expense for the year</b> |              | <b>(7,941)</b>                     | <b>(7,903)</b>                     |

The accompanying notes are an integral part of these financial statements.

The company had no other comprehensive income or expense during the current and previous year.

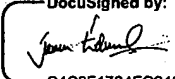
**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

**BALANCE SHEET**

|                                | Notes | 30 June 2021<br>£ 000 | 30 June 2020<br>£ 000 |
|--------------------------------|-------|-----------------------|-----------------------|
| <b>Non-current assets</b>      |       |                       |                       |
| Investments in subsidiaries    | 5     | 76,837                | 70,857                |
| Investments in associates      | 5     | 83,539                | 67,454                |
| Other investments              | 5     | 263                   | 1,011                 |
|                                |       | <u>160,639</u>        | <u>139,322</u>        |
| <b>Current assets</b>          |       |                       |                       |
| Trade and other receivables    | 6     | 4,482                 | 6,442                 |
| Cash and cash equivalents      |       | 103                   | 5                     |
| <b>Total assets</b>            |       | <u>165,224</u>        | <u>145,769</u>        |
| <b>Current liabilities</b>     |       |                       |                       |
| Trade and other payables       | 8     | (36,523)              | (14,155)              |
| <b>Non-current liabilities</b> |       |                       |                       |
| Other payables                 | 8     | (29,992)              | (24,964)              |
| <b>Total liabilities</b>       |       | <u>(66,515)</u>       | <u>(39,119)</u>       |
| <b>Net assets</b>              |       | <u>98,709</u>         | <u>106,650</u>        |
| <b>Equity</b>                  |       |                       |                       |
| Called up share capital        | 10    | 15,139                | 15,139                |
| Share premium                  |       | 772                   | 772                   |
| Other reserves                 |       | 2,937                 | 2,937                 |
| Retained earnings              |       | 79,861                | 87,802                |
| <b>Total equity</b>            |       | <u>98,709</u>         | <u>106,650</u>        |

The accounting policies and other notes on pages 17 to 31 form part of the financial statements.

These financial statements on pages 14 to 31 were approved by the Board on 16 December 2021 and were signed on its behalf by:

DocuSigned by:  
  
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J M C Edmunds  
 Director



**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

**STATEMENT OF CHANGES IN EQUITY**  
**ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY**

|                                | <b>Called up<br/>share<br/>capital<br/>£ 000</b> | <b>Share<br/>premium<br/>£ 000</b> | <b>Other<br/>reserves<br/>£ 000</b> | <b>Retained<br/>earnings<br/>£ 000</b> | <b>Total<br/>£ 000</b> |
|--------------------------------|--|------------------------------------|-------------------------------------|--|------------------------|
| Balance at 30 June 2019        | 15,139   | 772                                | 2,937                               | 95,705                                 | 114,553                |
| Loss for the financial year    | —  | —                                  | —                                   | (7,903)                                | (7,903)                |
| <b>Balance at 30 June 2020</b> | <b>15,139</b>                                    | <b>772</b>                         | <b>2,937</b>                        | <b>87,802</b>                          | <b>106,650</b>         |
| Loss for the financial year    | —  | —                                  | —                                   | (7,941)                                | (7,941)                |
| <b>Balance at 30 June 2021</b> | <b>15,139</b>                                    | <b>772</b>                         | <b>2,937</b>                        | <b>79,861</b>                          | <b>98,709</b>          |

The accompanying notes are an integral part of these financial statements.

**Diageo DV Limited**  
**Registered number: 00014172**  
**Year ended 30 June 2021**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These financial statements are prepared in accordance with Financial Reporting Standard 101 *Reduced Disclosure Framework* (FRS 101).

In preparing these financial statements, the company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU (IFRS), but makes amendments where necessary in order to comply with Companies Act 2006 and sets out below where the FRS 101 disclosure exemptions have been taken.

These financial statements are prepared on a going concern basis under the historical cost convention, except that certain financial instruments are measured at their fair value.

The company is a wholly owned subsidiary of Diageo plc and is included in the consolidated financial statements of Diageo plc which are publicly available.

The preparation of financial statements in conformity with FRS 101 requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

The following exemptions from the requirements of IFRS have been applied in the preparation of these financial statements, in accordance with FRS 101:

- The following paragraphs of IAS 1, 'Presentation of financial statements':
  - 10(d) (statement of cash flows);
  - 16 (statement of compliance with all IFRS);
  - 79(a)(iv) (comparative information requirements);
  - 111 (cash flow statement information);
  - 134-136 (capital management disclosures)
- IAS 7, 'Statement of cash flows'
- The following paragraphs of IAS 8, 'Accounting policies, changes in accounting estimates and errors':
  - 30 (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective);
  - 31 (disclosures relating to the new IFRS).
- Paragraphs 130(f)(ii), 130(f)(iii), 134(d) to 134(f) and 135(c) to 135(e) of IAS 36, 'Impairment of assets' (disclosures when the recoverable amount is fair value less costs of disposal, assumptions involved in estimating recoverable amounts of cash-generating units containing goodwill or intangible assets with indefinite useful lives, and management's approach to determining these amounts).

**Diageo DV Limited**  
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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **1. ACCOUNTING POLICIES (continued)**

#### **Basis of preparation (continued)**

- The requirements of paragraphs 62, B64(d), B64(e), B64(g), B64(h), B64(j) to B64(m), B64(n)(ii), B64(o)(ii), B64(p), B64(q)(ii), B66 and B67 of IFRS 3 'Business Combinations', can be omitted, provided that equivalent disclosures are included in the consolidated financial statements of the group in which the entity is consolidated.
- The following paragraphs of IAS 24 'Related party disclosures':
  - 17 (key management compensation);
  - 18A (key management services provided by a separate management entity).
- The requirements of IFRS 7 Financial Instruments: Disclosures, provided that equivalent disclosures are included in the consolidated financial statements of the group in which the entity is consolidated.

The company has taken advantage of the exemption by virtue of section 400 under Companies Act 2006, from the requirement to prepare consolidated financial statements, as it and its subsidiaries are included in the consolidated financial statements of its ultimate parent, Diageo plc.

These financial statements are separate financial statements.

#### **New accounting standards and interpretations**

The following amendments to the accounting standards, issued by the IASB which have been endorsed by the EU, have been adopted by the group and therefore by the company from 1 July 2020 with no impact on the company's results, financial position or disclosures:

- Amendments to References to the Conceptual Framework in IFRSs;
- Amendments to IFRS 3 - Definition of a Business;
- Amendments to IAS 1 and IAS 8 - Definition of Material;
- Amendments to IFRS 16 - Covid-19 - Related Rent Concessions;
- Amendments to IFRS 9, IAS 39 and IFRS 7 - Interest rate benchmark reform (phase 1);
- Amendments to IAS 19 - Plan Amendment, Curtailment or Settlement.

The following amendment and standard, issued by the IASB have not been adopted by the company:

- IFRS 17 – Insurance contracts
- Amendments to IFRS 9, IAS 39 and IFRS 7 – Interest rate benchmark reform (phase 2)

#### **Going concern**

The financial statements have been prepared on a going concern basis as a fellow group undertaking has agreed to provide financial support for the foreseeable future which is for a period of at least 12 months from the date the financial statements are approved and signed.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **1. ACCOUNTING POLICIES (continued)**

#### **Functional and presentational currency**

These financial statements are presented in sterling (£), which is the company's functional currency.

All financial information presented in sterling (£) has been rounded to the nearest thousand unless otherwise stated.

#### **Finance income/costs**

Finance income/costs are recognised in the statement of comprehensive income in the year in which they are earned/incurred.

#### **Foreign currencies**

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the financial year end exchange rates and these foreign exchange differences are recognised in the statement of comprehensive income.

#### **Investments in subsidiaries**

Investments in subsidiaries are stated at historical cost less impairment provisions for any permanent decrease in value, incorporating the fair value of any contingent consideration. Contingent consideration is an obligation of the acquirer to transfer additional consideration if specified future events occur or conditions are met. The carrying amounts of the company's investments are reviewed at each reporting date to determine whether there is an indication of impairment. If such an indication exists, then the assets' recoverable amounts are estimated to ensure that the investments are not carried at above their recoverable amounts. Value in use or fair value less costs of disposal are considered for these reviews. The tests are dependent on management's judgements in respect of the forecasting of future cash flows, the discount rates applicable to the future cash flows and what expected growth rates are reasonable. Such judgements are subject to change as a result of changing economic conditions and actual cash flows may differ from forecasts. Losses are recognised in the statement of comprehensive income to reflect an impairment against the carrying value. Where an event results in the asset's recoverable amount being higher than the previously impaired carrying value, the original impairment may be reversed through the statement of comprehensive income in subsequent periods. The amount of contingent consideration is reassessed at year-end and the subsequent changes in the probabilities or expectations are recognised in line with the cost base approach, with any changes accounted for against the cost of investment in subsidiary undertaking.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **1. ACCOUNTING POLICIES (continued)**

#### **Investments in associates**

Investments in associates are stated at historical cost less impairment provisions for any permanent decrease in value. Investments in associates balance includes ordinary, convertible shares and net derivatives that include the fair value of the option of conversion, which is presented in net with the associated assumed liability. The value of ordinary shares incorporates all directly attributable costs of the acquisition. The carrying amounts of the company's investments are reviewed at each reporting date to determine whether there is an indication of impairment. If such an indication exists, then the asset's recoverable amount is estimated. Losses are recognised in the statement of comprehensive income to reflect an impairment against the carrying value. Where an event results in the asset's recoverable amount being higher than the previously impaired carrying value, the original impairment may be reversed through the statement of comprehensive income in subsequent periods. Investments in associates balance includes convertible shares invested in associates. The value of these is derived from the conversion option and subsequent discount on purchase price. As such these are accounted for under IFRS 9 and are subsequently measured at fair value through the statement of comprehensive income. These convertible shares are also disclosed in the Financial instruments note as they are measured accordingly.

#### **Financial assets and liabilities**

Financial assets and liabilities are initially recorded at fair value, where permitted by IFRS 9, including any directly attributable transaction costs. For those financial assets that are not subsequently held at fair value, the company assesses whether there is evidence of impairment at each balance sheet date. The company classifies its financial assets and liabilities into the following categories: financial assets and liabilities at amortised cost, financial assets and liabilities at fair value through profit and loss and financial assets at fair value through other comprehensive income. Where financial assets or liabilities are eligible to be carried at either amortised cost or fair value, the company does not apply the fair value option.

**Trade and other receivables** Amounts owed by other group companies are initially measured at fair value and are subsequently reported at amortised cost. Non-interest-bearing trade receivables are stated at their nominal value as they are due on demand. Allowances for expected credit losses are made based on the risk of non-payment taking into account ageing, previous experience, economic conditions and forward-looking data. Such allowances are measured as either 12-months expected credit losses or lifetime expected credit losses depending on changes in the credit quality of the counterparty.

**Cash and cash equivalents** Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. In the balance sheet, bank overdrafts are shown within borrowings in current liabilities.

**Other investments** Other investments represent equity instruments, which are non-derivative financial assets that are either designated as such upon initial recognition or not classified in any of the other financial asset categories. Other investments are included in non-current assets as they are held not for trading. Subsequent to initial measurement, other investments are stated at fair value. Under IFRS 9, gains and losses arising from the changes in fair value of other investments are recognized in the statement of comprehensive income as the company has not elected the option to recognize fair value gains and losses through other comprehensive income.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **1. ACCOUNTING POLICIES (continued)**

#### **Financial assets and liabilities (continued)**

**Trade and other payables** Trade payables are non-interest bearing and are stated at their nominal value as they are due on demand. Amounts owed to other group companies are initially measured at fair value and are subsequently reported at amortised cost. Contingent considerations are measured at fair value through statement of comprehensive income.

#### **Taxation**

Current tax is based on taxable profit for the year. Taxable profit is different from accounting profit due to temporary differences between accounting and tax treatments, and due to items that are never taxable or tax deductible. Tax benefits are not recognised unless it is probable that the tax positions are sustainable. Once considered to be probable, tax benefits are reviewed each year to assess whether a provision should be taken against full recognition of the benefit on the basis of potential settlement through negotiation and/or litigation. Tax provisions are included in current liabilities. Penalties and interest on tax liabilities

Full provision for deferred tax is made for temporary differences between the carrying value of assets and liabilities for financial reporting purposes and their value for tax purposes. The amount of deferred tax reflects the expected recoverable amount and is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using the basis of taxation enacted or substantively enacted by the balance sheet date. Deferred tax assets are not recognised where it is more likely than not that the asset will not be realised in the future.

#### **Judgements in applying accounting policies and key sources of estimation uncertainty**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The directors make estimates and assumptions concerning the future of the company. The resulting accounting estimates will, by definition, seldom equate to actual results. The company's directors are of the opinion that there are no estimates and assumptions that have a significant risk of casting material adjustment to the carrying value of the assets and liabilities for the company within the next financial year due to the nature of the business.

The critical accounting policy, which the directors consider is of greater complexity and particularly subject to the exercise of judgements and estimates, is set out in detail in the relevant accounting policies:

- Investment in subsidiaries, associates and other investments, including convertible shares: There is judgment in determining whether an investment should be assessed for impairment, and estimation techniques applied when determining assumptions that support the fair value of investments as part of an impairment assessment.
- Contingent considerations: Management need to consider the key inputs in respect of the business performance and future forecasts including market projections when developing the assumptions used to determine the fair value. This includes the need to estimate the likelihood and timing of achieving the arrangement's relevant milestones. Management also need to exercise judgement when applying a probability assessment for each of the potential outcomes. Such estimates and judgements are subject to change as a result of changing economic conditions and actual cash flows may differ from forecasts.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **2. OPERATING COSTS**

|                          | <b>Year ended<br/>30 June 2021</b> | <b>Year ended<br/>30 June 2020</b> |
|--------------------------|------------------------------------|------------------------------------|
| Other operating expenses | <u>2,008</u>                       | <u>5,319</u>                       |

Other operating expenses include a foreign exchange gain of £409,000 (2020 - loss of £179,000) in respect of contingent consideration (see note 8), and professional fees in respect of the incubator programme and acquisitions of £1,988,000 (2020 - £5,039,000).

The auditors' remuneration of £11,000 (2020 - £10,000) was paid on behalf of the company by a fellow group undertaking. There were no fees payable to the independent auditors in respect of non-audit services (2020 - £nil).

The company did not employ any staff during either the current or prior year.

None of the directors received any remuneration during the financial year in respect of their services as directors of the company (2020 - £nil). The directors were paid by fellow group undertakings, and no cost was recharged to the company.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **3. NET FINANCE CHARGES**

|   | <b>Year ended<br/>30 June 2021<br/>£ 000</b> | <b>Year ended<br/>30 June 2020<br/>£ 000</b> |
|---|--|--|
| <b>Net finance charges</b>                  |  |  |
| Other interest income                       | —  | 1  |
| Finance charge to fellow group undertakings |  |  |
| Diageo Finance plc                          | (27)   | —  |
| Unwinding of discounts                      | (204)  | (3,148)                                      |
| <b>Total interest charges</b>               | <b>(231)</b>                                 | <b>(3,148)</b>                               |
| <b>Net finance charges</b>                  | <b>(231)</b>                                 | <b>(3,147)</b>                               |

### **4. TAXATION ON LOSS ON ORDINARY ACTIVITIES**

|  | <b>Year ended<br/>30 June 2021<br/>£ 000</b> | <b>Year ended<br/>30 June 2020<br/>£ 000</b> |
|--|--|--|
| <b>(a) Analysis of taxation for the year</b>   |  |  |
| <b>Current tax</b>   | —  | —  |
| <b>Deferred tax</b>  | —  | —  |
| <b>Taxation on loss on ordinary activities</b>   | <b>—</b>                                     | <b>—</b>                                     |
| <b>(b) Factors affecting total tax for the year</b>                                    |  |  |
| Loss on ordinary activities before taxation  | (7,941)                                      | (7,903)                                      |
| Taxation on loss on ordinary activities at UK corporation tax rate of 19% (2020 - 19%) | 1,509  | 1,502  |
| Income not taxable   | 77   | 139  |
| Items not deductible for tax purposes  | (1,122)                                      | (1,287)                                      |
| Group relief surrendered for nil consideration   | (676)  | (333)  |
| Other tax effects for reconciliation between accounting profit and tax income          | 212  | (21)   |
| <b>Total tax for the year</b>  | <b>—</b>                                     | <b>—</b>                                     |

The UK corporation tax rate for the year ended 30 June 2021 is 19% which has been effective since 1 April 2017. In the Spring Budget 2021, the UK Government announced an increase in the corporation tax rate to 25% which will apply from 1 April 2023. The legislation increasing the tax rate to 25% rate was substantively enacted on 24 May 2021. Deferred taxes at 30 June 2021 have been measured using this enacted tax rate and reflected in these financial statements.



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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **5. INVESTMENTS**

#### *Shares in group undertakings and other investments*

|                        | <b>Subsidiaries</b> | <b>Associates</b> | <b>Other investments</b> | <b>Total</b>   |
|------------------------|---------------------|-------------------|--------------------------|----------------|
|                        | <b>£ 000</b>        | <b>£ 000</b>      | <b>£ 000</b>             | <b>£ 000</b>   |
| <b>Cost</b>            |                     |                   |                          |                |
| At 30 June 2020        | 70,857              | 67,875            | 1,011                    | 139,743        |
| Additions              | —                   | 21,205            | —                        | 21,205         |
| Disposals              | —                   | (478)             | —                        | (478)          |
| Fair value adjustment  | 5,980               | —                 | (748)                    | 5,232          |
| <b>At 30 June 2021</b> | <b>76,837</b>       | <b>88,602</b>     | <b>263</b>               | <b>165,702</b> |
| <b>Provisions</b>      |                     |                   |                          |                |
| At 30 June 2020        | —                   | (421)             | —                        | (421)          |
| Provided               | —                   | (4,855)           | —                        | (4,855)        |
| Disposals              | —                   | 213               | —                        | 213            |
| <b>At 30 June 2021</b> | <b>—</b>            | <b>(5,063)</b>    | <b>—</b>                 | <b>(5,063)</b> |
| <b>Carrying amount</b> |                     |                   |                          |                |
| <b>At 30 June 2021</b> | <b>76,837</b>       | <b>83,539</b>     | <b>263</b>               | <b>160,639</b> |
| At 30 June 2020        | 70,857              | 67,454            | 1,011                    | 139,322        |

The additions in the associates balance includes convertible shares invested in associates of £19,790,000 (2020 - £22,836,000). Investments in associates includes convertible shares in the total amount of £73,311,000 (2020 - £57,781,000) that are disclosed as financial instruments (see note 7).

The other investment represents an equity instrument, which is a non-derivative financial asset that is either designated as such upon initial recognition or not classified in any of the other financial asset categories. It is included in non-current assets. Subsequent to initial measurement, the investment is stated at fair value. The company values its other investment using unobservable inputs for the asset (Level 3). The fair value of the investments is £263,000 at 30 June 2021 (2020 - £1,011,000). Gains and losses arising from the changes in fair value of the investments are recognized in the statement of comprehensive income. The loss of revaluation at 30 June 2021 was £748,000 (2020 - £nil).

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **5. INVESTMENTS (continued)**

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows. Unless otherwise stated the percentage of shares held are in respect of ordinary share capital.

| <b>Name of investment</b>            | <b>Notes</b> | <b>Registered office address</b>  | <b>Proportion of ownership interest %*</b> | <b>Proportion of interest in convertible shares %</b> | <b>Proportion of effective interest %**</b> |
|--------------------------------------|--------------|---|--|---|---|
| <b>Direct holdings</b>               |              |   |  |   |   |
| <b>Subsidiary undertakings</b>       |              |   |  |   |   |
| Anna Seed 83 Limited                 |              | Lakeside Drive, Park Royal, NW10 7HQ, London, United Kingdom                          | 100%                                       | —   | 100%  |
| Belsazar GmbH                        |              | Reeperbahn 1., 20359 Hamburg, Germany   | 100%                                       | —   | 100%  |
| Seedlip Ltd                          |              | Lakeside Drive, Park Royal, NW10 7HQ, London, United Kingdom                          | 91%  | —   | 91%   |
| Tipplesworth Limited                 |              | Lakeside Drive, Park Royal, London, NW10 7HQ, United Kingdom                          | 100%                                       | —   | 100%  |
| <b>Associate undertakings</b>        |              |   |  |   |   |
| Caleno Drinks Ltd                    |              | 470 Bath Road, Arnos Vale, Bristol, England, BS4 3AP, United Kingdom                  | 20%  | 100%  | 20%   |
| Cambridge Distillery Limited         |              | Cambridge Distillery, 20 High Street, Grantchester, Cambridge CB3 9NF, United Kingdom | 33%  | 100%  | 33%   |
| El Bandarra S.L.                     |              | Calle General Vara del Rey 5, 1 Piso, 26003 Logroño, La Rioja, Spain                  | 25%  | 100%  | 25%   |
| El Rayo Limited                      |              | 20 King Street Prince Albert House Maidenhead SL6 1DT, United Kingdom                 | 20%  | —   | 20%   |
| Komasa Kanosuke Distillery Co., Ltd. | (i)          | 845-3 Kaminokawa, Hiyoshi-cho, Hioki-shi, Kagoshima, Japan                            | 12.5%                                      | 100%  | 12.5%                                       |
| London Botanical Drinks Limited      |              | 28 Vale Road, Claygate, Esher, KT10 0NJ, United Kingdom                               | 20%  | 100%  | 20%   |
| Mr Black Spirits Pty Ltd.            |              | Cabel Partners, Level 5, 1 James Place, North Sydney, NSW 2060, Australia             | 45%  | 100%  | 45%   |

\* The percentage of shares held by the immediate shareholder(s) of the subsidiary.

\*\* Effective percentage of shares held by the company directly and indirectly.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **5. INVESTMENTS (continued)**

| <b>Name of investment</b>                 | <b>Notes</b> | <b>Registered office address</b>   | <b>Proportion of ownership interest %*</b> | <b>Proportion of interest in convertible shares %</b> | <b>Proportion of effective interest %**</b> |
|---|--------------|--|--|---|---|
| <b>Direct holdings (continued)</b>        |              |  |  |   |   |
| <b>Associate undertakings (continued)</b> |              |  |  |   |   |
| New World Whisky Distillery PTY Limited   |              | 50 Bertie Street, Port Melbourne, Victoria 3207, Australia   | 30%  | 100%  | 30%   |
| Nicocktails S.r.l.                        |              | Via Tortona 15, 20144, Milan, Italy  | 20%  | 100%  | 20%   |
| Rheinland Distillers GmbH                 |              | Mozartstr. 7, 53115 Bonn, Germany  | 18%  | 100%  | 18%   |
| Stauning Whisky Holding ApS               |              | Stauningvej 38, 6900 Skjern, Denmark   | 40%  | 100%  | 40%   |
| The Southwest Fermentorium Limited        |              | Harbour Brewing Company, Harbourside Brewery, Tretoil Farm, Bodmin, Cornwall, PL30 5BA, United Kingdom | 25%  | 100%  | 25%   |
| Valdomino Premium Spirits, S.L.           |              | Tomino (Pontevedra), 36750, Parroquia de Goian, Barrio de Centinela, 1, Spain                          | 20%  | —   | 20%   |
| <b>Other investment undertakings</b>      |              |  |  |   |   |
| East London Liquor Company                |              | 23 Exmouth Market, London EC1R 4QL, United Kingdom   | 3.1%                                       | —   | 3.1%  |
| Melius Drinks Ltd                         |              | 64 New Cavendish Street, London W1G 8TB, United Kingdom  | 7.89%                                      | —   | 7.89%                                       |
| <b>Indirect holdings</b>                  |              |  |  |   |   |
| <b>Subsidiary undertakings</b>            |              |  |  |   |   |
| Seedlip Inc                               |              | 175 Greenwich Street, Three World Trade Center, New York, NY 10007, United States                      | 100%                                       | —   | 91%   |
| Seedlip Pty                               |              | Bentleys SA, Level 5, 63 Pirie Street, Adelaide SA 5000, Australia                                     | 100%                                       | —   | 91%   |

(i) On 1 August 2021, the company acquired ordinary shares for cash consideration in Komasa Kanosuke Distillery Co., Ltd. As a result of the acquisition, the company holds a 12.5% equity stake in the investment.

\* The percentage of shares held by the immediate shareholder(s) of the subsidiary.

\*\* Effective percentage of shares held by the company directly and indirectly.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **5. INVESTMENTS (continued)**

During the financial year, as part of the incubator programme, the company acquired ordinary shares for cash consideration in Rheinland Distillers GmbH. As a result of the acquisition, the company holds an 18% equity stake in the investment.

The company subscribed for additional convertible shares for cash consideration in Caleno Drinks Ltd, Cambridge Distillery Limited, El Bandarra S.L., El Rayo Limited, Mr Black Spirits Pty Ltd., New World Whisky Distillery PTY Limited, Niococktails S.r.l., London Botanical Drinks Limited and Stauning Whisky Holding ApS in the amount of £19,790,000 (2020 - £22,836,000).

All the above transactions impacting investments in associates, resulted in as additional investment in the amount of £21,205,000 (2020 - £24,943,000).

During the financial year, the company recognised a provision of £4,855,000 in respect of one of its investments in the incubator programme for which the carrying amount may not be recoverable (2020 - £nil).

During the financial year, the company divested its ordinary shares in Del Professore Limited, therefore the cost of investment of £478,000 and the corresponding provision of £213,000 were reversed. The consideration for the disposal was £171,000 resulting in a £99,000 loss to the company including £5,000 legal fee not included in the cost of investment.

For Belsazar GmbH, Seedlip Ltd, Anna Seed 83 Limited and Tipplesworth Limited a contingent consideration is presented as part of the investment value (see note 8).

The investments in subsidiaries are held at cost less, where appropriate, provision for impairment in value. The management performed this year's impairment analysis and no impairment was identified.

The investments in associates balance includes convertible shares invested in associates, which are subsequently measured at fair value through the statement of comprehensive income.

In the opinion of the directors, the investment in the company's subsidiary undertakings, associates and other investments are worth at least the amount at which they are stated in the financial statements.

### **6. TRADE AND OTHER RECEIVABLES**

|   | <b>Year ended<br/>30 June 2021<br/>£ 000</b> | <b>Year ended<br/>30 June 2020<br/>£ 000</b> |
|---|--|--|
| Amounts owed by fellow group undertakings |  |  |
| Diageo Finance plc                        | 3,505  | 5,558  |
| Other receivables                         | 53   | 69   |
| Prepayments and accrued income            | 924  | 815  |
|   | <b>4,482</b>                                 | <b>6,442</b>                                 |

The amount owed by Diageo Finance plc bears interest at a floating rate, unsecured and repayable on demand.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **7. FINANCIAL INSTRUMENTS**

#### **Reconciliation of financial instruments**

The table below sets out the company's accounting classification of each class of financial assets and liabilities.

|  | <b>At cost</b>  | <b>Fair value<br/>through<br/>profit and loss</b> | <b>Total</b>    | <b>Current</b>  | <b>Non-<br/>current</b> |
|--|-----------------|---|-----------------|-----------------|-------------------------|
|  | <b>£ 000</b>    | <b>£ 000</b>                                      | <b>£ 000</b>    | <b>£ 000</b>    | <b>£ 000</b>            |
| <b>2021</b>  |                 |   |                 |                 |                         |
| Shares in associates                                     | 10,228          | —   | 10,228          | —               | 10,228                  |
| Shares in other investments                              | —               | 263   | 263             | —               | 263                     |
| Convertible shares at fair value through profit and loss | —               | 73,311  | 73,311          | —               | 73,311                  |
| Trade and other receivables                              | 4,482           | —   | 4,482           | 4,482           | —                       |
| Cash and cash equivalents                                | 103             | —   | 103             | 103             | —                       |
| <b>Total financial assets</b>                            | <b>14,813</b>   | <b>73,574</b>                                     | <b>88,387</b>   | <b>4,585</b>    | <b>83,802</b>           |
| Trade and other payables                                 | (29,381)        | (37,134)  | (66,515)        | (36,523)        | (29,992)                |
| <b>Total financial liabilities</b>                       | <b>(29,381)</b> | <b>(37,134)</b>                                   | <b>(66,515)</b> | <b>(36,523)</b> | <b>(29,992)</b>         |
| <b>Total net financial assets</b>                        | <b>(14,568)</b> | <b>36,440</b>                                     | <b>21,872</b>   | <b>(31,938)</b> | <b>53,810</b>           |
| <b>2020</b>  |                 |   |                 |                 |                         |
| Shares in associates                                     | 9,673           | —   | 9,673           | —               | 9,673                   |
| Shares in other investments                              | —               | 1,011   | 1,011           | —               | 1,011                   |
| Convertible shares at fair value through profit and loss | —               | 57,781  | 57,781          | —               | 57,781                  |
| Trade and other receivables                              | 6,442           | —   | 6,442           | 6,442           | —                       |
| Cash and cash equivalents                                | 5               | —   | 5               | 5               | —                       |
| <b>Total financial assets</b>                            | <b>16,120</b>   | <b>58,792</b>                                     | <b>74,912</b>   | <b>6,447</b>    | <b>68,465</b>           |
| Trade and other payables                                 | (7,760)         | (31,359)  | (39,119)        | (14,155)        | (24,964)                |
| <b>Total financial liabilities</b>                       | <b>(7,760)</b>  | <b>(31,359)</b>                                   | <b>(39,119)</b> | <b>(14,155)</b> | <b>(24,964)</b>         |
| <b>Total net financial assets</b>                        | <b>8,360</b>    | <b>27,433</b>                                     | <b>35,793</b>   | <b>(7,708)</b>  | <b>43,501</b>           |

The convertible shares represent equity instruments, which are non-derivative financial assets that are presented as part of investments. Convertible shares are measured initially and subsequently at fair value through profit and loss. Convertible shares represent a potential equity stake at the future date of conversion, where the total amount of convertible shares can be converted to ordinary shares, therefore the net book value of convertible shares is considered to be a reasonable estimation for fair value.

The value of the combination of convertible shares not paid for and the associated assumed liability is £nil (2020 - £nil).

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **8. TRADE AND OTHER PAYABLES**

|   | <b>30 June 2021</b>  |   | <b>30 June 2020</b>  |   |
|---|--|---|--|---|
|   | <b>Amounts<br/>falling due<br/>within one<br/>year<br/>£ 000</b> | <b>Amounts<br/>falling due<br/>after one<br/>year<br/>£ 000</b> | <b>Amounts<br/>falling due<br/>within one<br/>year<br/>£ 000</b> | <b>Amounts<br/>falling due<br/>after one<br/>year<br/>£ 000</b> |
| Amounts owed to fellow group undertakings |  |   |  |   |
| Grand Metropolitan Limited                | 28,506   | —   | 7,560  | —   |
| Diageo Great Britain Limited              | 679  | —   | 17   | —   |
|   | <b>29,185</b>  | <b>—</b>  | <b>7,577</b>   | <b>—</b>  |
| Accruals and deferred income              | 196  | —   | 183  | —   |
| Contingent consideration                  | 7,142  | 29,992  | 6,395  | 24,964  |
|   | <b>7,338</b>   | <b>29,992</b>   | <b>6,578</b>   | <b>24,964</b>   |
|   | <b>36,523</b>  | <b>29,992</b>   | <b>14,155</b>  | <b>24,964</b>   |

Amounts owed to fellow group undertakings are unsecured, interest free and repayable on demand.

Management assess the fair value of the contingent consideration based on business performance and future forecasts including market projections. This includes the need to estimate the likelihood and timing of achieving the arrangement's relevant milestones. Management need to exercise judgement when applying a probability assessment for each of the potential outcomes.

For Anna Seed 83 Limited, Belsazar GmbH, Seedlip Ltd and Tipplesworth Limited part of the consideration is contingent in the amount of investments in subsidiaries in the value of £33,898,000 (2020 - £27,918,000). Out of the total balance of contingent consideration of £37,134,000 (2020 - £31,359,000), the contingent consideration for Belsazar GmbH is presented at the exchange rate of the financial year end date, 1.17 EUR/GBP (2020 - 1.09 EUR/GBP), in the amount of £4,314,000 (2020 - £6,401,000) within trade and other payables.

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **9. DEFERRED TAX ASSETS**

#### **Unrecognised deferred tax assets**

Deferred tax assets are only recognised to the extent that it is considered more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Where this is not the case, deferred tax assets have not been recognised, as set out below:

|            | <b>30 June 2021</b> | <b>30 June 2020</b> |
|------------|---------------------|---------------------|
|            | <b>£ 000</b>        | <b>£ 000</b>        |
| Tax losses | <u>16,066</u>       | <u>12,418</u>       |

### **10. CALLED UP SHARE CAPITAL**

*Allotted, called up and fully paid:*

|   | <b>30 June 2021</b> |
|---|---------------------|
|   | <b>£ 000</b>        |
| 15,139,256 (2020 - 15,139,256) ordinary shares of £1 each | <u>15,139</u>       |

### **11. COMMITMENTS**

The company has agreed funding to be released based on milestone targets with Mr Black Spirits Pty Ltd., New World Whisky Distillery PTY Limited and Stauning Whisky Holding ApS in the maximum amount of £22,518,000 (2020 - £4,751,000).

### **12. RELATED-PARTY TRANSACTIONS**

The following transactions were carried out with related parties:

At 30 June 2021, equity contributions provided during the year to associate undertakings amounted to £20,280,000 (2020 - £24,434,000).

### **13. POST BALANCE SHEET EVENTS**

Subsequent to year-end, as part of the incubator programme, the company acquired ordinary and convertible shares for cash consideration in Komasa Kanosuke Distillery Co., Ltd. As a result of the acquisition, the company holds a 12.5% equity stake in the investment.

Subsequent to year-end, the company entered into an agreement with a premium spiced rum company for the right to subscribe for certain of its equity shares.

Subsequent to year-end, additional consideration was paid in the form of subscription for convertible shares to certain associate undertakings of the company in the total amount of £9,304,000.

Subsequent to year-end, part of the contingent consideration linked to performance targets was paid to Belsazar GmbH in the amount of EUR 3,000,000 (£2,568,000).

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## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

### **14. IMMEDIATE AND ULTIMATE PARENT UNDERTAKING**

The immediate parent undertaking of the company is Grand Metropolitan Limited, a company incorporated and registered in England, United Kingdom.

The ultimate parent undertaking of the company is Diageo plc which is the ultimate controlling party of the group. The ultimate parent undertaking and the smallest and largest group to consolidate these financial statements is Diageo plc. Diageo plc is incorporated and registered in England, United Kingdom. The consolidated financial statements of Diageo plc can be obtained from the registered office at Diageo, Lakeside Drive, Park Royal, London, NW10 7HQ, United Kingdom.